



**COMMITTEE ON ACADEMIC, FACULTY AND STUDENT SUCCESS,  
PUBLIC RELATIONS AND STRATEGIC COMMUNICATIONS**

**Meeting Minutes**

**Thursday, December 12, 2024**

**President's Ballroom 215B, Emerson Alumni Hall**

**University of Florida, Gainesville, FL**

**Time Convened: 1:32 p.m.**

**Time Adjourned: 2:16 p.m.**

**Committee and Board members present:**

Rahul Patel (Committee and Board Vice Chair), David L. Brandon, John E. Brinkman, Richard P. Cole, Christopher T. Corr, Morteza "Mori" Hosseini (Board Chair), Sarah D. Lynne, Daniel T. O'Keefe, Marsha D. Powers, Fred S. Ridley, Patrick O. Zalupski, and Anita G. Zucker.

**Others present:**

Kent Fuchs, Interim President; Scott Angle, Senior Vice President for Agriculture and Natural Resources; Melissa Curry, Vice President for Human Resources; Kurt Dudas, Vice President for Strategic Initiatives; Elias Eldayrie, Vice President and Chief Information Officer; Ryan Fuller, Interim Vice President and General Counsel; Joe Glover, Interim Provost and Senior Vice President for Academic Affairs; Taylor Jantz, Senior Vice President and Chief Financial Officer; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; David Kratzer, Senior Vice President for Construction, Facilities, and Auxiliary Operations; Maria Gutierrez Martin, Interim Vice President for Advancement; Stephen Motew, UF Health President and System Chief Executive Officer; David Nelson, Senior Vice President for Health Affairs; David Norton, Vice President for Research; Mary Parker, Vice President and Chief Enrollment Strategist; Brandi Renton, Interim Vice President for Business Affairs; Scott Stricklin, Director of Athletics; James Wegmann, Vice President for Communications; Heather White, Vice President for Student Life; members of the University of Florida community, and the public.

**1.0 Call to Order and Welcome**

Committee and Board Vice Chair Rahul Patel welcomed everyone in attendance and called the meeting to order at 1:32 p.m.

**2.0 Verification of Quorum**

Interim Provost Joe Glover verified a quorum with all members present, except Trustee Heavener who had an excused absence.

**3.0 Review and Approval of Minutes**

- **June 13, 2024, August 12, 2024, October 3, 2024, and November 13, 2024**

Committee Chair Patel asked for a motion to approve the minutes from the June 13, 2024 Committee Meeting, the August 12, 2024 virtual Committee Meeting, the October 3, 2024 virtual Committee

Meeting, and the November 13, 2024 Committee Pre-Meeting. A motion was made by Trustee O'Keefe and seconded by Trustee Lynne. Committee Chair Patel asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

#### **4.0 Action Items**

- **AFSSPRSC1 Tenure Upon Hire**

Interim Provost Glover reviewed the eight Tenure Upon Hire cases. He noted five cases were reviewed at the November pre-meeting and three cases are new:

- Warrington College of Business  
Dr. Brian Miller – Professor, Department of Accounting
- Herbert Wertheim College of Engineering  
Dr. Shuai Li – Associate Professor, Department of Civil and Coastal Engineering
- College of Liberal Arts and Sciences  
Dr. Veronica Hinman – Professor, Department of Biology  
Dr. Raanan Rein – Professor, Department of History
- College of Pharmacy  
Dr. Anutosh Chakraborty – Professor, Department of Pharmacodynamics  
Dr. Catherine Marcinkiewicz - Associate Professor, Department of Pharmacodynamics
- Herbert Wertheim UF Scripps Institute for Biomedical Innovation and Technology  
Dr. Jason Yuan – Professor, Center for Inflammation Science and Systems Medicine  
Dr. Donna Zhang – Professor, Center for Inflammation Science and Systems Medicine

Committee Chair Patel asked if all eight Tenure Upon Hire candidates have completed the standard review process and have been approved by the President and Provost. Interim Provost Glover confirmed they have.

Committee Chair Patel asked for a motion to approve Action Item AFSSPRSC1. A motion was made by Trustee Zucker and seconded by Trustee Lynne. Committee Chair Patel asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **AFSSPRSC2 New Degree**

Interim Provost Glover reviewed the proposed M.S. degree with a major in Artificial Intelligence in Biomedical and Health Sciences in the College of Medicine. This degree will allow students to become highly proficient in developing, validating, and deploying advanced AI technologies in real-world translational biomedical applications and clinical environments.

Committee Chair Patel asked for a motion to approve Action Item AFSSPRSC2. A motion was made by Trustee Lynne and seconded by Trustee Zucker. Committee Chair Patel asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **AFSSPRSC3 Degree Program Changes**

Interim Provost Glover reviewed the three proposed degree changes from the College of Medicine:

- Reduce the amount of credit for the Master of Science (M.S.) with a major in Genetics and Genomics (CIP 26.0801) from 33 total credits to 30 total credits.
- Modify the number of credit hours required for the Master of Science (M.S.) with a major in Anatomical Sciences Education (CIP 26.0403) from 32 total credit hours to 31 total credit hours.
- Reduce the number of credits for graduation from 192 to 184 (or 4%) and will reduce the number of weeks per LCME accreditation from 152 to 151.

Committee Chair Patel asked for a motion to approve Action Item AFSSPRSC3. A motion was made by Trustee Lynne and seconded by Trustee Zucker. Committee Chair Patel asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **AFSSPRSC4 Self-Supporting Program**

Interim Provost Glover stated the Warrington College of Business is proposing to add a new Master of Science in Management (MSM) with a concentration in Artificial Intelligence (AI). The proposed degree is a new concentration within an existing degree program that will be offered exclusively on the UF Jacksonville campus. The program will share common core courses with the existing MSM program, as well as leverage Warrington's faculty in AI, Analytics, and the HiPerGator supercomputer resources located on the UF Gainesville campus.

Committee Chair Patel asked for a motion to approve Action Item AFSSPRSC4. A motion was made by Trustee Lynne and seconded by Trustee Zucker. Committee Chair Patel asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

## **5.0 Discussion Items**

- **5.1 Admissions Update**

Vice President and Chief Enrollment Strategist Mary Parker reviewed the fall 2024 timeline for admissions cycle, noting the deadlines for Early Action versus Regular Decision. Parker then discussed the increases in our applications since 2022. Additionally, she provided updates on the following: Strategic Enrollment Management Working Group short term and long term goals, Scholarship Universe implementation timeline, and Streamlining Academic Management objectives.

Trustee Cole noted early action will be a game changer for student recruitment.

- **5.2 Faculty Senate Update**

Trustee and Faculty Senate Chair Sarah Lynne highlighted the fall semester and how creating a culture of excellence where faculty feel valued will increase our recruitment and retention. She made two announcements: (1) in collaboration with the Business Affairs and CFO Offices, lactation spaces will be a new resource for faculty, staff, students, and patients added to the UF Health Medical Plaza in spring

2025 and (2) in collaboration with Human Resources, the launch of a faculty recognition program in five-year increments for their continued commitment to the university.

- **5.3 Student Body President Update**

Trustee and Student Body President John Brinkman provided an update on the two major projects Student Government participated in during the fall semester: (1) “Food for Fines” program partnership with UF Transportation and Parking to forgive student parking tickets in exchange for donations of food to the on-campus food pantry and (2) partnership with the UF Police Department to register and install trackers on bicycles and micromobility devices to assist with tracking if stolen.

- **5.4 Student Life Update**

Vice President for Student Life Heather White shared an update focused on Lifelong Wellbeing in correlation to UF RecSports. Students who participate in collegiate recreation are likely to have higher GPAs and retention rates, reduced perceived stress, anxiety, and depression, enhanced sense of belonging, and higher levels of physical health and quality of life. UFRecSports serves approximately 81% of students on an annual basis, up from 75% in 2023. UF students were surveyed and their #1 barrier for participation in recreation is facilities are too crowded. Through the capital improvement trust fund process, we are working with the Smith Group on conducting a master plan of recreation across campus, as well as Manfredi to connect with our housing master plan. She hopes to report back to the Board in June 2025 the data results from the Smith Group.

- **5.5 Academic Program Review Process**

Interim Provost Glover summarized our proposed plan for spring 2025 is to engage in a review of productivity on a statistical basis, engage a tool called academic analytics to evaluate the quality and reputations of doctoral programs, and augment with graduate school data to include additional elements such as time to degree and retention of graduate students.

- **5.6 Centers/Institutes**

Interim Provost Glover reviewed the name changes for two Centers/Institutes that were not discussed at the November Pre-Meeting:

- Interdisciplinary Informatics and Artificial Intelligence Research Institute → Artificial Intelligence and Informatics Research Institute (AIIR)
- Southeast Center for Research to Reduce Disparities in Oral Health (SCRRDOH) → Center for Oral Health Outcomes: Research, Training, and Service (COHORTS)

## **6.0 New Business**

There was no new business to come before the committee.

## **7.0 Adjourn**

There being no further discussion, Committee and Board Vice Chair Patel adjourned the meeting at 2:16 p.m.



## **COMMITTEE ON ADVANCEMENT**

### **Meeting Minutes**

**Thursday, December 12, 2024**

**President's Ballroom 215B, Emerson Alumni Hall**

**University of Florida, Gainesville, FL**

**Time Convened: 10:42 a.m.**

**Time Adjourned: 10:59 a.m.**

#### **Committee and Board members present:**

Anita G. Zucker (Committee Chair), David L. Brandon, John E. Brinkman, Richard P. Cole, Christopher T. Corr, Morteza "Mori" Hosseini (Board Chair), Sarah D. Lynne, Daniel T. O'Keefe, Rahul Patel (Board Vice Chair), Marsha D. Powers, Fred S. Ridley, and Patrick O. Zalupski.

#### **Others present:**

Kent Fuchs, Interim President; Scott Angle, Senior Vice President for Agriculture and Natural Resources; Melissa Curry, Vice President for Human Resources; Kurt Dudas, Vice President for Strategic Initiatives; Elias Eldayrie, Vice President and Chief Information Officer; Ryan Fuller, Interim Vice President and General Counsel; Joe Glover, Interim Provost and Senior Vice President for Academic Affairs, Taylor Jantz, Senior Vice President and Chief Financial Officer; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; David Kratzer, Senior Vice President for Construction, Facilities, and Auxiliary Operations; Maria Gutierrez Martin, Interim Vice President for Advancement; Stephen Motew, UF Health President and System Chief Executive Officer; David Nelson, Senior Vice President for Health Affairs; David Norton, Vice President for Research; Mary Parker, Vice President and Chief Enrollment Strategist; Brandi Renton, Interim Vice President for Business Affairs; Scott Stricklin, Director of Athletics; James Wegmann, Vice President for Communications; Heather White, Vice President for Student Life; members of the University of Florida community, and the public.

#### **1.0 Call to Order and Welcome**

Committee Chair Anita Zucker welcomed everyone in attendance and called the meeting to order at 10:42 a.m.

#### **2.0 Verification of Quorum**

Interim Vice President Maria Gutierrez Martin verified a quorum with all members present, except Trustee Heavener who had an excused absence.

#### **3.0 Review and Approval of Minutes**

- **June 13, 2024 and November 13, 2024**

Committee Chair Zucker asked for a motion to approve the minutes from the June 13, 2024 Committee Meeting and the November 13, 2024 Committee Pre-Meeting. A motion was made by Trustee Cole and

seconded by Trustee Lynne. Committee Chair Zucker asked for any further discussion, after which she asked for all in favor of the motion and any opposed. The motion was approved unanimously.

#### **4.0 Action Items**

- **ADV1 Optimizing Use of Donor Funds**

Interim VP Martin stated due to changing eligibility criteria and legal restrictions, there are times that we are not able to fully utilize our endowed and non-endowed funds. We have over 10,000 donor funds that we are attempting to optimize by establishing an infrastructure for a more standardized fund purpose. The Committee and the Board are asked to approve conducting a holistic review of all these historical funds to ensure the fund balances are being actively leveraged per the donor intent.

Committee Chair Zucker asked for a motion to approve Action Item ADV1. A motion was made by Trustee Cole and seconded by Trustee Lynne. Committee Chair Zucker asked for any further discussion, after which she asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **ADV2 Campaign Planning**

Interim VP Martin stated the Foundation is in the beginning stages of planning for the university's 5<sup>th</sup> comprehensive fundraising campaign. Each large public fundraising campaign is divided into two phases – silent and public – and spans a total of 7 to 10 years. Pre-planning is in progress with our internal assessments detailing our current state analysis with a focus on data integrity. The Committee and the Board are asked to approve the launch of this campaign planning for the next campaign.

Committee Chair Zucker asked for a motion to approve Action Item ADV2. A motion was made by Trustee Cole and seconded by Trustee Lynne. Committee Chair Zucker asked for any further discussion, after which she asked for all in favor of the motion and any opposed. The motion was approved unanimously.

#### **5.0 Discussion Items**

- **5.1 FY24 Final and FY25 Current Fundraising Performance**

Interim VP Martin summarized the report for FY24 final and FY25 current fundraising performance:

- FY24 Final – \$497 million (Total Commitments) and \$367 million (Case Funds Received)
- FY25 Current - \$146 million (Total Commitments) and \$100 million (Case Funds Received)

- **5.2 New Leadership Gifts (June - November 2024)**

Committee Chair Zucker highlighted some of the new gifts received from June to November 2024:

- Whitney Laboratory for Marine Bioscience – leadership gift to support sustainability.
- CitiBank and Department of Electrical and Computer Engineering – partnership involving both philanthropy and sponsored research, including the creation of the Citi Endowed Professorship in Advanced Technologies, support for 10 undergraduate research fellowships per year, and research focused on AI, digital twin, and datacenter energy.
- Provost Office – leadership gift from a couple to provide resources to the provost to grant term Professorships and Chairs to incentivize interdisciplinary research tackling real-world problems.

- Hamilton Center for Classical and Civic Education – gift from The Tikvah Fund to create the Robert M. Beren Program in Jewish Classical Education Fund.
- Levin College of Law – leadership gift from alumnus Gerald A. Rosenthal (JD '73) that will bolster UF Law's positioning at the intersection of technology and law.

Board Chair Hosseini thanked Committee Chair Zucker and Interim VP Martin for their amazing work raising \$497 million in a year of change. He added our endowment next goal should be at least \$7 billion to be competitive with our Top 10 peer universities.

#### **4.0 New Business**

There was no new business to come before the Committee.

#### **5.0 Adjourn**

There being no further discussion, Committee Chair Zucker adjourned the meeting at 10:59 a.m.

DRAFT



## **COMMITTEE ON AUDIT AND COMPLIANCE**

### **Meeting Minutes**

**Thursday, December 12, 2024**

**President's Ballroom 215B, Emerson Alumni Hall**

**University of Florida, Gainesville, FL**

**Time Convened: 10:59 a.m.**

**Time Adjourned: 11:13 a.m.**

#### **Committee and Board members present:**

Daniel T. O'Keefe (Committee Chair), David L. Brandon, John E. Brinkman, Richard P. Cole, Christopher T. Corr, Morteza "Mori" Hosseini (Board Chair), Sarah D. Lynne, Rahul Patel (Board Vice Chair), Marsha D. Powers, Fred S. Ridley, Patrick O. Zalupski, and Anita G. Zucker.

#### **Others present:**

Kent Fuchs, Interim President; Scott Angle, Senior Vice President for Agriculture and Natural Resources; Melissa Curry, Vice President for Human Resources; Kurt Dudas, Vice President for Strategic Initiatives; Elias Eldayrie, Vice President and Chief Information Officer; Ryan Fuller, Interim Vice President and General Counsel; Joe Glover, Interim Provost and Senior Vice President for Academic Affairs; Taylor Jantz, Senior Vice President and Chief Financial Officer; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; David Kratzer, Senior Vice President for Construction, Facilities, and Auxiliary Operations; Maria Gutierrez Martin, Interim Vice President for Advancement; Stephen Motew, UF Health President and System Chief Executive Officer; David Nelson, Senior Vice President for Health Affairs; David Norton, Vice President for Research; Mary Parker, Vice President and Chief Enrollment Strategist; Brandi Renton, Interim Vice President for Business Affairs; Scott Stricklin, Director of Athletics; James Wegmann, Vice President for Communications; Heather White, Vice President for Student Life; Chelsey Clements, Chief Compliance, Ethics, and Privacy Officer; Dhanesh Raniga, Chief Audit Executive; members of the University of Florida community, and the public.

#### **1.0 Call to Order and Welcome**

Committee Chair Dan O'Keefe welcomed everyone in attendance and called the meeting to order at 10:59 a.m.

#### **2.0 Verification of Quorum**

Chief Compliance, Ethics, and Privacy Officer Chelsey Clements verified a quorum with all members present, except Trustee Heavener who had an excused absence.

#### **3.0 Review and Approval of Minutes**

- **June 13, 2024 and November 12, 2024**



Committee Chair O’Keefe asked for a motion to approve the minutes from the June 13, 2024 Committee Meeting and the November 12, 2024 Committee Pre-Meeting. A motion was made by Trustee Cole and seconded by Trustee Brandon. Committee Chair O’Keefe asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

*Note: Action Items AC3 Non-Commercial Aircraft Policy and AC4 Hiring Administrative Employees Policy discussed in the pre-meeting on November 12, 2024 were moved for action to the Governance, Government Relations and Internal Affairs (GGRIA) Committee agenda.*

#### **4.0 Action Items**

- **AC1 Performance Based Funding Audit Report**

Chief Audit Executive Dhanesh Raniga stated Florida Statutes require each university to conduct an annual data integrity audit to verify that the data submitted complies with the data definitions established by the Board of Governors (BOG). The results of the annual data integrity audit are required to be submitted to the BOG Office of Inspector General as part of the university's annual certification process. The Office of Internal Audit has conducted this annual audit for the last 10 years. There were no observations of improvement or noncompliance in the current year’s audit. The Committee and the Board are asked to approve the report and certification that will be signed by the President and Board Chair.

Committee Chair O’Keefe asked for a motion to approve Action Item AC1. A motion was made by Trustee Brandon and seconded by Trustee Powers. Committee Chair O’Keefe asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **AC2 UF Compliance and Ethics Program FY24 Annual Report**

CCO Clements stated per the BOG Regulation 4.003, the Chief Compliance, Ethics, and Privacy Officer is required to report at least annually on the effectiveness of the Compliance and Ethics Program. This annual report includes notable compliance activities and updates from UF’s enterprise-wide compliance program. She shared highlights of UF’s efforts across campus in the seven key criteria areas for establishing an effective compliance and ethics program set out within Chapter 8 of the Federal Sentencing Guidelines: (1) Governance & Oversight, (2) Policies & Standards, (3) Communications & Reporting, (4) Training & Education, (5) Auditing & Monitoring, (6) Response & Prevention, and (7) Enforcing Standards.

Committee Chair O’Keefe asked for a motion to approve Action Item AC2. A motion was made by Trustee Brandon and seconded by Trustee Cole. Committee Chair O’Keefe asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

#### **5.0 Discussion Item**

- **5.1 Audits of Affiliated Organizations**

Chief Financial Officer Taylor Jantz began by introducing our new University Controller, Matt Ellis and then provided a brief annual update of the FY24 affiliated organizations financial audits. Of the 25

university affiliated organizations, 22 have completed their audits and received clean unmodified opinions. 1 unit (Florida 4-H Club Foundation) received management comments, but the comments did not have any material effect on the financial statements or the evaluation of internal controls. The pending 3 units (Historic St. Augustine, Development Corporation, and Cattle Enhancement Board), draft statements have been submitted and are currently in the financial audit process with expected completion after the new year.

#### **4.0 New Business**

There was no new business to come before the Committee.

#### **5.0 Adjourn**

There being no further discussion, Committee Chair O'Keefe adjourned the meeting at 11:13 a.m.

DRAFT



## COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS

### Meeting Minutes

Thursday, December 12, 2024

President's Ballroom 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 8:55 a.m.

Time Adjourned: 10:20 a.m.

#### Committee and Board members present:

David L. Brandon (Committee Chair), John E. Brinkman, Richard P. Cole, Christopher T. Corr, Morteza "Mori" Hosseini (Board Chair), Sarah D. Lynne, Daniel T. O'Keefe, Rahul Patel (Board Vice Chair), Marsha D. Powers, Fred S. Ridley, Patrick O. Zalupski, and Anita G. Zucker.

#### Others present:

Kent Fuchs, Interim President; Scott Angle, Senior Vice President for Agriculture and Natural Resources; Melissa Curry, Vice President for Human Resources; Kurt Dudas, Vice President for Strategic Initiatives; Elias Eldayrie, Vice President and Chief Information Officer; Ryan Fuller, Interim Vice President and General Counsel; Joe Glover, Interim Provost and Senior Vice President for Academic Affairs; Taylor Jantz, Senior Vice President and Chief Financial Officer; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; David Kratzer, Senior Vice President for Construction, Facilities, and Auxiliary Operations; Maria Gutierrez Martin, Interim Vice President for Advancement; Stephen Motew, UF Health President and System Chief Executive Officer; David Nelson, Senior Vice President for Health Affairs; David Norton, Vice President for Research; Mary Parker, Vice President and Chief Enrollment Strategist; Brandi Renton, Interim Vice President for Business Affairs; Scott Stricklin, Director of Athletics; James Wegmann, Vice President for Communications; Heather White, Vice President for Student Life; Mark Helms, Assistant Vice President for Facilities Services; Colt Little, Associate Vice President for Enterprise Projects and Senior Counsel; Cydney McGlothlin, Assistant Vice President for Design, Construction and Planning; members of the University of Florida community, and the public.

#### 1.0 Call to Order and Welcome

Committee Chair David Brandon welcomed everyone in attendance and called the meeting to order at 8:55 a.m.

#### 2.0 Verification of Quorum

Senior Vice President David Kratzer verified a quorum with all members present, except Trustee Heavener who had an excused absence.

#### 3.0 Review and Approval of Minutes

- June 13, 2024, August 12, 2024, and November 13, 2024

Committee Chair Brandon asked for a motion to approve the minutes from the June 13, 2024 Committee Meeting, the August 12, 2024 virtual Committee Meeting, and the November 13, 2024 Committee Pre-Meeting. A motion was made by Trustee O’Keefe and seconded by Trustee Corr. Committee Chair Brandon asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

**4.0 Action Items**

- **FCI1 Construction Projects Budget Amendments**

SVP Kratzer stated the Construction Projects Budget Report is provided to the Board on a quarterly basis to provide an update on university wide construction activity and highlight any changes to those projects. Any amendments to approved budget thresholds must be presented to the Board for approval. He reviewed the three budget amendments outlined in the action item for approval by the Committee and the Board:

Project #	Project Title	Current Approved Budget	Amendment Request	Source of Funds	Ratified Budget
UF-653	Bruno E. & Maritza F. Ramos Collaboratory (DCP)	\$32,145,291	\$13,775,000	UF Internal Loan	\$46,620,291
			\$700,000	Transfer from UF-653A	
UF-653A	Architecture Building Renovation	\$3,628,019	(\$700,000)	Transfer to UF-653	\$2,928,019
UF-1112	Basic Science Building (3rd Floor Renovation)	\$10,854,147	\$195,853	Interest from Research Bond	\$11,050,000

Committee Chair Brandon asked for a motion to approve Action Item FCI1. A motion was made by Trustee Zucker and seconded by Trustee O’Keefe. Committee Chair Brandon asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **FCI2 UF-689 Hamilton Center Construction Management Team**

Assistant Vice President for Design, Construction and Planning Cydney McGlothlin stated the UF Technical Review Committee conducted interviews in October for the Hamilton Center for Classical and Civic Education construction management Team. The top ranked team selected is the Stellar group. Final negotiations are now complete, and the contract has been signed. This Committee and the Board are asked to give their final approval to execute this contract.

Committee Chair Brandon asked for a motion to approve Action Item FCI2. A motion was made by Board Chair Hosseini and seconded by Trustee Corr. Committee Chair Brandon asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **FCI3 UF-698 Center for Applied Artificial Intelligence Construction Management Team**

AVP McGlothlin stated the UF Technical Review Committee conducted interviews in November for the Center for Applied Artificial Intelligence construction management Team. The top ranked team selected is the Walbridge group. Final negotiations are now complete, and the contract has been signed. This Committee and the Board are asked to give their final approval to execute this contract.

Committee Chair Brandon asked for a motion to approve Action Item FCI3. A motion was made by Board Chair Hosseini and seconded by Trustee O’Keefe. Committee Chair Brandon asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **FCI4 UF-318 Dental Science Building Construction Management Team**

AVP McGlothlin stated the UF Technical Review Committee conducted interviews of the three construction management teams shortlisted for the Dental Science Building project on December 10, 2024. The top ranked team selected is AJAX corporation. Negotiations are ongoing, and if the contract is signed, we are asking for the Committee to approve the initial selection of AJAX Corporation and to delegate authority to the Board Chair to approve the final negotiated fee. If negotiations are not successful, we will begin negotiations with the second ranked construction management team.

Committee Chair Brandon asked for a motion to approve Action Item FCI4 approving the selection of AJAX Corporation and delegating authority to the Board Chair to negotiate the final fee amount. A motion was made by Board Chair Hosseini and seconded by Trustee O’Keefe. Committee Chair Brandon asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **FCI5 Campus District Energy Efficiency Contract Authorization Increase**

Assistant Vice President for Facilities Services Mark Helms stated in August 2022 the Board approved Facilities Services to pursue energy service contracts. He shared updates on the first two segments: (1) Holland Law construction is nearly complete and (2) the Dental Tower investment grades audits have been completed, but this project is now on hold as it has been blended into the overall Dental Science Building renovation project. The third segment is the Cancer and Genetics Research Center with Board approval to not exceed \$4.2 million for investment grade audits. We have found fantastic opportunities, but it will increase our spend by \$1.1 million. This Committee and the Board are asked to give their approval of this proposed amendment not to exceed \$5.3 million total.

Committee Chair Brandon asked for a motion to approve Action Item FCI5. A motion was made by Board Chair Hosseini and seconded by Trustee O’Keefe. Committee Chair Brandon asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **FCI6 Lease of Space**

Associate Vice President for Enterprise Projects and Senior Counsel Colt Little stated we are currently in negotiations between three potential sites in downtown Miami of 20,000-25,000 square feet of space for a 10-year term. Primarily this space will house the College of Business’s South Florida MBA program, currently located in Miramar, FL, which will provide them with a central location to do more industry outreach and connect to a different cohort of potential students. Additionally, we anticipate this will afford us other educational opportunities to the large South Florida population, as well as more engagement with alumni and donors in the area. Committee Chair Brandon asked the Committee to approve this Lease of Space action item with an amendment to delegate authority to the Board Chair to make the final negotiations and approval, as negotiations are currently ongoing between the three potential sites.

Dean Saby Mitra added that by moving the College of Business MBA program from Miramar on the outskirts of Miami to downtown Miami would give UF the opportunity to access to other types of companies (financial services, analytics, FinTech) and for potential opportunities of other colleges to locate some of their specialties in the South Florida area.

Committee Chair Brandon asked for a motion to approve Action Item FCI6 with the amendment to delegate authority to the Board Chair to make the final negotiations and approval. A motion was made by Trustee O'Keefe and seconded by Trustee Zucker. Committee Chair Brandon asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **FCI7 Naming: Paul M. Lyrene Blueberry Research Building**

Interim Vice President Maria Gutierrez Martin provided an overview of the proposed honorary naming and biography of Dr. Paul M. Lyrene, an Emeritus Faculty member of IFAS and patent developer of 23 named varieties of blueberries. In recognition of the generous and significant impact made by Dr. Lyrene to UF, we seek to name the Blueberry Research Building the Paul M. Lyrene Blueberry Research Building. This proposed naming meets all the requirements and is aligned with the UF Namings & Memorials Policy.

Committee Chair Brandon asked for a motion to approve Action Item FCI7. A motion was made by Trustee Zucker and seconded by Trustee O'Keefe. Committee Chair Brandon asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

## **5.0 Discussion Items**

- **5.1 Campus Construction Update**

AVP McGlothlin stated there are currently 40 major projects and 507 minor projects currently underway, for a total of \$2.2 billion. She highlighted the progress and anticipated completion dates for some of the major projects:

- Construction phase: Whitney Laboratory for Marine Bioscience (June 2025), Inner Road projects (June 2025), DCP Ramos Collaboratory (October 2025), Architecture renovation/remodeling (April 2025), Honors College Residential Facilities (June 2025), Holland Law ESCO projects (February 2025), Basic Science 3<sup>rd</sup> floor renovation (February 2026)
- Design phase: Dental Science Building, Thompson Center for Earth Systems (TESI), Flavet Outdoor Recreation, Hamilton Center for Classical and Civic Education, Chemical Engineering renovation/remodeling, Center for Applied Artificial Intelligence

She closed with a summary of our deferred maintenance, totaling \$148 million for 131 projects.

- **5.2 Alachua County Animal Resource Shelter**

AVP Little stated we are currently in negotiations of a 30-year term sublease of approximately 10 acres of state-owned land to Alachua County. This land currently houses the IFAS Swine Unit, which would need to be demolished and relocated. The county is proposing to build a 30,000 square foot animal resource shelter facility and would be responsible for all construction, operation, and maintenance. Negotiations are also ongoing for a potential partnership with the College of Veterinary Medicine and Alachua County to use the facility to collaborate on education opportunities for students.

Board Chair Hosseini made a motion to delegate authority to the Board Chair to conduct final negotiations and bring this item back to the Board for its final approval at a future meeting. Trustee Ridley seconded. Committee Chair Brandon asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **5.3 10-year Proposed ESCO Funding Model**

AVP Helms stated over the past 8 years, the UF Facilities team has strategically changed to match our growing institution by: (1) utilizing partnerships with Duke Energy to generate energy through solar centers to reduce our campus carbon footprint and (2) using ESCO partnerships to address deferred maintenance and infrastructure renewal through Performance Contracting. We need to continue to find solutions to reinvest in our facilities and leverage existing dollars to drive us forward. To achieve our goal of becoming the leaders in maintenance and operations at a national level, just like our institution, we need to create an annual recurring fund to support detailed feasibility assessments, investment grade audits, and future ESCO projects supporting ongoing energy reductions and deferred capital investment projects.

Board Chair Hosseini thanked Committee Chair Brandon, SVP Kratzer, and AVP Helms for their hard work. This Board has raised the bar, and this model allows us to take action now to set up the university for the next 50 years. He asked if this would become an action item at a future meeting and Chief Financial Officer Taylor Jantz confirmed it will be in the FSPPM Committee this afternoon. Committee Chair Brandon echoed the Board Chair's comments and added the way we are approaching some of our long-held problems will set up the university to be a leader not just in Florida, but nationwide.

- **5.4 Housing Master Plan Update**

Committee Chair Brandon stated this Housing Master Plan proposal is a collaboration between housing, finance, and construction to add 2,500 net beds over 10 years, as well as renovate a considerable number of our current housing facilities.

Vice President Heather White stated more than 70% of undergraduate beds and 100% of graduate beds are in buildings that are 60+ years old, with \$400 million in capital renewal needs. New construction remains a priority to support strategic priorities, grow residential offerings for first-year students, and provide essential swing space to support renovation. The proposed 10-year implementation strategy (new construction, renovation, and demolition) will make nearly 50% of our housing inventory new or renovated and address 70% of our \$400 million capital renewal needs by fall 2035.

CFO Taylor Jantz noted there is not a free flow of funds from the university to housing or vice versa. Which means for housing to be able to build capacity, they have to rely on their rates to generate funding. To achieve the Board's vision to become a top public university, increase housing capacity, and focus on capital renewal means we should be providing the top housing for our students as well. Later this afternoon, the FSPPM Committee and the Board will be asked to approve a 3.5% rental rate increase through FY2031. This increase will accomplish two main components: (1) it will give us bonding capacity to procure the necessary financing to start new construction and increase capacity of our beds and (2) it will provide a capital renewal fund renovation and restoration of older housing facilities. As well as staying below the 20% market rate threshold set by the Board Chair.

Board Chair Hosseini asked why many of the projects are projected to be completed so far out and CFO Jantz replied that we are constrained by our financing capacity. Board Chair Hosseini requested for CFO

Jantz to create another plan to see what our finances would look like if we increased by an additional 3% and CFO Jantz agreed. Board Chair Hosseini emphasized the importance of getting this done sooner rather than later, as well as surveying students on their wants and needs and universities with successful housing nationally prior to building the next housing unit. Student feedback is critical.

VP White closed by proposing a subcommittee be formed to address graduate student housing and Board Chair Hosseini approved. Interim President Fuchs and Interim Provost Glover agreed and emphasized the importance of addressing graduate housing. Trustee Lynne agreed to be a member of the subcommittee. Trustee Brinkman added he welcomes collaboration on this much needed housing change.

#### **6.0 New Business**

There was no new business to come before the committee.

#### **7.0 Adjourn**

There being no further discussion, Committee Chair Brandon adjourned the meeting at 10:20 a.m.

DRAFT





**COMMITTEE ON FINANCE, STRATEGIC PLANNING  
AND PERFORMANCE METRICS**

**Meeting Minutes**

**Thursday, December 12, 2024**

**President's Ballroom 215B, Emerson Alumni Hall**

**University of Florida, Gainesville, FL**

**Time Convened: 2:16 p.m.**

**Time Adjourned: 3:30 p.m.**

**Committee and Board members present:**

Marsha D. Powers (Committee Chair), David L. Brandon, John E. Brinkman, Richard P. Cole, Christopher T. Corr, Morteza "Mori" Hosseini (Board Chair), Sarah D. Lynne, Daniel T. O'Keefe, Rahul Patel (Board Vice Chair), Fred S. Ridley, Patrick O. Zalupski, and Anita G. Zucker.

**Others present:**

Kent Fuchs, Interim President; Scott Angle, Senior Vice President for Agriculture and Natural Resources; Melissa Curry, Vice President for Human Resources; Kurt Dudas, Vice President for Strategic Initiatives; Elias Eldayrie, Vice President and Chief Information Officer; Ryan Fuller, Interim Vice President and General Counsel; Joe Glover, Interim Provost and Senior Vice President for Academic Affairs; Taylor Jantz, Senior Vice President and Chief Financial Officer; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; David Kratzer, Senior Vice President for Construction, Facilities, and Auxiliary Operations; Maria Gutierrez Martin, Interim Vice President for Advancement; Stephen Motew, UF Health President and System Chief Executive Officer; David Nelson, Senior Vice President for Health Affairs; David Norton, Vice President for Research; Mary Parker, Vice President and Chief Enrollment Strategist; Brandi Renton, Interim Vice President for Business Affairs; Scott Stricklin, Director of Athletics; James Wegmann, Vice President for Communications; Heather White, Vice President for Student Life; William Reeser, Chief Investment Officer for UFICO; members of the University of Florida community, and the public.

**1.0 Call to Order and Welcome**

Committee Chair Marsha Powers welcomed everyone in attendance and called the meeting to order at 2:16 p.m.

**2.0 Verification of Quorum**

Senior Vice President and Chief Financial Officer Taylor Jantz verified a quorum with all members present.

**3.0 Review and Approval of Minutes**

• **June 13, 2024, August 12, 2024, October 3, 2024, and November 12, 2024**

Committee Chair Powers asked for a motion to approve the minutes from the June 13, 2024 Committee Meeting, the August 12, 2024 and October 3, 2024 Virtual Committee Meetings, the and November

12, 2024 Committee Pre-Meeting. A motion was made by Trustee Corr and seconded by Trustee O'Keefe. Committee Chair Powers asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

#### **4.0 Action Items**

- **FSPPM1 Confirmation of FY25 Budget**

CFO Jantz requested the Board's final approval of the FY25 budget. He reminded the Board they gave preliminary approval for the FY25 budget at the June 2024 meeting. The Board Chair, university leadership, and CFO have affirmed this budget. He noted through the reduction of central administrative expenses, we were able to reallocate \$25 million to merit increases for faculty (4%) and staff (3.75%), the highest increase in over 10 years.

Committee Chair Powers commented this reinforces our radical financial transparency initiative to understand where and how our money is spent and what the return is. We are not going to stop.

Committee Chair Powers asked for a motion to approve Action Item FSPPM1. A motion was made by Trustee Brandon and seconded by Trustee O'Keefe. Committee Chair Powers asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **FSPPM2 Housing Rate Increases**

Committee Chair Powers noted this action item correlates to the 5.4 Housing Master Plan Update item discussed earlier today during the FCI Committee. CFO Jantz stated the Committee is seeking to raise on-campus housing rates by 3.5% for from FY26-FY30. A rate increase will help alleviate future pricing constraints, allow for renovation of existing units, and construction of new units, all while keeping UF well below private housing averages within a mile radius of campus. However, in response to Board Chair Hosseini's comments for the need to accelerate the housing plan presented this morning in the FCI Committee, we now propose a 4% rate raise over the same time to allow us to create 400 additional net beds. Board Chair Hosseini motioned to approve the 4% amendment and Committee Chair Powers seconded.

Committee Chair Powers asked for a motion to approve Action Item FSPPM2 with the amended 4% rate increase. A motion was made by Trustee Brandon and seconded by Trustee Patel. Committee Chair Powers asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **FSPPM3 Auxiliary Facilities Report**

CFO Jantz stated the Board of Governors requires an annual report detailing how auxiliary facilities existing funds flow and their interactions with the university. This report is the Transportation and Parking Services auxiliary budgets. There are no major concerns, and our reserve is increasing year to year.

Committee Chair Powers asked for a motion to approve Action Item FSPPM3. A motion was made by Trustee O'Keefe and seconded by Board Chair Hosseini. Committee Chair Powers asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **FSPPM4 HiPerGator Capital Renewal**

Vice President and Chief Information Officer Elias Eldayrie stated the current generation of hardware for HiPerGator was installed in 2020, including the component donated by Chris Malachowsky, and jumpstarted the success of our Artificial Intelligence (AI) initiative. It is used by every college on campus, more than 175 departments from IFAS to Biomedical to Engineering. The Committee and the Board are asked to approve the estimated \$24 million in funding as part of the FY25 Operating Budget to upgrade HiPerGator with the latest technology. CFO Jantz added the funding has been identified, this request is for authorization by the Board to spend.

Board Chair Hosseini asked for clarification on the total overall cost. CFO Jantz clarified there are two cost components: the infrastructure (\$9 million) and the NVIDIA B200 SuperPOD (\$24 million), which will total an estimated \$33 million, a major reduction from the original list price of \$59 million.

Committee Chair Powers asked for a motion to approve Action Item FSPPM4 for the \$33 million amended total cost. A motion was made by Board Chair Hosseini and seconded by Trustee Brandon. Committee Chair Powers asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

## **5.0 Discussion Items**

- **5.1 CFO Update**

CFO Jantz provided a summary of quarterly financials for Q4 FY24, noting key drivers were increased state support, growth in research portfolio, strong investment performance, and increase in component unit contributions (UF Health). Total revenue increased by \$322M (UF), \$189M (Athletics), and \$148M (Foundation). Net income increased by \$302M (UF), \$7M (Athletics), and \$106M (Foundation). Overall, our financials continue to be healthy. He continued by sharing the Radical Financial Transparency (RFT) initiative has completed phases 1 & 2 and finalizing the findings of phase 3. He provided a high-level summary of the phase 2 outcomes from 4 months of conversations with every unit on campus. The RFT initiative has increased visibility of central data, deepened understanding of unit context, fostered trust, and enabled shared reference points for data-informed collaboration. Phase 3 key focus areas are institutional positioning, resource efficiency, and risk and cost avoidance. Committee Chair Powers added RFT is the most important thing we have done.

Newly appointed Interim Vice President for Business Affairs Brandi Renton shared her personal story and her vision for the future of Business Affairs. She highlighted the division operates 24/7, 365 days a year and is focused on 3 core areas: campus safety and security, business operations, and administration. These core areas include the university police department, transportation and parking, bookstore, mail and document services, small business relations, and many more. Her goal is active engagement with to achieve the One UF mindset. Internally, her goal is to improve staff engagement, morale, and satisfaction. She committed to keep the division moving forward, collaborate and engage with all partners throughout the state, and to increase innovation and creativity.

- **5.2 UF Health Update**

UF Health President and System Chief Executive Officer Steve Motew began by sharing a patient story from UF Health Jacksonville CEO Patrick Green, to remind us why we exist and our service to our community. He highlighted a few recent UF Health celebrations and 3 new UF Health System leaders.

Dr. Motew continued with a summary of quarterly financials for Q1 FY25, including exceeding Q1 system budget target, aligning supply chain infrastructure across the health system to further drive value realization, establishing a system balanced scorecard, and launching system capital & planning councils. Overall, the financials continue to grow and show positive performance. We are committed to the UF Health System becoming the top health system in the state of Florida within the next 5-6 years. He summarized the clinical excellence performance for Q1 FY25 and the balanced scorecard for the entire system that encompasses quality, finance, growth, and people. In most areas we are exceeding expectations with a few areas for growth opportunities and improvement. He closed with an overview of the Leapfrog hospital safety grade for fall 2024 noting 2 of our hospitals (Leesburg & JAX-North) have had substantial improvement and 1 additional hospital (The Villages) has seen significant improvement in stability.

- **5.3 UFICO Update**

Chief Investment Officer for UFICO William Reeser provided a high-level overview of UFICO managed investments. UFICO manages the master portfolios for UF Operating, UFF Endowment, and UF Health. The UF operating pool is \$3.2 billion with two thirds allocated to liquidity and one third to long-term pool portfolios. The UFF Endowment is \$2.5 billion and is solely allocated to the long-term pool portfolio. UF Health is \$800 million and is solely allocated to the client directed portfolio. He closed by summarizing the asset allocations, financials, and investment performance for the long-term and UF operating liquidity portfolios.

Interim President Kent Fuchs shared his gratitude to CIO Reeser for his 10 years of service and wished him the very best in his retirement. Board Chair Hosseini, Committee Chair Powers, and CFO Jantz echoed his comments. CIO Reeser stated it has been a joy and privilege to represent the university.

## **6.0 New Business**

There was no new business to come before the committee.

## **7.0 Adjourn**

There being no further discussion, Committee Chair Powers adjourned the meeting at 3:30 p.m.



**COMMITTEE ON GOVERNANCE, GOVERNMENT RELATIONS  
AND INTERNAL AFFAIRS**

**Meeting Minutes**

**Thursday, December 12, 2024**

**President's Ballroom 215B, Emerson Alumni Hall**

**University of Florida, Gainesville, FL**

**Time Convened: 11:13 a.m.**

**Time Adjourned: 12:25 p.m.**

**Committee and Board members present:**

Morteza "Mori" Hosseini (Board and Committee Chair), David L. Brandon, John E. Brinkman, Richard P. Cole, Christopher T. Corr, Sarah D. Lynne, Daniel T. O'Keefe, Rahul Patel (Board Vice Chair), Marsha D. Powers, Fred S. Ridley, Patrick O. Zalupski, and Anita G. Zucker.

**Others present:**

Kent Fuchs, Interim President; Scott Angle, Senior Vice President for Agriculture and Natural Resources; Melissa Curry, Vice President for Human Resources; Kurt Dudas, Vice President for Strategic Initiatives; Elias Eldayrie, Vice President and Chief Information Officer; Ryan Fuller, Interim Vice President and General Counsel; Joe Glover, Interim Provost and Senior Vice President for Academic Affairs; Taylor Jantz, Senior Vice President and Chief Financial Officer; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; David Kratzer, Senior Vice President for Construction, Facilities, and Auxiliary Operations; Maria Gutierrez Martin, Interim Vice President for Advancement; Stephen Motew, UF Health President and System Chief Executive Officer; David Nelson, Senior Vice President for Health Affairs; David Norton, Vice President for Research; Mary Parker, Vice President and Chief Enrollment Strategist; Brandi Renton, Interim Vice President for Business Affairs; Scott Stricklin, Director of Athletics; James Wegmann, Vice President for Communications; Heather White, Vice President for Student Life; members of the University of Florida community, and the public.

**1.0 Call to Order and Welcome**

Board and Committee Chair Mori Hosseini welcomed everyone in attendance and called the meeting to order at 11:13 a.m.

**2.0 Verification of Quorum**

Vice President and University Secretary Mark Kaplan verified a quorum with all members present, except Trustee Heavener who had an excused absence.

**3.0 Review and Approval of Minutes**

- **June 13, 2024, August 12, 2024, October 3, 2024, and November 12, 2024**

Board and Committee Chair Hosseini asked for a motion to approve the minutes from the June 13, 2024 Committee Meeting, the August 12, 2024 and October 3, 2024 Virtual Committee Meetings, the and November 12, 2024 Committee Meeting. A motion was made by Trustee Brandon and seconded

by Trustee Patel. Board and Committee Chair Hosseini asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

#### **4.0 Action Items**

- **GGRIA1 Governance Standards Amendments**

Interim Vice President and General Counsel Ryan Fuller stated to increase transparency and consistency across the university enterprise, the following amendments are being proposed to the Board of Trustees' Governance Standards for approval by this Committee and the Board:

- For UF and Direct Support Organizations: (1) The President must approve any consultant agreements between \$100,000 and less than \$1,000,000 and (2) The Board Chair must approve any consulting agreements of \$1,000,000 or more.
- For UF Health and Shands Entities: (1) The President must approve any consultant agreements between \$1,000,000 and less than \$4,000,000 and (2) The Board Chair must approve any consulting agreements of \$4,000,000 or more.
- The President and Board Chair must approve raise pools for UF faculty and staff.
- The President and Board Chair must approve any deviation from a BOT approved operating budget when such deviation is in an amount or of a type that would have required initial BOT or Board Chair approval.
- Clarification that compensation includes base salary plus all other possible compensation when determining whether a UF Health C-suite hire requires approval of the President after conferring with the Board Chair.

Board and Committee Chair Hosseini asked for a motion to approve Action Item GGRIA1. A motion was made by Trustee Patel and seconded by Trustee Cole. Board and Committee Chair Hosseini asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **GGRIA2 UF Health Corporation Restated Bylaws Amendments**

Interim VP & GC Fuller reminded the Board they approved the establishment of the UF Health Corporation in June 2024 and approved the UF Health Corporation Board (UFHCB) Restated Bylaws in August 2024. Amendments to these Bylaws are proposed to provide additional clarification, including in the administrative alignment for the UF Health reporting structure. Because the amendments impact UFHCB governance, they are being brought to the full Board of Trustees for ratification. He noted this action item was brought before the UFHCB the day prior and approved.

Board and Committee Chair Hosseini asked for a motion to approve Action Item GGRIA2. A motion was made by Trustee Brandon and seconded by Trustee Patel. Board and Committee Chair Hosseini asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **GGRIA3 UF Health Corporation Board Appointment**

Trustee and UF Health Corporation Board Chair Marsha Powers noted as outlined in the UF Health Corporation Restated Bylaws, the appointed position of Secretary for the UFHCB is the UF General Counsel. Due to a change in leadership, the Committee and the Board are asked to approve the appointment of Interim VP & GC Fuller to replace Amy Meyers Hass, who has changed roles within the University. She added this action item was brought before the UFHCB the day prior and approved.

Board and Committee Chair Hosseini asked for a motion to approve Action Item GGRIA3. A motion was made by Trustee Patel and seconded by Trustee Brandon. Board and Committee Chair Hosseini asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **GGRIA4 Presidential Search Firm**

Board Vice Chair and UF Presidential Search Committee Chair Rahul Patel recommended SP&A Executive Search be appointed as search firm for the next UF President. The process for selection and recommendation began with canvassing search firms across the country with experience in presidential searches at large prestigious public and private universities, experience with universities in the state of Florida, and have had multiple successful searches within the last 5 years. We then identified 4 search firms. One had a commitment to another institution, so we interviewed 3 search firms. We believe SP&A Executive Search are uniquely positioned to help guide UF through our search. They are led by managing partner Alberto Pimental, were established in 2007, and have had several recent successful searches including UCLA, University of Arizona, UCF, and FSU. Mr. Pimental has agreed to personally handle our search, and the firm will have no activities that present competition or conflicts with our search, which will be included in our contract.

Board and Committee Chair Hosseini asked for a motion to approve Action Item GGRIA4. A motion was made by Trustee Patel and seconded by Trustee Ridley. Board and Committee Chair Hosseini asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **GGRIA5 Jacksonville Campus Update**

Board Chair Hosseini stated in November 2022, he and President Fuchs received a letter from then-Mayor of Jacksonville Lenny Curry inviting the University of Florida to consider building a new campus in downtown Jacksonville. The invitation was echoed many times over by the official support from Jacksonville City Council, a proposed partnership from the business community, and the support of numerous donors and community leaders. Recently we received a second letter, this time from current Jacksonville Mayor Donna Deegan expressing her strong support for the UF Jacksonville campus and offering additional support for a suggested site, as well as continued support for UF Health in downtown. We have received \$300 million in total funding so far from the State of Florida, the City of Jacksonville, and local businesses and community leaders with private philanthropy. Additionally, the city has committed to contributing the land needed for the downtown campus. Vice President for Strategic Initiatives Kurt Dudas will share details of our potential site evaluation process and how we arrived at our site recommendation. VP Dudas has participated in countless meetings to advance this project and has done an exceptional job. Our plan is to start new graduate degree programs beginning in the fall of 2026. We plan to introduce degree programs from the Colleges of Business, Engineering, Law, Medicine, and Design Construction and Planning. This will include several newly created or redesigned programs in concentrations such as artificial intelligence and data analytics. We will devote considerable resources to establish a world class research presence and facility in this area in Jacksonville, with an initial focus in semiconductor technology through the Florida Semiconductor Institute. He expressed his gratitude to our numerous partners who have been essential for this initiative, including Mayor Deegan, the Jacksonville City Council and Chamber of Commerce, former City Council Presidents Terrence Freeman and Ron Salem, current City Council President Randy White,

JAXUSA, the Downtown Investment Authority, the University of North Florida, and many more. This is an exciting, transformative day for both Jacksonville and the University of Florida.

Vice President for Strategic Initiatives Kurt Dudas stated we were able to short-list three potential site locations through the evaluation process: (1) Prime Osborn Convention Center, (2) Florida State College Jacksonville, and (3) Jacksonville Fairgrounds. UF has identified the Prime Osborn Convention Center site as the optimal location for our future campus and for the city. The site is outstanding in terms of access and visibility. It will provide access to nearby neighborhoods, urban amenities, parks and cultural institutions, as well as visibility to major employers and industry that pair well with our initial graduate offerings. There are several parcels of vacant land which could be the phase one construction site. And multiple existing buildings that we could occupy for initial launch that could be invested in to become part of the permanent campus, rather than serve as temporary space. Our goal is to offer world class facilities for our students, faculty, and staff. The campus will be architecturally significant and will add to the urban fabric of the city. We anticipate ground floor retail in high traffic areas of the campus, which will integrate into the surrounding community. And UF Health's 8<sup>th</sup> Street campus is conveniently located only two miles north. As a top university with strong ties to one of the most dynamic cities in the country, we want the University of Florida to be a leader in this regard. We are committed to our partners in Jacksonville and excited about the work we'll do there for our students and for our state.

Vice President for Research David Norton commented on the tremendous opportunity to locate the Florida Semiconductor Institute in Jacksonville as part of our research and economic development efforts. College of Medicine Dean Jennifer Hunt provided a brief preview of our opportunity to expand our Physician Assistant training programs to help address an impending crisis in primary health care accessibility.

Board Chair Hosseini then opened the floor for further discussion, comments, and any questions. Board Vice Chair Patel and Trustees Zucker, Powers, and Brandon expressed their immense excitement for the initiative, commended everyone involved in the years of work that went into the selection of the city and site for this new campus, and noted the excellent opportunity this will create to advance the mission of the university in partnership with the City of Jacksonville. Trustee Corr asked whether we plan to build housing for the new campus and Board Chair Hosseini responded that we plan to explore a variety of options, including potential Public Private Partnerships (P3) under the Board of Governors regulations.

Board and Committee Chair Hosseini asked for a motion to approve Action Item GGRIA5. A motion was made by Trustee Brandon and seconded by Trustee Corr. Board and Committee Chair Hosseini asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **GGRIA6 Non-Commercial Aircraft Policy**

Trustee Dan O'Keefe stated establishing the non-commercial aircraft policy is part of our continued efforts to strengthen our governance and transparency. It addresses justification for use, approvals required, and necessary record keeping. He noted the proposed policy and action item were discussed at the November 12, 2024 AC Committee Pre-Meeting and are being brought to this Committee and the Board for approval today.



Board and Committee Chair Hosseini asked for a motion to approve Action Item GGRIA6. A motion was made by Trustee Brandon and seconded by Trustee Patel. Board and Committee Chair Hosseini asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **GGRIA7 HR Administrative Employee Hiring**

Trustee Dan O’Keefe stated establishing the hiring administrative employee’s policy is part of our continued efforts to strengthen our governance and transparency. It sets forth criteria to ensure hiring is performed in accordance with the requirements of HR. He noted the proposed policy and action item were discussed at the November 12, 2024 AC Committee Pre-Meeting and are being brought to this Committee and the Board for approval today.

Board and Committee Chair Hosseini asked for a motion to approve Action Item GGRIA1. A motion was made by Trustee Cole and seconded by Trustee Patel. Board and Committee Chair Hosseini asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

## **5.0 Discussion Items**

- **5.1 UF Health Corporation Board Update**

Trustee and UFHCB Chair Powers shared this week was the first in person meeting for the UF Health Corporation Board. It was a valuable meeting with a tremendous group of board members that are engaged and want to drive the UF Health system forward. The opportunity for synergies going forward with one corporation is going to be phenomenal.

- **5.2 Government Update**

VP Kaplan shared state level updates for legislative leadership transitions, term limits, special elections, historic investment, more oversight, national conversation about higher ed, and state general revenue collections and spending forecasts, the upcoming 2025 legislative session from March 4 to May 2, and Gator Day in Tallahassee on April 15 & 16. He shared federal level updates for outstanding legislation (including FY25 appropriations, national defense authorization, supplemental disaster aid, and farm bill), legislative leadership transitions, health care finance and policy, research funding and overhead costs, affordability, accountability, accreditation, potential Florida-like reforms, research security, immigration, and Gator Day in Washington DC targeted for May. He closed with sharing success stories with students participating in collaborative internship programs at both the state and federal levels and a new local internship program called CiviGators.

## **6.0 New Business**

There was no new business to come before the committee.

## **7.0 Adjourn**

There being no further discussion, Board and Committee Chair Hosseini adjourned the meeting at 12:25 p.m.



## **BOARD MEETING MINUTES**

**Friday, December 13, 2024**

**President's Ballroom 215B, Emerson Alumni Hall**

**University of Florida, Gainesville, FL**

**Time Convened: 10:59 a.m.**

**Time Adjourned: 11:46 a.m.**

### **Board members present:**

Morteza "Mori" Hosseini (Board Chair), Rahul Patel (Board Vice Chair), David L. Brandon, John E. Brinkman, Richard P. Cole, Christopher T. Corr, Sarah D. Lynne, Daniel T. O'Keefe, Marsha D. Powers, Fred S. Ridley, Patrick O. Zalupski, and Anita G. Zucker.

### **Others present:**

Scott Angle, Senior Vice President for Agriculture and Natural Resources; Melissa Curry, Vice President for Human Resources; Kurt Dudas, Vice President for Strategic Initiatives; Elias Eldayrie, Vice President and Chief Information Officer; Ryan Fuller, Interim Vice President and General Counsel; Joe Glover, Interim Provost and Senior Vice President for Academic Affairs; Taylor Jantz, Senior Vice President and Chief Financial Officer; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; David Kratzer, Senior Vice President for Construction, Facilities, and Auxiliary Operations; Maria Gutierrez Martin, Interim Vice President for Advancement; Stephen Motew, UF Health President and System Chief Executive Officer; David Nelson, Senior Vice President for Health Affairs; David Norton, Vice President for Research; Mary Parker, Vice President and Chief Enrollment Strategist; Brandi Renton, Interim Vice President for Business Affairs; Scott Stricklin, Director of Athletics; James Wegmann, Vice President for Communications; Heather White, Vice President for Student Life; members of the University of Florida community, and the public.

### **1.0 Call to Order and Welcome**

Board Chair Mori Hosseini welcomed everyone in attendance and called the meeting to order at 10:59 a.m. He provided remarks regarding the accomplishments of Athletic Director Scott Stricklin and appreciation for his efforts on behalf of the University Athletic Association (UAA) and UF.

### **2.0 Verification of Quorum**

Vice President and University Secretary Mark Kaplan verified a quorum with all members present, except Trustee Heavener who had an excused absence.

### **3.0 Recognitions**

The Board recognized immediate past Vice President & General Counsel Amy Hass, Senior Vice President Scott Angle, and Senior Vice President David Nelson. Resolutions honoring each of them were read into the record at the meeting.

#### **4.0 Public Comment**

Interim Vice President and General Counsel Ryan Fuller informed the Board there were 3 members of the public registered to speak: Maryvonne Devensky, Nathaniel Pelton, and Rosa Mirabel. Speakers provided comments related to Action Item FCI1 Construction Projects Budget Amendments. Speaker Devensky provided an additional document for the Board at the meeting, and it was added to the record.

#### **5.0 Action Items (Consent)**

##### **BOT Minutes**

Board Chair Hosseini asked if there were any additions or corrections to the minutes. Hearing none, he asked for a motion to approve the meeting minutes from June 13, 2024, July 18, 2024, July 23, 2024, August 12, 2024, October 3, 2024, and November 12, 2024. A motion was made by Trustee Brandon and seconded by Trustee O'Keefe. Board Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

Board Chair Hosseini stated there are 25 action items on the consent agenda for 6 committees. The action items were voted on by each committee.

##### **Committee on Academic, Faculty, Student Success, Public Relations and Strategic Communications (AFSSPRSC)**

Board Chair Hosseini asked for a motion to approve Action Items AFSSPRSC1, AFSSPRSC2, AFSSPRSC3, and AFSSPRSC4. A motion was made by Trustee Zucker and seconded by Trustee Lynne. Board Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

##### **Committee on Advancement (ADV)**

Board Chair Hosseini asked for a motion to approve Action Items ADV1 and ADV2. A motion was made by Trustee Zucker and seconded by Trustee Lynne. Board Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

##### **Committee on Audit and Compliance (AC)**

Board Chair Hosseini asked for a motion to approve Action Items AC1 and AC2. A motion was made by Trustee O'Keefe and seconded by Trustee Cole. Board Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

##### **Committee on Facilities and Capital Investments (FCI)**

Board Chair Hosseini asked for a motion to approve Action Items FCI1, FCI2, FCI3, FCI4, FCI5, and FCI6. A motion was made by Trustee Brandon and seconded by Trustee Zucker. Board Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

##### **Committee on Finance, Strategic Planning and Performance Metrics (FSPPM)**

Board Chair Hosseini noted there were amendments to two action items during the FSPPM Committee on Thursday. Action Item FSPPM2 will be amended as follows: 4% on-campus housing rate increase

from FY26-FY30. Action Item FSPPM4 will be amended as follows: estimated \$33 million (\$9 million infrastructure and \$24 million NVIDIA B200 SuperPOD).

Board Chair Hosseini asked for a motion to approve Action Items FSPPM1, FSPPM2, FSPPM3, and FSPPM4. A motion was made by Trustee Ridley and seconded by Trustee Powers. Board Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

#### **Committee on Governance, Government Relations and Internal Affairs (GGRIA)**

Board Chair Hosseini asked for a motion to approve Action Items GGRIA1, GGRIA2, GGRIA3, GGRIA4, GGRIA5, GGRIA6, and GGRIA7. A motion was made by Trustee Corr and seconded by Trustee Brinkman. Board Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

#### **6.0 Action Items (Non-Consent)**

Board Chair Hosseini stated there is 1 action item on the non-consent agenda for the Committee on Facilities and Capital Investments (FCI).

#### **FCI7 Naming: Paul M. Lyrene Blueberry Research Building**

Board Chair Hosseini asked for a motion to approve the naming Action Item FCI7, which was made by Trustee Zucker and seconded by Trustee Brandon. Board Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

#### **7.0 President's Report**

A President's Report was not provided as Interim President Fuchs had an excused absence.

#### **8.0 New Business**

There was no new business to come before the Board.

#### **9.0 Comments by the Chair of the Board**

Board Chair Hosseini stated he shared his comments with the Board at the beginning of the meetings on Thursday and did not have additional comments to share today.

#### **10.0 Adjourn**

There being no further discussion, Board Chair Mori Hosseini adjourned the meeting at 11:46 a.m.