



**UNIVERSITY OF FLORIDA BOARD OF TRUSTEES  
BOARD RETREAT MINUTES**

**June 8, 2018**

**Time Convened: 8:31 a.m. EDT**

**Time Adjourned: 1:00 p.m. EDT**

**UF Health Heart and Vascular Hospital  
University of Florida, Gainesville, FL**

**Members present were:**

James W. Heavener (Chair), David L. Brandon, Ian M. Green, Mori Hosseini, Leonard H. Johnson, Thomas G. Kuntz, Daniel T. O’Keefe, Rahul Patel, Marsha D. Powers, David M. Quillen, Jason J. Rosenberg, Robert G. Stern, Katherine Vogel Anderson and Anita G. Zucker.

**Others present were:**

W. Kent Fuchs, President; Winfred Phillips, Executive Chief of Staff; Charles Lane, Senior Vice President and Chief Operating Officer; David Guzick, Senior Vice President for Health Affairs and President of UF Health; Amy M. Hass, Vice President and General Counsel; Ed Jimenez, Chief Operating Officer, UF Health Shands; Michael McKee, Vice President and Chief Financial Officer; David Norton, Vice President for Research; Curtis Reynolds, Vice President for Business Affairs; and other members of the University community.

Dr. Guzick and members of the UF Health administration presented the new strategic plan to be entitled Destination UF Health. The Trustees heard presentations in key areas of the health enterprise including cancer, pediatrics, heart and vascular and neuro-medicine. Dean Leon Haley gave a presentation on UF Health Jacksonville and entertained questions from the Trustees. Dean Haley agreed that he will come back to the Board with a roadmap to improve the ranking of UF Health Jacksonville.

Dr. Guzick then lead a discussion of metrics for UF Health. Vice Chair Hosseini noted that metrics must be tracked on a regular basis to spur improvement. It was agreed that UF Health will develop a system for tracking metrics and identify those factors that will “move the needle.” The retreat closed with confirmation that UF Health’s aspirations are attainable.

The retreat adjourned at 1:00 p.m. EDT.