



**UNIVERSITY OF FLORIDA BOARD OF TRUSTEES  
BOARD MEETING AGENDA**

**December 2, 2016**

**Time Convened: 11:34 a.m. EST**

**Time Adjourned: 12:20 p.m. EST**

**President's Room 215B, Emerson Alumni Hall  
University of Florida, Gainesville, FL**

**1.0 Verification of Quorum**

With Board Chair Bill Heavener present at the meeting by conference phone, Board Vice Chair Mori Hosseini asked Jamie Lewis Keith, Vice President and General Counsel, to verify a quorum. Ms. Keith verified a quorum with all members present, except Trustee Steven M. Scott, who was unable to attend.

**Board members present are:**

James W. Heavener (Chair), David L. Brandon, Mori Hosseini, Leonard H. Johnson, Rahul Patel, Marsha D. Powers, Jason J. Rosenberg, Nicole LP Stedman, Robert G. Stern, David M. Thomas, Susan D.C. Webster and Anita G. Zucker. Trustee Steven M. Scott was unable to attend.

**Others present are:**

W. Kent Fuchs, President; Winfred Phillips, Executive Chief of Staff; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Charles Lane, Senior Vice President and Chief Operating Officer; David Guzick, Senior Vice President for Health Affairs and President of UF Health; Jack Payne, Senior Vice President for Agriculture and Natural Resources; Jamie Lewis Keith, Vice President, General Counsel and University Secretary; other members of the President's Cabinet; Janine Sikes, Assistant Vice President for Media Relations and Public Affairs; Melissa Orth, Senior Director, Government Relations, and Assistant University Secretary; Brigit Dermott, Executive Assistant; Sandy Mitchell, Senior Administrative Assistant; and other members of the University community and members of the media.

**2.0 Call to Order and Welcome**

Vice Chair Hosseini called the meeting to order at 11:34 a.m. EST and welcomed all Trustees, the Administration and all in attendance at the meeting.

**3.0 President's Report**

President W. Kent Fuchs delivered his President's Report as follows:

- The *Chronicle of Higher Education* ran a feature on Dr. Ibram Kendi, Assistant Professor in the Department of History, who recently became the youngest recipient of a National Book Award in 25 years. Dr. Kendi's book *Stamped from the Beginning: The Definitive History of Racist Ideas in America* was awarded a 2016 National Book Award in nonfiction.
- *National Geographic* ran a centerfold story entitled "Mind over Matter" featuring UF Health's Dr. Michael Okun's work on Parkinson's disease.
- President Fuchs provided a handout that Board Chair Bill Heavener distributed at a meeting with Governor Rick Scott and the Chairs of all the SUS Boards of Trustees. The handout provided facts about UF rankings and metrics including graduation rates and affordability, among other key data.
- Five UF faculty members were elected to the Association for the Advancement of Science: John J. Ewel, Department of Biology, College of Liberal Arts and Sciences; Hugh Fan, Department of Mechanical and Aerospace Engineering, Herbert Wertheim College of Engineering; Alice C. Harmon, Department of Biology, College of Liberal Arts and Sciences; Robert Dan Holt, Arthur R. Marshall Jr. Chair in Ecology, Department of Biology, College of Liberal Arts and Sciences; and Laura P.W. Ranum, Department of Molecular Genetics and Microbiology, College of Medicine.
- The University received two large grants: \$8.3M awarded to UF IFAS to study oyster reefs and \$10M to explore the occupational safety and health of people working in agriculture, fishing and forestry, which spans a number of colleges, and for which UF is the lead institution.
- The Fork and Field Food Pantry has been in operation one year and has had 5,500 visitors and provided 50,000 pounds of food, indicating both its success and the real need in the University community for this service.
- Several colleges and units are celebrating anniversaries this year and the next: The Florida Museum of Natural History will celebrate its 100<sup>th</sup> anniversary in 2017, the College of Medicine and the College of Nursing each celebrated their 60<sup>th</sup> anniversaries in 2016, and the College of Veterinary Medicine celebrated its 40<sup>th</sup> anniversary.
- President Fuchs is doing monthly facebook live sessions that have been well received.

#### **4.0 Committee Reports**

Board Vice Chair Hosseini noted that a report would not be delivered for the Committee on Educational Policy and Strategic Initiatives because all Trustees, except Board Chair Bill Heavener and Trustee Steven Scott, were present. He asked Trustee Marsha Powers the Chair of the Committee on Audit and Operations Review to give her report.

##### **Committee on Audit and Operations Review**

Committee Chair Marsha Powers provided her report. She noted that all Committee members—Nicole LP Stedman, Robert G. Stern, David M. Thomas, and Susan D.C. Webster—except James W. Heavener were present at the Committee meeting on December 1, 2016.

After reviewing and approving the minutes of the September 1, 2016, Committee meeting, the Committee discussed and then unanimously approved the following Action Item and the

recommended this action to the Board for its approval on the Consent Agenda (with details of this report reflected in the Committee's December 1, 2016 minutes):

- AO1. University of Florida Performance Based Funding Data Integrity (Audit Report) and Performance Based Funding Data Integrity Certification

Discussion/Informational Items addressed were updates on external audits, audits and other reviews, the quarterly follow-up, and audits of affiliated organizations. The Committee also reviewed the 2016-2017 Annual Audit Plan revisions, Office of Internal Audit (OIA) charter revisions, the Committee on Audit and Operations Review charter, the 2015-2016 OIA Annual Report, and plans for OIA Quality Assessment Review. Details of these discussion items are also reflected in the Committee's December 1, 2016 meeting minutes.

### **Committee on External Relations**

Committee Chair Robert G. Stern provided his report. He noted that all Committee members—Leonard H. Johnson, Marsha D. Powers, Jason J. Rosenberg, Nicole LP Stedman, and Susan D.C. Webster—were present at the Committee meeting on December 1, 2016.

After reviewing and approving the minutes of the September 1, 2016 Committee meeting, the Committee, which did not have any Action Items, addressed the following Discussion/Informational Items: the Capital Campaign volunteer strategy and structure, the election update and the legislative agenda, the peer research study. The details of these discussion items are reflected in the Committee's December 1, 2016 minutes.

### **Committee on Finance and Facilities**

Committee Chair Rahul Patel provided his report. He noted that all Committee members—David L. Brandon, Mori Hosseini, Leonard H. Johnson, Jason J. Rosenberg, Anita Zucker were present at the Committee meeting on December 1, 2016.

After reviewing and approving the minutes of the September 29 and November 22, 2016, Committee meetings, the Committee discussed and then unanimously approved the following Action Items and the recommended these actions to the Board for its approval on the Consent Agenda (with details of this report reflected in the Committee's December 1, 2016 minutes):

- FF1 and R16-183. Amendment to Depository Payment Signatory Authority
- FF2. Revised Debt Management Guidelines
- FF3. Allocation of License Plate Revenues
- FF4 and R16-184: University Transportation and Parking Services Bond Issuance-- Updated
- FF5. Veterinary Medicine Energy Plant – Energy Efficiency Investment Grade Audit Agreement

Discussion/Informational Items addressed were the Construction update and the UFICO update. Details of these discussion items are also reflected in the Committee's December 1, 2016 meeting minutes.

## **Committee on Governance**

Vice Chair Mori Hosseini, Chair of the Committee on Governance provided his report. He noted that all Committee members—David L. Brandon, Rahul Patel, David M. Thomas—(except Board Chair James W. Heavener and Trustee Steven M. Scott) were present at the Committee’s meeting on December 1, 2016.

After reviewing and approving the minutes of the September 1, 2016, Committee meeting, the Committee discussed and then unanimously approved the following Action Items and the recommended these actions to the Board for its approval on the Consent Agenda (with details of this report reflected in the Committee’s December 1, 2016 minutes):

- GV1. Graduate Assistants United (GAU) Collective Bargaining Agreement
- GV2. Recognition of Police Department Lieutenants Union
- GV3. AFSCME Collective Bargaining Agreement
- GV4. United Faculty of Florida—UF Chapter (UFF) Collective Bargaining Agreement

Discussion/Informational Items addressed were updated UF Ethics Policy and an update on the Board Governance Initiative. Details of these discussion items are also reflected in the Committee’s December 1, 2016 meeting minutes.

### **5.0 Action Items (Consent)**

At the completion of the Committee reports, Vice Chair Hosseini asked if any Trustee wished for further discussion of any matters to be approved by the Board. He then turned the Board’s attention to the Consent Agenda and asked for a motion to approve the Consent Agenda (comprising all the Action Items listed below, which was made by Trustee Thomas, and a second, which was made by Trustee Zucker. The Vice Chair asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

#### **Board of Trustees (BT)**

BT1. Minutes – September 29, 2016  
November 3, 2016 (retreat)

#### **Committee on Audit and Operations (AO)**

AO1. University of Florida Performance Based Funding-Data Integrity (Audit Report) and Performance Based Funding Data Integrity Certification

#### **Committee on Educational Policy & Strategic Initiatives (EP)**

EP1. Tenure Upon Hire  
EP2. Degree Program Changes  
EP3. Honorary Degree

#### **Committee on Finance and Facilities (FF)**

FF1 and R16-183. Amendment to Depository Payment Signatory Authority  
FF2. Revised Debt Management Guidelines  
FF3. Allocation of License Plate Revenues

FF4 and R16-184: University Transportation and Parking Services Bond Issuance--  
Updated

FF5. Veterinary Medicine Energy Plant – Energy Efficiency Investment Grade Audit  
Agreement

#### **Committee on Governance (GV)**

GV1. Graduate Assistants United (GAU) Collective Bargaining Agreement

GV2. Recognition of Police Department Lieutenants Union

GV3. AFSCME Collective Bargaining Agreement

GV4. United Faculty of Florida—UF Chapter (UFF) Collective Bargaining Agreement

### **6.0 New Business**

There was no new business to come before the Board.

### **7.0 Comments of the Vice Chair of the Board**

Vice Chair Hosseini made his comments. He welcomed Athletic Director, Scott Stricklin, who was in Atlanta for the SEC Football Championship, to the University. He noted that former Trustee Susan Cameron and retired Athletic Director Jeremy Foley were honored at the Trustee dinner on December 1, 2016. Resolutions recognizing and expressing gratitude to both were approved at Board meetings in June and September respectively.

Vice Chair Hosseini noted that at its retreat on November 3, 2016, the Board endorsed and committed to UF's top 10 public research university goals, the UF Metrics That Matter to measure UF's advancement toward those goals, and President Fuchs' Plan to achieve top 10 public university stature. The Board is ready and able to do its part to secure the resources needed and to support President Fuchs, his administration, and the entire University community in its efforts to advance.

He confirmed that the Board endorsed on-line dashboards that have been developed by Provost Glover and his staff to enable the Board and the Administration to constantly track progress against Metrics That Matter, as well as progress against the Board of Governors' Performance Funding Metrics.

In addition, the Board endorsed the Strategic Development Plan—*One Gainesville*— and its four themes: the New American City, Proximity, Strong Neighborhoods, and Stewardship. Vice Chair Hosseini noted that this Plan and the four themes will help UF and the surrounding community to identify the optimal initiatives related to growth, intensity/density, economic viability and livability—which are needed to build the relationships, talent, and environment to support preeminence.

Vice Chair Mori Hosseini next proposed a motion that:

“As the highest priorities of the University, the University of Florida Board of Trustees enthusiastically affirms its Endorsement and Commitment (1) to the University's Top 10 Public Research University Goals, the UF Metrics That Matter to measure progress toward these goals, and the Plan for achieving these goals, as presented by President Fuchs and his team at the Board's November 3, 2016 Retreat; and (2) to the Board of

Governors' Performance Funding Metrics; and (3) to the dashboards for tracking progress against the Metrics That Matter and the Performance Funding Metrics, as presented by Provost Glover and favorably reviewed by the Board; and (4) to working with dedication, and to supporting the President and Senior Administration in working with dedication, to achieve these priorities.”

Vice Chair Hosseini asked for a motion to approve the motion, which was made by Trustee Johnson, and a second, which was made by Trustee Brandon. The Vice Chair asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

## **8.0 Adjourn**

Asking for any further discussion and hearing none, Vice Chair Hosseini asked for a motion to adjourn the meeting, which was made by Trustee Brandon, and a second, which was made by Trustee \_\_\_\_\_. With no further discussion, the motion was passed unanimously and the University of Florida Board of Trustees meeting was adjourned at 12:20 p.m. EST.