Committee and Board members present:
David L. Brandon (Committee Chair), Richard P. Cole, Christopher T. Corr, James W. Heavener, Morteza "Mori" Hosseini (Board Chair), Thomas G. Kuntz (Board Vice Chair), Lauren D. Lemasters, Daniel T. O'Keefe, Rahul Patel, Amanda J. Phalin, Marsha D. Powers, Fred S. Ridley, and Anita G. Zucker.

Others present:
W. Kent Fuchs, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; J. Scott Angle, Vice President for Agriculture and Natural Resources; Chris Cowen, Senior Vice President and Chief Financial Officer; Elias Eldayrie, Vice President and Chief Information Officer; Amy Hass, Vice President and General Counsel; Jim Kelly, Interim Chief Executive Officer for UF Health Shands; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President; Thomas Mitchell, Vice President for Advancement; David Nelson, Senior Vice President for Health Affairs and President of UF Health; David Norton, Vice President for Research; Steve Orlando, Interim Vice President for Strategic Communications and Marketing; Mary Parker, Vice President for Enrollment Management and Associate Provost; Curtis Reynolds, Vice President for Business Affairs; Heather White, Vice President for Student Life; Maria Martin, Interim Chief Development Officer for Advancement; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome
Committee Chair David L. Brandon welcomed everyone in attendance and called the meeting to order at 9:36 a.m.

2.0 Verification of Quorum
Vice President Curtis Reynolds verified a quorum with all members present.
FC13 Construction Projects Budget Amendments

Vice President Reynolds gave an overview of the current Construction Projects Report along with a request for budget amendment to the projects provided including the Data Science and Information Technology Building (DSIT) project. There was a budget increase to accommodate the request from the donor to acquire Platinum Leadership in Energy and Environmental Design (LEED) certification for the DSIT building. Committee Chair Brandon gave a brief explanation of LEED certification and noted the donor provided 100% of the additional funding. Board Chair Hosseini stated when the Board of Trustees gives approval for a project to proceed, it is intended for said project to move forward; and if an issue arises, staff should notify the Board Chair immediately, per the Governance Standards, so that the Board can make the appropriate decisions. He added this committee should collaborate with the FSPPM Committee to make sure money is in place before coming to the Board. Trustee O’Keefe noted the transparency of the Construction Projects Budget information was helpful. Committee Chair Brandon thanked Board Vice Chair Kuntz for his input in the development of the current format.

Committee Chair Brandon asked for a motion to approve Action Item FC13 which was made by Trustee Zucker, and a second, which was made by Trustee Corr for recommendation to the Board for its approval on the Consent Agenda. Committee Chair Brandon asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

FC14 Naming: B.J. & Eve Wilder Therapeutic Horticulture Garden at Wilmot Botanical Gardens

Maria G. Martin, Associate Vice President/Chief Development Officer, UF Foundation gave a brief overview of the B.J. & Eve Wilder Therapeutic Horticulture Garden at Wilmot Botanical Gardens naming and a short highlight from B.J. Wilder’s biography. Miss Martin noted all due diligence has been performed and prior approvals have been received per the BOT Naming Policies and Governance Standards.

Committee Chair Brandon asked for a motion to approve Action Item FC14 which was made by Trustee O’Keefe and a second, which was made by Trustee Zucker for recommendation to the Board for its approval on the Non-Consent Agenda action as required by Board of Governors regulations for facility, road and landscape naming. Committee Chair Brandon asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

5.0 Discussion Items

Committee Chair Brandon asked Vice President Curtis Reynolds to present the discussion items as follows:

5.1 UF Food Services Provider Update

Vice President Reynolds noted a detailed overview of the UF Food Services Provider was discussed during the November 7, 2022 Pre-meeting. Vice President Reynolds highlighted the following: the new food services provider has reopened 38 locations; the meal plan sales have increased approximately 22%; 32 management professionals, 772 hourly associates, and 373 student workers were hired and on-boarded. Board Chair Hosseini asked Eddie Daniels, Assistant
5.3 Campus Safety Plan Update
Committee Chair Brandon asked Vice President Reynolds to present the Campus Safety Plan Update video. Vice President Reynolds noted the video focused on campus safety with updates on the status of implementations. Vice President Reynolds briefly outlined the conception of the Campus Safety Plan in 2018. Vice President Reynolds noted that safety consultants were engaged to identify and recommend key areas of campus that needed safety enhancements. Vice President Reynolds acknowledged the consultants identified three primary areas of focus: access control, technology/surveillance and exterior lighting.

Vice President Reynolds introduced Joe Carriker as the Director of Campus Physical Security. Mr. Carriker joined UF on November 1, 2022, most recently from the University of Tennessee, where he served as Director of Physical Security since 2020.

Vice President Reynolds continued the Campus Safety Plan Update with a PowerPoint presentation highlighting the following:

- Access control improvements:
  - Implemented access control points to more than 90 buildings.
  - Currently 2,718 electronically controlled doors for access to buildings and other areas.
  - New construction requires access control for primary exteriors, classrooms, and critical facility spaces.
  - Gator One Card security enhancements include:
    - Transition to a new, multi-function card with encrypted contactless technology.
    - Later transition to NFC mobile technology to provide secure, fast transactions.
- Technology/surveillance improvements:
  - Implementation of campus video management and storage environment.
  - Consolidation of 1,167 campus video surveillance cameras, improved video quality and meet state video retention requirements.
  - 1,700 surveillance cameras to date.
- Construction efforts:
  - Provided subject matter guidance to 44 construction, renovation or dedicated security projects.
- License Plate Readers (LPRs) & Blue Light:
  - 82 License Plate Reader (LPR) cameras installed and monitoring 34 campus entry points and 114 lanes of travel in and out of campus.
  - Over 400 blue light phones operable on campus.
- Campus Lighting Improvements:
  - Enhanced more than 2,400 exterior lights to LED...including sidewalks, walkways, roadways, and parking lots.

Vice President Reynolds discussed the next steps in continuing with the campus safety plan as follows:

- Finalize construction standards for physical security in all new construction.
- Surveillance cameras: Addition of approximately 200 surveillance cameras to exterior entrances, high value areas, common areas, and critical facility areas.
Architecture Building Renovation/Remodeling and DCP Collaboratory, UF-640 - IFAS Blueberry Research Facility, UF-642 - SW Campus Transportation Improvements, Northeast Gateway Entrance (off 13th Street) and Newell Gateway (off University Avenue). Vice President Reynolds noted the new section of the report dedicated to tracking deferred maintenance projects to Board of Trustees and Board of Governors. Vice President Reynolds also noted projects come off the list when ‘substantially complete’ and ‘done’. Vice President Reynolds added UF has not yet received $48 million from the state which impacts progress on those deferred maintenance items. Board Chair Hosseini asked Vice President Reynolds to communicate with Vice President Mark Kaplan, Vice President for Government and Community Relations and University Secretary regarding state deferred maintenance funds.

6.0  New Business
There was no new business to come before the committee.

7.0  Adjourn
There being no further discussion, Committee Chair Brandon adjourned the meeting at 10:54 a.m.
Committee and Board members present:
Anita G. Zucker (Committee Chair), David L. Brandon, Richard P. Cole, Christopher T. Corr, James W. Heavener, Morteza “Mori” Hosseini (Board Chair), Lauren D. Lemasters, Thomas G. Kuntz (Board Vice Chair), Daniel T. O’Keefe, Rahul Patel, Amanda J. Phalin, Marsha D. Powers and Fred S. Ridley.

Others present:
W. Kent Fuchs, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Chris Cowen, Senior Vice President and Chief Financial Officer; Elias Eldayrie, Vice President and Chief Information Officer; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President; Thomas Mitchell, Vice President for Advancement; David Nelson, Senior Vice President for Health Affairs; David Norton, Vice President for Research; Steve Orlando, Interim Vice President for Strategic Communications and Marketing; Mary Parker, Vice President for Enrollment Management and Associate Provost; Curtis Reynolds, Vice President for Business Affairs; Heather White, Vice President for Student Life; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome
Committee Chair Zucker welcomed everyone in attendance and called the Advancement Committee meeting to order at 11:15 a.m. She asked Vice President Tom Mitchell to verify the quorum.

2.0 Verification of Quorum
Vice President Mitchell verified a quorum.

3.0 Review and Approval of Minutes
Committee Chair Zucker asked for a motion to approve the minutes of the June 16, 2022, committee meeting, which was made by Trustee Cole and seconded by Trustee Powers. The
Elisabeth DeLuca made a transformational gift of 27,000 acres in Southern Osceola County that has had and will continue to have an astounding impact on Osceola County, the state of Florida and the nation. The DeLuca Preserve provides rare opportunities for students and faculty alike to study this unique environment and learn about the natural world. Generations of scientists and environmentalists to come will benefit greatly from the research conducted on the DeLuca Preserve, and the University of Florida is honored and privileged to serve as the steward of this living laboratory.

Chris Malachowsky has made a great impact on UF. He inspired the College of Engineering to think big and create moonshots and a vision that has greatly impacted the future success of the college and the University. Chris made the lead gift to name Malachowsky Hall – Data Science & Information Technology Building, which will catapult the study and practice of Electrical & Computer Engineering and Computer Science with hands-on virtual teaching and research labs. Chris also facilitated a partnership with NVIDIA, which led to UF receiving the largest, fastest AI supercomputer in higher education.

Fred Levin, in 1999, made the largest current use gift in UF’s history at that time to the College of Law, which was named in his honor. From that point on, the Levin family took a special interest in the college and continued to support UF Law and UF in the years that followed. When Fred passed away in early 2021, he continued that support of the college via an additional $40 million estate gift that will ensure the quality of the college for years to come.

Trustee Richard Cole has served at the highest levels of leadership, including UF Student Body President. Trustee Cole is one of the most consistently generous annual donors to the law school, and he made the second largest financial commitment to UF Law in history with an estate gift to support cutting-edge programming, faculty roles, and scholarships in the Health Law arena, merging two important segments of society. Trustee Cole was recently named UF Law Alumnus of the Year.

Trustee Bill Heavener is one of one. He has made numerous transformational gifts to UF during the Go Greater campaign, including the Heavener School of Business, and most recently, the Heavener Football Training Center. Trustee Heavener also has an unparalleled record of service to UF, and his impact will be felt for years to come.

Herbie Wertheim made a $50 million naming gift in 2015 – the largest cash gift in UF’s history at that time – that launched a $300 million public and private investment in UF’s College of Engineering. Most recently, Herbie Wertheim and his family made a $100 million lead gift – the largest individual gift in UF history – to name the Herbert Wertheim UF Scripps Institute for Biomedical Innovation & Technology, thereby launching a 10-year, $1 billion public-private partnership that will ultimately drive the future of biomedical research and innovation.

Lee and Lauren Fixel pledged $50 million during the Go Greater campaign. Their story is an intensely personal one, demonstrating a son’s gratitude and commitment to his father, Norman, who unfortunately was diagnosed with Parkinson’s Disease. The Fixel family was able to connect with our neurodegenerative disorders team of Drs. Michael Okun and Kelly Foote,
(Data Science & Information Technology; Whitney Lab; Architecture; Dental Science; Deferred Maintenance) and Big Opportunities (AI 100; Scripps Acquisition; West Palm Beach Initiative; NCI Designation Support; New Worlds Reading Initiative). Total incremental new dollars for UF-wide operations and new money for capital projects during the Go Greater campaign totaled an impressive $2.4 billion. Our hats are off to Board Chairman Hosseini for everything he has done and continues to do for UF.

**Progress and Growth** achieved during the Go Greater campaign have been impressive: rankings moved from 14 to 5; alumni participation rate moved from 12% to 20%; five big ideas were launched: Starting Ahead, Staying Ahead, the ReMission Summit, the AI Initiative, UF Scripps, and the West Palm Beach Urban Campus; seven transformational gifts of $50 million or more were received; research expenditures surpassed $1 billion; applications for admission grew to over 66,000; over 600 new faculty were hired; private gift support set all-time records; and the Go Greater campaign will close at the end of this month in the $4.5+ billion range.

**A Campaign Highlight Video** covering some of the key points of pride was shared with the Trustees.

### 5.0 New Business

Committee Chair Zucker stated that the video was absolutely fantastic and truly special. Tremendous progress has been made during the campaign, and everyone should be proud of the part they played in this fabulous success. It is with great anticipation and excitement that we look forward to our next. To quote Ralph Marston, “Dare to dream big dreams. For those are the dreams that have the power to push your whole world forward.”

She asked if anyone had any new business that they would like to share.

President Fuchs remarked that as we conclude the Go Greater campaign, it is spectacular to see how friends of the university have stepped up. As a result of the hard work that has taken place in Vice President Mitchell’s organization and across every college and every area, we how have this organization, a machine and momentum that is just amazing. The alumni participation rate has also increased in addition to the $4.5B+ opportunities mentioned by Vice President Mitchell. We did not all think we would get there, but we have passed the goal, and friends of UF have made a transformational difference. He expressed his pride in the entire community and extended his congratulations.

Vice President Mitchell remarked that as we close the books on this campaign, he hoped that the Trustees will open the memory books that are in front of them and look back and reflect on what we all have accomplished together. Much has been accomplished due to the efforts of many. He then went on to thank Committee Chair Zucker for chairing the committee and serving as the co-chair of the Go Greater campaign, dedicating her time, traveling all over the country and being a positive advocate. He asked that the Trustees join him in thanking Committee Chair Zucker for her many efforts.
COMMITTEE ON AUDIT AND COMPLIANCE
Meeting Minutes
December 8, 2022
President’s Room 215B, Emerson Alumni Hall
University of Florida, Gainesville, Florida
Time Convened: 11:41 a.m.
Time Adjourned: 11:45 a.m.

Committee and Board members present:
Marsha D. Powers (Committee Chair), David L. Brandon, Richard P. Cole, Christopher T. Corr,
James W. Heavener, Morteza “Mori” Hosseini (Board Chair), Thomas G. Kuntz, Lauren D.

Others present:
W. Kent Fuchs, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs;
Joe Cannella III, Director of Audits; Chris Cowen, Senior Vice President and Chief Financial Officer;
Terra DuBois, Chief Compliance, Ethics, and Privacy Officer; Elias Eldayrie, Vice President and
Chief Information Officer; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice
President for Government and Community Relations and University Secretary; Charlie Lane,
Senior Vice President and Chief Operating Officer; Marsha McGriff, Chief Diversity Officer and
Senior Advisor to the President; Thomas Mitchell, Vice President for Advancement; David
Nelson, Senior Vice President for Health Affairs and President of UF Health; David Norton, Vice
President for Research; Steve Orlando, Interim Vice President for Strategic Communications and
Marketing; Mary Parker, Vice President for Enrollment Management and Associate Provost;
Dhanesh Raniga, Chief Audit Executive; Curtis Reynolds, Vice President for Business Affairs; Olga
Weider, Assistant Vice President and University Controller, members of the University of Florida
community, and the public.

1.0 Call to Order and Welcome
Committee Chair Marsha D. Powers welcomed everyone in attendance and called the meeting
to order at 11:41 a.m.

2.0 Verification of Quorum
Chief Compliance, Ethics, and Privacy Officer Terra DuBois verified a quorum with all members
present.

3.0 Review and Approval of Minutes
Committee Chair Powers commented that all groups involved have done a phenomenal job on this project and she appreciated the coordination and work with the DSO’s and business officers.

6.0     New Business
There was no new business to come before the committee.

7.0     Adjourn
There being no further discussion, Committee Chair Powers adjourned the meeting at 11:45 a.m.
COMMITTEE ON GOVERNANCE, GOVERNMENT RELATIONS
AND INTERNAL AFFAIRS
Meeting Minutes
December 8, 2022
President’s Room 215B, Emerson Alumni Hall
University of Florida, Gainesville, FL
Time Convened: 11:45 a.m.
Time Adjourned: 12:04 p.m.

Committee and Board members present:

Others present:
W. Kent Fuchs, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Chris Cowen, Senior Vice President and Chief Financial Officer; Elias Eldayrie, Vice President and Chief Information Officer; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President; Thomas Mitchell, Vice President for Advancement; David Nelson, Senior Vice President for Health Affairs and President of UF Health; David Norton, Vice President for Research; Steve Orlando, Interim Vice President for Strategic Communications and Marketing; Mary Parker, Vice President for Enrollment Management and Associate Provost; Curtis Reynolds, Vice President for Business Affairs; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome
Board and Committee Chair Hosseini welcomed everyone in attendance and called the meeting to order at 11:45 a.m.

2.0 Verification of Quorum
Vice President and University Secretary Kaplan verified a quorum.

3.0 Review and Approval of Minutes
Committee Chair Hosseini asked for a motion to approve the committee minutes of the June 16, 2022, August 9, 2022 and November 7, 2022, which was made by Trustee Brandon, and a second, which was made by Trustee Zucker. Committee Chair Hosseini asked for further discussion, after
Committee Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Action Item GGRIA3 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Cole and a second, which was made by Trustee Patel. Committee Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

GGRIA4 Collective Bargaining Amendment-AFSCME
Vice President and General Counsel Amy Hass reviewed the collective bargaining amendment between the Board of Trustees and American Federation of State, County & Municipal Employees, AFL-CIO (AFSCME), a union that represents some of UF’s staff employees. A successful ratification vote by members of AFSCME occurred on August 4, 2022. The material CBA amendments are as follows: Extends the deadline to file a grievance from ten to fifteen days to allow more time for informal resolution of a concern before a grievance is filed; provides a 3% merit and market pool for salary increases to eligible employees effective October 1, 2022; provides a one-time performance payment to eligible employees with a base salary of $45,000 or less.

Committee Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Action Item GGRIA4 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Patel and a second, which was made by Trustee Zucker. Committee Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

GGRIA5 Collective Bargaining Amendment-Graduate Assistants United
Vice President and General Counsel Amy Hass reviewed a ratification of amendments to the Collective Bargaining Agreement between the Board of Trustees and Graduate Assistants United. The University of Florida and GAU reached a tentative agreement in August and October 2022 on amendments to the CBA between UFBOT and GAU. A successful ratification vote by members of GAU occurred November 15, 2022. The material CBA amendments are as follows: Effective January 1, 2022, the minimum GA stipend increased from $16,000 to $17,000 for nine-month GAs on a .50 FTE appointment and increased from $21,333.33 to $22,753.85 for twelve-month GAs on a .50 FTE appointment. Appointments greater or less than .50 FTE receiving the minimum stipend are paid at a rate representing a proportion of this minimum as determined by the fractional FTE appointment and the budgeted weeks of activity; Effective January 1, 2022, a 3% stipend increase was provided to continuing GAs that were employed in the Fall 2021 semester and continued to be employed in the Fall 2022 semester; Effective August 24, 2022, a $1,140 one-time payment was provided to continuing GAs who make equal to or less than $18,500 on a 9-month, .50 FTE basis; Effective January 1, 2023, consistent with UF faculty and staff, GAs shall be entitled to eight weeks of paid leave during any 12-month period related to the birth, adoption or foster care of a child or the serious health condition of the GA or an immediate family member of the GA.
BOARD MEETING MINUTES
December 9, 2022
President’s Room 215B, Emerson Alumni Hall
University of Florida, Gainesville, FL
Time Convened: 9:45 a.m.
Time Adjourned: 10:10 a.m.

Board members present:
Morteza “Mori” Hosseini (Board Chair), David L. Brandon, Richard P. Cole, Christopher “Chris” T. Corr, Thomas G. Kuntz (Board Vice Chair), Lauren D. Lemasters, Daniel T. O’Keefe, Rahul Patel, Amanda J. Phalin, Marsha D. Powers, and Anita G. Zucker.

Others present:
W. Kent Fuchs, President; Joe Glover, Provost and Senior Vice President; Scott Angle, Vice President for Agriculture and Natural Resources; Chris Cowen, Senior Vice President and Chief Financial Officer; Elias Eldayrie, Vice President and Chief Information Officer; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President; Tom Mitchell, Vice President for Advancement; David Nelson, Senior Vice President for Health Affairs; David Norton, Vice President for Research; Steve Orlando, Interim, Vice President for Strategic Communications and Marking; Curtis Reynolds, Vice President for Business Affairs; Scott Stricklin, Athletic Director; Heather White, Vice President for Student Life; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome
Board Chairman Hosseini welcomed everyone in attendance and called the meeting to order at 9:45 a.m. He asked for a moment of silence for the passing of Board of Governor’s member Kent Stermon.

2.0 Verification of Quorum
Vice President and University Secretary Mark Kaplan verified a quorum noting Trustees Heavener and Ridley were unable to attend the meeting.

3.0 Public Comment
Vice President and General Counsel Amy Hass informed the Board no members of the public signed up to speak.

4.0 Action Items (Consent)
5.0 Action Items (Non-Consent)
FCI4 Naming: B.J. & Eve Wilder Therapeutic Horticulture Garden at Wilmot Botanical Gardens
The Board Chairman asked for a motion to approve FCI4 which was made by Trustee Brandon and seconded by Trustee Zucker. Board Chairman Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

6.0 New Business
There was no new business to come before the Board.

7.0 Comments by the Chair of the Board
Board Chair Hosseini noted this was President Fuchs last formal meeting. He asked if President Fuchs had any comments. President Fuchs shared students are taking final exams and the semester is ending and there will be four commencement ceremonies. This is his 117th commencement he has presided over. Secondly, he wished everyone a wonderful holiday season. He is working until February 5 in this role. He will be back at a future meeting. He added his office will be in Malachowsky Hall and all should stop by on the next tour. Chairman Hosseini added that we will always look to President Fuchs for words of wisdom for the Board and he is always welcome. Chair Hosseini also thanked the Board for allowing him to be Chair. He reminded the Board how important their fiduciary responsibility is to the university.

8.0 Adjourn
There being no further discussion, Board Chair Hosseini adjourned the meeting at 10:10 a.m.
COMMITTEE ON ACADEMIC, FACULTY
AND STUDENT SUCCESS, PUBLIC RELATIONS AND STRATEGIC
COMMUNICATIONS
Meeting Minutes
December 8, 2022
Time Convened: 3:50 p.m.
Time Adjourned: 5:37 p.m.

Committee and Board members present:
Rahul Patel (Committee Chair), David L. Brandon, Richard P. Cole, Christopher T. Corr, James W.
Heavener, Morteza “Mori” Hosseini (Board Chair), Thomas G. Kuntz (Board Vice Chair), Lauren D.
Lemasters, Daniel T. O’Keefe, Amanda J. Phalin, Marsha D. Powers, Fred S. Ridley, and Anita G.
Zucker.

Others present:
W. Kent Fuchs, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs;
Chris Cowen, Senior Vice President and Chief Financial Officer; Elias Eldayrie, Vice President and
Chief Information Officer; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice
President for Government and Community Relations and University Secretary; Charlie Lane,
Senior Vice President and Chief Operating Officer; Marsha McGriff, Chief Diversity Officer and
Senior Advisor to the President; Thomas Mitchell, Vice President for Advancement; David Nelson,
Senior Vice President for Health Affairs and President of UF Health; David Norton, Vice President
for Research; Steve Orlando, Interim Vice President for Strategic Communications and Marketing;
Mary Parker, Vice President for Enrollment Management and Associate Provost; Curtis Reynolds,
Vice President for Business Affairs; Heather White, Vice President for Student Life; members of
the University of Florida community, and the public.

1.0 Call to Order and Welcome
Committee Chair Rahul Patel welcomed everyone in attendance and called the meeting to order
at 3:50 p.m.

2.0 Roll Call
Provost Glover conducted a roll call and Committee members were present.

3.0 Review and Approval of Minutes
Committee Chair Patel asked for a motion to approve the minutes from the June 16, 2022, and
November 14, 2022, meetings, which was made by Trustee Kuntz and seconded by Trustee
Hosseini. Committee Chair Patel asked for further discussion, after which he asked for all in favor
of the motion and any opposed, and the motion was approved unanimously.
The following individuals will receive tenure upon hire from the main UF campus:

- Dr. Lisiane Pruinelli, Associate Professor, Department of Family, Community and Health System Science, College of Nursing
- Dr. Bonnie Dorr, Professor, Department of Computer and Information Sciences and Engineering, Herbert Wertheim College of Engineering
- Dr. T. Dean Pringle, Professor and Center Director, Department of Animal and Dairy Sciences/North Florida Research and Education Center, Institute of Food and Agricultural Sciences
- Dr. Peter W. Swaan, Dean and Professor, Department of Pharmaceutics, College of Pharmacy
- Dr. Nina Stark, Associate Professor, Department of Civil and Coastal Engineering, Herbert Wertheim College of Engineering
- Dr. Robin Ingram, Professor and Associate Director, Hamilton Center for Classical and Civic Education
- Dr. Jill Ingram, Professor, Hamilton Center for Classical and Civic Education
- Mr. Lynn LoPucki, Professor of Law, Levin College of Law
- Ms. Lyrissa Barnett Lidsky, Professor of Law, Levin College of Law

Committee Chair Patel asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item AFSSPRSC1 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Kuntz, and second which was made by Trustee Phalin. Committee Chair Patel asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

**AFSSPRSC2 Instructional Site-West Palm Beach Global Center for Technology and Innovation**

Provost Glover went through the plans to establish the temporary instructional site in West Palm Beach for 5 years. The University plans to rent space at Palm Beach College and an additional location until a permanent campus is established. The proposal being presented today is the template that needs BOT approval before submitting to the Board of Governors for approval. He indicated there would be various academic degree programs offered in Engineering, Law and Business. Provost Glover recognized Assistant Provost Cheryl Gater for her work in putting the proposal together.

He indicated it will take a couple of years to get into the black in terms of revenue generation based on growing student enrollments. In Year 0, there will be costs for faculty and startup. Years 1 and 2 will have additional operational costs and Year 3 should be in the black.

Board Chair Hosseini indicated we would need to ask the Board of Governors for approval of market rate tuition. Provost Glover indicated that the colleges looked at the national market and the Florida market to come up with the numbers proposed for market rate.

Provost Glover indicated the proposal is largely completed but a few modifications would need to be made before being submitted to the Board of Governors in January for approval.

Committee Chair Patel asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item AFSSPRSC2 for recommendation to the Board for its approval
AFSSPRSC6  Center and Institutes-Historical Evaluation/Review Summary

Provost Glover indicated that this was a new reporting requirement that the Board of Governors has requested of an evaluation/review of all university centers and institutes at least every seven years.

Committee Chair Patel asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item AFSSPRSC6 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Kuntz, and second which was made by Trustee Lemasters. Committee Chair Patel asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

5.0  Discussion Items

5.1  Admissions Update

Associate Provost and Vice President for Enrollment Management, Mary Parker gave an overview of the enrollment numbers for the incoming class. Honors reduced the required number of essays to 1. They have seen more applications of same quality and higher. The office conducted a financial aid optimization study, and they are continuing to look for more ways to be strategic. They need to increase visibility and increase brand. She noted they are losing middle income families. Board Chair Hosseini thanked VP Parker for her good work and reminded her we must stay within the 17:1 faculty to student ratio. Parker agreed and noted she is working with Cathy Lebo.

5.2  Faculty Senate Update

Faculty Senate Chair and Trustee Amanda Phalin focused her update on the Board of Governor’s regulation on Post-Tenure Faculty Review. She indicated that the Faculty Senate had passed a resolution on five recommendations that they would like to see changed. President Fuchs indicated that the system Presidents have been discussing the regulation. They have been discussing post tenure review as an effective system-wide/university-wide way to recognize outstanding performers and also to send signal to faculty that need to do more to enhance their excellence in scholarship, research and extension. They support several of recommendations Chair Phalin presented including that faculty will abide by all state laws, faculty input and peer input for those that have the ability to evaluate the performance and a statement that there is strong support for tenure and academic freedom.

5.3  Student Body President Update

Student Body President and Trustee Lauren Lemasters reflected on her agenda and made a request for 24/7 library hours. Provost Glover indicated that he had recently met with Student Body President Lemasters and that he had agreed to support for an experiment in extended hours for a semester and then come back with the data on the usage. Provost Glover stated that this was tried a few years ago and that the library was underutilized. Trustee Phalin added her strong support for these hours. Trustee Lemasters noted there would be a mental health update at the next meeting.