UF | Board of Trustees
UNIVERSITY of FLORIDA

BOARD MEETING MINUTES
Monday, August 18, 2025
Virtual Meeting
University of Florida, Gainesville, FL
Time Convened: 11:02 a.m.
Time Adjourned: 11:40 a.m.

Board Members Present:
Morteza “Mori” Hosseini (Board Chair), Rahul Patel (Board Vice Chair), David L. Brandon, Richard P. Cole, Christopher T. Corr, Blake E. Cox, Jed V. Davis, L. Amelia Dempere, Daniel T. O’Keefe, Marsha D. Powers, Fred S. Ridley, and Patrick O. Zalupski.

Others Present:
Kent Fuchs, Interim President; Scott Angle, Senior Vice President for Agriculture and Natural Resources; Chuck Clemons, Vice President for Government and Community Relations; Melissa Curry, Vice President for Human Resources; Ryan Fuller, Interim Vice President and General Counsel; Joe Glover, Interim Provost and Executive Vice President for Academic Affairs; Colt Little Vice President for Construction, Facilities, and Auxiliary Operations; Maria Gutierrez Martin, Vice President for Advancement; Stephen Motew, UF Health President and System Chief Executive Officer; David Norton, Vice President for Research; Steve Orlando, Interim Vice President for Strategic Communications and Marketing; Mary Parker, Vice President and Chief Enrollment Strategist; Brandi Renton, Vice President for Business Affairs; Scott Stricklin, Director of Athletics; Heather White, Vice President for Student Life; Matt Webster, Project Director; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome
Board Chair Mori Hosseini welcomed everyone in attendance and called the meeting to order at 11:02 a.m.

2.0 Verification of Quorum
Vice President and General Counsel Ryan Fuller verified a quorum with all members present, except Trustee Heavener, who had an excused absence.

3.0 Public Comment
Interim Vice President and General Counsel Ryan Fuller informed the Board there were no public comments.

4.0 Action Items

BT1 Tuition Regulation Amendment

Vice President and General Counsel Ryan Fuller advised that the Board approved an emergency amendment to university regulation amendment 3.0375 at its July 23, 2025 meeting. That regulation includes the University's tuition and fee schedule and reflects the out of state tuition adjustment. Under the BOG regulations development procedures, the emergency amendment must be followed by a non-emergency amendment no more than 90 days after the initial approval of the emergency amendment. The Board was asked to approve a non-emergency version of the amendment that was passed on July 23, 2025.

Board Chairman Hosseini asked if there were any questions or further discussion. He then asked for a motion to approved BT1, which was made by Trustee Cole and seconded by Trustee Brandon. Chair Hosseini asked if there are any further discussion and then asked for all in favor of the motion and any opposed and motion was approved unanimously.

BT2 Self-Supporting & Market Tuition Rate Annual Report

Interim Provost Joe Glover stated this is a statistical report that is required to be produced for the BOG each year. This report lists all programs we have that are self-supporting or have market tuition rate status. Institutional Research has not had the opportunity to complete their review. We would ask that this report be conditionally approved, subject to final review and approval by the Board Chair and that the Board Chair be delegated authority to make any minor necessary adjustments.

Board Chair asked if there were any questions or discussion. He then asked for a motion to approve BT2, which was made by Trustee O'Keefe and seconded by Trustee Powers. Chair Hosseini asked if there was any further discussion and then asked for all in favor of the motion and any opposed and motion was approved unanimously.

BT3 Textbook & Instructional Materials Affordability Annual Report

Interim Provost Joe Glover advised each year the Board of Governors requires all universities in the state university system to report on the process of selection of instructional materials and textbooks, and that this be done by an appropriate percentage of the faculty by a certain date. We met the 95% threshold that the Board of Governors required for all of these selections of textbooks and instructional materials to be done in a timely fashion.

Chair Hosseini asked if there were any questions or further discussion. He then asked for a motion to approve BT3, which was made by Trustee Davis and seconded by Trustee Cole. Chairman Hosseini asked if there were any discussion and then asked for all in favor and any opposed and motion was approved unanimously.

BT4 University Press of Florida Annual Report

Interim Provost Joe Glover advised the University Press of Florida produces an annual report to the Board of Governors which reviews their business process, state of the Press and their finances. Recently the BOG changed the status of the Press along with a few other units in state university system. It is no longer an Academic Infrastructure Support Organization, it is now a University Center and as such they have changed the reporting requirements. Provost Glover advised he is seeking clarification from the BOG about reporting requirements in the future.

Chair Hosseini asked if there were any questions or further discussion. He then asked for a motion to approve, which was made by Trustee Powers and seconded by Trustee Corr. Chair Hosseini asked if there was any discussion and then asked for all in favor and any opposed and motion was approved unanimously.

BT5 Fixed Capital Outlay Budget FY25-26
Vice President of Construction, Facilities, and Auxiliary Operations Colt Little advised that Board of Governors regulation 14.003 requires each Board of Trustees to approve and submit an annual Fixed Capital Outlay Budget. This report details capital spending for the University in this fiscal year and is broken down into various categories including major projects, minor projects, non-state funded projects and carry forward projects. He noted, there is not much new material in the report, these are the same types of projects he updates the Board about on a regular basis.

Chair Hosseini asked if there were any questions or further discussion. He then asked for a motion, which was made by Trustee Brandon and seconded by Trustee Dempere. Chair Hosseini asked if there was any discussion and then asked all in favor and any opposed and the motion was approved unanimously.

BT6 Leadership
Chair Hosseini advised he continues to work on identifying a candidate for Interim President. This has been a focus over the past few months and he has taken a deliberate and thoughtful approach to this responsibility. President Fuchs has been extremely gracious in his appointment extension. As soon as we have an Interim President candidate, we will schedule an in-person board meeting to interview and consider the candidate for Interim President.

BT7 Planning, Design and Construction
Trustee Brandon advised the Board Chair charged the FCI committee with examining opportunities for cost reduction, efficiency gains, general operations improvements and greater consistency in our budgets and schedules for our capital projects, which routinely run over a billion dollars. VP Colt Little brought in an industry expert to review these things and bring back recommendations. VP Little advised we brought in Matt Webster a former principal at a regional construction company and with over 20 years of high level industry experience and Rinker School of Construction Management graduate. To date, a tremendous amount of data has been gathered including surveys from UF users and occupants of facilities, industry vendors from the design and construction side all the way down to the sub-contractors and UF staff. There has been analysis of existing systems, policies and procedures and current operations to

identify our weakness and where we can make some efficiency gains. We have identified the key areas that need improvement that can help us control costs and craft solutions to address these areas. The next step will be implementing these solutions over the coming months. This presentation includes the goal of increasing competition, examining how we make decisions internally from beginning to end on these projects, the building standards we utilize and organizational structure and processes within planning, designing and construction. Matt Webster reviewed all the data and recommendations. Trustee Brandon advised Mr. Webster did an outstanding job in identifying some key areas, particularly in recruiting new talent to the University. Chair Hosseini expressed thanks to Trustee Brandon, VP Colt and Mr. Webster. He stated that every year we tackle efficiency in different areas and this is one of the most important ones because of the high dollars. We have been shorted $53 million dollars in our budget this year, so we have to find efficiencies to pay for it. He asked that they provide an update on the master plan to move forward. This is important for the well-being of the University the students, faculty and staff and us being able to give raises. We have been able to take care of our faculty, they are the life blood of our university we want to make sure we give them a raise, along with our staff. This is the minimum we can do. These efficiencies can help us support our employees. In the 5 years before this Board, there were no raises, and we have continued every year to give raises because we are working on these types of efficiencies. The legislature looks to us to make sure we spend taxpayers' money in the most efficient way.

5.0 New Business

President Fuchs echoed Chairman Hosseini's comments and expressed his gratitude to the Board of Trustees, and specifically to identify an interim president. He stated he knows the Board Chairis not settling for anyone that just wants the position or might be recommended, you want the very best for the institution and for those of us, faculty, staff and students. We are grateful for the time you have put in. The University has a certain cadence and a yearlong calendar. This is the week the University starts its new academic year, students are moving in, classes start on Thursday and faculty senate is meeting as well this week so a lot of energy with the start of the new academic year.

Trustee Dempere shared her thanks to the Board for working so hard to get the best outcome we can have as the Interim President of the University. The Senate is working on an agenda and we are ready for faculty to return.

Trustee Cox advised the students are doing great. He helped with move in over the weekend and met new students. Everyone is feeling good, everyone is ready to start a new year, everyone is ready for football, everyone is excited on campus.

Athletic Director Stricklin stated, we are all ready for the start of football. He shared they announced this morning that for the first time in several years we have sold out of our season football tickets. We still have single game tickets but have sold out of season tickets, about 3,000 more than last year so a lot of excitement and anticipation. Everything is trending well health-wise and lots of excitement with the students returning this week and ready to play ball.

Chair Hosseini added he knows AD Stricklin is working on the stadium and it will be a game changer for UF. It will come to the Board for approval. He added we are on our way to building 10,000 beds for student housing with the first phase being 2200. The Music building is getting going as well as our Dental building and the Hamilton School building. Trustee Powers and UF Health CEO Steve Motew have done an amazing job with UF Jacksonville and Flagler to bring everyone together. CEO Motew advised while this is a vulnerable health care environment, tomorrow we are launching our first leadership gathering of 850 people in Gainesville across the entire UF Health system to talk about our vision, growth, excellent academics and One UF. This has not happened before, and we are using this opportunity to continue that message of greatness and a unified vision for One UF.

Senior Vice President Scott Angle advised IFAS is working to keep our farmers in business. We are building the premiere plant science program in the country right now, possibly the world, and we have some exciting news to announce in the next coming weeks which will solidify our standings. We are also working with our citrus industry, trying to make progress.

6.0 Adjourn

There being no further discussion, Board Chair Mori Hosseini adjourned the meeting at 11:40a.m.