

BOARD RETREAT AGENDA

September 5-6, 2019

President's Room 215B, Emerson Alumni Hall University of Florida, Gainesville, FL

Thursday September 5, 2019	
11:45 a.m. – 12:45 p.m.	Lunch
12:45 – 1:00 p.m.	Opening Remarks Chair Morteza Hosseini
1:00 – 3:20 p.m.	Retreat: Top 5 Conversation
1:00 - 1:15 p.m.	Welcome President Kent Fuchs
1:15 – 2:15 p.m.	Metrics Provost Joe Glover, Vice President and Associate Provost Zina Evans, and Associate Provost and Director of Institutional Planning and Research Cathy Lebo
2:15 p.m.	Break (5 minutes)
2:20 – 3:20 p.m.	Story Telling and Advocacy Vice President Mark Kaplan, Vice President Nancy Paton and Vice President Tom Mitchell
3:20 p.m.	Break (5 minutes)
3:25 – 4:25 p.m.	Student Experience – Student Success Trustee Jason Rosenberg and Provost Joe Glover
4:25 – 5:15 p.m.	UF Health Shands Senior Vice President David Nelson and Chief Executive Officer Ed Jimenez
5:45 – 6:00 p.m.	Dormitory Tour (Optional) Rawlings Hall 651 Newell Drive, Gainesville FL 32603
6:00 – 8:00 p.m.	Reception, Tour and Board Dinner at Infinity Hall 978 SW 2nd Avenue, Gainesville FL 32601

Trustees and members of UF administration

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September 6, 2019	
7:30 - 8:25 a.m.	Breakfast Trustees and members of UF administration
8:30 – 9:30 a.m.	Board Training: Enterprise Financial Summary Vice President Mike McKee, Assistant Vice President, University Controller Alan West and Assistant Vice President, Financial Analysis and Budget George Kolb
9:30 a.m.	Break (5 minutes)
9:35 - 10:00 a.m.	Board Self-Evaluation Chair Mori Hosseini, Trustee Rahul Patel, Vice President and General Counsel Amy Hass and Vice President Mark Kaplan
10:05 – 10:50 a.m.	Conflict of Interest and Outside Activities Vice President and General Counsel Amy Hass, Director of Compliance & Conflicts of Interest Gary Wimsett and Director of Research Compliance and Global Support Terra Dubois
10:50 a.m.	Break (10 minutes)
11:00 a.m 1:00 p.m.	Board Business: Committees
11:00 – 11:20 a.m.	Academic, Faculty and Student Affairs & Experience
11:20 a.m. – 12:10 p.m.	<u>Facilities and Capital Investments</u>
12:10 – 12:40 p.m.	Finance, Strategic Planning and Performance Metrics
12:40 – 1:00 p.m.	Governance, Government Relations and Internal Affairs
1:00 – 1:45 p.m.	Lunch
1:45 – 2:30 p.m.	Board Business: Full Board

Friday

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COMMITTEE ON ACADEMIC, FACULTY AND STUDENT AFFAIRS & EXPERIENCE AGENDA

September 6, 2019 ~11:00 a.m.

President's Room 215B, Emerson Alumni Hall University of Florida, Gainesville, FL

Committee Members:

Jason J. Rosenberg (Chair), David L. Brandon, Leonard H. Johnson, Thomas G. Kuntz, Michael C. Murphy, Ray G. Thomas

1.0	Verification of Quorum
2.0	Call to Order and Welcome
3.0	Review and Approval of Minutes
4.0	Action Items
5.0	Discussion Item
6.0	New Business
7.0	Adjourn



COMMITTEE ON ACADEMIC, FACULTY AND STUDENT AFFAIRS EXPERIENCE Meeting Minutes June 6, 2019

President's Room 215B, Emerson Alumni Hall University of Florida, Gainesville FL Time Convened: 9:13 a.m.

Time Adjourned: 10:50 a.m.

Committee and Board members present:

Jason J. Rosenberg (Committee Chair), David L. Brandon, James W. Heavener, Morteza Hosseini (Board Chair), Leonard H. Johnson, Thomas G. Kuntz (Board Vice Chair), Michael C. Murphy, Daniel T. O'Keefe, Rahul Patel, Marsha D. Powers, Robert G. Stern, Ray G. Thomas, and Anita G. Zucker.

Others present:

W. Kent Fuchs, President; Winfred Phillips, Executive Chief of Staff; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Charlie Lane, Senior Vice President and Chief Operating Officer; Amy Hass, Vice President and General Counsel; Elias Eldayrie, Vice President and Chief Information Officer; Jodi Gentry, Vice President For Human Resources; Antonio Farias, Chief Diversity Officer and Senior Advisor to the President; Jodi Gentry, Vice President for Human Resources; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Michael McKee, Vice President and Chief Financial Officer; Thomas Mitchell, Vice President for Advancement; David Nelson, Senior Vice President for Health Affairs and President of UF Health, David Norton, Vice President for Research; Nancy Paton, Vice President for Strategic Communications and Marketing; Curtis Reynolds, Vice President for Business Affairs; Scott Stricklin, Director of Athletics, and other members of the University community.

1.0 Verification of Quorum

Vice President Liaison Glover confirmed a quorum with all members present.

2.0 Call to Order and Welcome

Committee Chair Rosenberg welcomed everyone in attendance and called the meeting to order at 9:13 a.m.

3.0 Review and Approval of Minutes

Committee Chair Rosenberg asked if there were any additions and/or corrections to the minutes. Hearing none, he asked for a motion to approve the minutes from the March 29, 2019 and May

28, 2019 meetings, which was made by Trustee Brandon and a second by Trustee Murphy. Committee Chair Rosenberg asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

4.0 Action Items

Committee Chair Rosenberg asked Provost Glover to present the Action Items.

AFSAE 1 Annual Tenure Awards

Provost Glover will present the annual list of tenure awards at the upcoming committee meeting in June. The list of individuals have gone through the university's process including being recommended by the Dean, the Academic Personnel Board and the Provost. In addition, the faculty have had the opportunity to withdraw their packet.

Committee Chair Rosenberg asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item AFSAE1 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Johnson, and second which was made by Trustee Thomas. Committee Chair Rosenberg asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSAE2 Tenure upon Hire

Provost Glover presented the ten highly accomplished faculty members who have been hired by the University subject to being awarded tenure upon hire, which requires approval of the Board of Trustees. The individuals recommended for tenure upon hire were as follows:

- Dr. Kakali Bhattacharya College of Education Professor, School of Human Development & Organizational Studies in Education
- Dr. Neil H. Buchanan Levin College of Law James J. Freeland Eminent Scholar Chair in Taxation, Law
- 3. Dr. Peter Carpenter College of the Arts Professor, School of Theatre + Dance
- 4. Dr. Matthew Farrer College of Medicine Professor, Department of Neurology
- 5. Dr. Philip X.-L. Feng Herbert Wertheim College of Engineering Professor, Department of Electrical and Computer Engineering
- Dr. Chen Gilor College of Veterinary Medicine
 Associate Professor, Department of Small Animal Clinical Sciences
- 7. Dr. Antarpreet Jutla Herbert Wertheim College of Engineering
 Associate Professor, Engineering School of Sustainable Infrastructure & Environment
- 8. Dr. Sandra Loesgen College of Liberal Arts and Sciences Associate Professor, Department of Chemistry
- Dr. Matthew Schmidt College of Education Associate Professor, School of Teaching & Learning
- 10. Dr. Malu Tansey College of Medicine Professor, Department of Neuroscience

Committee Chair Rosenberg asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item AFSAE2 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Johnson, and second which was made by Trustee Thomas. Committee Chair Rosenberg asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSAE3 Degree Program Terminations

Provost Glover stated that the University has been in the process of cleaning up degree offerings over the last several years. The College of Liberal Arts and Sciences is requesting to terminate the degree-specific majors that are now under the umbrella of the Bachelor of Arts in Hispanic and Latin American Languages, Literatures and Linguistics. Therefore, the Bachelor of Arts in Portuguese Language and Literature and the Bachelor of Arts in Spanish Language and Literature are no longer needed.

Committee Chair Rosenberg asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item AFSAE3 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Johnson, and second which was made by Trustee Thomas. Committee Chair Rosenberg asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSAE4 Degree Program Change

Provost Glover stated that the Herbert Wertheim College of Engineering is requesting to decrease the number of required credits by 3 for the Bachelor of Science in Chemical Engineering (CIP Code 14.0701) from 134 to 131. The reduction in credit hours would change the Bachelor of Science from 9 semesters to 8 semesters by removing the 3-credit course of Analytical Chemistry. A review of the top 10 peer institutions revealed no other program requires the Analytical Chemistry course. This change was approved by the Curriculum Committee and then by the Faculty Senate at their May 9, 2019 meeting.

Committee Chair Rosenberg asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item AFSAE4 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Johnson, and second which was made by Trustee Thomas. Committee Chair Rosenberg asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSAE5 Honorary Degrees

Provost Glover presented two individuals for Honorary Degrees. Naziha Mestaoui, Doctor of Fine Arts, an internationally renowned visual artist and designer who was nominated by Dean Ozuzu. R. Walter Petty, Doctor of Science was nominated by Mike Good, former Dean of the College of Medicine. R. Walter Petty is the former chair of the Department of Orthopedics and Rehabilitation and founder of Exactech, a biomedical company.

Committee Chair Rosenberg asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item AFSAE5 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Johnson, and second which was made by Trustee Thomas. Committee Chair Rosenberg asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

5.0 Discussion/Informational Items

Committee Chair Rosenberg turned the Committee's attention to the discussion items.

5.1 Admissions Update

Provost Glover spoke on behalf of Vice President for Enrollment Management Zina Evans who was traveling. He reviewed the report submitted by the admissions office. The deadline for students, at all institutions, to accept offers was May 1, 2019. The report presented was as of May 2, 2019. There were 6,765 acceptances for summer and fall terms with a 1-2 percent summer melt.

Board Chair Hosseini asked about out of state students. Provost Glover mentioned UF is trying to grow the percentage of out of state enrolled students. Last year UF was at 17% this year we are at 18%. He mentioned the end gain is up to the Board. Provost Glover mentioned there were previous discussions of aiming at 20% then pausing. It was mentioned that the Board of Governors is close to a 10% statutory cap. At 18% we are not the highest institution. FIU and UCF have higher percentages. Provost Glover mentioned this is regarding the freshman class. Transfer students also need to be included. UF's overall percentage for the entire student body is 9% to 10%.

President Fuchs mentioned it is Important that students in the freshman class be from other states.

- Freshman class it is important to be out of state. We need high numbers for the reputation of the university.
- For the sake of education for Florida students
- Transfer students are also an important piece
- President Fuchs would like the number for the freshman class to be 25%

Board Chair Hosseini mentioned to be in Top 5 need we need more out of state students.

Board Chair Hosseini asked a question regarding Pell Grant students. Tammy Aagard mentioned 20% of freshman class are Pell eligible. This is down from 22%. We are seeing a steady decline. Committee Chair Rosenberg asked if there is connection between Pell Grant and low income. Tammy Aagard mentioned this is self-reported from the admission

application. This has not been updated for 10 years but next application will be updated. Provost Glover mentioned they have asked admissions to focus on recruiting Pell eligible students. On the academic side UF is brining Pell students in and graduating them on time.

Committee Chair Rosenberg mentioned that test scores and GPA's for PACE and Innovation Academy students are significantly different then test scores and GPA's for regular admits. The question was asked if they can be successful. Provost Glover mentioned that of the 42,000 applications there are a lot of students who can succeed that can't be offered admission in the fall. They may not be at the top but they are excellent students who will be successful and graduate on time. Not all majors are offered to PACE students. There are about 25 programs.

UF's SAT scores continue to increase. Board Chair Hosseini mentioned UF's SAT Yield continues to increase. The question was asked where top students go if they are not accepting an offer at UF. UF does send a survey but the response is minimal. Provost Glover mentioned that Clearing House will not state the reason a student went to another institution but will say what institution they are attending. Top reasons students turn us down: One is some want to go out of state. Some students choose other institutions due to large scholarship packages. Board Chair Hosseini mentioned students come to UF for free. Tammy Aagard mentioned they may want to go to what is perceived as a more prestigious school. Board Chair Hosseini wants to know what we could have done differently to get them to come to UF. Committee Chair Rosenberg would like to know other institutions yields and details regarding the customer experience. He mentioned our customer experience, once accepted, is low and needs to improve.

Mark Law, from the Honors program, does reach out to students when accepted. This is mainly via email. Board Chair Hossieni asked what incentives do honors students get to come to UF.

- Peer Groups
- Scholarships
- Conferences
- Advising/ Honors advisors
 - 50% go to graduate/ professional schools

What programs do the Honors Program offer to entice students to come to UF.

- Information sessions with student leaders
- Florida Days Program
- Survey people after events- 5% to 6% response- low response rate

UNC is in the Top Five Honors Program. They are the Gold Standard. They offer more courses and staffing. Housing also makes a difference. Purdue has a new honors facility.

The question was asked how students apply for Honors Program. At UF this year the Honors application was part of the UF application. The decision for Honors acceptance is holistic and students have to write an essay. The essay is graded. Admissions looks at the entire

application and makes the decision. There were 790 students who said yes to Honors of 3,500. We admitted 1,700 based on yield models. **Committee Chair Rosenberg would like the yield**.

The question was asked why middle band of students, based on SAT scores, don't have a higher yield on acceptance to UF then it currently does. Tammy Aagard mentioned that those students are excellent recruits and Provost Glover mentioned other institutions will offer them better financial aid packages than UF does.

It was mentioned that UF needs to do more to get the top band of students to come to UF. Provost Glover mentioned there is personal touch for the Honors students.

5.2 Faculty Senate Update

Faculty Senate Chair Thomas discussed the creation of new departments. The Faculty Senate approved a proposal to create a new Department of Engineering Education and they approved the creation of a new Department of Sport Management and a department of Tourism, Hospitality & Event Management.

The Faculty Senate approved a resolution affirming their support for the University of Florida's commitment to a diverse and inclusive community that supports our international faculty, scholars, students and staff.

Senate unanimously approved the Honorary Degree Candidates for Naziha Mestaoui and R. William Petty.

The Faculty Senate heard from Dr. Lili Du and Dr. Scott Washburn from the Department of Civil Engineering about the Smart Parking System. UF has negotiated with contractors for raw data to be used across campus in Civil Engineering but also for utilizing artificial intelligence and deep learning.

Senate heard from the Counseling and Wellness Center about a new program called Kognito. This has been adopted by the BOG for student mental health. It is available for faculty now for free. This on-line training takes about 45 minutes and is intended for faculty to recognize students in distress and not for treatment.

5.3 Student Body President Update

Trustee Michael Murphy mentioned great successes for Student Send Off. They had about 2,000 students attend with their families. The SG agency known as Class Counsels worked with the President's Office and the Alumni Association. Michael thanked President Fuchs and Matt Hodge.

SG presented the Fiscal Year 2020 amended budget for 6.4 million dollars. This was approved by the budget committee and will go to the senate floor and be read two times.

Current projects and initiatives: SG would like to collaborate with the Alumni Association in engaging alumni with regards to Homecoming and Gator Growl. They would like to see

numbers boosted up and more alumni coming back to campus. Looking at acquiring talent acquisition for both concerts and influential speakers. They would like the University to acquire a professional head shot photo booth in the Reitz Union.

5.4 Student Experience Update

Provost Glover mentioned conversations with two companies for employee training by the end of the summer.

Vice President Tom Mitchell mentioned that campus tours are being evaluated. Vice President Evans has contacted other premier institutions that are giving great tours and most use a consulting service. Dr. Evans is moving towards hiring a consulting firm for UF. Tour coordination is now under Dr. Evans operation; one stop shop for consistency and continuity. Dr. Evans will work with the Provost, Deans and Student Affairs to get the entire university under one umbrella providing consistency, continuity and constant feedback. Committee Chair Rosenberg asked if we are receiving real time feedback from Preview sessions. Dr. Heather White, Dean of Students, was called to the podium. Dr. White mentioned receiving positive feedback regarding customer service. Preview is a collaborative effort between Academic Affairs and Student Affairs.

Board Chair Hosseini mentioned congress is going to require universities to sit with students and talk about the return on investment to families. This will provide students a chance of getting a job in their field of study and the salary they will receive. Dr. White mentioned there is a group session, offered during Preview, providing salary information and data through the Career Connections Center. This is not currently individual. It is in a group setting and family members are welcome to attend.

5.5 Study Abroad Update

Dr. Leo Villalon discussed an incident involving students visiting South Africa. Dr. Villalon mentioned the International Center has 2,600 students participating in 85 programs in 66 countries. UF offers very diverse programs. The program being discussed is a summer led faculty program consisting of Honors students. It is a Lombardy Scholars Program. There were 21 students and 2 faculty, traveling in South Africa that were robbed at gunpoint by 6 men in front of a school in Pretoria. Many of the students lost property. None of the students, or faculty, were injured or assaulted. There were 2 local women who intervened and were hurt. They have been reviewing what happened and will speak with the students when they return. He did not believe there were mistakes made in programming. There was nothing to suggest this was a risky activity. Response was appropriate. The UF students and faculty had support from the local police and government in South Africa. They have made 3 arrests.

Dr. Villalon mentioned the program needs some work on communications. This was a large incident. Nancy Paton's Office was extremely helpful. Parent communications needs to be better. Dr. Villalon mentioned we need to clarify who is communicating with whom.

There was a comment that we are reacting to parents who communicated with us. A question was asked should if we be more proactive to prevent miscommunication? UF did reach out to

the parents. We do ask for parental contact but it is not mandatory. Some of the students did not list the parents email address on the form.

The question was asked of what percentage of UF students study abroad. Dr. Villalon said, at Preview, 70% say they want to participate and about 4% to 5% actually have a study abroad experience before they graduate. They are trying to increase their numbers. How does that compare to Top five? We are at the low end. Committee Chair Rosenberg would like to know how we compare to other schools.

Question of security came up since things were taken from the students. Dr. Villalon did not find any risk due to the theft.

Dr. Villalon stated Study abroad is defined as an experience where students get academic credit. Length of travel and intensity can vary.

Board Chair Hosseini wanted to know if there is a crisis group that comes together after an incident to take care of all of the issues. Dr. Villalon says they have an imperfect system. **Board Chair Hosseini encouraged Dr. Villalon to consult with other institutions and put together written guidelines to be presented to the Board.**

Trustee O'Keefe mentioned his daughter studied abroad and the group had visa issues when traveling to London. Governor Rick Scott's office helped to resolve the problem with the visas very quickly.

Dr. Villalon noted the Business school does have a large study abroad program because they have a large staff and a way for students to take classes on line so they do not fall behind. They are self-sustaining.

Board Chair Hosseini asked when the guidelines and crisis management report will be available. Dr. Villalon said that he is hoping to have the information by the end of summer before the next BOT Meeting. The Board would like confirmation the procedures are complete and reviewed by the General Counsel.

Trustee O'Keefe was asked if there are certain standards with regards to security perspectives. Dr. Villalon said there are state department guidelines. We do not send students to high risk areas.

5.6 New Departments

5.6.1 Department of Sports Management and Department of Tourism, Hospitality and Event Management in the College of Health and Human Performance. This is a splitting of departments.

5.6.2 Department of Engineering Education in the Herbert Wertheim College of Engineering.

6.0 New Business

There was no new business to come before the committee.

7.0 Adjourn

There being no further discussion, the meeting was adjourned at 10:50 a.m.





COMMITTEE ON ACADEMIC, FACULTY AND STUDENT AFFAIRS & EXPERIENCE

Pre- meeting Minutes
Telephone Conference Call
August 20, 2019

123 Tigert Hall, University of Florida, Gainesville, FL Time Convened: 4:01 p.m.

Time Adjourned: 4:15 p.m.

Committee and Board members present:

Jason J. Rosenberg (Committee Chair), Morteza Hosseini (Board Chair), Leonard H. Johnson, Michael C. Murphy, Ray G. Thomas

Others present:

Joseph Glover, Provost and Senior Vice President for Academic Affairs; Zina Evans, Associate Provost and Vice President for Enrollment Management, Jodi Gentry, Vice President for Human Resources, Nancy Paton, Vice President for Marketing and Strategic Communications and other members of the university community.

1.0 Roll Call

Board Staff conducted a roll call of all Committee and Board members present.

2.0 Call to Order and Welcome

Committee Chair Rosenberg welcomed everyone in attendance and called the meeting to order at 4:01 p.m.

3.0 Review Agenda for September 6, 2019 Meeting

AFSAE1 Tenure upon Hire

Provost Glover presented the four highly accomplished faculty members who have been hired by the University subject to being awarded tenure upon hire, which requires approval of the Board of Trustees. He noted that Sanjay Gupta, Professor and Associate Chair from the Department of Urology in Jacksonville, College of Medicine had withdrawn.

AFSAE2 Textbook and Instructional Material Affordability Report

Committee Chair Rosenberg stated that the Report would be available at the end of the month and would be made available before the September meeting. Provost Glover indicated that this may be the last time this report will be required since the Board of Governors is making changes to the Regulation. He indicated that the University does

everything it can do to make sure textbooks are affordable for the students. Student Body President stated that the prices have stayed the same and that his office was doing a comparison to see how the prices have changed over the years.

AFSAE3 University Press of Florida Annual Report 2018-2019

Provost Glover stated that the Press is doing well. It has had its ups and downs over the years. He indicated that it is all driven by marketing and the practice of Amazon. Provost Glover said he made an offer for the Director of the University Press of Florida and is hopeful he will accept. It was decided that a display of the books available from the University Press would be displayed at the next Board of Trustees meeting for the Trustees to see the types of books that are available for purchase.

5.0 Discussion Items

5.1 Admissions Update

Zina Evans, Vice President for Enrollment Management stated she would have an update for the Trustees at the September 6th meeting.

Ray Thomas, Faculty Senate President stated he sent out a Welcome Letter to all the faculty and indicated that he was working on paid parental leave, childcare availability and access, concerns about the master plan as it relates to parking and transportation.

6.0 New Business

Committee Chair Rosenberg stated that the topic of Student Experience would be discussed during the upcoming Retreat.

7.0 Adjournment

There being no further discussion, the meeting was adjourned at 4:15 p.m.



COMMITTEE ON ACADEMIC, FACULTY AND STUDENT AFFAIRS & EXPERIENCE ACTION ITEM AFSAE1 September 6, 2019

SUBJECT: Tenure Upon Hire

BACKGROUND INFORMATION

The Chairs and Deans have recommended to the Provost and Senior Vice President for Academic Affairs that 4 newly appointed faculty members have been granted tenure commencing with their appointment. These individuals meet the criteria set forth in the University's tenure and permanent status policy and are recommended by the Provost to receive tenure. Attached is a Summary of the Tenure Upon Hire cases.

PROPOSED COMMITTEE ACTION

The Committee on Academic, Faculty and Student Affairs and Experience is asked to approve the Tenure Upon Hire cases listed on the attached Summary for recommendation to the Board of Trustees for its approval on the Consent Agenda. While any administrative appointment is noted, tenure is granted only for the faculty appointments.

ADDITIONAL COMMITTEE CONSIDERATIONS

Board of Governors approval is not required.			
Supporting Documentation Included	: See attached Summary.		
Submitted by: Joseph Glover, Provo	st and Senior Vice President for Academic Affairs		
Approved by the University of Florid	da Board of Trustees, September 6, 2019.		
Morteza Hosseini. Chair	W. Kent Fuchs. President and Corporate Secretary		



Tenure Upon Hire Summary September 2019

Dr. Carmen Martinez Novo – Center for Latin American Studies Professor, Center for Latin American Studies

Dr. Martinez earned her Ph.D. in Anthropology from the New School for Social Research, New York in 2000, an M.A. in Historical Studies and Anthropology from the New School for Social Research in 1994 and a B.A. in History and Geography from the Universidad Autonoma de Madrid, Spain in 1989. Her prior institution is the University of Kentucky. Dr. Martinez is an internationally respected scholar with her publications, service and intellectual leadership. She has 13 peer-reviewed journal articles, 27 book chapters, 3 review essays, 7 editor-reviewed journal articles and 4 special journal issues.

Dr. Carlos de la Torre – Center for Latin American Studies Professor and Director, Center for Latin American Studies

Dr. de la Torre earned his Ph.D. in Sociology at the New School for Social Research in 1993, his M.S. in Sociology at the New School for Social Research in 1987 and his B.A. (Honors) in Sociology from the University of Florida in 1983. His prior institution is the University of Kentucky. Dr. de la Torre has extensive published works and is an internationally respected scholar with his years of scholarly research, publication and academic leadership. His teaching and research advance understanding of relations between Latin American populism and democracy with the goal of helping to strengthen democratic governance.

Dr. Mathias Brochhausen - College of Medicine

Associate Professor, Department of Health Outcomes and Biomedical Informatics

Dr. Mathias Brochhausen earned a Ph.D. in Philosophy from Johannes Gutenberg-Universitat, Mainz, Germany in 2004 and an M.A. in Philosophy from Johannes Gutenberg-Universitat, Mainz, Germany in 2000. His prior institution is the University of Arkansas for Medical Sciences. Dr. Brochhausen obtained an R01 from the National Institute for General Medical Sciences in 2015 with total costs of \$1.2M over 5 years. He has published 48 peer-reviewed journal articles and conference proceedings including 15 as first author and as senior author.

Dr. Michael Ujhelyi - College of Pharmacy

Professor, Department of Pharmacotheraphy and Translational Research and Associate Dean for Lake Nona

Dr. Michael Ujhelyi earned his Pharm.D. from the University of North Carolina at Chapel Hill in 1989 and his B.S. in Pharmacy with Honors from the University of Florida in 1987. He is coming from BTG International, a medical device company. He was previously at the University of Minnesota College of Pharmacy. Dr. Ujhelyi was elected as a fellow in the American College of Pharmacology in 1997, a highly prestigious honor.



COMMITTEE ON ACADEMIC, FACULTY AND STUDENT AFFAIRS & EXPERIENCE ACTION ITEM AFSAE2 September 6, 2019

SUBJECT: Textbook and Instructional Material Affordability Report

BACKGROUND INFORMATION

Pursuant to Board of Governors Regulation 8.003, the University of Florida Board of Trustees shall report to the Chancellor of the State University System by September 30 of each year, the following:

- a. The selection process for general education courses with a wide cost variance and high enrollment courses;
- b. Specific initiatives of the institution designed to reduce the costs of textbooks and instructional materials;
- Policies implemented regarding the posting of textbook and instructional materials for at least 95% of all courses and course sections 45 days before the first day of class;
- d. The number of courses and course sections that were not able to meet the posting deadline for the previous academic year;
- e. Any additional information determined by the Chancellor.

PROPOSED COMMITTEE ACTION

The Committee on Academic, Faculty and Student Affairs and Experience is asked to approve the attached Textbook and Instructional Material Affordability Report for recommendation to the Board of Trustees for its approval and adoption on the Consent Agenda and submission to the Chancellor of the State University System.

ADDITIONAL COMMITTEE CONSIDERATIONS

The University Board-approved report must be provided to the Chancellor of the State University System.

Supporting Documentation Includ Submitted by: Joseph Glover, Pro	ed: <u>See attached report</u> . ovost and Senior Vice President for Academic Affairs
Approved by the University of Flo	orida Board of Trustees, September 6, 2019
Morteza Hosseini, Chair	W. Kent Fuchs, President and Corporate Secretary

State University System of Florida Textbook and Instructional Materials Affordability Annual Report Statutory Due Date: September 30

University of Florida University Submitting Report	Fall 2018 & Spring 2019 Semester(s) Reported*	-
Date Approved by the University Board of Trustees 7/4/19 Signature of President Date	Signature of Chair, Board of Trustees Signature of Vice President for Academic Affairs	Date Suppose Date

1) Required and Recommended Textbooks and Instructional Materials for General Education Courses

a) Describe the textbook and instructional materials selection process for general education courses, including high enrollment courses.

Methodology for determining high enrollment: Order courses (course prefix/number) by headcount enrollment, excluding honors courses. The top 10% of courses are determined as high enrollment. Report the total number of courses (n).

Response: Using the methodology described above, Fall 2018 had 41 high enrollment general education courses and Spring 2019 had 39 high enrollment general education courses. The textbook and instructional materials selection process for general education courses is the same regardless if the course is found to have high enrollment. Instructors adopt the textbook and instructional material for their section of the course consistent with the University's Academic Freedom and Responsibility regulation 6C1-7.018(1)(a).

General Education

See above

High Enrollment

See above

^{*}Report Fall and Spring data separately to allow for Fall to Fall semester comparison and Spring to Spring semester comparison.

b) Report the course title(s) and number of section(s) that do not require or recommend the purchase of a textbook(s) and instructional material(s).

Response: As reported last year, there were no general education sections that did not require or recommend the purchase of a textbook(s) and instructional material(s) for Fall 2017 and Spring 2018.

Fall 2017

Course Titles not Requiring	Number
or Recommending	of
Purchase of	Sections
Texts/Instructional	
Materials	
	0

Spring 2018

Course Titles not Requiring or Recommending Purchase	Number of
of Texts/Instructional Materials	Sections
	0

Response: With the expanded implementation of Xronos and OpenStax (as described in question 2), there are course sections for Fall 2018 and Spring 2019 that had no cost to the student associated with the purchase of required textbooks and required instructional materials; however, data provided by the UF Bookstore, which contracts with Follett, along with a review of course syllabi, has shown that those course sections do have recommended textbooks and instructional materials that are only available at a cost to the student. Thus, there are no courses that do not require or recommend the purchase of texts/instructional materials.

Fall 2018

1 1111 2010	
Course Titles not Requiring	Number
or Recommending	of
Purchase of	Sections
Texts/Instructional	
Materials	
	0

Spring 2019

Course Titles not Requiring	Number
or Recommending Purchase	of
of Texts/Instructional	Sections
Materials	
	0

- 2) Specific Initiatives of the University Designed to Reduce the Costs of Textbooks and Instructional Materials for General Education Courses
- a) Describe specific initiatives of the institution designed to reduce the costs of textbooks and instructional materials.

Response: The University of Florida has established the Affordable UF Initiative, which brings together partners from across campus to create innovative solutions for the reduction of textbook and instructional materials costs for students through a series of interrelated programs. Three key components of the Affordable UF Initiative include Xronos, the Affordable UF Badge, and ongoing investments in George A. Smathers Libraries Collections.

Xronos: Xronos is the University of Florida's instance of Ximera, an open source, interactive textbook and instructional materials platform that allows faculty to create content and interactive assignments and make them available to students at no cost to the student. Prior to the creation of Xronos, undergraduate students of calculus and precalculus algebra at the University of Florida paid \$62.50 to access their materials through WebAssign. Courses using Xronos also typically use OpenStax, a repository for free, open access textbooks. UF originally piloted Xronos in Spring 2017 for MAC 2311. Xronos has now been adopted for MAC 1105, MAC 1140, and MAC 2312.

Affordable UF Badges: This program recognizes courses with materials and fees costing less than \$20 per credit hour. Students can view which courses have met this affordability standard in the university textbook portal. Instructors who seek to meet affordability criteria are provided assistance in reaching this goal through the Center for Teaching Excellence and the Libraries. Since Spring 2018 when this program was first piloted, 2500 courses have been awarded badges.

Investing in Libraries Collections: To enhance a collection of over 6.17 million print volumes, 1.4 million ebooks, and 300,000 ejournals, the George A. Smathers Libraries have focused on adding textbooks for general education and other high-enrollment courses to the collection. Of 69 total texts adopted across state core general education courses in 2018-2019, 45 (or 65%) are available for students to access through the Libraries, either in hard copy or ebook formats. Depending on demand, the Libraries typically make about 1-5 copies of each text available for short-term checkout. The Libraries launched two pilot programs in Spring 2019 to further this work: 1) a dedicated textbook purchasing fund for high-enrollment STEM courses that will add 43 titles, including general education subjects such as earth science and botany; and 2) a Used Textbook Drive program in partnership with UF Student Government, which has already added 9 copies of general education texts to the Libraries' collections. These programs ensure that students with high financial need who are unable to purchase textbooks can access course materials.

b) With the implementation of the initiatives, has there been any reduction in the cost of textbooks and instructional materials to the students? If there has been a reduction in cost, what is the average cost savings? Describe the average cost savings comparing fall semester to fall semester and spring semester to spring semester.

Response: Yes, there has been a clear and trackable reduction in the cost of textbooks and instructional materials to the student associated with the implementation of Xronos. For those courses now using Xronos (as described in 2a), the average cost savings calculated was \$62.50. There are still costs to the student associated with the purchase of recommended textbook(s) and instructional material(s). UF is currently developing methods for tracking the cost savings associated with the Affordable UF Badge and Libraries' investment in textbooks and the Used Textbook Drive program partnership with UF Student Government.

3) University Policies for the Posting of Textbooks and Instructional Materials

a) Describe policies implemented to ensure the posting of textbook and instructional materials for at least 95% of all courses and course sections 45 days before the first day of class. For course sections that require or recommend textbooks and instructional materials based on individual student needs (e.g., audition/performance, directed independent study, research topic) that may miss the posting date, please reference these as exceptions in 3(d).

Response: Each semester a university-wide memo is distributed notifying colleges, departments, and instructors that the UF Textbook Adoption system is open and available for the upcoming semester. The memo provides a link to the adoption system and the deadline for submitted adoptions. Additional reminders are sent on a biweekly basis to College Deans and Department Chairs to encourage timely adoptions.

Once an instructor adopts materials, the information is hyperlinked to the university's course registration system as well as the schedule of courses so students can view required and recommended textbook and instructional materials and associated costs for each course and section.

b) Are the policies effective in meeting the reporting requirement? If not, what measures will be taken by the university to increase faculty and staff compliance for meeting the reporting requirement?

Response: The policies have been effective in meeting the reporting requirements.

c) Report the number of course sections and the total percentage of course sections that were able to meet the textbook and instructional materials posting deadline for the academic year. Note: A course section complies if all textbooks and instructional materials in the course section have been entered by the deadline.

Semester	Total Course	Course Sections in	Compliance
	Sections	Compliance	Percentage
Fall 2018	11,682	11,522	98.6%
Spring 2019	12,406	12,162	98.0%

d) Report the number of course sections and the total percentage of course sections that were not able to meet the textbook and instructional materials posting deadline for the academic year. Provide an explanation as to why the course sections were not able to meet the posting deadline. Note: A course section is not considered in compliance if all textbooks and instructional materials in the course section were not entered by the deadline.

Semester	Total Course	Course Sections out	Percentage out of
	Sections	of Compliance	Compliance
Fall 2018	11682	160	1.4%
Spring 2019	12,406	244	2.0%

Response: There are a variety of reasons why a small number of sections were not able to meet the posting deadline, however, the institutional goal of 95% compliance has been exceeded in both semesters.

e) Report the number of courses that received an exception to the reporting deadline. Describe the exception(s).

Response: No exemptions were requested prior to the reporting deadline.



COMMITTEE ON ACADEMIC, FACULTY AND STUDENT AFFAIRS & EXPERIENCE ACTION ITEM AFSAE3 September 6, 2019

SUBJECT: University Press of Florida Annual Report 2018-2019

BACKGROUND INFORMATION

University Press of Florida, as an Academic Infrastructure Support Organization (AISO), must file with the Chancellor of the Board of Governors an annual report that is approved by the Board of Trustees prior to October 31st of each year.

PROPOSED COMMITTEE ACTION

The Academic, Faculty and Student Affairs and Experience is asked to approve the University Press of Florida Annual Report for 2018-2019 for recommendation to the Board of Trustees for approval on the Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

The University Board-approved report is sent to the State University System Council of Academic Vice Presidents (CAVP) for review. After the CAVP review, the University must submit the report to the Chancellor of the Board of Governors, but Board of Governors approval is not required.

Supporting Documentation Includ	ed: <u>See attached Report.</u>							
Submitted by: Joseph Glover, Pro	vost and Senior Vice President for Academic Affairs							
Approved by the University of Florida Board of Trustees, September 6, 2019								
Morteza Hosseini, Chair	W. Kent Fuchs, President and Corporate Secretary							



Annual Report

2018-2019



Approval Date by (Board of Trustees or designee):

Review Date by
Council of Academic Vice Presidents:

Date of Submission to Board of Governors Office:

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Statement of Purpose

Scholarship is a powerful tool for fostering a deep understanding of our world, how people think, how ideas evolve, and how things change. The University Press of Florida (UPF) is committed to driving change and understanding as an agent for the research, outreach, and intellectual excellence of our twelve parent institutions. Located in a state with a variety of ethnicities, histories, resources, and ecologies, UPF strives to explain, explore, and elucidate the wonders of the state. In our rapidly changing world, where facts are under constant scrutiny, the mission of UPF—to publish outstanding works of scholarship and distinction that are vetted through rigorous peer review—guides us as we seek to preserve, protect, and propagate truth and veracity. We do this by publishing works of exceptional scholarship from scholars around the world; by creating a meaningful workplace culture; by operating in a fiscally responsible manner; and by excelling in our selected disciplines to bring distinction to the SUS system.

Next year will be the 75th anniversary of the founding of the press, and we remain one of the most innovative, creative, and forward-thinking presses in the United States.

UPF by the Numbers







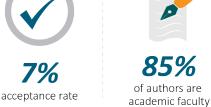




staff members









Engagement with SUS Faculty and Campuses

UPF increased our work with SUS faculty from 30 to 51 in a variety of roles, including volume authors and editors, contributors, series editors, and peer reviewers. We continue to foster strong relationships with the scholars and researchers at SUS institutions and see these engagements as crucial to UPF.



- FAMU-1 UCF-5
- FAU—4
- UF—15
- FCGU-1
- UNF—3
- FIU—7
- USF—8
- FSU—3
- UWF—3
- Non-SUS universities, colleges, centers, newspapers—42
- Countries—47
- Colleges, universities, centers, museums, collections worldwide—296

Summary of FY 2019 Performance and Breakdown of FY 2018–19 Goals

This marks Meredith M. Babb's last report as director of the press and UPF's first report from our new office space. The move was completed in January 2019 with surprisingly little down time or disruption. Special thanks go to Jackie Panetta and Sarah Podobinski for keeping us calm and organized. We were not disrupted too badly, and our IT manager, Bryan Lutz, had everyone up and running within 24 hours of boxes being delivered.

Our finances were once again buoyed by the generosity of the CAVP as we are now two years into our three-year special funding program. We continue to have rigorous write-down in inventory, aggressive operating austerity, and better-selling books. The Business Department saw the biggest cut, but productivity was vastly increased through an improved accounting system created by finance officer Peter Van Woerden. In addition to having a historic low number of titles to sell, UPF sales were hit with the announced sale of Barnes and Noble and the retreat of Baker and Taylor from the retail space. New vendor agreements were signed with JSTOR and a new Canadian distributor, and we entered into contract with BookShare, a service to increase the accessibility of all of our titles. The pre-sales for our lead spring title, *Picturing Apollo 11*, have exceeded our expectations wildly and foreshadow a terrific start to the new fiscal year. Our Editorial, Design, and Production Department continued to set new standards for efficiencies with 415 discrete products produced in 25% less time than in FY 2017.

The low sales and titles published—only 59 new titles this year—was a result of low signings of UPF titles. Of special note is the decrease in trade titles, those general interest titles that help propel backlist sales down the years. As a result, we laid off a member of the acquisitions staff to make up for this deficit. With fewer titles to sell, sales were down, backlist sales were down, and this will ripple through the sales projections for years to come.

Marketing and Sales, working with a budget reduced by 20%, did yeoman's work with five people and a small army of interns to churn out creative and remarkable publicity and social media. The social media pushes, especially post-conference follow-up tweets and blogs, continue to generate strong sales for our website. They were able to upgrade our metadata, and Amazon sales were up by \$45,000 over last year and ebooks sales were up \$50,000. We received reviews of 652 titles in about 350 discrete outlets, including two reviews in the *New York Times Book Review* and 8 in *Publishers Weekly*. We submitted 71 titles for 88 different awards, winning 11 awards, 3 honorable mentions, and 2 finalist positions.

Award Winners and Finalists

- 2018 Florida Book Awards, Visual Arts Gold Medal: Shieldhouse/William Morgan
- 2018 Florida Book Awards, Florida Nonfiction

Silver Medal: Ross/In Season

 2018 Florida Book Awards, Florida Nonfiction

Bronze Medal: Horovitz/Gamble Rogers

 2018 Florida Book Awards, General Nonfiction

Bronze Medal: Martinez Fernandez/ Key to the New World

 2019 Florida Historical Society Charlton Tebeau Award

Horovitz/Gamble Rogers

 2019 International Association of Culinary Professionals Cookbook Awards, Literary or Historical Food Writing

Finalist: Diaz/Coconuts and Collards

2019 Latin American Studies
 Association Haiti-Dominican Republic
 Section Isis Duarte Book Prize

Honorable Mention: Lindskoog/ Detain and Punish

 2019 Latin American Studies Association Mexico Section Best Book in the Humanities

Honorable Mention: Dalton/*Mestizo Modernity*

 2018 SECAC Award for Excellence in Scholarly Research and Publication

Herrera/American Interventions and Modern Art in South America 2019 United Association for Labor Education Best Book Award

Hild and Merritt/Reconsidering Southern Labor History

 2019 Mining History Association Clark Spence Award

White/Archaeology of American Mining

 2018 North American Society for Oceanic History John Lyman Book Award, Naval and Maritime Science and Technology

Honorable Mention: Smith/Florida's Lost Galleon

 2019 International Latino Book Awards, Best History Book

Finalist: Martinez Fernandez/Key to the New World

 2019 National Federation of Press Women Professional Communications Contest, Autobiography/Memoir

Clemons/Safely to Earth

 2019 Delaware Press Association Communications Contest, Autobiography or Memoir Clemons/Safely to Earth

2018 Georgia Historical Records
 Advisory Council Award for Excellence
 in Research Using the Holdings of
 Archives

Mixon/Show Thyself a Man

The journals department now has ten journals in production and distribution. Our journals are currently available in databases with Project Muse, Ebsco, Gale/Cengage, ProQuest, LexisNexis, and HeinOnline. We are continuing to submit the new journals to various indexes to increase visibility and reputation. Our social science journals have been submitted to Clarivate Analytics' Journal Citation Reports index so that they may be assigned impact factors. Both *Forensic Anthropology* and *Rhetoric of Health & Medicine* are being well received by their respective disciplines, as evident by the number of submissions and subscriptions that we are receiving. *RHM* in particular is being viewed as a groundbreaking journal in its field. *Bioarchaeology International* has published a special issue on stable isotopes and a second special issue on osteobiographies is soon to be published.

Our relationship with the UF Libraries and the LP@UF imprint continues to flourish, and with the release of *American Government*, second edition, this fall will see a boost in open access downloads and sales.

American Government, second edition **Downloads**

DATE	VIEWS	VISITS	DATE	VIEWS	VISITS
2018 STATISTICS			2019 STATISTICS	;	
January 2018 February 2018 March 2018 April 2018 May 2018 June 2018 July 2018 August 2018	142 282 398 181 274 470 487 466	76 132 176 147 156 350 305 320	January 2019 February 2019 March 2019 April 2019 May 2019 June 2019	1,217 1,414 1,273 916 761 16	669 561 750 696 558 12 6,410
September 2018 October 2018 November 2018 December 2018	587 523 591 1,007	420 379 297 406			

Continued investments in the journals program, strategic alliances with other units at SUS campuses, and identifying areas of growth in the STEM disciplines will be our focus in FY 2020. "Future-proofing" the press—that is, creating five-year plans that are both realistic and aspirational—will begin in 2019–20.

Breakdown of FY 2018-19 Goals

• 90 new projects published

Badly missed with only 60 new titles (25% decrease), 3 Pub Services, and 1 Gatorbyte

• 100 contracts signed

112 contracts signed

Develop strategic plan for acquisitions team

Completed

Move to new office space

Completed

Begin search for new director

Ongoing

• Reach \$135,000 in direct sales through our website

\$100,575 due to low title output

Build on success of direct-to-consumer

Increased Amazon advertising and began using Amazon features to highlight our titles

Create a schedule and workflow plan for rolling metadata

Now in beta testing phase

 Develop the blueprint for an annual cosponsored multi-city event centered on a critical/topical issue of relevance to the state that allows us to build brand awareness, provide a platform for UPF authors and their books, and partner with SUS and other state agencies, as well as thought leaders and influencers in the state

Our 75th anniversary events will serve as the blueprint for such gatherings

Increase number of titles signed, approved, and launched

Signed: 112 (99), Approved 79 (66), Launched 82 (58)

 Increase percentage of trade titles signed, approved, and launched Increased 34%

 Identify opportunities in which staff can grow and contribute to overall goals of the Press

A number of departments have implemented a "professional development" time each month that provides employees with a dedicated block of time to pursue a topic, software program, workflow, or something similar that is relevant but not directly related to their job duties.

We were able to send one junior staff member and our journals manager to the annual meeting of the Association of University Presses, where they attended—and reported back to the press on—panels and workshops related to critical topics in scholarly publishing, including open access, accessibility, discoverability, and best practices in book and journal marketing and production.

We also continue to have well-attended monthly brown bag informational sessions with staff from every department presenting on topics as diverse as the use of macros in editorial to the nuts and bolts of acquiring books to how librarians make purchasing decisions at their libraries.

Identify areas of high and low performance and prioritize projects to maximize returns

The finance manager has developed a new "20/20" review of trade books that allows us to explore the areas of success as well as the success of our publishing decisions.

Marketing performed a 360 evaluation of their social media to determine which efforts were most and least successful. Campaigns that were time intensive and produced low levels of interaction on social media were discarded. This led to more focus on campaigns with greater levels of interaction. A similar evaluation was performed on direct mail campaigns, with more focus given to campaigns that produced higher sales.

Develop book products that align with journals publications

Both the archaeology and Latin American studies list are signing projects more directly related to forensics and Global South areas of interest. Discussions to acquire the journals for the Southeastern Archaeological Conference and Ballet Review are ongoing.

FY 2019 Year End Budget and Proposed FY 2019–20 Budget

	ACTUAL			BUDGET		PROPOSED BUDGET	
	FY 2018–2019		FY 2018-2019		FY 2019–2020		
REVENUE:							
Appropriations	\$	998,428	\$	998,428	\$	953,428	
Interest	\$	11,303	\$	6,800	\$	12,800	
Book Sales Proceeds	\$	1,991,154	\$	2,243,740	\$	2,100,900	
Postage Charged to Customers	\$	26,717	\$	40,000	\$	30,000	
Journals Income	\$	59,008	\$	63,719	\$	77,728	
Permission Fees	\$	82,293	\$	90,000	\$	85,000	
Subsidies/Publication Services/Other		76,363	\$	85,000	\$	150,000	
Total Revenue	\$	3,245,266	\$	3,527,687	\$	3,409,946	
EXPENSES:							
Production Cost Books	\$	457,713	\$	458,784	\$	479,873	
Royalties Books	\$	220,851	\$	243,446	\$	226,907	
Depreciation/Bad Debt Write-off	\$	6,439			\$	3,635	
Director's Office	\$	180,602	\$	179,214	\$	186,320	
Finance	\$	87,805	\$	100,356	\$	55,621	
Business	\$	153,652	\$	155,683	\$	156,979	
Warehouse	\$	338,067	\$	370,444	\$	356,129	
IT	\$	178,961	\$	198,288	\$	175,387	
Acquisitions	\$	370,214	\$	431,753	\$	394,962	
Journals	\$	142,011	\$	142,597	\$	142,664	
Editorial	\$	295,371	\$	362,779	\$	342,614	
Production	\$	158,849	\$	160,980	\$	159,380	
Design	\$	196,371	\$	223,798	\$	203,520	
Marketing	\$	491,426	\$	540,232	\$	500,473	
Subsidies/Publication Services/Other	\$	39,136			\$	68,982	
Total Expenses	\$	3,317,467	\$	3,568,354	\$	3,453,448	
OPERATING SURPLUS/(DEFICIT)	\$	(72,201)	\$	(40,666)	\$	(43,502)	

Goals for FY 2019–20

- Increase number of disciplines where UPF is considered top-tier for promotion and tenure
- Increase publication alliances across SUS
- Implement plans for 75th anniversary celebrations
- Increase campus visits
- Continue increased signings in targeted areas and general interest
- Continue toward profitability and discovery with journals program
- Working on assigning DOIs to chapter level materials to all UPF materials for discovery, impact, and reference tracking. This is already done with the books submitted to Oxford Scholarship Online, but there needs to be a more robust effort to get scholars to use these in citations.
- Increase national and international reputation

Appendix A UPF Editorial Advisory Board, 2018–2019

Joseph Glover (Chair)

Provost and Senior Vice President for Academic Affairs

University of Florida

Uzi Baram (2019-2021)

Professor of Anthropology

New College of Florida

Thomas Pluckhahn (2019–2021)

Professor of Anthropology

University of South Florida

Melody Bowden (2017–2019)

Executive Director, Karen L. Smith Faculty Center for Teaching and Learning Director, SACSCOC Reaffirmation Professor of Writing and Rhetoric

University of Central Florida

John Kantner (2019–2021)

Associate Vice President for Research

University of North Florida

Andrew Frank (2017–2019)

Allen Morris Associate Professor of History

Florida State University

David Jackson (2017–2019)

Associate Provost for Graduate Education Dean of the Graduate College

Florida A & M University

Allen Josephs (2017–2019)

Professor

University of West Florida

William A. Link (2019–2021)

Richard J. Milbauer Professor of History

University of Florida

Nancy K. Poulson (2019–2021)

Professor of Spanish and Latin American Studies

Florida Atlantic University

John Stack (2016-August 2019)

Founding Dean, Steven J. Green School of International and Public Affairs Founding Professor of Law

Florida International University

Fiona Tolhurst (2018–2020)

Associate Professor and Program Coordinator

Literature and Culture of Medieval

Europe

Florida Gulf Coast University

Appendix B

New Titles Published in FY 2018–2019

Adventures in Archaeology: The Wreck of the Orca II and Other Explorations

P.J. Capelotti

Affective Materialities: Reorienting the Body in Modernist Literature

Edited by Kara Watts, Molly Volanth Hall, and Robin Hackett

American Literary History and the Turn toward Modernity

Edited by Melanie V. Dawson and Meredith L. Goldsmith

Amphibians and Reptiles of Florida

Kenneth L. Krysko, Kevin M. Enge, and Paul E. Moler

Andean Ontologies: New Archaeological Perspectives
Edited by María Cecilia Lozada and Henry Tantaleán

Archaeologies of Listening

Edited by Peter R. Schmidt and Alice B. Kehoe

An Archaeology of Abundance: Reevaluating the Marginality of California's Islands

Edited by Kristina M. Gill, Mikael Fauvelle, and Jon M. Erlandson

The Archaeology of American Childhood and Adolescence

Jane Eva Baxter

Archaeology of Identity and Dissonance: Contexts for a Brave New World

Edited by Diane F. George and Bernice Kurchin

The Archaeology of Northern Slavery and Freedom James A. Delle

The Archaeology of Removal in North America Edited by Terrance Weik

An Archaeology of Structural Violence: Life in a Twentieth-Century Coal Town

Michael P. Roller

The Archaeology of Villages in Eastern North America Edited by Jennifer Birch and Victor D. Thompson

Bioarchaeology of Pre-Columbian Mesoamerica: An Interdisciplinary Approach

Edited by Cathy Willermet and Andrea Cucina

Broadway, Balanchine, and Beyond: A Memoir Bettijane Sills with Elizabeth McPherson

Ceramics of Ancient America: Multidisciplinary Approaches

Edited by Yumi Park Huntington, Dean E. Arnold, and Johanna Minich

Colonialism, Community, and Heritage in Native New England

Siobhan M. Hart

Contemporary Challenges in Medical Education: From Theory to Practice

Edited by Zareen Zaidi, Eric I. Rosenberg, and Rebecca J. Beyth

The Cumberland River Archaic of Middle Tennessee Edited by Tanya M. Peres and Aaron Deter-Wolf

Dancing with Merce Cunningham

Marianne Preger-Simon

Detain and Punish: Haitian Refugees and the Rise of the World's Largest Immigration Detention System Carl Lindskoog

Dixie's Daughters: The United Daughters of the Confederacy and the Preservation of Confederate Culture, with a new preface

Karen L. Cox

Drawn to the Deep: The Remarkable Underwater Explorations of Wes Skiles

Julie Hauserman

Drying Up: The Fresh Water Crisis in Florida John M. Dunn

El Techo de la Ballena: Retro-Modernity in Venezuela María C. Gaztambide

Flora of Florida, Volume VI: Dicotyledons, Convolvulaceae through Paulowniaceae

Richard P. Wunderlin, Bruce F. Hansen, and Alan R. Franck

Florida and the 2016 Election of Donald J. Trump Edited by Matthew T. Corrigan and Michael Binder

Fugitive Slaves and Spaces of Freedom in North America

Edited by Damian Alan Pargas

Gamble Rogers: A Troubadour's Life

Bruce Horovitz

Global Garveyism

Edited by Ronald J. Stephens and Adam Ewing

The Guerrilla Legacy of the Cuban Revolution
Anna Clayfield

Grasses of Florida

David W. Hall

Historical Archaeology of the Revolutionary War Encampments of Washington's Army

Edited by Cosimo A. Sgarlata, David G. Orr, and Bethany A. Morrison

The Historical Archaeology of Shadow and Intimate Fconomies

Edited by James A. Nyman, Kevin R. Fogle, and Mary C. Beaudry

History and Approaches to Heritage Studies
Edited by Phyllis Mauch Messenger and Susan J. Bender

How the New Deal Built Florida Tourism: The Civilian Conservation Corps and State Parks

David J. Nelson

Iconography and Wetsite Archaeology of Florida's Watery Realms

Edited by Ryan Wheeler and Joanna Ostapkowicz

James Monroe: A Republican Champion Brook Poston

Labor Politics in Latin America: Democracy and Worker Organization in the Neoliberal Era

Paul W. Posner, Viviana Patroni, and Jean François Mayer

The Letters of George Long Brown: A Yankee Merchant on Florida's Antebellum Frontier

Edited by James M. Denham and Keith L. Huneycutt

Made in Florida: Artists, Celebrities, Activists, Educators, and Other Icons in the Sunshine State Art Levy

Massacres: Bioarchaeology and Forensic Anthropology Approaches

Edited by Cheryl P. Anderson and Debra L. Martin

Maya Salt Works

Heather McKillop

Mestizo Modernity: Race, Technology, and the Body in Postrevolutionary Mexico

David S. Dalton

Mina Loy's Critical Modernism

Laura Scuriatti

Modernism and Food Studies: Politics, Aesthetics, and the Avant-Garde

Edited by Jessica Martell, Adam Fajardo, and Philip Keel Geheber

Modernist Communities across Cultures and Media Edited by Caroline Pollentier and Sarah Wilson

Modernist Soundscapes: Auditory Technology and the Novel

Angela Frattarola

Mortuary and Bioarchaeological Perspectives on Bronze Age Arabia

Edited by Kimberly D. Williams and Lesley A. Gregoricka

The Nature of Plants: An Introduction to How Plants Work

Craig N. Huegel

New Directions in the Search for the First FloridiansEdited by David K. Thulman and Ervan G. Garrison

Pedagogy and Practice in Heritage Studies

Edited by Susan J. Bender and Phyllis Mauch Messenger

Picturing Apollo 11: Rare Views and Undiscovered Moments

J. L. Pickering and John Bisney

Pre-Columbian Art of the Caribbean

Lawrence Waldron

Robert R. Church Jr. and the African American Political Struggle

Darius J. Young

Safely to Earth: The Men and Women Who Brought the Astronauts Home

Jack Clemons

St. Augustine's Ghosts: The History behind the Hauntings

Karen Harvey

United States Reconstruction across the Americas Edited by William A. Link

Virginia Woolf, the War Without, the War Within: Her Final Diaries and the Diaries She Read

Barbara Lounsberry

William Morgan: Evolution of an Architect

Richard Shieldhouse

NEW TO PAPER

American Interventions and Modern Art in South America

Olga U. Herrera

Archaeologies of Slavery and Freedom in the Caribbean: Exploring the Spaces in Between Edited by Lynsey A. Bates, John M. Chenoweth, and

James A. Delle

The Archaeology and Historical Ecology of Small Scale **Economies**

Edited by Victor D. Thompson and James C. Waggoner Jr.

The Archaeology of Citizenship

Stacey Lynn Camp

Between Washington and Du Bois: The Racial Politics of James Edward Shepard

Reginald K. Ellis

Beyond the Walls: New Perspectives on the Archaeology of Historical Households

Edited by Kevin R. Fogle, James A. Nyman, and Mary C. Beaudry

Borderland Narratives: Negotiation and

Accommodation in North America's Contested Spaces, 1500-1850

Edited by Andrew K. Frank and A. Glenn Crothers

Brazilian Propaganda: Legitimizing an Authoritarian

Regime

Nina Schneider

Building a Nation: Caribbean Federation in the Black

Diaspora

Eric D. Duke

Convent Life in Colonial Mexico: A Tale of Two

Communities Stephanie Kirk

Dancing in Blackness: A Memoir

Halifu Osumare

Darwin's Man in Brazil: The Evolving Science of Fritz

Müller David A. West

Disease and Discrimination: Poverty and Pestilence in

Colonial Atlantic America

Dale L. Hutchinson

Distilling the Influence of Alcohol: Aguardiente in

Guatemalan History Edited by David Carey Jr.

Edible Insects and Human Evolution

Julie J. Lesnik

Everglades Patrol

Tom Shirley

Exile and Revolution: José D. Poyo, Key West, and

Cuban Independence

Gerald E. Povo

Florida Soul: From Ray Charles to KC and the Sunshine

John Capouya

Florida Weather and Climate: More Than Just Sunshine

Jennifer M. Collins, Robert V. Rohli, and Charles H.

Paxton

Band

Freedom and Resistance: A Social History of Black

Loyalists in the Bahamas

Christopher Curry

Gender and the Rhetoric of Modernity in Spanish

America, 1850-1910

Lee Skinner

Geologic History of Florida: Major Events That Formed

the Sunshine State Albert C. Hine

Harold Newton: The Original Highwayman

Gary Monroe

Home Front: North Carolina during World War II

Julian M. Pleasants

Hotel Ponce de Leon: The Rise, Fall, and Rebirth of

Flagler's Gilded Age Palace

Leslee F. Keys

In the Vortex of the Cyclone: Selected Poems Excilia Saldaña, edited and translated by Flora M.

González Mandri and Rosamond Rosenmeier

The Invention of the Beautiful Game: Football and the

Making of Modern Brazil

Gregg Bocketti

Migration and Vodou

Karen E. Richman

Mythic Frontiers: Remembering, Forgetting, and

Profiting with Cultural Heritage Tourism

Daniel R. Maher

Ogling Ladies: Scopophilia in Medieval German

Literature

Sandra Lindemann Summers

The Path to the Greater, Freer, Truer World: Southern

Civil Rights and Anticolonialism, 1937–1955

Lindsey R. Swindall

The Politics of Language in Puerto Rico

Amílcar Antonio Barreto

The Powhatan Landscape: An Archaeological History of

the Algonquian Chesapeake

Martin D. Gallivan

Race, Colonialism, and Social Transformation in Latin

America and the Caribbean

Edited by Jerome Branche

Reassessing the Heroine in Medieval French Literature

Edited by Kathy M. Krause

Resistance Reimagined: Black Women's Critical

Thought as Survival

Regis M. Fox

Ritual, Violence, and the Fall of the Classic Maya Kings Edited by Gyles lannone, Brett A. Houk, and Sonja A.

Schwake

The Sea Their Graves: An Archaeology of Death and

Remembrance in Maritime Culture

David J. Stewart

Seams of Empire: Race and Radicalism in Puerto Rico

and the United States
Carlos Alamo-Pastrana

Serials to Graphic Novels: The Evolution of the

Victorian Illustrated Book

Catherine J. Golden

Thatched Roofs and Open Sides: The Architecture of Chickees and Their Changing Role in Seminole Society

Carrie Dilley

These Truly Are the Brave: An Anthology of African

American Writings on War and Citizenship

Edited by A Yemisi Jimoh and Françoise N. Hamlin

This Business of Words: Reassessing Anne Sexton

Edited by Amanda Golden

Uncommonly Savage: Civil War and Remembrance in

Spain and the United States

Paul D. Escott

Violence Against Women in Medieval Texts

Edited by Anna Roberts

Virginia Woolf's Modernist Path: Her Middle Diaries

and the Diaries She Read

Barbara Lounsberry

Voices of Civil Rights Lawyers: Reflections from the

Deep South, 1964-1980

Edited by Kent Spriggs

We Come for Good: Archaeology and Tribal Historic

Preservation at the Seminole Tribe of Florida

Edited by Paul N. Backhouse, Brent R. Weisman, and

Mary Beth Rosebrough

GATORBYTES

Born to Learn: Innovations in Early Childhood Studies

University of Florida

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Emlio Cueto and Julio Larramendi

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Le Sang Noir: Brandon Ballengée

Florida State University Museum of Fine Arts

This Luminous: New and Selected Poems, by Allan

Peterson

University of West Florida Panhandler Books

Wildflowers of Florida and the Southeast

David W. Hall and William J. Weber, edited by Jason H.

Byrd

Wondrous Worlds: Art and Islam through Time and

Place, by Katherine Anne Paul

UF Harn Museum of Art

The World to Come: Art in the Age of the Anthropocene, edited by Kerry Oliver-Smith

UF Harn Museum of Art

Appendix C FY 2019 Bestsellers by Title

Ov	erall Sales Rank. Bold = Frontlist.	Net Copies Sold	N	et \$ Sales
1	PICTURING APOLLO 11 (C)	5,931	\$	134,930
2	AMPHIBIANS & REPTILES OF FLORIDA(C)	651	\$	35,560
3	COLUMBIA REST SPANISH COOKBOOK (C)	2,258	\$	30,410
4	CLASSICAL BALLET TECHNIQUE (P)	1,369	\$	27,317
5	EVERGLADES: AMERICA'S WETLAND (C)	1,074	\$	26,076
6	COLUMBIA RESTAURANT, THE (C)	1,020	\$	22,207
7	SAFELY TO EARTH (C)	1,653	\$	22,012
8	VIRGINIA WOOLF WAR WITHOUT WAR W(C	326	\$	19,228
9	VERSAILLES RESTAURANT COOKBOOK (C)	992	\$	19,070
10	HISTORY OF FLORIDA (P)	1,196	\$	18,506
11	FL'S EDIBLE WILD PLANTS (P)	1,974	\$	16,720
12	GAMBLE ROGERS (C)	1,151	\$	16,334
13	NATURE OF PLANTS, THE (P)	1,079	\$	14,104
14	HIGHWAYMEN, THE	729	\$	14,050
15	TRUTH, LIES, & O-RINGS (P)	900	\$	13,768
16	EDIBLE INSECTS & HUMAN EVOLUTION(C)	246	\$	13,089
17	DRAWN TO THE DEEP (C)	875	\$	12,882
18	PRE-COLUMBIAN ART OF THE CARIB (C)	141	\$	12,864
19	FL'S BEST NATIVE LANDSCAPE PLANTS	675	\$	12,027
20	NEW ORLEANS VOUDOU PRIESTESS, A(P)	945	\$	11,601
21	FUGITIVE SLAVES SPACES FREEDOM (C)	162	\$	11,290
22	WILLIAM MORGAN (C)	396	\$	10,993
23	JAMES MONROE (C)	273	\$	10,893
24	THEATRICAL WORLDS (BETA) (P)	713	\$	10,798
25	DETAIN AND PUNISH (C)	186	\$	10,640
26	VOYAGES, AGE OF SAIL VOL I (P)	361	\$	10,073
27	VOYAGES, AGE OF ENGINES VOL II (P)	356	\$	9,933
28	STEP-BY-STEP FL NATIVE YARD (P)	798	\$	9,895
29	BEST-LOVED RECIPES FR COLUMBIA (P)	2,642	\$	9,777
30	AM LIT HISTORY TURN TO MODERNITY(C)	144	\$	9,271

32 DRYING UP (C) 667 \$ 9,08 33 GRASSES OF FLORIDA (C) 159 \$ 9,08 34 MASSACRES (C) 137 \$ 8,88 35 LEWIS CARROLL'S LOOKING GLASS (C) 139 \$ 8,88 36 SON OF REAL FLORIDA (C) 615 \$ 8,88 37 FIRE ECOLOGY OF FL & SE COASTAL (C) 170 \$ 8,6 38 JAZZ DANCE (P) 593 \$ 8,59 39 WALKING ST AUGUSTINE (P) 1,145 \$ 8,44	58
34 MASSACRES (C) 137 \$ 8,88 35 LEWIS CARROLL'S LOOKING GLASS (C) 139 \$ 8,88 36 SON OF REAL FLORIDA (C) 615 \$ 8,8 37 FIRE ECOLOGY OF FL & SE COASTAL (C) 170 \$ 8,6 38 JAZZ DANCE (P) 593 \$ 8,5 39 WALKING ST AUGUSTINE (P) 1,145 \$ 8,4	
35 LEWIS CARROLL'S LOOKING GLASS (C) 139 \$ 8,85 36 SON OF REAL FLORIDA (C) 615 \$ 8,85 37 FIRE ECOLOGY OF FL & SE COASTAL (C) 170 \$ 8,65 38 JAZZ DANCE (P) 593 \$ 8,55 39 WALKING ST AUGUSTINE (P) 1,145 \$ 8,44	
36 SON OF REAL FLORIDA (C) 615 \$ 8,8 37 FIRE ECOLOGY OF FL & SE COASTAL (C) 170 \$ 8,6 38 JAZZ DANCE (P) 593 \$ 8,5 39 WALKING ST AUGUSTINE (P) 1,145 \$ 8,4	
37 FIRE ECOLOGY OF FL & SE COASTAL (C) 170 \$ 8,6 38 JAZZ DANCE (P) 593 \$ 8,5 39 WALKING ST AUGUSTINE (P) 1,145 \$ 8,4	38
38 JAZZ DANCE (P) 593 \$ 8,59 39 WALKING ST AUGUSTINE (P) 1,145 \$ 8,48	L7
39 WALKING ST AUGUSTINE (P) 1,145 \$ 8,46	L7
**	98
	38
40 PERSP ON AMERICAN DANCE: 20TH C (C) 104 \$ 8,4	56
41 FISHES IN FRESH WATERS FLORIDA (C) 212 \$ 8,44	1 5
42 TREES: SOUTH FL & KEYS (P) 671 \$ 8,4	39
43 ARCH VILLAGES IN NORTH AMERICA (C) 144 \$ 8,2	L2
44 MADAME LALAURIE HAUNTED HOUSE (P) 790 \$ 8,0	77
45 BROADWAY BALANCHINE & BEYOND (P) 747 \$ 7,78	37
46 MODERNIST SOUNDSCAPES (C) 117 \$ 7,75	58
47 MESTIZO MODERNITY (C) 117 \$ 7,40	36
48 VEGETABLE GARDENING IN FLORIDA 888 \$ 7,4	52
49 PERS ON AMERICAN DANCE: NEW MILL(C) 107 \$ 7,45	36
50 ARCHAEOLOGY OF ABUNDANCE (C) 103 \$ 7,2	37
TOTAL \$ 762,63	L7
% of FY net sales from top 50 bestsellers:	%
FY17-18 \$ 765,3	19
FY16-17 \$ 701,4	20
FY15-16 \$ 870,00	28

Appendix D FY 2019 eBook Bestsellers by Title

Sales Rank		Net Copies Sold	N	et \$ Sales
1	TRUTH, LIES, & O-RINGS (F)	588	\$	5,759.81
2	FOREVER YOUNG (F)	518	\$	4,996.60
3	MICHENER'S SOUTH PACIFIC (F)	430	\$	2,874.80
4	MADAME LALAURIE HAUNTED HOUSE (F)	168	\$	1,699.40
5	EDIBLE INSECTS & HUMAN EVOLUTION(E	47	\$	1,592.02
6	VIRGINIA WOOLF WAR WITHOUT WAR W(E	29	\$	1,278.16
7	NEW ORLEANS VOUDOU PRIESTESS, A(F)	216	\$	1,262.85
8	FIRE ECOLOGY OF FL & SE COASTAL (E	32	\$	1,165.03
9	FUGITIVE SLAVES SPACES FREEDOM (E)	26	\$	1,133.11
10	CUBAN REVELATIONS (F)	117	\$	1,132.56
11	DIXIE'S DAUGHTERS (F)	102	\$	1,109.25
12	CHILDREN & CHILDHOOD IN BIOARCH (E	23	\$	989.71
13	HISTORY OF FLORIDA (F)	75	\$	975.84
14	MOBILIZING HERITAGE (E)	30	\$	922.86
15	DETAIN AND PUNISH (E)	28	\$	919.19
16	SON OF REAL FLORIDA (F)	95	\$	913.01
17	CERAMICS OF ANCIENT AMERICA (E)	16	\$	912.10
18	HOLDING ON TO THE AIR (F)	149	\$	861.95
19	MR. FLAGLER'S ST. AUGUSTINE (F)	69	\$	827.24
20	PARADISE SCREWED (F)	131	\$	814.20
21	SCENT OF SCANDAL (F)	102	\$	784.90
22	SKYWAY (F)	105	\$	783.70
23	BACKCOUNTRY LAWMAN (F)	87	\$	780.60
24	RECONSIDERING SOUTHERN LABOR HIS(E	26	\$	760.43
25	MATECUMBE (F)	124	\$	758.59
	TOTAL		\$	36,007.91



COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS AGENDA

~11:20 a.m.

President's Room 215B, Emerson Alumni Hall University of Florida, Gainesville, FL

Committee Members:

Morteza Hosseini (Chair), David L. Brandon, Leonard H. Johnson, Thomas G. Kuntz, Daniel T. O'Keefe, Robert G. Stern

O Kee	ie, Robert G. Sterri
1.0	Verification of Quorum
2.0	Call to Order and Welcome Morteza Hosseini, Chair
3.0	Review and Approval of Minutes
4.0	Discussion
5.0	Action Items
6.0	New Business
7.0	AdjournMorteza Hosseini, Chair



COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS

Meeting Minutes
June 6, 2019

President's Room 215B, Emerson Alumni Hall University of Florida, Gainesville, FL

Time Convened: 1:03 p.m. Time Adjourned: 2:38 p.m.

Committee and Board members present:

Morteza Hosseini (Board Chair), David L. Brandon, James W. Heavener, Leonard H. Johnson, Thomas G. Kuntz (Board Vice Chair), Michael Murphy, Daniel T. O'Keefe, Rahul Patel, Marsha D. Powers, Jason J. Rosenberg, Robert G. Stern, Ray Thomas, Anita Zucker

Others present:

W. Kent Fuchs, President; Winfred Phillips, Executive Chief of Staff; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Charlie Lane, Senior Vice President and Chief Operating Officer; Amy Hass, Vice President and General Counsel; Elias Eldayrie, Vice President and Chief Information Officer; Jodi Gentry, Vice President For Human Resources; Antonio Farias, Chief Diversity Officer and Senior Advisor to the President; Jodi Gentry, Vice President for Human Resources; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Michael McKee, Vice President and Chief Financial Officer; Thomas Mitchell, Vice President for Advancement; David Nelson, Senior Vice President for Health Affairs and President of UF Health, David Norton, Vice President for Research; Nancy Paton, Vice President for Strategic Communications and Marketing; Curtis Reynolds, Vice President for Business Affairs; other members of the University of Florida community, and other members of the public and the media.

1.0 Verification of Quorum

Vice President Curtis A. Reynolds verified a quorum with all Committee members present.

2.0 Call to Order and Welcome

Board and Committee Chair Hosseini welcomed everyone in attendance and called the meeting to order at 1:03 p.m.

3.0 Review and Approval of Minutes

Board and Committee Chair Hosseini asked for a motion to approve the minutes from the March 29, 2019 and May 6, 2019 meetings, which was made by Trustee Brandon and a second, which was made by Trustee Johnson. Board and Committee Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

4.0 Action Items

Board and Committee Chair Hosseini asked for the following Action Items to be presented. VP Curtis Reynolds discussed the action items as follows:

FCI1 2020-2021 Fixed Capital Outlay Legislative Budget Request

The Florida Board of Governors requires an annual submission from each university of its Fixed Capital Outlay Legislative Budget Request. This update is used by the Florida Board of Governors to develop the annual Fixed Capital Outlay Legislative Budget Request. Several items are included in this submission as follows:

- Five-year Capital Improvement Plan PECO Eligible Project Requests
- Five-year Capital Improvement Plan CITF Projects
- Five-year Capital Improvement Plan Non-State Supplemental Funding

The Committee on Facilities and Capital Investments was asked to approve the 2020-2021 Fixed Capital Outlay Legislative Budget Request for recommendation to the Board of Trustees for its approval on the Consent Agenda.

Board and Committee Chair Hosseini asked for any questions or further discussion. There ensued a discussion regarding the PECO funding request for the Data Science and Information Technology Building. Board and Committee Chair Hosseini recommended updating the funding request to reflect market inflation; from \$25 million to \$35 million. He then asked for a motion to approve Committee Action Item FCI1 with updates for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Kuntz and second which was made by Trustee Johnson. Board and Committee Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

FCI2 Facilities Spending Plan for Fiscal Year Ending June 30, 2020

During the 2019 Florida Legislative session, the University of Florida received legislative appropriations as follows:

•	(PECO) Data Science and Information Technology Building	\$ 25,000,000
•	(PECO) "Re-appropriation" New Music Building	\$ 5,927,338
•	(PECO) PK Yonge Secondary School Facility Phase II	\$ 11,500,000

•	(PECO) WUFT-TV/FM, Gainesville - Upgrade Facility		
	to Hurricane Shelter Standards (Public Broadcasting)	\$	500,000
•	(CITF) Rebuild of Institute of Black Culture (IBC) and the		
	Institute of Hispanic/Latino Culture (La Casita)	\$ 1	1,030,000
•	(CITF) Peabody Hall Dean of Students Renovations	\$ 3	3,985,500
•	(CITF) Maguire Field Synthetic Turf Installation	\$ 1	1,200,000
•	(CITF) J. W. Reitz Union Ground Floor Roof Repair	\$	280,000
•	(CITF) Maguire Storage/Restrooms Expansion and ADA		
	Upgrade	\$	235,000
•	(CITF) Flavet Field Fencing	\$	225,000
•	(CITF) Lake Wauburg North Waterfront ADA Pathways	\$	130,000
•	(CITF) J. Wayne Reitz Union South Terrace Renovation	\$	79,608
•	(CITF) University Press Building Renovation	\$	14,750
•	(CITF/UFO) UF Online Improvements	\$	884,028

The Committee on Facilities and Capital Investments was asked to approve the Facilities Spending Plan for Fiscal Year Ending June 30, 2020 for recommendation to the Board of Trustees for its approval on the Consent Agenda.

Board and Committee Chair Hosseini asked for further discussion. Trustee Kuntz referred to the typographical omission of PK Yonge Secondary School Facility Phase II and WUFT-TV/FM, Gainesville - Upgrade Facility on the supporting documentation. Vice President Reynolds requested approval of the action and to correct the typographical error with final documents.

Chair Hosseini asked for a motion to approve Committee Action Item FCI2 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Johnson, and second which was made by Trustee Brandon. the motion was approved unanimously.

FCI3 University of Florida Educational Plant Survey Validation

An Educational Plant Survey (EPS) is required once every five (5) years for all public educational entities, including state universities. At the request of the University of Florida, Board staff facilitated and coordinated the Survey Team and participated with University staff on the EPS to ensure that all the requirements of Section 1013.31, Florida Statutes, were satisfied. In addition to UF and Board staff, the team included staff from the University of West Florida, University of Central Florida, University of North Florida, Florida Agricultural and Mechanical University and Florida Gulf Coast University. The Survey Team Recommendation is included as an attachment. The EPS covers the period July 1, 2019 through June 30, 2024 and is UF's first EPS completed using the Dynamic Capital Planning (DCP) model.

VP Reynolds reviewed the survey team's recommendations provided in the supporting documentation which included: Site Improvements, Remodeling, Renovation, Continuing Survey, New Construction, Demolition and Standard University-Wide recommendations.

The Committee on Facilities and Capital Investments was asked to approve the University of Florida Educational Plant Survey Validation for recommendation to the Board of Trustees for its approval on the Consent Agenda.

Board and Committee Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item FCI3 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Brandon, and second which was made by Trustee Johnson. Board and Committee Chair Hosseini asked for further discussion, the motion was approved unanimously.

FCI4 Student Health Care Center Phase 2 (Infirmary)

The proposed project consists of the design and construction of a new 45,000 GSF Student Health Care facility on the main campus of the University of Florida. This facility will house all current functions of the existing Student Health Care Center (Infirmary), including primary medical and psychiatric care, pharmacy, women's clinic, and various other ancillary services. The current facility was originally constructed in 1931 with an addition in 1970, has numerous deficiencies, and is woefully inadequate in meeting current student health care needs.

The Committee on Facilities and Capital Investments was asked to approve the use of internal funds (\$22M), Departmental funds (\$4M), and authorize the design and construction of a new Student Health Care Facility Phase 2 (Infirmary) for recommendation to the Board of Trustees for its approval on the Consent Agenda.

Board and Committee Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item FCI4 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Kuntz and second which was made by Trustee Johnson. Board and Committee Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

FCI5 Florida Museum of Natural History Special Collections Facility (Alcohol Storage)

The proposed project consists of the design and construction of a new 20,000 GSF Florida Museum of Natural History Special Collections Facility (Alcohol Storage) on the main campus of the University of Florida. The Florida Museum of Natural History is currently housed in multiple facilities located around the UF campus. The three primary facilities are Dickinson Hall (Collections and Research), Powell Hall (Exhibits and Public Programs) and the McGuire Center for Lepidoptera and Biodiversity. As the museum's collection, research, teaching and public outreach activities have grown, the University determined

the necessity in combining the collections on one site at the UF Cultural Plaza. The new addition will house museum specimens stored in ethyl alcohol and cryogenic freezers that require special conditions in order to comply with State Fire Marshal requirements. Moving these collections to a new facility will allow the museum to address a pressing human health and safety issues while providing state-of-the-art collections storage.

The Committee on Facilities and Capital Investments was asked to approve the use of internal funds (\$8M) and authorize the design and construction of a new Florida Museum of Natural History Special Collections Facility (Alcohol Storage) for recommendation to the Board of Trustees for its approval on the Consent Agenda.

Board and Committee Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item FCI5 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Kuntz and second which was made by Trustee Brandon. Board and Committee Chair Hosseini asked for further discussion, the motion was approved unanimously.

FCI6 UF Thermal Infrastructure Project

UF Facilities Services and the Office of Business Affairs seeks approval to construct Large thermal infrastructure segments in support of continued campus growth and energy efficiency and resiliency. These large infrastructure segments in the form of 8,710 linear feet of large diameter chilled water pipe and 9,730 linear feet of steam and condensate pipes of various diameters address significant and severe steam deferred maintenance issues and chilled water resiliency challenges. Project Programing and Construction Management will include crucial analysis of phasing, logistics and maintenance of traffic to mitigate impacts to campus and will include interfacing with impacted University stakeholders within the utility corridors.

The major corridors where this thermal infrastructure will be constructed are listed below:

- Museum Road from Hume Residence Halls to Jennings Hall;
- Center Drive near the Health Science Center and south of Museum Road;
- Gale Lemerand from Museum Drive to Mowry Road;
- Mowry Road from Gale Lemerand to Center Drive;
- Newell Drive south of Museum Road to the loading docks behind UF Health and the Human Development Center.

The Committee on Facilities and Capital Investments was asked to approve the use of internal funds (\$50M) and authorize the design and construction of the UF Thermal Infrastructure Project for recommendation to the Board of Trustees for approval on the Consent Agenda.

Board and Committee Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item FCI6 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Johnson and second which was made by Trustee Brandon. Board and Committee Chair Hosseini asked for further discussion, the motion was approved unanimously.

FCI7 University Public Safety Building (Police Department)

The proposed project consists of the design and construction of a new 35,000 GSF Public Safety Building (Police Department), and a 5000 GSF renovation of the adjacent Jennings Annex facility on the main campus of the University of Florida. The new facility will accommodate current and future operational needs and will be designed to maximize public accessibility and police visibility, as well as permit an effective, timely response to the growing number of on-campus citizens. The current Police Department [UFPD] has been primarily housed in a three-story historic structure, constructed in 1928. This facility was originally designed to be a radio station, is now beyond repair, and is inadequate for contemporary departmental functions.

The Committee on Facilities and Capital Investments was asked to approve the use of internal funds (\$20M) and authorize the design and construction of a new Public Safety Building (Police Department), and renovations to the adjacent Jennings Annex facility for recommendation to the Board of Trustees for approval on the Consent Agenda.

Board and Committee Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item FCI7 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Brandon and second which was made by Trustee Johnson. Board and Committee Chair Hosseini asked for further discussion, the motion was approved unanimously.

FCI8 Parking Operating Fund – Ending Reserve and Operating Cash Policies

Certain outstanding state university system bond issues for auxiliary facilities have covenants which state the Board of Governors shall annually, or at any other time as requested by the State Board of Administration, prepare and adopt a detailed revenue and expense budget for bonded auxiliaries, which shall set forth the amount to be deposited in facility maintenance and equipment reserve accounts. In order to satisfy bond covenants, the Board of Governors adopted Regulation 9.008, requiring University Boards of Trustees to approve and submit operating budget detail for auxiliary facilities with such bond covenants and to report the anticipated amount to be deposited in an auxiliary maintenance and equipment reserve account. The University of Florida's Series 2018A Parking Facility Revenue Bonds contain such covenants, although a funding level for the maintenance and equipment reserve is not specified. Such reserve amounts are determined by the Board of Trustees in accordance with institutional policy.

During the Committee on Facilities and Capital Investments pre-meeting held on Monday, March 4, 2019, Chair Hosseini and Trustee O'Keefe instructed the administration to seek additional information in the form of industry standards and/or third-party confirmations to evaluate the appropriateness of the university's approach to setting expectations for the ending replacement reserve amounts in the following Parking Operating Fund accounts:

- 1. the debt service reserve,
- 2. the maintenance and equipment reserve, as well as
- 3. the amount in ending operating cash.

Upon completion of this research, the following institutional policies for the Parking Operating Fund-Ending Reserve and Operating Cash Policies are recommended for approval:

- Ending Debt Service Reserve: An end of the fiscal year debt service reserve equal to one-half of the projected principal and interest of any outstanding revenue bond series due in the subsequent fiscal year.
- Ending Maintenance and Equipment Reserve: An end of fiscal year maintenance and equipment reserve for extraordinary items equal to three times the subsequent fiscal year's identifiable and predictable repair and maintenance costs for the campus' parking structures in accordance with Walker Consultants' ten- year prioritized plan.
- Ending Operating Cash: An end of the fiscal year operating reserve equal to 60 days of the projected operating expenses (excluding depreciation, bad debt, and interest expense) in the Parking Operating Fund from the previous fiscal year.

The Committee on Facilities and Capital Investments is asked to approve the Parking Operating Fund-Ending Reserve and Operating Cash Policies for recommendation to the Board of Trustees for approval on the Consent Agenda.

Board and Committee Chair Hosseini asked for any questions or further discussion. There ensued a discussion regarding the rationale for a Parking Reserve Policy. Chair Hosseini then asked for a motion to approve Committee Action Item FCI8 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Johnson and second which was made by Trustee Kuntz. Board and Committee Chair Hosseini asked for further discussion, the motion was approved unanimously.

5.0 Discussion

5.1 Construction Update

Vice President Reynolds provided the construction program highlights and ongoing projects. He referred the board to the current Major and Minor project list provided in the board materials which included but not limited to the following:

- UF-221 –Norman Hall Rehabilitation and College of Education Center Addition Historic Norman renovations are 70% complete and making considerable progress. Substantial completion date is scheduled for August 2019.
- UF-608 Parking Garage XIV The project is currently in the early site-work phase. Substantial completion date is scheduled for February 2020.
- UF-619 –Institute of Black Culture & Institute of Hispanic Latino Culture Facilities
 The project is currently in the envelope enclosure and interior framing construction phase. Substantial completion date is scheduled for September 2019.
- UF-461 Herbert Wertheim Laboratory for Engineering Excellence (Nuclear Science Building) - Curtain Wall envelope and MEP rough-in are underway and progressing well. Substantial completion is scheduled for March 2020.

5.2 Campus Safety Plan Update

Vice President Reynolds presented an update of the Campus Safety Plan, representing the potential funding over the next five years as follows:

Campus Safety Plan Update	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	Total
Capital Projects	\$5,000,000	\$4,600,000	\$4,600,000	\$3,500,000	\$3,500,000	
Staffing	\$600,000	\$300,000	\$400,000			
UFPD Facility Renovation		\$3,000,000	\$4,370,000			
Total	\$5,730,000	\$7,900,000	\$9,370,000	\$3,500,000	\$3,500,000	\$30,000,000

6.0 New Business

There was no new business to come before the committee.

7.0 Adjournment

There being no further discussion, the meeting was adjourned at 2:38 p.m.



COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS

Pre-Meeting Minutes
Telephone Conference Call
August 5, 2019

123 Tigert Hall, University of Florida, Gainesville, FL Time Convened: 10:02 a.m. Time Adjourned: 10:53 a.m.

Committee and Board members present:

Morteza Hosseini (Board Chair), Thomas G. Kuntz (Board Vice Chair), David L. Brandon, Leonard H. Johnson, Rahul Patel, Ray G. Thomas, Anita G. Zucker

Others present were:

W. Kent Fuchs, President; Charlie Lane, Senior Vice President and Chief Operating Officer; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Curtis Reynolds, Vice President for Business Affairs, Dr. Lynda Hayes, Director, PK Yonge Developmental Research School, Susan Goffman Executive Director, Development, Craig Hill, Associate Vice President, Business Affairs, Mark Helms, Assistant Vice President, Facilities Services, Carlos Dougnac, Assistant Vice President for Planning, Design and Construction; Colt Little, Senior University Counsel for Real Estate, Financing and Procurement; Kevin Heinicka, IFAS Director of Operations Office of Facilities Planning and Operations, Trevor Schneider, Interim Director for Office of Real Estate, Matt Williams, Director, Office of Sustainability, members of the University of Florida Community, and other members of the public and the media.

1.0 Roll Call

Board Staff conducted a roll call of all Committee and Board members present.

2.0 Call to Order and Welcome

Committee Chair Hosseini welcomed everyone in attendance and called the meeting to order at 10:02 a.m.

3.0 Review Agenda for September 5-6, 2019 BOT Meeting

3.1 PK Yonge Phase II (Middle, High School)

This project is for phase two of a three phases to replace the deteriorated buildings on the PK Yonge campus (Phase 1 - Elementary School completed 2012). This phase includes the construction of a new 2 story 75,000 GSF middle & high school building, as well as the

demolition of several condemned buildings. The project scope will also include all site utility infrastructure necessary to support the new facility. The total project budget is \$28M and will be funded from the following sources:

2019 Legislative Appropriation (PECO)	\$11,500,000
PKY Funds (Developmental Research School PECO, Carry Forward)	\$ 4,100,000
UF Administration	\$ 3,500,000
UF Internal Loans `	\$ 8,000,000
Private Donations	\$ 900,000
Total F	unding \$28,000,000

Vice President Reynolds presented the PK Yonge Phase II (Middle, High School) project for discussion. Committee Chair Hosseini asked Dr. Lynda Hayes for a brief description of the school's student initiatives. During the discussion of project funding, Trustee Kuntz asked staff to confirm the capacity of the institution's internal loans funding. Vice President Curtis Reynolds noted he would consult with Vice President Mike McKee, Chief Financial Officer and respond accordingly. Committee Chair Hosseini asked Dr. Hayes to submit a new request to the state for \$4 million of additional funding to reduce her request from the internal loan funds. There ensued a discussion regarding the repayment of internal funds for the project and Trustee Kuntz asked for the explanation of repayment to be included within the action item.

Committee Chair Hosseini asked staff to change the appropriate actions to reflect the \$4 million additional funding request from the state. Chair Hosseini asked staff to confirm the source of funding from the UF Administration with Vice President Mike McKee. Chair Hosseini asked Dr. Hayes to prepare a thirty-minute presentation for the Board at the upcoming September retreat.

3.2 Fixed Capital Outlay Appropriations (FCO)

Pursuant to the Board of Governors directive and Regulation 14.0025. Each university president will prepare a fixed capital outlay budget for approval by the board of trustees in accordance with the instructions, guidelines, and standard formats provided by the Chancellor. The fixed capital outlay budget must include both new construction and previously approved projects which have not yet been completed. Each university board of trustees shall adopt an annual fixed capital outlay budget that must be presented to the Board of Governors for approval by the date established by the Chancellor.

Vice President Reynolds presented the University of Florida Fixed Capital Outlay Budget (FCO). During the discussion, Committee Chair Hosseini noted the Music Building appropriations were omitted from the FCO project listing. Vice President Reynolds acknowledged the oversight and confirmed the correction would be included in the final action item. Trustee Kuntz asked staff for clarity of funding sources on the University Athletic Association's projects (i.e. gifts or bonds).

Committee Chair Hosseini asked Ms. Susan Goffman to discuss the following naming(s):

3.3 Gary Condron Indoor Practice Facility (existing facility built in 2015)

In recognition of the generous and significant support of the University of Florida by Gary Condron, the University, the University of Florida Foundation, and the University of Florida Athletic Association seek to name the existing Indoor Practice Facility the "Gary Condron Family Indoor Practice Facility."

Ms. Susan Goffman presented the naming of the existing Indoor Practice Facility as the "Gary Condron Family Indoor Practice Facility" and confirmed the gift will be paid with the next five years.

3.4 Softball concession stand to be named in honor of Allison Folds (existing)

In recognition of the generous and significant support of the University of Florida by Folds, Walker & Maltby, LCC, the University, the University of Florida Foundation, and the University of Florida Athletic Association seek to designate a concession stand at the newly renovated Katie Seashole Pressly Softball Stadium as "Provided in Honor of Allison Folds."

Ms. Susan Goffman presented the naming a concession stand at the newly renovated Katie Seashole Pressly Softball Stadium as "Provided in Honor of Allison Folds" and confirmed the gift will be paid with the next five years.

3.5 John Morgan and Ultima Morgan Courtroom (existing)

In recognition of the generous support of the University of Florida by John Morgan, the University and the University of Florida Foundation seek to name the existing Main Courtroom in the Martin Levin Advocacy Center at the Fredric G. Levin College of Law, the "John Morgan & Ultima Morgan Courtroom."

Ms. Goffman presented the naming of the existing Main Courtroom in the Martin Levin Advocacy Center at the Fredric G. Levin College of Law, as the "John Morgan & Ultima Morgan Courtroom." She also acknowledged the gift is unrestricted and will be paid within the next three years.

Following Ms. Goffman's presentation, Trustee Patel asked if the internal process for naming was followed. Ms. Goffman confirmed the draft guidelines approved at the September board meeting, was adhered to.

4.0 Discussion Items

The following Discussion Items were addressed by the Committee:

4.1 UF Solar RFI

Vice President Reynolds discussed a proposed Solar request for information (RFI) to generate information about financial models that would allow UF to cost-effectively increase solar generation on campus. Vice President Reynolds noted that prior to any engagement for services, the Facilities and Capital Investments Committee and BOT would be formally notified for appropriate action.

4.2 Sub-Committee on Capital Investment Strategies

Senior Vice President Charlie Lane discussed the charge of the of Sub-Committee on Capital Investment Strategies. Committee Chair Hosseini approved the committee to convene for a meeting before the September board meeting.

5.0 New Business

Committee Chair Hosseini discussed concerns regarding the security of students at the University. Chair Hosseini asked Dr. Kent Fuchs, Dr. Joe Glover and Dr. Charlie Lane to review the current funding and project plans and report back to the committee their findings on funding sufficiency and if the plan is moving in the right direction. Lastly, Committee Chair Hosseini asked Assistant Vice President Carlos Dougnac to present his construction team of project managers and note who is working on each capital construction project at a subsequent BOT meeting.

6.0 Adjourn

There being no further discussion, Committee Chair Hosseini adjourned at the meeting at 10:53 a.m.



COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS COMMITTEE ACTION ITEM FCI1 September 6, 2019

SUBJECT: University of Florida Fixed Capital Outlay Budget Fiscal Year 2019-2020

BACKGROUND INFORMATION

Pursuant to the Board of Governors directive and Regulation 14.0025. Each university president will prepare a fixed capital outlay budget for approval by the board of trustees in accordance with the instructions, guidelines, and standard formats provided by the Chancellor. The fixed capital outlay budget must include both new construction and previously approved projects which have not yet been completed. Each university board of trustees shall adopt an annual fixed capital outlay budget that must be presented to the Board of Governors for approval by the date established by the Chancellor.

Fixed capital outlay project expenditures may be made by the university, subject to approval of the board of trustees. Budget approval by the Board of Governors (BOG), or budget amendment approval by the Chancellor as provided in BOG Reg.14.0025.(7) is required. Such approvals remain in effect for the life of the project; and do not expire at the end of the fiscal year.

PROPOSED COMMITTEE ACTION

The Committee on Facilities and Capital Investments is asked to approve the Fixed Capital Outlay (FCO) budget and project expenditures for recommendation to the Board of Trustees for approval on the Consent Agenda.

<u>ADDITIONAL</u>	COMMITTEE CONSIDERATIONS
None.	
Supporting Documentation Included: <u>F</u>	Fixed Capital Outlay Budget
Submitted by: Curtis A. Reynolds, VP, E	Business Affairs
Approved by the University of Florida	Board of Trustees, September 6, 2019
Morteza Hosseini, Chair	W. Kent Fuchs, President and Corporate Secretary

AS OF 8/1/2019

PROJECT TITLE	FUNDING SOURCE	TOTAL PROJECT COST	AVAILABLE APPROVED BUDGET	ENCUMBRANCES	ACTIVITY TO DATE	BALANCE	FY 19/20 PROJECTED ADDITIONAL
Maintenance/Repair/Renovation/Remodeling (16/17)	PECO	24,850,407	24,850,407	456,566	24,392,377	1,464	0
Maintenance/Repair/Renovation/Remodeling (17/18)	PECO	17,297,201	17,297,201	3,890,265	12,349,045	1,057,891	0
Maintenance/Repair/Renovation/Remodeling (18/19)	PECO	15,559,779	15,559,779	7,602,688	1,692,530	6,264,561	0
Norman Hall and Addition	PECO/Auxiliary	33,738,255	33,738,255	9,822,611	21,485,183	2,430,461	
Herbert Wertheim Laboratory for Engineering Excellence (Nuclear Science Building)	PECO/Donor/Grant	72,316,512	72,316,512	31,255,637	32,754,973	8,305,902	0
Parking Garage XIV	BOND/Auxiliary	32,569,599	32,569,599	15,601,691	16,945,603	22,305	0
Institute of Black Culture & Institute of Hispanic Latino Culture Facility	CITF	9,871,048	9,871,048	4,658,692	4,612,859	599,497	0
VET Med Central Energy Plant	Auxiliary	25,148,775	25,148,775	18,711,446	5,227,548	1,209,782	0
Data Science and Information Technology Building	PECO/Donor	135,000,000	75,250,000	0	30,306	75,219,694	59,750,000
Music Building Renovation and Addition	PECO	38,400,000	5,927,338	0	0	5,927,338	32,472,662
UF JPI Wildlight Ambulatory/Medical Office Building - Yulee	Affiliate (Clinical - College of Medicine)	30,817,898	30,817,898	13,749,349	6,070,355	10,998,194	0
Florida Ballpark (Baseball Complex)	UAA - Bond(2018)/Capital Gifts/Operating Funds	65,000,000	65,000,000	40,675,279	10,180,097	14,144,624	0
Football Trainning Complex	UAA - Capital Gifts	59,961,700	59,961,700	4,216,839	1,437,749	54,307,112	0
UAA Maintenance/Repair/Reno/Remodeling (19/20)	UAA - Operating Funds	2,730,680	2,730,680	699,396	920,067	1,111,217	0
Misc. Capital Minor/Infrastructure Projects >\$250K and <\$2N	Carry Forward/Unrestricted	41,646,141	41,646,141	2,428,871	670,409	38,546,861	0
Steam Manhole Repair and Rehabilitation	Carry Forward	2,232,000	2,232,000	0	0	2,232,000	0
Holland Law School Hot Water Conversion and Other Repairs	Carry Forward	6,250,000	6,250,000	0	0	6,250,000	0
Dental Sciences Building Deferred Maintenance needs and Other Repairs	S Carry Forward	4,250,000	4,250,000	0	0	4,250,000	0
School Of Architecture	Carry Forward	5,000,000	5,000,000	0	0	5,000,000	0
Campus Safety	Carry Forward	5,000,000	5,000,000	0	0	5,000,000	0
Campus Landscape and Civic Spaces	Carry Forward	5,000,000	5,000,000	0	0	5,000,000	0
SW Campus Roadway	Carry Forward	9,000,000	9,000,000	0	0	9,000,000	
Inner Road Expansion	Carry Forward	5,000,000	5,000,000	0	0	5,000,000	0
Thermal Infrastructure South Campus	Internal Unrestricted	50,000,000	50,000,000	0	0	50,000,000	0
Thermal Infrastructure North Campus	Carry Forward	10,000,000	10,000,000	0	0	10,000,000	0
PK Yonge Developmental School Phase II	PECO/Donor/Internal Loan	28,000,000	28,000,000	416,424	1,676,732	25,906,844	0
University Public Safety Building (Police Department)	Internal Unrestricted	26,500,000	50,000	0	0	50,000	26,450,000
FLMNH Special Collections Building	Internal Unrestricted	8,000,000	126,300	5,587	35,168	85,545	7,873,700
Student Health Care Center Phase 2	Internal Unrestricted/Auxiliary	26,000,000	50,000	0	0	50,000	25,950,000
Business Services (Campus Food Venue Update)	Auxiliary	5,830,156	5,830,156	0	725,227	5,104,929	0
Earl and Christy Powell University House	Donor	10,000,000	58/2	37 ⁰	0	0	0 10,000,000
TOTALS		810,970,151	648,473,789	154,191,340	141,206,227	353,076,222	162,496,362

FISCAL YEAR 2019-20 ANNUAL CAPITAL OUTLAY BUDGET AS OF <u>8/1/2019</u>

PROJECT TITLE	FUNDING SOURCE	TOTAL PROJECT COST	AVAILABLE APPROVED BUDGET	ENCUMBRANCES	ACTIVITY TO DATE	BALANCE	FY 19/20 PROJECTED ADDITIONAL	Notes
Misc. Housing Capital Minor Projects >\$250K and <\$2M	Auxilary	3,231,780	2,381,780	1,275,113	930,522	176,146	850,000	
UF-643 Broward Hall Renovation Phase II	Auxilary	6,400,000	500,000	10,000	112	489,888	5,900,000	
JWRU Auditorium Renovation	CITF/JWRU Operating	2,364,952	2,364,952		1,820,302			
Greek Monuments on North Lawn	CITF	350,000	350,000					
JWRU Elevator Upgrades - Phase 1	JWRU Operating	447,000	447,000					
JWRU Elevator Upgrades - Phase 2	CITF	450,000	450,000					
JWRU South Terrace/Amphitheater Renovation	CITF	479,608	479,608					
JWRU Grand Ballroom Renovations and Upgrades	CITF	1,750,000	1,750,000	88,500		1,661,500		
JWRU Roof Replacement at G450	CITF	280,000	280,000					
JWRU Student Legal Services Office Renovations	SG Reserve	296,311	296,311	243917	22682			
Recreational Sports - Synthetic Turf - Maguire Field	CITF	1,200,000	1,200,000					
Dean of Students Office Renovation in Peabody Hall	CITF	3,985,500	3,985,500					
TOTALS		21,235,151	14,485,151	1,617,530	2,773,618	2,327,534	6,750,000	

FISCAL YEAR 2019-20 ANNUAL CAPITAL OUTLAY BUDGET AS OF 8/1/2019

PROJECT TITLE	FUNDING SOURCE	TOTAL PROJECT COST	AVAILABLE APPROVED BUDGET	ENCUMBRANCES	ACTIVITY TO DATE	BALANCE	FY 19/20 PROJECTED ADDITIONAL
IFAS Blueberry Research Facility	Royalties	4,300,000	4,300,000	0	0	4,300,000	0
Misc. Capital Minor/Infrastructure Projects >\$250K and <\$2M	IDC	3,000,000	0	0	0	0	0
Misc. Capital Minor/Infrastructure Projects >\$250K and <\$2M	Carry Forward	5,000,000	0	0	0	0	0
Misc. Capital Minor/Infrastructure Projects >\$250K and <\$2M	Grant	500,000	0	0	0	0	0
IFAS Horticulture Garden Teaching Facility	UF Strategic Fund	880,000	880,000	70,396	0	809,604	
IFAS Graduate Residence- SWFREC Immokalee	Donor/MGG	700,000	700,000	60,300	53,425	639,700	
IFAS WFREC- Jay- New Field Research Support Bldg.	IDC	350,000	173,084	28,590	25,758	144,494	205,506
IFAS NFREC-Marianna- Peanut Building Additions	Insurance	456,690	456,690	27,400	24,280	429,290	0
IFAS GCREC- Balm- New Greenhouse	Royalties	1,100,000	1,100,000	0	0	0	0
IFAS Graduate Residence	Donor	700,000	0	0	0	0	700,000
IFAS TREC- Homestead- New Greenhouse	IDC	65,000	65,000	0	0	0	0
IFAS TREC- Homestead- New Shade House	IDC	25,000	25,000	0	0	0	0
IFAS WFREC-Jay- New Office Annex Building	IDC	300,000	0	0	0	0	300,000
IFAS NFREC- Live Oak- New Field Pavilion	Donor	200,000	200,000	0	0	0	0
IFAS- Small New Space (GH, SH, Pump Houses, ect <\$250K	t.) IDC	500,000	0	0	0	0	500,000
TOTALS		18,076,690	7,899,774	186,686	103,463	6,323,088	1,705,506



COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS COMMITTEE ACTION ITEM FCI2 September 6, 2019

SUBJECT: PK Yonge Phase II (Middle, High School)

BACKGROUND INFORMATION

This project is for phase two of a three phase plan to replace the deteriorated buildings on the PK Yonge campus (*Phase 1 - Elementary School completed 2012*). This phase includes the construction of a new 2 story 75,000 GSF middle & high school building, as well as the demolition of several condemned buildings. The project scope will also include all site utility infrastructure necessary to support the new facility. The total project budget is \$28M and will be funded from the following sources;

2019 Legislative Appropriation (PECO)	\$11,500,000
PKY Funds (Developmental Research School PECO, Carry Forward)	\$ 4,100,000
UF Administration	\$ 3,500,000
UF Internal Loans `	\$ 8,000,000
Private Donations	\$ 900,000
Total Fund	ding \$28,000,000

The UF Internal Loan (Line of Credit) shall be repaid within ten years starting with FY 21-22 (or the fiscal year immediately following substantial completion) per the terms of the UF Central Bank.

PROPOSED COMMITTEE ACTION

The Committee on Facilities and Capital Investments is asked to approve the use of the proposed funding sources totaling (\$28M), and authorize the design and construction of a new middle & high school facility on the PK Yonge Campus for recommendation to the Board of Trustees for approval on the Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Supporting Documentation Included: None

Submitted by: Curtis A. Reynolds, VP, Business Affairs

Approved by the University of Florida Board of Trustees, September 6, 2019

Morteza Hosseini, Chair	W. Kent Fuchs, President and Corporate Secre	etary



COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS COMMITTEE ACTION ITEM FCI3 September 6, 2019

SUBJECT: Amended Capital Improvement Plan Legislative Budget Request for Fiscal Year

Ending June 30, 2021

BACKGROUND INFORMATION

The Board of Trustees initially approved the 2020-2021 Capital Improvement Plan Legislative Budget during the June 6, 2019 meeting. Subsequent outcomes from the 2019 Florida Legislative Session necessitate proposed changes.

- 1. The re-appropriation request for PECO priority #2 New Music Building prior appropriated funding (\$5.9M) was vetoed by Governor DeSantis. The University is hereby requesting approval to revert to the original project scope of Renovations and Addition to the existing Music Building. This action will allow for use of prior year legislative appropriated funds (\$5.9M), as well as maintain the project's viability. Additionally, approval is also requested to proceed with an Educational Plant Survey Amendment through the Board of Governors to recategorize the project from "New Music Building" to "Music Building Renovations and Addition".
- 2. PK Yonge Developmental Research School was awarded \$11.5M during the 2019 Legislative Session. Due to the favorable legislative support for Developmental Research School funding, the University is requesting approval to include remaining funding needs on the "CIP-2C Non-State Supplemental Funding of PECO and/or CITF Projects" list. This action will allow for PK Yonge to compete with other Developmental Research Schools for other sources of funding that might be available.

PROPOSED COMMITTEE ACTION

The Committee on Facilities and Capital Investments is asked to approve the requested amendments to the 2020-2021 Capital Improvement Plan Legislative Budget Request for recommendation to the Board of Trustees for its approval on the Consent Agenda and for submission to the Florida Board of Governors.

ADDITIONAL COMMITTEE CONSIDERATIONS

Submission to the Board of Governors is required.

Supporting Documentation Included: <u>CIP-1 Cover Letter/Transmittal</u>, <u>CIP-2A PECO Projects</u>, <u>CIP-2C Non-State Supplemental Funding of PECO and/or CITF Projects</u>, <u>CIP-3 Project Details – Music Building Renovations and Addition</u>

Submitted by: Curtis A. Reynolds, VP, Business Affairs							
Approved by the University of Flori	da Board of Trustees, September 6, 2019						
Morteza Hosseini, Chair							

September 9, 2019

Mr. Tim Jones, Vice Chancellor for Finance & Administration Florida Board of Governors State University System 325 West Gaines Street Suite 1652 Turlington Building Tallahassee, Florida 32399-0400

RE: University of Florida

Capital Improvement Plan Legislative Budget Request for Fiscal Year Ending June 30, 2021

Dear Mr. Jones:

The 2020-21 Capital Improvement Plan Legislative Budget Request was initially approved by the UF Board of Trustees on June 6, 2019 for submission to the Board of Governors on July 1, 2019. In collaboration with our Board of Trustees, the university has determined the PECO priorities as originally submitted shall remain intact, with the Data Science and Information Technology Building as the #1 priority for continued funding. However, the need for the following amendments to our original submission are hereby requested;

- 1. The re-appropriation request for PECO priority #2 New Music Building prior appropriated funding (\$5.9M) was vetoed by Governor DeSantis. The University is hereby requesting approval to revert to the original project scope of "Renovations and Addition to the existing Music Building". The project will remain as CIP 2A priority #2. This action will allow for use of prior year legislative appropriated funds (\$5.9M), as well as maintain the project's viability. Additionally, approval is also requested to proceed with an Educational Plant Survey Amendment through the Board of Governors to recategorize the project from "New Music Building" to "Music Building Renovations and Addition".
- 2. PK Yonge Developmental Research School was awarded \$11.5M during the 2019 Legislative Session. Due to the need for remaining project funding, the University is requesting approval to include remaining funding needs on the "CIP-2C Non-State Supplemental Funding of PECO and/or CITF Projects" list. This action will allow for PK Yonge to compete with other Developmental Research Schools for other sources of funding that might be available.

The requested amendments were approved by the UF Board of Trustees during the September 6, 2019 meeting. Please contact Vice-President for Business Affairs, Curtis A. Reynolds (352-392-1336, curtrey@ufl.edu) if you have questions pertaining to the requested amendments.

Sincerely,

W. Kent Fuchs

Approved University of Florida Board of Trustees:	
	Morteza Hosseini Chair



STATE UNIVERSITY SYSTEM

Five-Year Capital Improvement Plan (CIP-2) and Legislative Budget Request Fiscal Years 2020-21 through 2024-25

CIP-2A, Summary of Projects - Revised September, 2019

University of Florida Contact Name: Curtis A. Reynolds (VPBA) Phone Number: (352)392-1336 Email: curtrey@ufl.edu University

PECO-ELIGIBLE PROJECT REQUESTS

		0000.04	0004.00	0000 00	0000.04	0004.05	Academic or	Net	Gross		ct Cost	Educational
Priority		2020-21	2021-22	2022-23	2023-24	2024-25	Other Programs to Benefit	Assignable Square Feet	Square Feet	Project	GSF . Cost/	Plant Survey Recommended
No	Project Title	Year 1	Year 2	Year 3	Year 4	Year 5	from Projects	(NASF)	(GSF)	Cost	 SF)	Date/Rec No.
	DATA SCIENCE AND INFORMATION TECHNOLOGY											4.1 2019 EPS
1	BUILDING (P,C,E)	35,000,000					ENGINEERING/HSC/INFORMATICS	150,000	260,000	135,000,000	\$ 519	(06/19/2019)
	MUSIC BUILDING RENOVATIONS AND ADDITION											5.1 2019 EPS
2	(P,C,E)	10,000,000	22,472,662				FINE ARTS	83,260	119,256	38,400,000	\$ 322	(06/19/2019)
	WHITNEY LABORATORY FOR MARINE BIOSCIENCE						WHITNEY LABORATORY FOR					5.4 2019 EPS
3	(P,C,E)		14,000,000				MARINE BIOSCIENCE	24,000	38,560	24,000,000	\$ 622	(06/19/2019)
4	FLORIDA NATURAL HISTORY MUSEUM EARTH SYSTEMS ADDITION (P,C,E)		17,000,000				FLMNH	26,650	39,920	32,000,000	\$ 802	5.3 2019 EPS (06/19/2019)
	NEW ELECTRICAL INTERCONNECT AND SUBSTATION											1.3.1 2019 EPS
5	DISTRIBUTION (P,C,E)			35,050,000	10,000,000		ALL	N/A	N/A	45,050,000	N/A	(06/19/2019)
6	NEW CENTRAL UTILITY PLANT (P,C,E)			5,000,000	30,000,000	30,000,000	ALL	109,319	131,766	150,000,000	\$ 1,138	5.2 2019 EPS (06/19/2019)
	TOTAL	45,000,000	53,472,662	40,050,000	40,000,000	30,000,000	•	'				

67/237

CIP-2A (Revised 4/2019)

STATE UNIVERSITY SYSTEM

Five-Year Capital Improvement Plan (CIP-2) and Legislative Budget Request Fiscal Years 2020-21 through 2024-25 CIP-2C, Summary of Projects - Revised April 15, 2019

Non-State Supplemental Funding of PECO and/or CITF Projects only

Project	Year 1	Year 2	Year 3	Year 4	Year 5		Gross Square Feet (GSF)	Project Cost	Project Cos Per GSF (Proj. Cost/ GSF)	Source of	Master Plan Approval Date
DATA SCIENCE AND INFORMATION TECHNOLOGY BUILDING (P,C,E)		25,000,000					260,000	135,000,000	\$ 519	Donor	2018
PK YONGE DEVELOPMENTAL RESEARCH SCHOOL PHASE 2	8,300,000						76,342	28,000,000	\$ 367	PECO/DON OR	N/A
WHITNEY LABORATORY FOR MARINE BIOSCIENCE (P,C,E) FLORIDA NATURAL HISTORY MUSEUM	10,000,000						38,560	24,000,000	\$ 622	Donor	N/A
EARTH SYSTEMS ADDITION (P,C,E)	15,000,000						39,920	32,000,000	\$ 802	Donor	2018

TOTAL 33,300,000 25,000,000 - - -

69/237 CIP-2C (Revised 4/2019)

State University	System of Florida CIP - 3	PROJECT DETAIL	Revised September, 2019	
University Name	University of Florida			Pageof
Project Address:	Main Campus			
Project Title	Music Building Renovations a	nd Addition		

CIP-3 A - NARRATIVE DESCRIPTION:

This project will provide for renovations to 50,000 GSF and an Addition to the existing Music building. The current facility which was constructed in 1970 is in dire need of renovations to correct numerous building envelop, fire code, HVAC, electrical, and programmatic deficiencies. Most prominently, the HVAC system is significantly inadequate to control the climate within the building, as a considerable number of spaces open into hallways and patios that are not closed off from the outside elements. In addition to inadequate heating and cooling for occupants, uncontrollable humidity levels are causing damage to musical instruments and interior building finishes. Corrective actions will include enclosure and conditioning of the open air spaces for stabilization of the building envelop and interior environment. Other significant building infrastructure deficiencies that will be addressed include the installation of an automatic fire sprinkler system, Electrical distribution system upgrades for emergency lighting, fire pumps, new HVAC equipment, and ADA violations. Additionally, building acoustics are extremely inadequate as sound from music studios and classroom's permeates throughout the building, is disruptive, and will be addressed within the scope of this project.

Programmatically, the project will provide for upgraded existing spaces to create modern and efficient faculty studios and upgraded classrooms. The addition will house a new recital hall, practice rooms, and climate controlled spaces to store and utilize valuable musical instruments and equipment.

		Net to							
Facility/Space	Net Area	Gross	Gross Area	Unit Cost	Construction	Assumed	Occupancy		
Type	(NASF)	Conversion	(GSF)	(Cost/GSF)*	Cost	Bid Date	<u>Date</u>		
uditorium/Exhibit	14,900	1.4	20,860	400	8,344,000				
Teaching Lab	8,500	1.6	13,600	370	5,032,000	<u>S</u>	pace Detail for	Remodeling Proje	cts
Office Office	7,700	1.5	11,550	290	3,349,500	BEF(ORE	AFT	ER
<u>Study</u>	1,600	1.5	2,400	270	648,000	Space	Net Area	Space	Net Area
Campus Support	800	1.5	1,200	200	240,000	<u>Type</u>	(NASF)	<u>Type</u>	(NASF)
Other Assignable _		1.7	-	250	-	Classroom	<u>10249</u>	Classroom	10249
otals	33500		49,610		17,613,500	Teaching Lab	<u>6775</u>	Teaching Lab	<u>6775</u>
Apply Unit Cost to	total GSF b	ased on prima	ary space type			Office	<u>7481</u>	Office	<u>7481</u>
						Aud/Exhibition	4470	Aud/Exhibition	4470
Remodeling/Renov	ation	_				Study	6436	<u>Study</u>	6436
	49,760	1[49,760	230	11,444,800			<u>Other</u>	<u>14349</u>
Total Construction	- New & Rer	m./Renov.			29,058,300	Total	35411	Total	49760

Total Construction - New & Rem./Renov.			29,056,300	i Otai	33411	rotai	49760
		_			_		
CIP-3, C - SCHEDULE OF PROJECT COM	PONENTS			ESTIMA	TED COSTS		
	Funded to						
1. BASIC CONSTRUCTION COSTS	Date	Year 1	Year 2	Year 3	Year 4	Year 5	Funded & In CIF
a.Construction Cost (from above)		9,000,000	20,058,300				29,058,30
Add'I/Extraordinary Const. Costs		-,,	-,,				-,,
b.Environmental Impacts/Mitigation							_
c.Site Preparation	75,000						75,000
d.Landscape/Irrigaiton	75,000		150,000				225,000
e.Plaza/Walks	140,000		130,000				140,000
f.Roadway Improvements	140,000						140,000
g.Parking _ spaces							-
h.Telecommunication	600,000						600,000
	,		440.000				
i.Electrical Service/Lighting	450,000		110,000				560,000
j.Water/Steam Distribution	100,000						100,000
k.Sanitary Sewer System	125,000						125,000 700,000
I.Chilled Water System	700,000		405.000				
m.Storm Water System	300,000		125,000				425,000
n.Energy Efficient Equipment	-			_	_		-
Total Construction Costs	2,565,000	9,000,000	20,443,300	0	0	0	32,008,30
OTLIED DDO IEOT OCCTO							
2. OTHER PROJECT COSTS							
a.Land/existing facility acquisition	0.000.400						
b.Professional Fees	3,222,438						3,222,438
c.Fire Marshall Fees							-
d.Inspection Services	53,200						53,200
e.Insurance Consultant	18,800						18,800
f.Surveys & Tests	67,900						67,900
g.Permit/Impact/Environmental Fees			429,062				429,062
h.Artwork			100,300				100,300
i.Moveable Furnishings & Equipment			1,000,000				1,000,000
j.Project Contingency		1,000,000	500,000				1,500,000
Total - Other Project Costs	3,362,338	1,000,000	2,029,362	-	-	-	6,391,700
ALL COSTS 1+2	5,927,338	10,000,000	22,472,662	0	0	0	38,400,00
Appropriations to Date		·	Project Costs B	eyond CIP Peri	od		Total Project In
Source Fiscal Year	Amount		Source	Fiscal Year	Amount		CIP & Beyond
PECO 19/20	5,927,338						•
PECO 20/21	10,000,000			-			
PECO 21/22	22,472,662						
TOTAL	38,400,000	-	TOTAL		0		38,400,00
TOTAL			/00 7			30,400,00	
				/237			



COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS ACTION ITEM FCI4

September 6, 2019

SUBJECT: Naming: Gary Condron Family Indoor Practice Facility

BACKGROUND INFORMATION

In recognition of the generous and significant support of the University of Florida by Gary Condron, the University, the University of Florida Foundation, and the University of Florida Athletic Association seek to name the existing Indoor Practice Facility the "Gary Condron Family Indoor Practice Facility."

PROPOSED COMMITTEE ACTION

The Committee on Facilities and Capital Investments is asked to approve Resolution #R19-217 to name the existing Indoor Practice Facility the "Gary Condron Family Indoor Practice Facility" for recommendation to the Board of Trustees for its approval on the Non-Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

Board of Governors approval is not required, but Board of Governors regulations require all facility, road, and landscape namings to be approved separately on the Non-Consent Agenda. [Note: BOG Reg. 9.005]

Supporting Documentation Included: See attached bio, rendering, and Resolution #R19-217

Submitted by: Thomas J. Mitchell, Executive Vice President, University of Florida Foundation and Vice President for Advancement; and Scott Stricklin, Director of Athletics, University of Florida Athletic Association

Approved by the University of Florida Board of Trustees, September 6, 2019						
Morteza Hosseini, Chair	W. Kent Fuchs, President and Corporate Secretary					



Gary and Nancy Condron

Gary Condron (BBC '76) is president of The Conlan Company which he founded in 1987. The company is engaged in general contracting, construction management and consulting services for the commercial building construction industry and is focused on construction in the \$1M to \$125M range. Since its founding, the firm has grown from a small commercial contractor, headquartered in Atlanta, to a major regional contracting firm with offices in Atlanta and Jacksonville, Florida. Gary is based in the Jacksonville office and is responsible for executive management and marketing for the company.



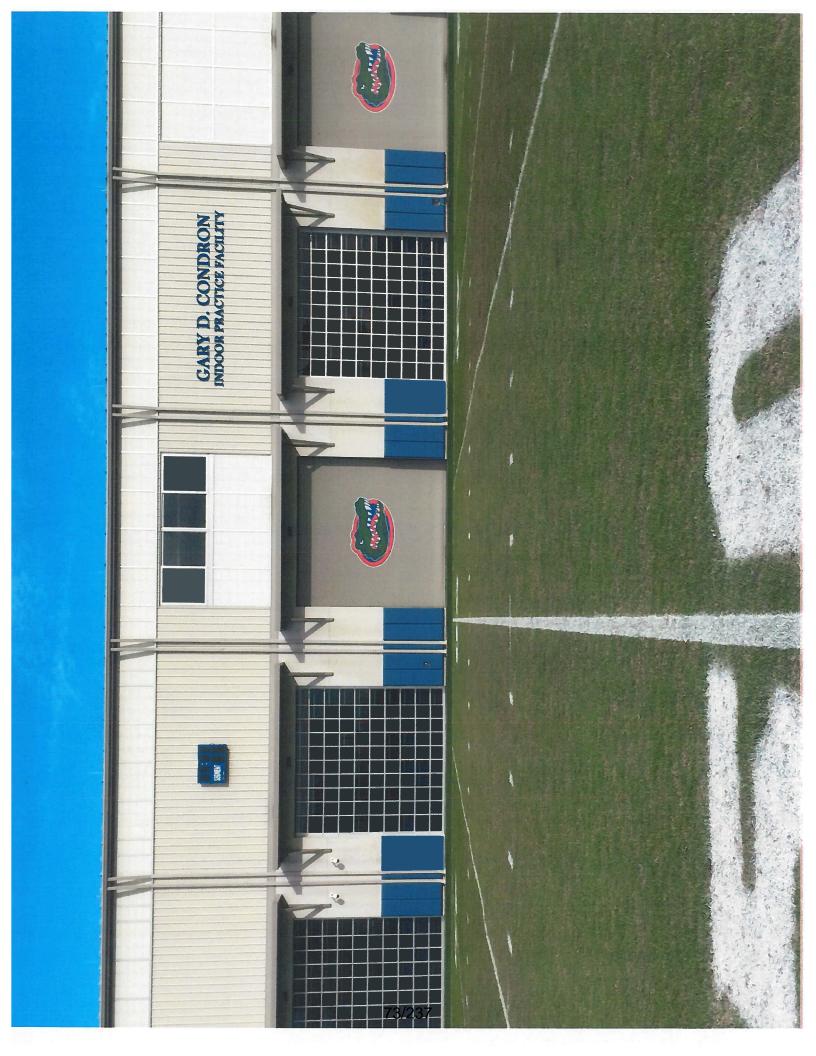
Nancy Condron (MBA '86, JD '86) is a founding volunteer of UF's sea turtle project, which resulted in the establishment of a temporary sea turtle hospital at UF's Whitney Laboratory for Marine Bioscience. Nancy has been involved as a donor and volunteer coordinator for sea turtle patrol organizations in the Ponte Vedra and other Atlantic Coast areas.

Nancy continues her efforts to help UF realize a permanent facility for the sea turtle hospital. Nancy earned a BS in Recreation, Parks & Tourism from Penn State before attending UF for graduate and law school. She practiced law from 1986 until 1994 while living in Atlanta.

The Condrons' philanthropic interests at UF are quite diverse. Since 2002, they have supported the football and baseball programs in athletics (Gary played Gator baseball), the Building Construction program at DCP, the Warrington College of Business MBA program and, most recently, the Whitney Laboratory sea turtle program. Currently, Gary serves on the DCP Dean's Advancement Task Force and is a past member of the Gator Boosters Board, Athletic Association Board and the Athletic Campaign Council. Both Gary and Nancy are lifetime members of the UF Alumni Association.

Gary and Nancy's children are also Gators. Ryan graduated with a BA in History in 2016 and Shelby is a 3rd year student in the College of Liberal Arts & Sciences.

The Condrons have been active members of their community. Gary has served on boards of The Bolles School and the YMCA of Cobb County in Atlanta. Nancy serves on the Mickler's Landing Sea Turtle Patrol and the Ponte Vedra Citizens Against Preferential Zoning.







UNIVERSITY OF FLORIDA BOARD OF TRUSTEES RESOLUTION

Number:	R19-217										
Subject:	Naming the "Gary Condron Family Indoor Practice Facility"										
Date:	September 6, 2019										
Jniversity of I	WHEREAS , Gary Condron has made many generous commitments to support the Florida;										
the existing In	WHEREAS, in grateful recognition of this support, the University seeks to name door Practice Facility the "Gary Condron Family Indoor Practice Facility;"										
Athletic Assoc ndoor Practic	WHEREAS, the University of Florida Foundation and the University of Florida ciation seek to name the existing Indoor Practice Facility the "Gary Condron Family be Facility;"										
conferred by t	WHEREAS , the University of Florida Board of Trustees has naming authority the Florida Board of Governors under its Regulations 1.001 and 9.005;										
that the existi Facility."	NOW, THEREFORE , the University of Florida Board of Trustees hereby resolves ng Indoor Practice Facility be named the "Gary Condron Family Indoor Practice										
Adopt	ed this 6th day of September, 2019, by the University of Florida Board of Trustees.										
Morteza Hoss	eini, Chair W. Kent Fuchs, President and Corporate Secretary										



COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS ACTION ITEM FCI5

September 6, 2019

SUBJECT: Naming: Allison Folds Concession Stand

BACKGROUND INFORMATION

In recognition of the generous and significant support of the University of Florida by Folds, Walker & Maltby, LCC, the University, the University of Florida Foundation, and the University of Florida Athletic Association seek to designate a concession stand at the newly renovated Katie Seashole Pressly Softball Stadium as "Provided in Honor of Allison Folds."

PROPOSED COMMITTEE ACTION

The Committee on Facilities and Capital Investments is asked to approve Resolution #R19-218 to designate a concession stand at the newly renovated Katie Seashole Pressly Softball Stadium as "Provided in Honor of Allison Folds" for recommendation to the Board of Trustees for its approval on the Non-Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

Board of Governors approval is not required, but Board of Governors regulations require all facility, road, and landscape namings to be approved separately on the Non-Consent Agenda. [Note: BOG Reg. 9.005]

Supporting Documentation Included: See attached bio, rendering, and Resolution #R19-218

Submitted by: Thomas J. Mitchell, Executive Vice President, University of Florida Foundation and Vice President for Advancement; and Scott Stricklin, Director of Athletics, University of Florida Athletic Association

Approved by the University of Flo	orida Board of T	Trustees, Septen	nber 6, 2019

Morteza Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



Allison E. Folds, Jr.

Allison Folds is the senior partner of Folds, Walker & Maltby. His main area of practice is civil litigation with a focus on family law and commercial litigation. In addition to his legal practice, Allison is also a certified family and circuit mediator.

For over 52 years, Allison has represented Gainesville clients through complex proceedings, including high asset dissolution of marriage cases and civil litigation. He is the former city attorney for several Florida municipalities including Waldo, Newberry, Alachua, Hawthorne, Trenton, Cedar Key, Micanopy and McIntosh.

Allison was a member of the American Association for Justice, Florida Bar, Florida Justice Association and Florida Academy of Professional Mediators. He was past president of the Eighth Judicial Circuit Bar Association board, the Gainesville Jaycees, Gainesville Exchange Club, Gainesville Quarterback Club and Gainesville Golf and Country Club. He is a recipient of the James L. Tomlinson Professionalism Award (2018), presented by the Eighth Judicial Circuit Bar Association.

Allison received his Bachelor of Science degree in Business Administration from Florida State University in 1962 and a J.D. from the University of Florida in 1965.





UNIVERSITY OF FLORIDA BOARD OF TRUSTEES RESOLUTION

Number:	R19-218							
Subject: Designating a concession stand at the Katie Seashole Pressly Softback Stadium as "Provided in Honor of Allison Folds"								
Date:	September 6, 2019							
WHER the University	EAS, Folds, Walker & Maltby, LLC has made generous commitments to support of Florida;							
	EAS, in grateful recognition of this support, the University seeks to designate a and at the newly renovated Katie Seashole Pressly Softball Stadium as "Provided llison Folds;"							
Association se	EAS, the University of Florida Foundation and the University of Florida Athletic eek to designate a concession stand at the newly renovated Katie Seashole Pressly um as "Provided in Honor of Allison Folds;"							
	EAS, the University of Florida Board of Trustees has naming authority conferred Board of Governors under its Regulations 1.001 and 9.005;							
•	THEREFORE , the University of Florida Board of Trustees hereby resolves that a and at the Katie Seashole Pressly Softball Stadium be designated as "Provided in on Folds;"							
Adopt	ed this 6th day of September, 2019, by the University of Florida Board of Trustees.							
Morteza Hoss	reini, Chair W. Kent Fuchs, President and Corporate Secretary							



COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS ACTION ITEM FCI6

September 6, 2019

SUBJECT: Naming: John Morgan and Ultima Morgan Courtroom

BACKGROUND INFORMATION

In recognition of the generous support of the University of Florida by John Morgan, the University and the University of Florida Foundation seek to name the existing Main Courtroom in the Martin Levin Advocacy Center at the Fredric G. Levin College of Law, the "John Morgan & Ultima Morgan Courtroom."

PROPOSED COMMITTEE ACTION

The Committee on Facilities and Capital Investments is asked to approve Resolution #R19-219 to name the existing Main Courtroom in the Martin Levin Advocacy Center at the Fredric G. Levin College of Law, the "John Morgan & Ultima Morgan Courtroom" for recommendation to the Board of Trustees for its approval on the Non-Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

Board of Governors approval is not required, but Board of Governors regulations require all facility, road, and landscape namings to be approved separately on the Non-Consent Agenda. [Note: BOG Reg. 9.005]

Supporting Documentation Included: See attached bio, rendering, and Resolution #R19-219

Submitted by: Thomas J. Mitchell, Executive Vice President, University of Florida Foundation and Vice President for Advancement

Approved by the University of Florida Board of Trustees, September 6, 2019

Morteza Hosseini, Chair W. Kent Fuchs, President and Corporate Secretary



John and Ultima Morgan

John (UF, BA Poli Sci '78, JD '82) founded the law firm Morgan & Morgan in 1988 under the belief that the firm would represent the people, not the powerful. Through John's leadership and vision, the firm has founded multiple locations throughout Florida, including Orlando, Tampa, Jacksonville, Miami, and several smaller cities. The firm has also expanded nationally, opening offices in Alabama, Arkansas, California, Georgia, Indiana, Kentucky, Louisiana, Massachusetts, Michigan, Mississippi, New York, Pennsylvania, and Tennessee.

Morgan & Morgan employs more than 420 attorneys, 305 paralegals and a support staff of more than 2,000 people. Three decades after the firm's inception, "for the people" continues to be a way of life for John Morgan and the firm.

John has lectured across the country on the practice of law. He has been an active member of the Florida Academy of Trial Lawyers and served as a FLAG trustee, making a push for Florida state law that would protect families from corporations and insurance companies.

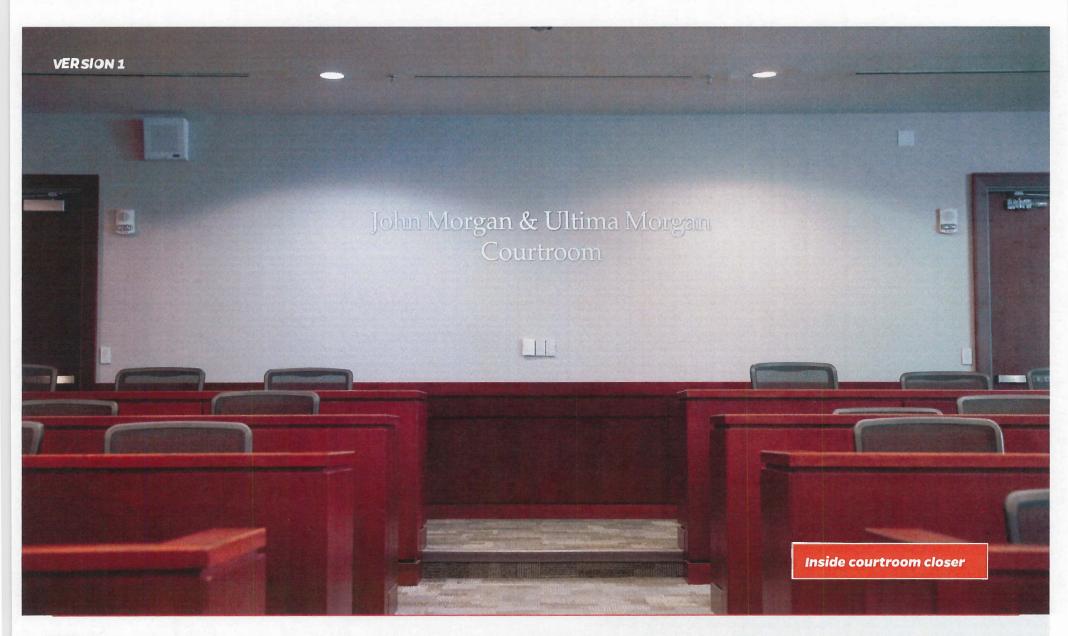
In addition to his extensive legal career, John is a seasoned entrepreneur and businessman having started and grown several businesses. His business experience includes real estate development and entertainment venues.

Ultima (UF, BA '77, JD '80) and John met while they were in law school at UF. Ultima was a securities attorney at another Florida law firm while their children were young, and eventually became the second Morgan in her husband's firm. She currently handles bankruptcy, corporate litigation and business law cases.

Ultima and John support philanthropic endeavors such as The People's Clinic, which provides free medical and health services to uninsured children in Central Florida; the Second Harvest Food Bank of Central Florida, which in 2013 honored their generous donation with the dedication of the Morgan & Morgan, P.A. Hunger Relief Center, a new 100,000-square foot food storage facility; and The Destiny Foundation of Central Florida, a nonprofit ministry that works with impoverished Florida families.

While at UF, John served as president of Florida Blue Key. He currently serves on the board of trustees for the Levin College of Law. Ultima was a member of the honor society Phi Beta Kappa.

The couple have four children: Matt (UF, BSR '07; Stetson College of Law, JD), Michael (UF, BA '05, JD '08), Daniel (UF, BSSPM '12; Stetson College of Law, JD) and Kate (former Journalism student). Their three sons also work at the family firm.





DRAFT: JUL. 22, 2019





DRAFT: JUL. 22, 2019



UNIVERSITY OF FLORIDA BOARD OF TRUSTEES RESOLUTION

Number:	R19-219									
Subject:	Naming the "John Morgan & Ultima Morgan Courtroom"									
Date:	September 6, 2019									
University of F	WHEREAS, John Morgan has made significant commitments to support the lorida;									
_	WHEREAS, in grateful recognition of this support, the University seeks to name ain Courtroom in the Martin Levin Advocacy Center at the Fredric G. Levin , the "John Morgan & Ultima Morgan Courtroom;"									
	WHEREAS , the University of Florida Foundation seeks to name the existing Main the Martin Levin Advocacy Center at the Fredric G. Levin College of Law, the & Ultima Morgan Courtroom;"									
conferred by t	WHEREAS , the University of Florida Board of Trustees has naming authority he Florida Board of Governors under its Regulations 1.001 and 9.005;									
	NOW, THEREFORE , the University of Florida Board of Trustees hereby resolves ng Main Courtroom in the Martin Levin Advocacy Center at the Fredric G. Levin be named the "John Morgan & Ultima Morgan Courtroom."									
Adopte	ed this 6th day of September, 2019, by the University of Florida Board of Trustees.									
Morteza Hosse	eini, Chair W. Kent Fuchs, President and Corporate Secretary									



COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS ACTION ITEM FCI7

September 6, 2019

SUBJECT: Naming: Philip A. Stansly Graduate Student Dormitory

BACKGROUND INFORMATION

In recognition of the many contributions made by Philip A. Stansly to the study and research of fruit-tree entomology and the inspiration and guidance he gave to his students, the University and the University of Florida Foundation seek to name the new dormitory at the UF/IFAS Southwest Florida Research and Education Center (SWREC) the "Philip A. Stansly Graduate Student Dormitory." Dr. Stansly was a valued member of the University of Florida faculty from 1986 until his death in 2018. Funding for the dormitory has been provided by over 50 private donors through the SWREC Foundation and funds made available by UF/IFAS.

PROPOSED COMMITTEE ACTION

The Committee on Facilities and Capital Investments is asked to approve Resolution #R19-220 to name the new dormitory at the UF/IFAS Southwest Florida Research and Education Center (SWREC) the "Philip A. Stansly Graduate Student Dormitory" for recommendation to the Board of Trustees for its approval on the Non-Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

Board of Governors approval is not required, but Board of Governors regulations require all facility, road, and landscape namings to be approved separately on the Non-Consent Agenda. [Note: BOG Reg. 9.005]

Supporting Documentation Included: See attached bio, rendering, and Resolution #R19-220

Submitted by: Thomas J. Mitchell, Executive Vice President, University of Florida Foundation and Vice President for Advancement

Approved by the University of Florida Board of Trustees, September 6, 2019

Morteza Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



Philip A. Stansly

After graduating from Wayne State University in 1967 with a Bachelor's degree in zoology, Phil had his first experience in fruit-tree entomology establishing ladybeetles for biological control of scale insects in date groves of Northern Niger (1973-1976). He then received his Master's degree in zoology from the University of Oklahoma (1978) using ladybeetle work as his thesis.

He earned a Ph.D. in Entomology from Texas A&M University (1984) working on the ecology of the boll weevil on native host plants in Tabasco, Mexico. As a post-doctoral associate for the State University of New York at Stony Brook (1985-1986), he studied the ecology of mound-building, nasute termites in the Ilanos of Venezuela.

In 1986, Dr. Stansly joined the UF/IFAS faculty as head of a project financed by USAID to implement integrated pest management (IPM) with row-crop farmers of Coastal Ecuador (1986-1989). He came to the UF/IFAS Southwest Florida Research and Education Center (SWFREC) in Immokalee in 1989. His research and extension activities included work in vegetables, citrus, and sugarcane. Dr. Stansly taught citrus pest management at the center and carried out collaborative research with colleagues on IPM.

He was author or co-author of more than 300 professional peer-reviewed papers, trade journal articles, book chapters, and extension articles on a broad range of entomological topics, including some in Spanish. Dr. Stansly was recognized internationally as an expert in IPM and biological control of the important insect pests of citrus and vegetables in Florida. His early work as an IFAS scientist in Florida on whitefly was instrumental in modern control methods for that pest, and in 2010, he was co-editor of the book *Bemisia: Bionomics and Management of a Global Pest*.

Dr. Stansly spent many years developing solid IPM programs in citrus that have helped to form the basis of insect control for Florida's signature crop. His most recent work in citrus focused on the battle against the Asian Citrus Psyllid (ACP), the insect vectoring the dreaded citrus greening disease Huanglongbing (HLB). Dr. Stansly was dubbed "Phil Stansly: Psyllid Slayer" on the cover of Citrus Industry magazine's February 2017 issue, which featured a story about his work to combat HLB.

Dr. Stansly sought and obtained more than 8 million dollars in competitive grant money and assembled an entomological team of scientists that compiled a bibliography of all known scientific literature on the ACP, while imparting on an aggressive program of developing integrated control strategies based on field, greenhouse, and laboratory experimentation. His research and extension efforts have helped Florida's citrus producers to better understand, assess, and control the psyllid through the implementation of integrated pest control methods that are based on biological and ecological understanding of the ACP and the development of improved sampling methods (tap sampling method) and control techniques (dormant sprays; coordinated, area-wide spraying strategies; biological control) that are core tenets of the Citrus Health Management Area

(CHMA) approach for integrated management of greening. Dr. Stansly's expertise on the ACP is widely known and respected within the scientific community and among producers.

Without question, many of the most valuable people Dr. Stansly had on his team throughout his IFAS tenure were graduate students. Both as committee chair and member, he mentored more than 24 students pursuing their Master's and Ph.D. degrees. Dr. Stansly utilized funds from his own program to erect the first graduate student dormitory at SWFREC in 1998-99. This dorm provided the students with a place to live on the center while conducting the research that they needed for their degrees and improve production practices of local farmers. Students—and the opportunity to mentor them and watch them succeed—always occupied a special place in his heart.

Following are comments from just a few of Dr. Stansly's past students:

- Nicholas Johnston (M.S., currently working toward his Ph.D. in entomology at the UF/IFAS
 North Florida Research and Education Center in Quincy): I would never be where I am
 today without Dr. Stansly and all the important lessons he taught me. His legacy will live
 on, not only in my work but also in my heart and the hearts of all the people he touched."
- Dr. Scott Croxton (Ph.D., currently working as a product development representative with Nichino America, Inc.): "Dr. Stansly had an unusual approach to guiding his students: treating us as his equals. He always encouraged me to pursue my research ideas even when other people might have thought we were wasting our time. Based on conversations with him about his past research, it seems that many of his best ideas ended up coming out of such a process."
- Dr. Xulin Chen (Ph.D., currently working as product development manager with Bayer Crop Science, Environmental Science Division): "Dr. Stansly had a unique strategy to guide his students: he let us design our *own* experiments to test the hypothesis and provided us guidance if we were off track. He was always openminded and listened to students' ideas and suggestions."



Concept for illustration purposes only



UNIVERSITY OF FLORIDA BOARD OF TRUSTEES RESOLUTION

Number:	R19-220								
Subject:	Naming the "Philip A. Stansly Graduate Student Dormitory"								
Date:	September 6, 2019								
WHEREAS, Philip A. Stansly was a valued member of the University of Florida faculty from 1986 until his death in 2018, and made many contributions to the study and research of fruit-tree entomology and inspired and provided guidance to his students;									
="	WHEREAS, in order to honor Dr. Stansly, the University seeks to name the new dormitory at the UF/IFAS Southwest Florida Research and Education Center the "Philip A. Stansly Graduate Student Dormitory;"								
UF/IFAS South Student Dorm	west Florida Research and Edu	Florida seeks to name the new dormitory at the ucation Center the "Philip A. Stansly Graduate							
conferred by t		lorida Board of Trustees has naming authority under its Regulations 1.001 and 9.005;							
		rsity of Florida Board of Trustees hereby resolves nwest Florida Research and Education Center be ent Dormitory."							
Adopte	ed this 6th day of September, 2	2019, by the University of Florida Board of Trustees.							
Morteza Hoss	eini, Chair	W. Kent Fuchs, President and Corporate Secretary							



COMMITTEE ON FINANCE, STRATEGIC PLANNING AND PERFORMANCE METRICS AGENDA

~12:10 p.m.

President's Room 215B, Emerson Alumni Hall University of Florida, Gainesville, FL

Thomas G. Kuntz (Chair), James W. Heavener, Morteza Hosseini, Daniel T. O'Keefe, Rahul Patel,

Committee Members:

Marsha D. Powers Verification of QuorumVice President Liaison 1.0 Call to Order and WelcomeThomas G. Kuntz, Chair 2.0 Review and Approval of Minutes......Thomas G. Kuntz, Chair 3.0 June 6, 2019 August 19, 2019 4.0 Action ItemsThomas G. Kuntz, Chair FSPPM1 Carryforward Spending Plan Michael McKee, Vice President and CFO FSPPM2 DSO and Affiliate Budgets...... Michael McKee 5.0 5.1 Faculty Hiring UpdateJodi Gentry, Vice President for Human Resources New BusinessThomas G. Kuntz, Chair 6.0 AdjournThomas G. Kuntz, Chair 7.0



COMMITTEE ON FINANCE, STRATEGIC PLANNING AND PERFORMANCE METRICS Meeting Minutes June 6, 2019

President's Room 215B, Emerson Alumni Hall, University of Florida, Gainesville, FL Time Convened: 3:45 p.m.

Time Adjourned: 4:55 p.m.

Committee and Board members present:

Thomas Kuntz (Committee Chair), David L. Brandon, James W. Heavener, Morteza Hosseini (Board Chair), Leonard H. Johnson, Michael C. Murphy, Daniel T. O'Keefe, Rahul Patel, Marsha D. Powers, Jason J. Rosenberg, Robert G. Stern, Ray G. Thomas, and Anita G. Zucker.

Others present:

W. Kent Fuchs, President; Winfred Phillips, Executive Chief of Staff; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Charlie Lane, Senior Vice President and Chief Operating Officer; Amy Hass, Vice President and General Counsel; Elias Eldayrie, Vice President and Chief Information Officer; Jodi Gentry, Vice President For Human Resources; Antonio Farias, Chief Diversity Officer and Senior Advisor to the President; Jodi Gentry, Vice President for Human Resources; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Michael McKee, Vice President and Chief Financial Officer; Thomas Mitchell, Vice President for Advancement; David Nelson, Senior Vice President for Health Affairs and President of UF Health, David Norton, Vice President for Research; Nancy Paton, Vice President for Strategic Communications and Marketing; Curtis Reynolds, Vice President for Business Affairs; other members of the University of Florida community, and other members of the public and the media.

1.0 Verification of Quorum

Vice President Liaison Mike McKee verified a quorum with all members present.

2.0 Call to Order and Welcome

Committee Chair Kuntz welcomed everyone and called the meeting to order at 3:45 p.m.

3.0 Review and Approval of Minutes

Committee Chair Kuntz asked for a motion to approve the minutes of the March 29, 2019 and May 29, 2019 Committee meetings. The Committee Chair asked for further discussion, and the motion was approved unanimously.

4.0 Action Item

FSPPM1 Preliminary Operating Budget FY 19-20

Vice President McKee discussed the new preliminary operating budget document presented to the Board. He explained that the new document, requested by Chair Kuntz, shows a comparison of FY 17-18 actuals, projected FY 18-19 actuals, the net dollar change, and the FY 19-20 preliminary budget. He also mentioned that there was an error in the previous report presented. The variance of \$272m was incorrect as budgeted financial aid expenses (\$208m) were not adjusted for the scholarship allowance. Committee Chair Kuntz noted that the discovery of the budgeting error validates the changes in reporting. Assistant Vice President George Kolb gave an overview of the preliminary budget. There were questions about FY 17-18 to FY 18-19 total revenue increase, the increase in salary and benefits, and mention of more spent on salaries and benefits than received in revenue. AVP Kolb explained that carryforward money was also used to pay salaries and that the increase was due to faculty hiring, performance payments, and FY18 raises. Revenue increases were from additional state appropriations. Committee Chair Kuntz questioned the \$30m increase in salaries for FY 19-20. AVP Kolb explained that it will cover the second phase of the Faculty 500 initiative and is just an estimate. Committee Chair Kuntz asked if the President, Provost, and Board Chair were comfortable with the budget; they all confirmed that they were. Before final approval of FSPPM1, there was a discussion of raises and the need to reward UF faculty and staff. Committee Chair Kuntz challenged the university to move some of the \$1.2 billion allocated to other operating expenses to salaries. Board Chair Hosseini reiterated the need for raises (suggested 3%) and expressed concern that if we don't take care of valuable employees we will lose them; ultimately affecting UF's chance at entering top 5. Committee Chair Kuntz and Trustee O'Keefe agreed that we need to find a way to give raises. Board Chair Hosseini also agreed and suggested compensation/increases based on merit. Action Item FSPPM1 was approved.

FSPPM2 Estimated DSO Use of University Resources

Vice President McKee gave a brief overview of the document explaining that it gives a breakdown of DSO use of University resources in response to the Auditor General's recommendations. He mentioned that, following action items approved during the GGRIA Committee, some columns will need to be removed as some of the DSO's have been/will be eliminated. He also stated that the final budget for DSOs will be brought to the Board in September. Committee Chair Kuntz mentioned that this was the first time the Board has seen this information in this format and that it increases transparency and addresses audit questions. Action item FSPPM2 was approved.

FSPPM3 Investment Policy – Governance to UFICO

Committee Chair Kuntz stated that Trustee Patel discussed the changes to the Investment Policy and governance during the GGRIA Committee meeting and it was approved at that time. He offered to go through it again, and stated that approval of action item FSPPM3 was required in addition to the approval obtained by Trustee Patel. Action item FSPPM3 was approved.

5.0 Discussion Items

5.1 UF Enterprise Balance Sheet and Receipts and Disbursements

Vice President McKee introduced Assistant Vice President Alan West. AVP West briefly went through the reports and gave an overview of various changes and increases since the last BOT meeting. There were no questions.

5.2 UF Enterprise Cash Analysis (Cash Flow)

Assistant Vice President Alan West gave an overview of the cash analysis reports. He explained changes made since the last BOT meeting including information showing what money is where, and what is available. There was a discussion around University of Florida Enterprise cash balance of ~\$1.9 billion. Trustee Patel explained that the amount included UF money plus some DSO operating money. Trustee Heavener asked whether there is negative cash flow over 12 months. Committee Chair Kuntz asked if we track/can see cash flow on a month basis. AVP West explained that we can see it and that he keeps up with it. Trustee Heavener and Committee Chair Kuntz suggested that it would be helpful for the Board to see a month to month comparison of cash flow and it was requested that AVP West send out that comparison to the Board.

5.3-5.4 Due to the time constraints, these discussion items were mentioned briefly but not reviewed.

5.5 Carryforward Update

Vice President McKee briefly discussed the carryforward update stating that not much has changed since the last BOT meeting. He explained that there is not as much capital project expense as expected but the overall balance is still decreasing. He mentioned the legislative focus on carryforward spending and stated that we have been conservative because of that. He also stated that the numbers presented are not final and actual balances will be provided in September after the fiscal year closes. There were no questions.

5.6 Performance Metrics Update

Provost Glover began the discussion by explaining the impact of money spent per student on rankings. He stated that it accounts for about 10% and is an important factor that was not mentioned at the last BOT meeting in June. He explained that currently UF is ranked 7th in educational expenses per student and stated that we weren't in a bad position. Trustee Heavener questioned how the gross expenditure is calculated to which Provost Glover responded that it would be best to get with Cathy Lebo or VP McKee for a breakdown. Cathy Lebo will follow up with Trustee Heavener to provide an explanation of the calculation. Provost Glover then mentioned that another important factor to look at is average faculty compensation. He explained that UF is ranked 11th for the past 3 years, and that there is a need to improve this ranking by giving salary increases; going down in this category does not support the University's strive to top 5. There was then a discussion of whether US News makes adjustments for regional cost of living. It was explained that they use a 2 year average but do not make adjustments for cost of living. Board Chair Hosseini again reiterated that the University needs to make some movement in compensating our faculty. He stated that UF's faculty are the lowest paid in the top 10 universities but cost of living in Gainesville is high. Committee Chair Kuntz also reiterated the need for increases to faculty salaries.

5.7 Faculty Hiring Report

Vice President Jodi Gentry gave an overview of the Faculty Hiring Report along with the changes that were made since the last meeting. Changes include information on faculty demographics and expected ebbs and flows in faculty hiring and departures. She mentioned that UF currently has an 18:1 student to faculty ratio. Board Chair Hosseini asked who calculated the ratio if there will be an update in September. VP Gentry stated that Cathy Lebo does the calculation and Provost Glover explained that there will likely not be any change in September due to the complexity of calculating the ratio and the influx of hires expected in the Fall. Following this discussion, VP Gentry gave an overview of midpoint changes and where we are with the Faculty 500 initiative. There were some questions about faculty departures, including how many involve Faculty 500 hires (VP Gentry stated 4), along with some questions about how many Faculty 500 hires have been made to date and whether the University will meet its goal. VP Gentry explained that we will fall just short. Chair Hosseini stressed the need to meet the 16:1 ratio to be in the top 5 and meet BOG expectations. VP Gentry stated that we should meet it by the end of the academic year. Committee Chair Kuntz asked if there were any departments we need to focus efforts on in regards to departures/turnover. VP Gentry stated that she is monitoring it and UF is in line with national norms; no areas are of concern. There was then a brief discussion of departures and what constitutes the "other" category. Additionally there were questions on what hires contribute to the final ratio and Board Chair Hosseini mentioned that we need to meet both the 16:1 ratio and \$1 billion in research. Finally, VP Gentry gave a quick overview of faculty demographics. There were no additional questions.

5.8 UFICO Update

Chief Investment Officer for UFICO William Reeser updated the Committee on the status of UF Endowment and UF Operating Funds portfolios. He also briefly discussed governance of the Investment Policy.

4.0 New Business

There was no new business to come before the committee.

5.0 Adjourn

There being no further discussion, Committee Chair Kuntz adjourned the meeting at 4:55 p.m.



COMMITTEE ON FINANCE, STRATEGIC PLANNING AND PERFORMANCE METRICS

Pre-Meeting Minutes
Telephone Conference Call
August 19, 2019

123E Tigert Hall, University of Florida, Gainesville, FL

Time Convened: 11:00am
Time Adjourned: 12:01pm

Committee and Board members present:

Thomas G. Kuntz (Chair), James W. Heavener, Morteza Hosseini, Daniel T. O'Keefe, Rahul Patel, Marsha D. Powers

Others present were:

W. Kent Fuchs, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Amy Hass, Vice President and General Counsel; Jodi Gentry, Vice President for Human Resources; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Michael McKee, Vice President and Chief Financial Officer; Curtis Reynolds, Vice President for Business Affairs; and other members of the University of Florida Community.

1.0 Roll Call

Board Staff conducted a roll call of all Committee and Board members present.

2.0 Call to Order and Welcome

Committee Chair Thomas G. Kuntz welcomed everyone in attendance and called the meeting to order at 11:00am. He briefly discussed changes to the proposed agenda and indicated that fiscal year-end financial reports will be provided to the Board at the Retreat but not discussed during the meeting.

3.0 Discussion Items

The following Discussion Items were addressed by the Committee:

Action Items

FSPPM1 Carryforward Spending Plan

Vice President Michael McKee began the discussion by providing an overview of the Carryforward Spending Plan. He explained that it is a BOG requirement for 2019 and will become a state law in 2020, and mentioned that he, President Fuchs, and the BOT Chair are required to sign and submit a 2019-2020 Carryforward Budget Certification to the BOG by September 23. There was brief

discussion of the format, which was developed by BOG, and the limitation of being unable to show encumbrances between June 30 and September 1. Vice President McKee went through the report highlighting the changed Statutory Reserve Requirement from 5% to 7%, estimated carryforward balance as of September 1, and estimated budget amounts for capital projects based on expected spend for fiscal year 2019-2020. Following was a discussion about start-up packages. Committee Chair Kuntz questioned whether allocating funds for start-up packages was appropriate, and asked if salary money was included in these numbers. He referenced the Restricted/Contractual Obligations section of the plan, asking whether any commitments would be considered inappropriate by BOG. Vice President McKee confirmed that commitments were appropriate and that he is comfortable signing the BOG certification to that effect. He also indicated that there was some salary money within the start-up package commitment but it is not recurring. Finally, Trustee Brandon asked whether there were time restrictions on completion and spend of money on capital projects included in these commitments. Vice President McKee indicated that most are expected to be done by 2021 and that he is not aware of any restrictions.

FSPPM2 DSO and Affiliate Budgets

Committee Chair Kuntz began the discussion by asking if the amounts budgeted were appropriate and how that was determined. Vice President McKee noted that the budgets have been reviewed by each DSO/Affiliate's Board of Directors and that there is a Trustee that sits on most boards that have reviewed the figures as well. He suggested that the budgets can be compared to prior years to determine if they are within the norm. Committee Chair Kuntz asked if the budget required approval, and stated that some additional information (fiscal year changes or a comparison to prior year) would be helpful. Several Trustees agreed that some context would be useful so that the Board knew exactly what they were approving. Vice President McKee stated that staff will revise the document to include context and fiscal year comparisons.

FSPPM3 Approval of Waiver of Investment Policy Portfolio Percentage

Committee Chair Kuntz began the discussion by briefly reviewing the action item and noting that additional information/specificity is needed before being presented to the full Board. Vice President McKee explained that the request is to waive the current Central Bank Loan policy limit of 10% of Reserves to help cover raises, the UF minimum wage increase, and faculty promotions. He stated that the University needs \$22 million to cover these expenses for 9 months, with a plan to repay over the next 4-5 years from the Provost strategic funds comprised of out of state tuition. Committee Chair Kuntz expressed concern, questioning where the money would come from year after year, and asked if there were other funding sources aside from out of state tuition. President Fuchs agreed that the proposed plan would only cover this year, and would require recurring funds. He mentioned that there is a new legislative restriction on the use of carryforward, which was the expected source, so our current strategy is to commit with the understanding that the University would have to find recurring funds. Other Trustees expressed their concern and also questioned whether there was another funding source but noted that it was a worthy expenditure. Board Chair Hosseini agreed that to support UF's strive to Top 5, raises etc. needed to happen. Committee Chair Kuntz confirmed with Provost Glover that he was okay with making the commitment, and suggested that if the Board approved the waiver, the University would need to provide a detailed analysis of potential recurring revenue sources to

fund past this year along with detailed specifics of the loan approval, total dollar amount, loan terms, and repayment sources.

Discussion Items

5.1 Faculty Hiring Update

Vice President Jodi Gentry began the discussion by giving an overview of progress since the last meeting. She noted that UF recently held their largest new faculty orientation at the O'Connell center and stated that 600 new faculty were invited. The event was also trending on social media giving UF great exposure. She gave a preliminary update on progress towards meeting the Faculty 500 goal; 472 of target 500 have been offered or hired and another 28 are currently being recruited. Board Chair Hosseini stated that the University is making great progress, and stressed the need to obtain a 16:1 student faculty ratio. Vice President Gentry said that official numbers will not be available until October. There was a discussion on what the plan would be after reaching the goal of 500. Trustee Patel, Committee Chair Kuntz, and Board Chair Hosseini all agreed that this needs to be a discussion item brought before the full Board.

Year-end Financial Reports

Committee Chair Kuntz stated that year-end financial reports will be provided in Board packets, but not discussed at the meeting due to time restraints. He encouraged everyone look through the information provided and reach out to Vice President McKee and team with any questions. He also stated that year-end financials along with first quarter financials will be presented to the Board in December as discussion items.

4.0 New Business

There was no new business to come before the committee.

5.0 Adjourn

There being no further discussion, Committee Chair Kuntz adjourned at the meeting at 12:01pm.



COMMITTEE ON FINANCE, STRATEGIC PLANNING AND PERFORMANCE METRICS ACTION ITEM FSPPM1 September 6, 2019

SUBJECT: FY 2019-2020 Carryforward Spending Plan

BACKGROUND INFORMATION

The Board of Trustees is requested to approve the University's Fiscal Year 2019-2020 Carryforward Spending Plan. Pursuant to Board of Governors direction, a Carryforward Spending Plan is to be submitted annually by the University to the Board of Trustees for approval.

In addition to maintaining a 7% Statutory Reserve, Carryforward funds are directed towards several strategic priorities, including:

- Amounts Restricted by Appropriation
- Deferred Maintenance of Existing Facilities
- Campus Infrastructure
- Campus Safety and Security
- Student Services
- Student Financial Aid
- Faculty Instructional and Research Start-up Funding
- Information Technology
- Other Operating Requirements that Support the University Mission

Once approved by the University Board of Trustees the Carryforward Spending Plan is to be submitted to the Board of Governors by September 23, 2019, along with a certification signed by the BOT Chair, the President and the CFO. The Board will consider each university plan based on its own merits and how it addresses the strategic priorities listed above. Follow-up reporting will be required.

PROPOSED COMMITTEE ACTION

The Committee on Finance, Strategic Planning and Performance Metrics is asked to approve the University's Fiscal Year 2019-2020 Carryforward Spending Plan for recommendation to the Board of Trustees for approval on the Consent Agenda and for submission by the University of Florida to the BOG for final approval.

Supporting Documentation Included	: <u>Carryforward Spending Plan</u>
Submitted by: Michael McKee, Vice	President and CFO
Approved by the University of Florid	da Board of Trustees, September 6, 2019.
Morteza Hosseini, Chair	W. Kent Fuchs, President and Corporate Secretary

University of Florida

Education and General Carryforward Spending Plan Summary Approved by University Board of Trustees September 1, 2019

	Septer	nber 1,	2019						
			Total - UF	Ţ	University E&G		Special Unit or ampus (UF-IFAS)	<u>c</u>	Special Unit or Campus (UF-HSC)
A.	Beginning E&G Carryforward Fund Balance - July 1, 2019:	ф	1 (04 055	ф	1 050 000	ф	1.00 5.00	ф	100.454
	Cash Investments	\$ \$	1,624,355 323,246,640		1,352,333 269,114,357		168,566 33,544,565	\$ \$	103,456 20,587,718
	Accounts Receivable	\$	44,839		22,470		21,843		526
	Less: Accounts Payable	\$	11,920,406	\$	7,208,983	\$	2,345,635	\$	2,365,788
	Less: Deferred Student Tuition & Fees	\$	25,297,458		25,297,458		-	\$	-
	Beginning E&G Fund Balance (Net of Payables/Receivables/Deferred Fees):	\$	287,697,970		237,982,719		31,389,339		18,325,912
г	7% Statutory Reserve Requirement (per SB 190, 1011.45(1) F.S.)	\$	79,519,238	\$	57,216,070	\$	11,708,062	\$	10,595,106
E.	E&G Carryforward Fund Balance Less 7% Statutory Reserve Requirement (Amount Requiring Approved Spending Plan):	\$	208,178,732	\$	180,766,649	\$	19,681,277	\$	7,730,806
F.	* Restricted / Contractual Obligations								
	Restricted by Appropriations	\$	56,045,753		54,552,238		-	\$	1,493,515
	University Board of Trustees Reserve Requirement Restricted by Contractual Obligations:	\$	-	\$	-	\$	-	\$	-
	Compliance Program Enhancements	\$	-	\$	-	\$	-	\$	-
	Audit Program Enhancements	\$	-	\$	-	\$	-	\$	-
	Campus Security and Safety Enhancements	\$	805,905	\$	805,905	\$	-	\$	-
	Student Services, Enrollment, and Retention Efforts	\$	1,299,265		1,299,265		-	\$	-
	Student Financial Aid	\$	4,246	\$	4,246	\$	-	\$	-
	Faculty/Staff, Instructional and Advising Support and Start-up Funding	\$	15,117,143	\$	15,104,143	\$	13,000	\$	-
	Faculty Research and Public Service Support and Start-Up Funding	\$	34,171,655	\$	21,912,126	\$	10,443,429	\$	1,816,100
	Library Resources	\$	-	\$	-	\$	-	\$	-
	Utilities	\$	-	\$	-	\$	-	\$	-
	Information Technology (ERP, Equipment, etc.) Other Operating Requirements (University Board of Trustees-Approved	\$	377,671	\$	377,671	\$	-	\$	-
	That Support the University Mission) PECO Projects - Supplemental Funds to Complete Projects That Received	\$	19,755,960	\$	13,239,027	\$	3,069,492	\$	3,447,441
	Previous Appropriation (SB 190)	\$	-	\$	-	\$	-	\$	-
	Completion of Renovation, Repair, or Maintenance Project up to \$5M (SB 190)	\$	4,595,241	\$	4,543,954	\$	-	\$	51,287
	Replacement of Minor Facility (< or = 10,000 gsf) up to \$2M (SB 190)	\$	-	\$	-	\$	-	\$	-
	Complete Survey-Recommended Remodeling or Infrastructure Project (Including DRS Schools) up to \$10M (SB 190) Total Restricted Funds : (Should agree with restricted column total on	\$	-	\$	-	\$	-	\$	
	"Planned Expenditure Details" tab)	\$	132,172,837	\$	111,838,573	\$	13,525,921	\$	6,808,343
G.	* Commitments								
	Compliance, Audit, and Security								
	Compliance Program Enhancements	\$	327,345	\$	294,842	\$	25,000	\$	7,503
	Audit Program Enhancements	\$	643,119		643,119	\$	-	\$	-
	Campus Security and Safety Enhancements	\$	82,000	\$	82,000	\$	-	\$	-
	Academic and Student Affairs								
	Student Services, Enrollment, and Retention Efforts	\$	1,622,276	\$	1,622,276	\$	-	\$	-
	Student Financial Aid	\$	1,538,414	\$	1,488,414	\$	50,000	\$	-
	Faculty/Staff, Instructional and Advising Support and Start-up Funding	\$	1,000,000		1,000,000		-	\$	-
	Faculty Research and Public Service Support and Start-Up Funding	\$ \$	24.040	\$	24.040	\$	-	\$ \$	-
	Library Resources Facilities, Infrastructure, and Information Technology	Э	24,949	\$	24,949	Þ	-	Þ	-
	Utilities	\$	37,000	\$	37,000	\$	_	\$	_
	Information Technology (ERP, Equipment, etc.)	\$	849,191		666,733		95,951		86,507
	PECO Projects - Supplemental Funds to Complete Projects That Received Previous Appropriation (SB 190)	\$	_	\$	_	\$	_	\$	_
	Completion of Renovation, Repair, or Maintenance Project up to \$5M (SB	\$	43,080,376		36,851,376		5,653,000		576,000
	190) Replacement of Minor Facility (< or = 10,000 gsf) up to \$2M (SB 190)	\$	43,000,370	\$	30,031,370	\$	3,033,000	\$	370,000
	Complete Survey-Recommended Remodeling or Infrastructure Project (Including DRS Schools) up to \$10M (SB 190)	\$	25,250,000		25,250,000		-	\$	-
	Other UBOT Approved Operating Requirements Other Operating Requirements (University Board of Trustees-Approved That Support the University Mission)	\$		\$		\$		\$	
	Total Commitments: (Should agree with committed column total on	Ф	-	Ф	<u>-</u>	Φ		Ф	-
	"Planned Expenditure Details" tab)	\$	74,454,670		67,960,709		5,823,951		670,010
H.	Available E&G Carryforward Balance as of September 1, 2019 :	\$	1,551,225	\$	967,367	\$	331,405	\$	252,453

^{*} Please provide supplemental detailed descriptions for these multiple-item categories in sections F and G using Board of Governors template (use worksheet tab "Planned Expenditure Detail" included with this file).

- Florida Polytechnic University amounts include the Phosphate Research Trust Fund.
 2019 Senate Bill 190 amends 1011.45 F.S. regarding university Education & General carryforward minimum reserve balances, reporting requirements, and allowable uses. 1011.45(2) states that "Each university that retains a state operating fund carry forward balance in excess of the 7 percent minimum shall submit a spending plan for it's excess carry forward balance. The spending plan shall be submitted to the university's board of trustees for review, approval, or if necessary, amendment by September 1, 2020, and each September 1 thereafter. The Board of Governors shall review, approve, and amend if necessary, each university's carry forward spending plan by October 1, 2020, and each October 1 thereafter." 1011.45(3) adds "A university's carry forward spending plan shall include the estimated cost per planned expenditure and a timeline for completion of the expenditure." An additional tab is provided with this file to allow reporting of university detailed expenditure plans for each planned expenditure, a completion timeline, and amount budgeted for expenditure during the current fiscal year.

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Supplemental Detail - University E&G Carryforward Spending Plans for Fund Balance Amount Exceeding 7% Statutory Reserve Senate Bill 190 / 1011.45 F.S. Requirement September 1, 2019

Budget

			Buc	COMMITTED		Estimated Ti	meline for Co	mpletion	Tie to Fixed	
			RESTRICTED	COMMITTED					Capital Outlay	
		Estimated/Planned to			Amount Budgeted for	Estimated	Current	Total Years	Project Included in FY	
		be Funded from E&G	Remaining Balance as of	Remaining Balance as of	Expenditure FY 2019-	Completion Date	Expenditure	of	2019-2020 University	
		Carryforward - Total Cost	September 1, 2019	September 1, 2019	2020	(Year)	Year, #	Expenditure	Fixed Capital Outlay	
Carryforward Spending Plan Category	Specific Expenditure/Project Title	COST						/ Project, #	Budget ?	<u>Comments/Explanations</u>
1 Completion of Renovation, Repair, or Maintenance Project up to \$5M (SB 190)	Steam Manhole Repair and Rehabilitation	2,232,000	-	2,232,000	700,000	2021	. 1	2	Υ	Anticipate AE design completion and partial construction FY-19/20
2 Complete Survey-Recommended Remodeling or Infrastructure Project (Including DRS Schools) up to \$10M (SB 190)	Holland Law School Hot Water Conversion	6,250,000	-	6,250,000	650,000	2021	. 1	2	Υ	Anticipate AE design completion FY-19/20
3 Completion of Renovation, Repair, or Maintenance Project up to \$5M (SB 190)	Dental Sciences Building Deferred Maintenance	4,250,000	-	4,250,000	2,000,000	2021	. 1	2	Υ	Anticipate AE design completion and partial construction FY-19/20
4 Completion of Renovation, Repair, or Maintenance Project up to \$5M (SB 190)	Architecture Building Exterior Envelope Repair	5,000,000	-	5,000,000	2,500,000	2021	. 1	2	Υ	Anticipate AE design completion and partial construction FY-19/20
5 Completion of Renovation, Repair, or Maintenance Project up to \$5M (SB 190)	Campus Safety	5,000,000	-	5,000,000	1,750,000	2021	. 1	2	Υ	Anticipate AE design completion and long lead equipment orders FY-19/20
6 Completion of Renovation, Repair, or Maintenance Project up to \$5M (SB 190)	Campus Landscape & Civic Spaces	5,000,000	-	5,000,000	750,000	2021	. 1	2	Υ	Anticipate AE design completion FY-19/20
7 Complete Survey-Recommended Remodeling or Infrastructure Project (Including DRS Schools) up to \$10M (SB 190)	Southwest Campus Roadway	9,000,000	-	9,000,000	3,000,000	2021	. 1	2	Υ	Anticipate AE design completion and partial construction FY-19/20
8 Completion of Renovation, Repair, or Maintenance Project up to \$5M (SB 190)	Inner Road Expansion	5,000,000	-	5,000,000	1,500,000	2021	. 1	2	Υ	Anticipate AE design completion and partial construction FY-19/20
9 Complete Survey-Recommended Remodeling or Infrastructure Project (Including DRS Schools) up to \$10M (SB 190)	Thermal Infrastructure North Campus	10,000,000	_	10,000,000	3,000,000	2021		2		Anticipate AE design completion and partial construction FY-19/20
10 Completion of Renovation, Repair, or Maintenance Project up to \$5M (SB 190)	Various Minor Infrastructure Projects	8,768,000	744,611	8,023,389	4,916,550	2021		2		Anticipate AE design completion and significant construction FY-19/20
11 Completion of Renovation, Repair, or Maintenance Project up to \$5M (SB 190)	IFAS - Various Minor Infrastructure Projects	5,000,000	, 11,022	5,000,000	5,000,000	2020		1	Y	Anticipate AE design completion and signment construction (1.127,20
12 Faculty/Staff, Instructional and Advising Support and Start-up Funding	Startup Packages - Deans/Directors	7,385,000	7,385,000	3,000,000	2,461,667	2022		2	•	
		1,120,000						3		
13 Student Financial Aid	Scholarships - Provost Allocations		-	1,120,000	1,120,000	2020		1		
14 Faculty/Staff, Instructional and Advising Support and Start-up Funding	Faculty Enhancement Opportunity (professional development)	1,000,000	-	1,000,000	1,000,000	2020		1		
15 Faculty/Staff, Instructional and Advising Support and Start-up Funding	UF Online Marketing	275,000	275,000	-	275,000	2020		1		
16 Faculty Research and Public Service Support and Start-Up Funding	FL High Tech Corridor matching funds	272,913	272,913	-	90,971	2022		3		
17 Faculty Research and Public Service Support and Start-Up Funding	APL SALTWATER TEMP CONTROL	197,360	197,360	-	65,787	2022	. 1	3		
18 Faculty Research and Public Service Support and Start-Up Funding	MAURELLI RESEARCH	192,321	192,321	-	64,107	2022	. 1	3		
19 Faculty Research and Public Service Support and Start-Up Funding	NORRIS RESEARCH STA	271,414	271,414	-	90,471	2022	. 1	3		
20 Faculty Research and Public Service Support and Start-Up Funding	IFAS-Entomology joint recruitm	150,000	150,000	-	50,000	2022	1	3		
21 Student Services, Enrollment, and Retention Efforts	Diversity Enhancement Awards	388,290	388,290	-	388,290	2020	1	1		
22 Faculty/Staff, Instructional and Advising Support and Start-up Funding	Program Support for CLAS Departments	950,000	950,000	-	950,000	2020	1	1		
23 Faculty/Staff, Instructional and Advising Support and Start-up Funding	Summer Instruction Costs - CLAS	900,000	900,000	-	900,000	2020	1	1		
24 Faculty Research and Public Service Support and Start-Up Funding	ISE Chair Startup	159,588	159,588	-	53,196	2022	. 1	3		
25 Faculty Research and Public Service Support and Start-Up Funding	Honggyu Kim Startup - MSE	400,671	400,671		133,557	2022	. 1	3		
26 Faculty Research and Public Service Support and Start-Up Funding	Xu Sun Startup - ISE	295,671	295,671		98,557	2022	. 1	3		
27 Faculty Research and Public Service Support and Start-Up Funding	Whitney Stoppel Startup LAb RS	349,000	349,000	_	116,333	2022		3		
28 Faculty Research and Public Service Support and Start-Up Funding	Feng Startup	206,000	206,000		68,667	2022		3		
29 Faculty Research and Public Service Support and Start-Up Funding	Biron Startup	180,000	180,000		60,000	2022		3		
30 Faculty Research and Public Service Support and Start-Up Funding	Bobda-Startup	377,000	377,000	_	125,667	2022		3		
31 Faculty Research and Public Service Support and Start-Up Funding	Farahmandi-startup	326,000	326,000	-	108,667	2022		2		
	•			-				3		
32 Faculty Research and Public Service Support and Start-Up Funding	Biron Startup	253,671	253,671	-	84,557	2022		3		
33 Faculty Research and Public Service Support and Start-Up Funding	Starup Philip Feng	396,849	396,849	-	132,283	2022		3		
34 Faculty Research and Public Service Support and Start-Up Funding	JIN - Startup	177,204	177,204	-	59,068	2022		3		
35 Faculty Research and Public Service Support and Start-Up Funding	HONGGYU KIM Equipment startup TEM/FIB	1,000,000	1,000,000	-	333,333	2022		3		
36 Faculty Research and Public Service Support and Start-Up Funding	Michele Manuel-Chair Package	151,792	151,792	-	50,597	2022		3		
37 Faculty Research and Public Service Support and Start-Up Funding	Bindschaedler - Startup	286,779	286,779	-	95,593	2022		3		
38 Faculty Research and Public Service Support and Start-Up Funding	Chu Startup	151,833	151,833	-	50,611	2022	1	3		
39 Faculty Research and Public Service Support and Start-Up Funding	Huang Startup	162,172	162,172	-	54,057	2022	1	3		
40 Faculty Research and Public Service Support and Start-Up Funding	Ragan Startup	173,340	173,340	-	57,780	2022	1	3		
41 Faculty Research and Public Service Support and Start-Up Funding	Williams Startup	365,820	365,820	-	121,940	2022	1	3		
42 Information Technology (ERP, Equipment, etc.)	P2P Assessment	200,000	200,000	-	200,000	2020	1	1		
43 Faculty Research and Public Service Support and Start-Up Funding	Choi Start-Up	198,958	198,958	-	66,319	2022	. 1	3		
44 Faculty Research and Public Service Support and Start-Up Funding	Mohamed Start-up	203,425	203,425	-	67,808	2022	. 1	3		
45 Faculty Research and Public Service Support and Start-Up Funding	Smuder Start-up	154,173	154,173	-	51,391	2022	. 1	3		
46 Faculty Research and Public Service Support and Start-Up Funding	Start-up: Dr. Rachel Seidler	163,515	163,515	-	54,505	2022	. 1	3		
47 Faculty Research and Public Service Support and Start-Up Funding	Vahdat Start-Up	185,500	185,500		61,833	2022	. 1	3		
48 Faculty Research and Public Service Support and Start-Up Funding	Start-Up Dr. Berry	166,500	166,500	-	55,500	2022		3		
49 Faculty Research and Public Service Support and Start-Up Funding	Start-Up McVay	136,674	136,674	-	45,558	2022		3		
50 Faculty Research and Public Service Support and Start-Up Funding	Education and Outreach Cmte.	219,381	219,381	_	73,127	2022		3		
51 Faculty Research and Public Service Support and Start-Up Funding	Dr. Fox-Alvarez	130,000	130,000	_	43,333	2022		3		
52 Faculty Research and Public Service Support and Start-Up Funding	Dr. Frasca	732,977	732,977	_	244,326	2022		3		
53 Faculty Research and Public Service Support and Start-Up Funding	Dr. Kariyawasam	254,955	254,955		84,985	2022		2		
53 Faculty Research and Public Service Support and Start-Up Funding 54 Faculty Research and Public Service Support and Start-Up Funding	Dr. Lee, Che Yu	140,000	140,000	•	46,667	2022		,		
				•				2		
55 Faculty Research and Public Service Support and Start-Up Funding	Dr. Stern	130,000	130,000	-	43,333	2022		3		
56 Faculty Research and Public Service Support and Start-Up Funding	Dr. Moore	152,600	152,600	-	50,867	2022		3		
57 Restricted by Appropriations	Legislative special - Marijuana research	1,493,515	1,493,515	-	1,493,515	2020		1		
58 Campus Security and Safety Enhancements	Employee Assisstance Program Support	600,000	600,000	-	600,000	2020		1		
59 Faculty Research and Public Service Support and Start-Up Funding	IFAS Summer Internships	175,000	175,000	-	175,000	2020	1	1		

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Estimated Timeline for Completion Tie to Fixed

60	Faculty Research and Public Service Support and Start-Up Funding
61	Faculty Research and Public Service Support and Start-Up Funding
62	Faculty Research and Public Service Support and Start-Up Funding
63	Faculty Research and Public Service Support and Start-Up Funding
64	Faculty Research and Public Service Support and Start-Up Funding
65	Faculty Research and Public Service Support and Start-Up Funding
66	Faculty Research and Public Service Support and Start-Up Funding
67	Faculty Research and Public Service Support and Start-Up Funding
68	Faculty Research and Public Service Support and Start-Up Funding
69	Faculty Research and Public Service Support and Start-Up Funding
70	Faculty Research and Public Service Support and Start-Up Funding
71	Faculty Research and Public Service Support and Start-Up Funding
72	Faculty Research and Public Service Support and Start-Up Funding
73	Faculty Research and Public Service Support and Start-Up Funding
74	Faculty Research and Public Service Support and Start-Up Funding
75	Audit Program Enhancements
76	Library Resources
77	Student Financial Aid
78	Utilities
79	Compliance Program Enhancements
80	Information Technology (ERP, Equipment, etc.)
81	Completion of Renovation, Repair, or Maintenance Project up to \$5M (SB 190)
82	Faculty Research and Public Service Support and Start-Up Funding
83	Faculty/Staff, Instructional and Advising Support and Start-up Funding
84	Student Services, Enrollment, and Retention Efforts
85	Campus Security and Safety Enhancements
86	Student Services, Enrollment, and Retention Efforts
87	Student Services, Enrollment, and Retention Efforts
88	Completion of Renovation, Repair, or Maintenance Project up to \$5M (SB 190)
89	Completion of Renovation, Repair, or Maintenance Project up to \$5M (SB 190)
90	Completion of Renovation, Repair, or Maintenance Project up to \$5M (SB 190)
91	Completion of Renovation, Repair, or Maintenance Project up to \$5M (SB 190)
92	Audit Program Enhancements
93	Completion of Renovation, Repair, or Maintenance Project up to \$5M (SB 190)
94	Restricted by Appropriations
95	Restricted by Appropriations
96	Restricted by Appropriations
97	Restricted by Appropriations
98	Other Operating Requirements (University Board of Trustees-Approved That Support the University Mission)
99	
100	
101	

Add Additional Lines as Needed

SVP Startup Commitment-Rios	138,814	138,814	-	46,271	2022	1	3	
Faculty Allocations	324,010	324,010	_	108,003	2022	1	3	
Startup: Sanchez, Pedro	152,007	152,007	_	50,669	2022	1	3	
Startup: Maltais-Landry, G.	158,851	158,851	_	52,950	2022	1	3	
Gilles Basset Startup	260,618	260,618	_	86,873	2022	1	3	
Faculty Startup	377,103	377,103	_	125,701	2022	1	3	
Anderson Startup	200,000	200,000	_	66,667	2022	1	3	
Scheffers IFAS Fac startup	116,455	116,455	_	38,818	2022	1	3	
White IFAS Fac startup	204,968	204,968	_	68,323	2022	1	3	
Dr. Alan Chambers - Startup	101,028	101,028	_	33,676	2022	1	3	
Dr. Ashley Smyth Startup	149,475	149,475	_	49,825	2022	1	3	
Dr. Elias Bassil - Startup	158,007	158,007	_	52,669	2022	1	3	
Dr. Gazi - Startup	139,718	139,718	_	46,573	2022	1	3	
SCHNITZLER START UP	299,863	299,863	_	99,954	2022	1	3	
SEAVER START UP	106,000	106,000		35,333	2022	1	3	
Other Audit Program Enhancements	43,119	-	43,119	43,119	2020	1	1	
Other Library Resources	24,949		24,949	24,949	2020	1	1	
Other Student Financial Aid	422,660	4,246	418,414	422,660	2020	1	1	
Other Utilities	37,000	4,240	37,000	37,000	2020	1	1	
Other Compliance Program Enhancements	327,345		327,345	327,345	2020	1	1	
Other Information Technology (ERP, Equipment, etc.)	1,026,862	177,671	849,191	1,026,862	2020	1	1	
Other College/Department Renovations/Repairs	5,317,617	3,850,630	1,466,987	5,317,617	2020	1	1	
Other Startup funding	21,643,680	21,643,680	1,400,567	7,214,560	2020	1	3	
Other Startup funding	5,607,143	5,607,143		1,869,048	2022	1	3	
Other Student Services, Enrollment, and Retention Efforts	1,933,251	910,975	1,022,276	1,933,251	2022	1	1	
Other Campus Security and Safety Enhancements	287,905	205,905	82,000	287,905	2020	1	1	
UF Welcome Grant	400,000	203,903	400,000	400,000	2020	1	1	
IBC/LaCasita Institute Support	200,000		200,000	200,000	2020	1	1	
Furniture for Norman Hall	300,000	-	300,000	300,000	2020	1	1	
HSC Infrastructure & HVAC repairs and maintenance	576,000		576,000	576,000	2020	1	1	
Bldg 7135 Renovations to labs	433,000		433,000	433,000	2020	1	1	
Renovations for Physical Security Bldg 429	649,000		649,000	649,000	2020	1	1	
Concur Travel Solution	600,000		600,000	600,000	2020	1	1	
Whitney Lab Infrastrucutre Updates	150,000		150,000	150,000	2020	1	1	
	1,107,601	1,107,601	130,000	1,107,601	2020	1	1	
Lastinger Center Preeminence Funding (Faculty 500 Hires)	29,259,069	29,259,069	-	14,629,535	2020	1	2	
			-		2021	1	1	
World Class Faculty Funding (Faculty 500 Hires)	15,495,816	15,495,816 8,689,752	-	15,495,816 8,689,752	2020	1	1	
Professional & Graduate Degree Excellence Funding	8,689,752		-					
FY18-19 Year End Encumbered Funds - Operating Expenses	19,755,960	19,755,960	-	19,755,960	2020	1	1	
	-	-	-	-				
	-	-	-	-				
	-	-	-	120.020.000				
				120,938,657				
* Total Restricted as of September 1, 2019	:	132,172,837						

74,454,670

*Note: Should agree with respective category totals on "CFWD Spending Plan Template" tab.

* Total Committed as of September 1, 2019 :

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State University System Education & General Carryforward Spending Plan Reporting Definitions

I. <u>Definitions for Use With Carryforward Spending Plan Template</u>

1.	Expenditures to Date	Actual disbursements of E&G carryforward funds during the period July 1 through the spending plan reporting date.
2.	Encumbrances to Date	Unpaid balances remaining in active purchase orders, travel authorizations, etc., to be paid using E&G carryforward funds. May also include nonrecurring employee compensation amounts through the end of the current fiscal year.
3.	7% Statutory Reserve Requirement	Required E&G reserve requirement per 2019 Senate Bill 190 and 1011.45 F.S amends previous 1011.40 F.S. requirement. Based on percentage of state operating budget.
4.	Restricted/Contractual Obligations	Should generally be supported by documentation that memorializes an agreement with another party (e.g. contract, offer letter, construction contract/project number, etc.).
5.	Commitments	Monies designated for a specific purpose which are not yet encumbered/contracted/restricted. Discretion may still be exercised with respect to the use of these funds.
6.	University Board of Trustees Reserve Requirement	The amount of unrestricted funds set aside by the University Board of Trustees to address critical, unforeseen, or non-discretionary items that require immediate funding, such as unanticipated or uninsured catastrophic events, unforeseen contingencies, state budget shortfalls, or university revenue shortfalls.
7.	Restricted by Appropriations	Funds appropriated by the Legislature for a specific purpose or intended use as identified by law or through legislative work papers.
8.	Compliance Program Enhancements	Initiatives associated with being in compliance with federal law, state law, Board of Governors Regulations or any other entity with which the University must comply.
9.	Audit Program Enhancements	Initiatives associated with implementing audit programs of the institution.
10.	Campus Security and Safety Enhancements	The support of campus security and/or safety issues, such as the recruitment of police officers, vehicles, equipment, and investments which promote security and safety at the institution. This issue may also include mental health counseling and services.
11.	Student Services, Enrollment, and Retention Efforts	Funds to promote student success through supporting student services programs, addressing enrollment, and assisting with retention efforts to support timely graduation.
12.	Student Financial Aid	Funds aimed to reduce student costs and provide the opportunity to obtain a degree in an affordable and timely fashion.
13.	Faculty/Staff Instructional and Advising Support and Start-Up Funding	Funds identified to support instructional and advising activities, and/or start- up packages for new faculty. Start up packages are often expended over a multi-year period.
14.	Faculty Research and Public Service Support and Start-Up Funding	Funds identified to support research and public service, and any associated start up funding — Start up packages are often expended over a multi-year period.
15.	Library Resources	Materials and database access required to support programs of study and research.
16.	Utilities	Support of utility costs throughout the university.
17.	Information Technology (ERP, Equipment, Etc.)	Funds to improve operational productivity, educational improvements, and technological innovation, implementation and/or maintenance of ERP systems, and technological equipment purchases.
18.	Other Operating Requirements	Other expenditures/projects that support the university's mission, are nonrecurring in nature, and are approved by the university board of trustees.
19.	PECO Projects - Supplemental Funds to Complete Projects That Received Previous Appropriation (SB 190)	Commitment of funds to a public education capital outlay project for which an appropriation has previously been provided that requires additional funds for completion and which is included in the list required by 1001.706(12)(d) F.S.

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State University System Education & General Carryforward Spending Plan Reporting Definitions

20.	Completion of Renovation, Repair, or Maintenance Project up to \$5M (SB 190)	For projects that are consistent with the provisions of 1013.64(1), up to \$5 million per project. Refer to Board of Governors Regulation 9.007(3) for the definitions of renovation, repair, and maintenance.
21.	Replacement of Minor Facility (< 10,000 gsf) up to \$2M (SB 190)	Replacement of minor facility project that does not exceed 10,000 gross square feet in size, up to $$2$ million.
22.	Complete Survey-Recommended Remodeling or Infrastructure Project (Including DRS Schools) up to \$10M (SB 190)	Completion of a remodeling or infrastructure project, including a project for a developmental research school, up to \$10 million per project, if such project is survey recommended pursuant to 1013.31 F.S. Refer to Board of Governors Regulation 9.007(3) for the definition of remodeling.
II.	<u>Definitions for Use With Planned Expenditure</u>	<u>Detail Worksheet</u>
1.	Spending Plan Category	Functional category brought forward from the Carryforward Spending Plan reporting template.
2.	Specific Expenditure/ Project Title	Detailed title of planned expenditure item or project, with sufficient details to be tracked individually through the expenditure cycle to completion.
	<u>Budget</u>	
3.	Estimated/Planned Total Cost to be Funded From E&G Carryforward	The grand total estimated cost to be paid from E&G carryforward funds for the specific expenditure item or project. Should agree with Total Project Cost on the Fixed Capital Outlay Budget if classified as fixed capital project.
4.	Remaining Balance as of September 1, 2019	The remaining balance of the specific expenditure or project as of the date of the report. The sum total of this column should equal the total of sections F and G of the University Board of Trustees-Approved Carryforward Spending Plan.
5.	Amount Budgeted for Expenditure FY 2019-2020	This column represents the current budgetary year's estimated disbursement of E&G carryforward towards the total planned expenditure item or project.
	Estimated Timeline for Completion	
6.	Estimated Completion Date	Estimated target date (month and year) for the full expenditure of E&G carryforward funds for the specific expenditure plan item or project.
7.	Expenditure Year, #	The current year in the project completion timeline, e.g. year 2 of a 4 year project. Input is number only.
8.	Total Years of Expenditure / Project, #	The total number of years over which the expenditure item / project will span.
9.	Project included in FY 2019-2020 University Fixed Capital Outlay Budget ?	Is this project reflected as being funded by E&G carryforward funds (in whole or part) on the current year Fixed Capital Outlay Budget ?
	Comments	
10.	Comments/Explanations	Additional information including, but not limited to, a description of the expenditure item / project and how it supports the university's mission and operations.

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COMMITTEE ON FINANCE, STRATEGIC PLANNING AND PERFORMANCE METRICS ACTION ITEM FSPPM2 September 6, 2019

SUBJECT: 2019-2020 DSO and Affiliate Budgets

BACKGROUND INFORMATION

Florida Board of Governor's Regulation 9.011 requires that the university Board of Trustees annually approve budgets for university support organizations. Each of these budgets have been reviewed and approved by the governing boards of the DSOs and Affiliates. Supporting documentation includes each DSO/Affiliate budget for FY 2019-2020 with a comparison to FY 2018-2019 Budget amounts and Actual amounts.

PROPOSED COMMITTEE ACTION

The Committee on Finance, Strategic Planning and Performance Metrics is asked to approve the Fiscal Year 2019-2020 DSO and Affiliate Budgets for recommendation to the Board of Trustees for approval on the Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

Board of Governors approval is not required.								
Supporting Documentation Included:	Fiscal Year 2019-2020 DSO and Affiliate Budgets							
Submitted by: Michael McKee, Vice P	resident and CFO							
Approved by the University of Florida	a Board of Trustees, September 6, 2019							
Morteza Hosseini, Chair	W. Kent Fuchs, President and Corporate Secretary							

ENTERPRISE OPERATING BUDGET SUMMARY						UFF and Alumni Association			
2019-2020		University of Florida							
(in thousands)	FY1	18-19 Budget	FY18-19 Actuals	FY1	19-20 Budget	FY18-19 Budget	FY18-19 Actuals	FY19-20 Budget	
Revenues									
Tuition and Fees		388,361	393,720		395,357				
State Appropriations		833,633	851,875		779,633				
Contracts & Grants		675,367	668,340		699,402				
Federal & State Financial Aid		205,955	231,233		226,374				
Patient Service Revenue									
Contributions/Donations						139,435	140,667	138,243	
Investment Income		85,137	58,194		85,137	103,201	6,892	99,017	
Licensing and Royalties									
Sales of Goods & Services		402,847	325,934		324,066				
Other Revenues		112,904	66,015		107,835				
Total Revenues	\$	2,704,204	\$ 2,595,311	\$	2,617,804	\$ 242,636	\$ 147,559	\$ 237,260	
Net Transfers To (From) Component Units									
Hospitals and Practice Plan		627,000	709,465		673,396				
UF Foundation (Donor Restricted)		130,000	121,082		103,495	(127,458)	(128,545)	(141,500)	
Other		38,000	38,517		56,163	(127) 133)	(120)3 .37	(11,300)	
Net Transfers To (From) Component Units	\$	795,000	•	\$	833,054	\$ (127,458)	\$ (128,545)	\$ (141,500)	
Total Revenue Net of Transfers	\$	3,499,204	\$ 3,464,375	Ś	3,450,858	\$ 115,178	\$ 19,014	\$ 95,760	
		3,100,201	-	<u> </u>	2,123,222	+ =======	Ψ =5,6= :	+	
Operating Expenses									
Employee Compensation and Benefits		2,162,973	2,236,020		2,248,037	23,436	19,889	20,730	
Other Operating Expenses		998,225	933,227		933,052	28,337	17,322	17,842	
Total Operating Expenses	\$	3,161,198		\$	3,181,089		·		
Total Revenues and Transfers Less Operating Expenses	\$	338,006	\$ 295,128	\$	269,769	\$ 63,405	\$ (18,197)	\$ 57,188	
A/-	tes								

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ENTERPRISE OPERATING BUDGET SUMMARY	•						
2019-2020			UAA		FL Clini	cal Practice Assoc (M	edicine)
(in thousands)	FY	18-19 Budget	FY18-19 Actuals	FY19-20 Budget	FY18-19 Budget	FY18-19 Actuals	FY19-20 Budget
Revenues							
Tuition and Fees							
State Appropriations			4,880	4,993			
Contracts & Grants							
Federal & State Financial Aid							
Patient Service Revenue					441,211	508,930	468,094
Contributions/Donations		1,916					
Investment Income		650	1,388	650	712	(3,006)	1,553
Licensing and Royalties		61,854	68,175	63,642			
Sales of Goods & Services		33,825	40,778	35,106			
Other Revenues				441			
Total Revenues	\$	98,245	\$ 115,221	\$ 104,833	\$ 441,923	\$ 505,924	\$ 469,647
Net Transfers To (From) Component Units							
Hospitals and Practice Plan					(274,194)	(315,505)	(285,523)
UF Foundation (Donor Restricted)					(, - ,	(= = -, = = -,	(,,
Other		18,593	34,707	32,774			
Net Transfers To (From) Component Units	\$	18,593		·	\$ (274,194)	\$ (315,505)	\$ (285,523)
Total Revenue Net of Transfers	\$	116,838	\$ 149,928	\$ 137,606	\$ 167,729	\$ 190,419	\$ 184,124
Operating Expenses							
Employee Compensation and Benefits		55,135	58,242	62,317			
Other Operating Expenses		61,595	60,394	64,901	167,729	185,423	184,124
Total Operating Expenses	\$	116,730		· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	
Total Revenues and Transfers Less Operating Expenses	\$	108	\$ 31,292	\$ 10,389	\$ -	\$ 4,996	-
			•	-			
	Votes						

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		UF Jax Physicians		Dent	stry Faculty Practice	Assoc
FY18	3-19 Budget	FY18-19 Actuals	FY19-20 Budget	FY18-19 Budget	FY18-19 Actuals	FY19-20 Budget
	241,166	247,588	266,739	20,523	20,288	24,500
	100	414	420	4	3	4
	1,357					
\$	242,623	\$ 248,002	\$ 267,159	\$ 20,527	\$ 20,291	\$ 24,504
_						
	(85,180)	(125,561)	(90,624)	(17,000)	(17,524)	(18,000
	, , ,	, , ,	, , ,	` , ,	, ,	, ,
\$	(85,180)	\$ (125,561)	\$ (90,624)	\$ (17,000)	\$ (17,524)	\$ (18,000
\$	157,443	\$ 122,441	\$ 176,535	\$ 3,527	\$ 2,767	\$ 6,504
	•	•				
	23,101	47,205	43,793	370	390	400
\$	160,590	\$ 145,691	\$ 173,197	\$ 370	\$ 390	\$ 400
\$	(3,147)	\$ (23,250)	\$ 3,338	\$ 3,157	\$ 2,377	\$ 6,104
4						
	\$ \$ \$ \$ \$	1,357 \$ 242,623 (85,180) \$ (85,180) \$ 157,443 137,489 23,101 \$ 160,590	FY18-19 Budget FY18-19 Actuals 241,166	FY18-19 Budget FY18-19 Actuals FY19-20 Budget 241,166 247,588 266,739 100 414 420 1,357 \$ 242,623 \$ 248,002 \$ 267,159 (85,180) (125,561) (90,624) \$ (85,180) (125,561) \$ (90,624) \$ 157,443 \$ 122,441 \$ 176,535 137,489 98,486 129,404 23,101 47,205 43,793 \$ 160,590 \$ 145,691 \$ 173,197 \$ (3,147) \$ (23,250) \$ 3,338	FY18-19 Budget FY18-19 Actuals FY19-20 Budget FY18-19 Budget 241,166 247,588 266,739 20,523 100 414 420 4 1,357 \$ 242,623 \$ 248,002 \$ 267,159 \$ 20,527 (85,180) (125,561) (90,624) (17,000) \$ (85,180) \$ (125,561) \$ (90,624) \$ (17,000) \$ 157,443 \$ 122,441 \$ 176,535 \$ 3,527 137,489 98,486 129,404 23,101 47,205 43,793 370 \$ 160,590 \$ 145,691 \$ 173,197 \$ 370 \$ (3,147) \$ (23,250) \$ 3,338 \$ 3,157	FY18-19 Budget FY18-19 Actuals FY19-20 Budget FY18-19 Budget FY18-19 Actuals 241,166

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ENTERPRISE OPERATING BUDGET SUMMARY	•						
2019-2020		Pharn	nacy Faculty Practice	Assoc	FL Vet	Med Faculty Practice	e Assoc
(in thousands)	F	Y18-19 Budget	FY18-19 Actuals	FY19-20 Budget	FY18-19 Budget	FY18-19 Actuals	FY19-20 Budget
Revenues							
Tuition and Fees							
State Appropriations							
Contracts & Grants							
Federal & State Financial Aid							
Patient Service Revenue		8,100	6,420	7,000	13,317	12,740	13,122
Contributions/Donations							
Investment Income							
Licensing and Royalties							
Sales of Goods & Services							3,093
Other Revenues							
Total Revenues	\$	8,100	\$ 6,420	\$ 7,000	\$ 13,317	\$ 12,740	\$ 16,215
Net Transfers To (From) Component Units							
Hospitals and Practice Plan		(8,290)	(7,035)	(7,000)	(14,386)	(16,120)	(12,485)
UF Foundation (Donor Restricted)		(, ,	, , ,	` , ,	`	, ,
Other							
Net Transfers To (From) Component Units	\$	(8,290)	\$ (7,035)	\$ (7,000)	\$ (14,386)	\$ (16,120)	\$ (12,485)
Total Revenue Net of Transfers	\$	(190)	\$ (615)	\$ -	\$ (1,069)	\$ (3,380)	\$ 3,730
Operating Expenses							
Employee Compensation and Benefits							
Other Operating Expenses					672		744
Total Operating Expenses	\$	-	\$ -	\$ -	\$ 672	\$ -	\$ 744
Total Revenues and Transfers Less Operating Expenses	\$	(190)	\$ (615)	\$ -	\$ (1,741)	\$ (3,380)	\$ 2,986
	Votes						

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ENTERPRISE OPERATING BUDGET SUMMARY	,									
2019-2020		FL Heal	th Professions Assoc	: (РННР)	Nursing Faculty Practice Assoc					
(in thousands)	F	FY18-19 Budget FY18-19 Actuals FY19-20 Bud		FY19-20 Budget	FY18-19 Budget	FY18-19 Actuals	FY19-20 Budget			
Revenues										
Tuition and Fees										
State Appropriations										
Contracts & Grants										
Federal & State Financial Aid										
Patient Service Revenue		4,930	3,995	3,720	1,025	905	833			
Contributions/Donations										
Investment Income										
Licensing and Royalties										
Sales of Goods & Services										
Other Revenues										
Total Revenues	\$	4,930	\$ 3,995	\$ 3,720	\$ 1,025	\$ 905	\$ 833			
Net Transfers To (From) Component Units										
Hospitals and Practice Plan		(4,708)	(4,273)	(4,273)	(1,175)	(975)	(1,200)			
UF Foundation (Donor Restricted)		(, ,	,	, , ,	, , ,	` ,	, , ,			
Other										
Net Transfers To (From) Component Units	\$	(4,708)	\$ (4,273)	\$ (4,273)	\$ (1,175)	\$ (975)	\$ (1,200)			
Total Revenue Net of Transfers	\$	222	\$ (278)	\$ (552)	\$ (150)	\$ (70)	\$ (367)			
			<u>-</u>	<u> </u>	· · · · · ·					
Operating Expenses										
Employee Compensation and Benefits										
Other Operating Expenses		50	46	42	17	19	18			
Total Operating Expenses	\$	50	\$ 46	\$ 42	\$ 17	\$ 19				
Total Revenues and Transfers Less Operating Expenses	\$	172	\$ (324)	\$ (594)	\$ (167)	\$ (89)	\$ (385			
							•			
Λ	Votes									

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ENTERPRISE OPERATING BUDGET SUMMARY							
2019-2020		Gato	orCare Health Mgmt	Corp		Gator Boosters	
(in thousands)	FY:	18-19 Budget	FY18-19 Actuals	FY19-20 Budget	FY18-19 Budget	FY18-19 Actuals	FY19-20 Budget
Revenues							
Tuition and Fees							
State Appropriations							
Contracts & Grants							
Federal & State Financial Aid							
Patient Service Revenue							
Contributions/Donations					37,177	36,371	39,582
Investment Income		300	851	300	35	30	2,020
Licensing and Royalties							
Sales of Goods & Services		1,372	195,259	1,311		59	
Other Revenues		310		310			
Total Revenues	\$	1,982	\$ 196,110	\$ 1,921	\$ 37,212	\$ 36,460	\$ 41,602
Net Transfers To (From) Component Units							
Hospitals and Practice Plan							
UF Foundation (Donor Restricted)	_						
Other	_				(33,168)	(30,594)	(37,187)
Net Transfers To (From) Component Units	\$	-	\$ -	\$ -	\$ (33,168)	·	
Total Revenue Net of Transfers	\$	1,982	\$ 196,110	\$ 1,921	\$ 4,044	\$ 5,866	\$ 4,415
Operating Expenses							
Employee Compensation and Benefits		1,095		1,267	1,878	1,813	1,995
Other Operating Expenses		456	192,462	506	2,166	2,156	2,421
Total Operating Expenses	\$	1,551	\$ 192,462	\$ 1,774	\$ 4,044	\$ 3,969	\$ 4,415
Total Revenues and Transfers Less Operating Expenses	\$	431	\$ 3,648	\$ 147	\$ -	\$ 1,897	\$ -
			ployer contributions				
No	otes		are not part of the bu	•			

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ENTERPRISE OPERATING BUDGET SUMMARY							
2019-2020		U	F Research Foundati	on	Citrus R	esearch & Developm	ent Fdtn
(in thousands)	FY1	8-19 Budget	FY18-19 Actuals	FY19-20 Budget	FY18-19 Budget	FY18-19 Actuals	FY19-20 Budget
Revenues							
Tuition and Fees							
State Appropriations					7,900	8,854	9,988
Contracts & Grants					4,000	6	
Federal & State Financial Aid							
Patient Service Revenue							
Contributions/Donations					20	1,020	520
Investment Income					40	93	50
Licensing and Royalties		27,000	78,893	27,700			
Sales of Goods & Services				30			
Other Revenues		2,330		2,300			
Total Revenues	\$	29,330	\$ 78,893	\$ 30,030	\$ 11,960	\$ 9,973	\$ 10,558
Net Transfers To (From) Component Units							
Hospitals and Practice Plan							
UF Foundation (Donor Restricted)							
Other		(15,033)	(24,609)	(39,819)			
Net Transfers To (From) Component Units	\$	(15,033)	· · · · · · · · · · · · · · · · · · ·	•		\$ -	\$ -
Total Revenue Net of Transfers	\$	14,297	\$ 54,284	\$ (9,789)	\$ 11,960	\$ 9,973	\$ 10,558
		•	<u>· </u>	· · · · · ·	· · ·	,	<u>· </u>
Operating Expenses							
Employee Compensation and Benefits					974	580	754
Other Operating Expenses		21,570	7,301	7,047	14,953	9,718	12,233
Total Operating Expenses	\$	21,570	\$ 7,301	\$ 7,047	· · · · · · · · · · · · · · · · · · ·	\$ 10,298	
Total Revenues and Transfers Less Operating Expenses	\$	(7,273)	\$ 46,983	\$ (16,835)	\$ (3,967)	\$ (325)	\$ (2,428
AL	otes						

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	UF	Investment Corpora	ition		F	L Fdtn Seed Producei	rs
FY		FY18-19 Actuals		9-20 Budget	FY18-19 Budget	FY18-19 Actuals	FY19-20 Budget
					40	156	40
					1,200	12,491	13,000
	4,731	4,893		5,697	1,800	1,793	2,109
					19		19
\$	4,731	\$ 4,893	\$	5,697	\$ 3,059	\$ 14,440	\$ 15,168
						(10,557)	(9,250)
\$	-	\$ -	\$	-	\$ -	, , ,	
\$	4,731	\$ 4,893	\$	5,697	\$ 3,059	\$ 3,883	\$ 5,918
							595
					,	,	4,259
\$	4,731	\$ 5,170	\$	5,397	\$ 3,274	\$ 2,187	\$ 4,854
\$	-	\$ (277)	\$	300	\$ (215)	\$ 1,696	\$ 1,064
					•	•	
	\$ \$ \$ \$	\$ 4,731 \$ 4,731 \$ - \$ 4,731 \$ - \$ 4,054 678 \$ 4,731	\$ 4,731 \$ 4,893 \$ 4,731 \$ 4,893 \$ 4,731 \$ 4,893 \$ 4,731 \$ 4,893 \$ 4,731 \$ 5,170 \$ - \$ (277)	\$ 4,731 \$ 4,893 \$ \$ 4,731 \$ 4,893 \$ \$ \$ 4,731 \$ 4,893 \$ \$ \$ 4,731 \$ 4,893 \$ \$ \$ \$ 4,731 \$ 4,733 \$ 678 \$ 437 \$ \$ 4,731 \$ 5,170 \$ \$ \$ \$ - \$ (277) \$	FY18-19 Budget FY18-19 Actuals FY19-20 Budget 4,731 4,893 5,697 \$ 4,731 \$ 4,893 \$ 5,697 \$ - \$ - \$ - \$ - \$ - \$ - \$ \$ 4,731 \$ 4,893 \$ 5,697 \$ 4,731 \$ 4,893 \$ 5,697 4,054 4,733 4,656 678 437 740 \$ 4,731 \$ 5,170 \$ 5,397 \$ - \$ (277) \$ 300	FY18-19 Budget FY18-19 Actuals FY19-20 Budget FY18-19 Budget 40 1,200 4,731	FY18-19 Budget FY18-19 Actuals FY19-20 Budget FY18-19 Budget FY18-19 Actuals 40 156 1,200 12,491 4,731 4,893 5,697 1,800 1,793 \$ 4,731 4,893 5,697 3,059 14,440 \$ - \$ - \$ (10,557) \$ - \$ - \$ (10,557) \$ 4,731 \$ 4,893 \$ 5,697 \$ 3,059 \$ 3,883 4,054 4,733 4,656 810 717 678 437 740 2,464 1,470 1,470 5 4,731 \$ 5,170 \$ 5,397 \$ 3,274 \$ 2,187 \$ - \$ (277) \$ 300 \$ (215) \$ 1,696 Gross royalties and transfers that show 670 670 670 670 670 670 670 670 <td< td=""></td<>

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ENTERPRISE OPERATING BUDGET SUMMARY							
2019-2020		U	F Leadership & Ed Fd	tn		FL 4-H Club Fdtn	
(in thousands)	FY1	8-19 Budget	FY18-19 Actuals	FY19-20 Budget	FY18-19 Budget	FY18-19 Actuals	FY19-20 Budget
Revenues							
Tuition and Fees							
State Appropriations							
Contracts & Grants							
Federal & State Financial Aid							
Patient Service Revenue							
Contributions/Donations					150	188	170
Investment Income					75	180	75
Licensing and Royalties							
Sales of Goods & Services		2,425	2,349	2,005	1,065	1,133	990
Other Revenues							
Total Revenues	\$	2,425	\$ 2,349	\$ 2,005	\$ 1,290	\$ 1,501	\$ 1,235
Net Transfers To (From) Component Units	_						
Hospitals and Practice Plan							
UF Foundation (Donor Restricted)							
Other		(650)	(678)	(637)	(253)	(464)	(192)
Net Transfers To (From) Component Units	\$	(650)	• • • • • • • • • • • • • • • • • • • •	· · · · · · · · · · · · · · · · · · ·	` ,	· · · ·	
Total Revenue Net of Transfers	\$	1,775	\$ 1,671	\$ 1,368	\$ 1,037	\$ 1,037	\$ 1,043
Operating Expenses							
Employee Compensation and Benefits							
Other Operating Expenses		1,740	1,673	1,560	1,030	1,141	1,090
Total Operating Expenses	\$	1,740	\$ 1,673	\$ 1,560	\$ 1,030	\$ 1,141	\$ 1,090
Total Revenues and Transfers Less Operating Expenses	\$	35	\$ (2)	\$ (192)	\$ 7	\$ (104)	\$ (47
A1-	otes						

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ENTERPRISE OPERATING BUDGET SUMMARY								
2019-2020			UF Dev Corp			U	F Historic St. Augusti	ne
(in thousands)	FY1	8-19 Budget	FY18-19 Actuals	FY1	9-20 Budget	FY18-19 Budget	FY18-19 Actuals	FY19-20 Budget
Revenues								
Tuition and Fees								
State Appropriations								
Contracts & Grants								
Federal & State Financial Aid								
Patient Service Revenue								
Contributions/Donations								30
Investment Income								
Licensing and Royalties							252	200
Sales of Goods & Services		1,740	1,876		1,659	792	704	637
Other Revenues								
Total Revenues	\$	1,740	\$ 1,876	\$	1,659	\$ 792	\$ 956	\$ 867
Net Transfers To (From) Component Units	_							
Hospitals and Practice Plan								
UF Foundation (Donor Restricted)								
Other						(270)	(619)	(290)
Net Transfers To (From) Component Units	\$	-	\$ -	\$	-	\$ (270)	\$ (619)	
Total Revenue Net of Transfers	\$	1,740	\$ 1,876	\$	1,659	\$ 522	\$ 337	\$ 577
Operating Expenses		_						
Employee Compensation and Benefits		45				123		
Other Operating Expenses		1,424	1,555		1,620	560	413	720
Total Operating Expenses	\$	1,469	\$ 1,555	Ş	1,620	\$ 683	\$ 413	\$ 720
Total Revenues and Transfers Less Operating Expenses	\$	271	\$ 321	\$	40	\$ (161)	\$ (76)	\$ (143)
AL-	otes							

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ENTERPRISE OPERATING BUDGET SUMMARY							
2019-2020		Florid	a Cattleman's Assoc	iation	SV	V FL Research & Ed Fo	ltn
(in thousands)	FY1	8-19 Budget	FY18-19 Actuals	FY19-20 Budget	FY19-20 Budget	FY18-19 Budget	FY18-19 Actuals
Revenues							
Tuition and Fees							
State Appropriations		750	1,006	750			
Contracts & Grants							
Federal & State Financial Aid							
Patient Service Revenue							
Contributions/Donations					35	102	24
Investment Income							
Licensing and Royalties							
Sales of Goods & Services					55	49	70
Other Revenues							
Total Revenues	\$	750	\$ 1,006	\$ 750	\$ 90	\$ 151	\$ 93
Net Transfers To (From) Component Units							
Hospitals and Practice Plan							
UF Foundation (Donor Restricted)							
Other		(682)	(889)	(735)		(152)	(21)
Net Transfers To (From) Component Units	\$	(682)	• • • • • • • • • • • • • • • • • • • •	· · · · · ·	\$ -	\$ (152)	
Total Revenue Net of Transfers	\$	68	\$ 117	\$ 15	\$ 90	\$ (1)	\$ 72
			<u>·</u>			. ,	<u>·</u>
Operating Expenses							
Employee Compensation and Benefits							
Other Operating Expenses		68	116	15	75	71	67
Total Operating Expenses	\$	68	\$ 116	\$ 15	\$ 75	\$ 71	\$ 67
Total Revenues and Transfers Less Operating Expenses	\$	-	\$ 1	\$ -	\$ 15	\$ (72)	\$ 5
	Vatos						
Λ	Votes						

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ENTERPRISE OPERATING BUDGET SUMMARY								
2019-2020		Shands	Teaching Hospital	and	Clinics	Shan	ds Jacksonville Healt	hCare
(in thousands)	FY18-1	9 Budget	FY18-19 Actuals	3	FY19-20 Budget	FY18-19 Budget	FY18-19 Actuals	FY19-20 Budget
Revenues								
Tuition and Fees								
State Appropriations		7,050	4,70	0	7,050			
Contracts & Grants								
Federal & State Financial Aid								
Patient Service Revenue		1,576,202	1,487,89	9	1,672,781	741,388	731,549	771,056
Contributions/Donations			15,56	2	3,459		57	
Investment Income		14,225	39,55	5	13,018	1,057	1,022	1,018
Licensing and Royalties								
Sales of Goods & Services								
Other Revenues		31,277			32,258	11,463		9,876
Total Revenues	\$	1,628,754	\$ 1,547,71	6 \$	1,728,566	\$ 753,908	\$ 732,628	\$ 781,950
Net Transfers To (From) Component Units	_							
Hospitals and Practice Plan		(187,636)	(196,80	4)	(189,652)	(34,607)	(37,263)	(43,602)
UF Foundation (Donor Restricted)		, , ,	• •		, ,	, , ,	, , ,	, , ,
Other								
Net Transfers To (From) Component Units	\$	(187,636)	\$ (196,80	4) \$	(189,652)	\$ (34,607)	\$ (37,263)	\$ (43,602)
Total Revenue Net of Transfers	\$	1,441,118	\$ 1,350,91	2 \$	1,538,914	\$ 719,301	\$ 695,365	\$ 738,348
Operating Expenses								
Employee Compensation and Benefits		703,569	719,13	5	738,177	336,033	336,841	339,519
Other Operating Expenses		689,328	564,66	4	625,605	380,686	340,296	364,683
Total Operating Expenses	\$	1,392,897	\$ 1,283,79	9 \$	1,363,782	\$ 716,719	\$ 677,137	\$ 704,202
Total Revenues and Transfers Less Operating Expenses	\$	48,221	\$ 67,11	3 \$	175,132	\$ 2,582	\$ 18,228	\$ 34,146
Note	05	_						

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ENTERPRISE OPERATING BUDGET SUMMARY 2019-2020			ce Program & Healtl			Const. Total				
2019-2020			Insurance Company			Grand Total				
(in thousands)	FY1	8-19 Budget	FY18-19 Actuals	FY19-20 Budget	FY18-19 Budget	FY18-19 Actuals	FY19-20 Budget			
Revenues										
Tuition and Fees					388,361	393,720	395,357			
State Appropriations					849,333	871,315	802,415			
Contracts & Grants					679,367	668,346	699,402			
Federal & State Financial Aid					205,955	231,233	226,374			
Patient Service Revenue					3,047,862	3,020,314	3,227,846			
Contributions/Donations					178,733	193,967	182,028			
Investment Income		9,736	17,417	18,288	215,312	123,189	221,589			
Licensing and Royalties					90,054	159,811	104,542			
Sales of Goods & Services		12,479	9,738	12,171	463,131	584,565	388,943			
Other Revenues	_				159,660	66,015	153,039			
Total Revenues	\$	22,215	\$ 27,155	\$ 30,459	\$ 6,277,768	\$ 6,312,475	\$ 6,401,536			
Net Transfers To (From) Component Units	_									
Hospitals and Practice Plan					(176)	(11,595)	21,037			
UF Foundation (Donor Restricted)					2,542	(7,463)	(38,005)			
Other		(5,003)		(4,618)		4,662	(3,813)			
Net Transfers To (From) Component Units	\$	(5,003)	\$ -	\$ (4,618)	·	,				
Total Revenue Net of Transfers	\$	17,212	\$ 27,155	\$ 25,841	\$ 6,281,668	\$ 6,298,079	\$ 6,380,755			
Operating Expenses										
Employee Compensation and Benefits					3,427,614	3,476,456	3,547,451			
Other Operating Expenses		18,887	5,317	15,197	2,416,181	2,372,816	2,282,677			
Total Operating Expenses	\$	18,887	\$ 5,317	\$ 15,197	\$ 5,843,794	\$ 5,849,272	\$ 5,830,128			
Total Revenues and Transfers Less Operating Expenses	\$	(1,675)	\$ 21,838	\$ 10,644	\$ 437,874	\$ 448,807	\$ 550,627			
Not	PS									

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Faculty Hiring Report

08/31/2019



		U.S. News and World Report			
	Full-Time Base Faculty Headcount (A)	Instructional FTE (B)	Student FTE (C)	Student-to-Teacher Ratio (D)	
Fall 2012	3,578	1,979	42,431	21.4:1	
Fall 2013	3,618	2,006	42,186	21.0:1	
Fall 2014	3,691	2,034	42,149	20.7:1	
Fall 2015	3,792	2,104	43,455	20.7:1	
Fall 2016	3,905	2,142	43,716	20.4:1	
Fall 2017	4,117	2,292	43,778	19.1:1	
Fall 2018	4,357	2,425	43,000	18.0:1	
Fall 2019 (Preliminary)	4,485	TBA	TBA	TBA	

June 2017	U	UF announces plans to hire 500 new faculty positions			
		U.S. News and World Report			
	Full-Time Base Faculty Headcount (A)	Instructional FTE (B)	Student FTE (C)	Student-to-Teacher Ratio (D)	
Fall 2017	4,117	2,292	43,778	19.1:1	
Faculty Departures	410	101			
Faculty Hires	650	234			
Fall 2018	4,357	2,425	43,000	18.0:1	
Faculty Departures	303	208			
Faculty Hires	431	228			
Fall 2019 (Preliminary)	4,485	2,445			
Total Activity Since Fall 2017					
New Faculty Hires—Total	1,081	462			
Net New Faculty Hires—Total	368	153			
New Faculty 500—Hires and Accepted Offers	472	446			
Recruiting	28	28			

Notes:

Base faculty includes faculty in academic departments and excludes adjuncts, county extension, librarians, faculty administrators (dean level and above), and career faculty. Instructional faculty are not a subset of Base faculty. Base and Instructional faculty are over-lapping sets.

The Instructional faculty reported for the Student Faculty ratio exclude faculty in stand-alone graduate and professional programs (e.g. Medicine, Dentistry, Veterinary Medicine, and Law).

Faculty 500 Hiring Activity July 2017 to August 2019

		Faculty 500			
College/Center	Total Hires	Hires and Accepted Offers	Recruiting	Hiring Target	
College of Agriculture and Life Sciences	74	37	7	44	
College of Business	14	12	0	12	
College of Dentistry	22	4	0	4	
College of Design, Construction & Planning	24	18	2	20	
College of Education	40	21	5	26	
College of Engineering	80	79	0	79	
College of Health & Human Performance	15	17	3	20	
College of Journalism & Communications	20	22	2	24	
College of Law	8	0	0	0	
College of Liberal Arts & Sciences	177	136	3	139	
College of Medicine	318	25	0	25	
College of Nursing	25	21	1	22	
College of Pharmacy	36	8	0	8	
College of Public Health & Health Professions	44	24	3	27	
College of the Arts	35	30	1	31	
College of Veterinary Medicine	39	11	0	11	
Florida Museum of Natural History	4	2	0	2	
Office of Research	1	1	0	1	
College of MedicineJacksonville	96	0	0	0	
Center for Latin American Studies	4	1	0	1	
Whitney Labs	3	1	0	1	
Honor's Program	1	1	1	2	
Innovation Academy	1	1	0	1	
Florida Sea Grant	0	0	0	0	
Totals	1081	472	28	500	

	Reasons for Departure					
Departure from Base	Resignation	Retirement	Involuntary	Other	Total Base Faculty	Turnover %
79	29	40	6	4	581	14%
13	7	2	3	1	102	13%
19	9	7	1	2	107	18%
7	4	3	0	0	89	8%
25	9	10	2	4	106	24%
36	27	7	2	0	354	10%
7	3	4	0	0	44	16%
4	2	2	0	0	57	7%
13	7	1	0	5	66	20%
74	33	32	5	4	705	10%
255	184	21	19	31	1253	20%
7	1	3	0	3	50	14%
17	14	2	0	1	113	15%
38*	35	2	1	0	116	33%
15	6	6	2	1	116	13%
21	14	5	1	1	152	14%
6	1	3	0	2	28	21%
1	0	1	0	0	17	6%
74	59	5	5	5	407	18%
1	0	1	0	0	8	13%
0	0	0	0	0	12	0%
0	0	0	0	0	1	0%
0	0	0	0	0	0	0%
1	0	0	0	1	1	100%
713	444	157	47	65	4485	

^{*}College of Health and Health Professions Speech and Hearing Clinic was transferred to UF Health-Shands, which resulted in 21 resignations and 1 non-renewal.



COMMITTEE ON GOVERNANCE, GOVERNMENT RELATIONS AND INTERNAL AFFAIRS

AGENDA

Friday, September 6, 2019 ~ 12:40 p.m.

Emerson Hall, University of Florida, Gainesville, FL

Committee Members:

Rahul Patel (Chair), James W. Heavener, Morteza Hosseini, Thomas G. Kuntz, Jason J. Rosenberg, Anita G. Zucker

1.0	Verification of QuorumVice P	President Liaison
2.0	Call to Order and Welcome	Rahul Patel, Chair
3.0	Review and Approval of Minutes	Rahul Patel, Chair
4.0	Discussion Items	ahul Patel, Chair
5.0	Action Items	es (USPS Staff)
6.0	New Business	Rahul Patel, Chair
7.0	Adiourn	Dahul Datal Chair



COMMITTEE ON GOVERNANCE, GOVERNMENT RELATIONS AND INTERNAL AFFAIRS Pre-Meeting Minutes June 3, 2019

123 Tigert Hall, University of Florida, Gainesville, FL Time Convened: 1:35 p.m.

Time Adjourned: 2:23 p.m.

Members present were:

Rahul Patel (Committee Chair), James W. Heavener, Leonard H. Johnson, Thomas Kuntz, Daniel T. O'Keefe, Marsha D. Powers, Jason J. Rosenberg, Ray G. Thomas, and Anita G. Zucker

Others present were:

W. Kent Fuchs, President; Michael V. McKee, Vice President and Chief Financial Officer; Amy Hass, Vice President and General Counsel; Curtis Reynolds, Vice President for Business Affairs, David Norton, Vice President for Research; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Alan West, Assistant Vice President and University Controller; Mike Ford, Senior University Counsel; members of the University of Florida community, and other members of the public and the media.

1.0 Roll Call

Board Staff conducted a roll call of all Committee and Board members present.

2.0 Call to Order and Welcome

Committee Chair Patel welcomed everyone in attendance and called the meeting to order at 1:35 p.m.

3.0 Discussion Items

Trustee Patel reviewed the following discussion items for the upcoming Committee meeting:

Citrus Research and Development Foundation, Inc. (CRDF) – Vice President Hass indicated that there had been discussions on the current operations, and they are looking at ways the DSO can comply with state statute and the university governance provisions. Further discussion and review are warranted.

3.1 Government Standards Update

 All DSO and Affiliate Organizations will have amended their bylaws to comply with new Governance Standards by the June 30, 2019 goal

- Consistent with the Governance Standards, bylaw amendments require the approval of UF President and BOT Chair and Notice to BOT Vice Chair
- Remaining include:
 - UF Health Shands
 - UF Gator Boosters
 - University Athletic Association

Trustee Kuntz thanked the committee for working to complete this major accomplishment.

3.2 DSO Review

- Review of all DSOs to determine whether the purpose for these DSOs are still valid and if not, whether we should dissolve such DSO
- Status document submitted to Governance Committee on May 21, 2019, and revised status document submitted on May 31, 2019
- UF Law:
 - Managing of funds now centralized in UF Foundation
 - No other UF Advisory Board is structured as a DSO
 - Provost Glover and Chair Patel presented decertification proposal to UF Law DSO Board on May 17, 2019
 - UF Law DSO Board passed a motion unanimously approving cooperating with decertification process (although DSO board vote not required to decertify)
 - UF BOT to vote on decertification at June 6, 2019 BOT meeting

Trustee Kuntz wanted to confirm that everything was done to ensure there would be no ripples effects on this decision. Trustee Patel confirmed that he and others fully vetted the Law DSO to ensure they had everyone's buy-in. The motion was unanimously approved the Law DSO.

Committee Chair Patel introduced Rick Dantzler, COO of the Citrus Research and Development Foundation, Inc. (CRDF). Mr. Dantzler discussed the purpose of the foundation and indicated ways the DSO could comply with state statute and the university governance provisions or part ways.

Trustee Kuntz expressed his concern with treating one DSO differently than others and that it would set a bad precedent. Committee Chair Patel said he would look into it.

3.3 Investment Committee Review

- Historical Investment Committee is a committee comprised of UF administrators which manages the investment of non-endowment UF operating funds
- Following a review of the governance of the Investment Committee at March 2019 BOT meeting, BOT discussed moving Investment Committee role to UFICO given that UFICO already has in place the infrastructure, governance structure, and expertise relating to managing and investing cash
- Since March 2019 BOT meeting, we have been working with UFICO and the UF CFO office
 to put together a document describing general protocols relating to UFICO management of
 these operating funds taking into consideration near term liquidity needs and long term
 liquidity needs

- Chair Patel and Bill Reeser, Chief Executive Officer & Chief Investment Officer, discussed with UFICO Board on May 23, 2019
- Operating Funds Policy Document submitted to the Governance Committee for input on May 31, 2019
- Operating Funds Policy Document scheduled for BOT approval at June 6, 2019 meeting **Definitions**
 - a) University Operating Funds (UOF) Funds held for the benefit of the University, which are further designated as either Working Capital, Excess Capital or Reserves. These funds also include certain amounts held on behalf of the UF Health Faculty Practice Plans, UF Research Foundation, UF Foundations, and some other smaller DSOs. They do not include funds held by other DSOs and Affiliates, such as Shands Hospitals or UF Athletic Association.
 - b) Working Capital the portion of UOF required to meet current expenses (in accordance with the statute, cash needs and anticipated cash-flow requirements for 6 months) as determined by the CFO.
 - c) Reserves the portion of UOF determined to be long-term operating funds suitable for investment as established by the CFO and UFICO.
 - d) Excess Capital UOF not designated Working Capital or Reserves.
 - e) Liquidity Allocation will generally invest in assets that can be readily liquidated to meet University needs. Includes cash, U.S. Treasuries, the State Treasury Investment pool and money market investments.
 - f) Growth Allocation will generally invest in return generating strategies that are generally less liquid in nature or require a longer investment horizon to include "endowment" pool and its sub-portfolios, including public equities, hedged strategies, or private investments.
 - g) Central Bank the term used to describe the University's program for the aggregation, administration, and accounting of all University cash.
 - Central Bank Loan Program an internal program designed to make short- term (5 to 10 years) loans to departments/units within UF from the Central Bank cash. These loans were reviewed and approved by the Investment Committee (to be reconstituted). An example is the College of Medicine borrowed \$28m to complete the Harrell Medical Education Building to be repaid primarily from private donations.
 - Other Direct Investments investment in other assets that have the strategic benefit
 to UF and are directly made on behalf of the University that are not covered by the
 UFICO Investment Policy Statement and are approved by the Board of Trustees. We
 currently have one such investment with an interest in a venture capital fund
 involving the transfer of technology originating from UF.
 - Strategic Fund the investment income from the UOF investments which is used for strategic purposes as determined by the UF President, Provost and Vice President for Research

Allocation Policy

- CFO first determines Working Capital (currently \$200 million)
- At least annually CFO reviews Working Capital needs
- UFICO and CFO then determine Reserves (currently \$1.5 billion)

- Annually, UFICO and CFO review the size of Reserves based on Working Capital and Strategic Fund needs
- Remaining UOF designated Excess Capital

Investment Objectives

- The primary objective is to place the highest priority on the safety of UOF principal and liquidity.
- A secondary objective is to generate an investment return that meets annual strategic initiatives.
- A tertiary objective is to outperform the investment's pre-specified benchmarks.

Performance Measurement

- The total portfolio will be evaluated relative to meeting the primary investment objective (safety and liquidity) as well as the secondary investment objective (target funding for strategic initiatives). Additionally, the total portfolio will be benchmarked relative to a policy portfolio constructed using the target allocations and respective allocation benchmarks, as appropriate.
- The Liquidity Allocation and Growth Allocation will be benchmarked to a pre-specified benchmark as approved

Authorized Investments/Bid Requirement

- Investments in direct securities must be authorized by the Policy and bank accounts must be in qualified public depositories as defined by 280.02, F.S.
- Depository accounts, including interest-bearing accounts and direct securities purchased on behalf of the University, shall require, where feasible and appropriate, to be executed in a competitive bid environment. This does not apply to investments managed by UFICO.
- By the UFICO Board of Directors.

Trustee Kuntz confirmed that everyone is in agreement with the investment committee review and Vice President McKee confirmed. Trustee Heavener questioned which funds are not included (Athletics and Shands) and if we are comfortable with the process for those funds not managed by this policy?

3.4 Investigation Protocols

- BOT previously discussed adopting protocols to handle fact patterns that could give rise to internal investigations
- Investigation Protocols Document submitted to Governance Committee on May 21, 2019, and preliminarily discussed on May 22, 2019, Governance Committee meeting
- Revised Investigation Protocols Document submitted to Governance Committee on May 31, 2019
- UF BOT to vote on Investigation Protocols document at June 6, 2019 BOT meeting

Key Points:

- A standing Internal Review Committee (IRC) will serve as a regular working group responsible for reviewing complaints, evaluating the level of concern and developing a plan of action for the issues presented.
- The members of the IRC consist of:
 - Chief Audit Executive
 - Vice President and General Counsel

- Vice President for Human Resources
- Senior Vice President and Chief Operating Officer
- Chief Compliance Officer
- The IRC will meet regularly (currently weekly)
- Following the initial assessment, the IRC will assign the complaint status of Level 1, Level 2, or Level 3 – with Level 1 being the least serious and Level 3 being the most serious
- In cases where the IRC assigns the complaint Level 3, the COO will approve the plan to handle such complaint moving forward
- The COO and General Counsel will share Level 3 complaints and other appropriate complaint status updates with the University President and a designee of the UF BOT appointed by the BOT Chair for appropriate input
- Full and accurate cooperation of all university employees is required for investigations. In the event that cooperation is not forthcoming, the university management is required to compel accurate participation and take appropriate action

3.5 Facility Naming Protocols

- At the March BOT meeting, BOT discussed revising the protocols we have around naming facilities, colleges, schools, and other academic units
- Preliminary Naming Protocols Document submitted to Governance Committee on May 21, 2019, and preliminarily discussed at May 22, 2019, Governance Committee meeting
- Based on preliminary input, a revised Preliminary Naming Protocols Document submitted to the Governance Committee on May 31, 2019
- Preliminary Feedback:
 - Additional background on what peer institutions are doing
 - Combining policies and guidelines into one document
- Further detailed discussion during June 2019 BOT meetings
- Final approval expected during September 2019 BOT retreat

Certain Definitions

- "Facility" means any building, structure of permanence such as a stadium or tunnel, a major structural component of a building or any such structure such as a wing, floor, or central atrium, or a space within a building that is significant because of its size relative to the whole building or because it serves a significant academic, athletic, administrative, or public function
- "Space" means any non-structural space within a Facility such as an office, conference room, or nonstructural common area which does not otherwise fall within the definition of Facility above

Namings That Require BOT Approval

 The naming of any University Facility, Academic Unit, Site, or Outdoor Area (as defined in the policy) require BOT approval with the recommendation of the University President

Namings That Do Not Require BOT Approval

- Naming of any Space within a Facility or any University Program (all as defined in the policy), do not require BOT approval and may be approved by the University President
- The President shall consult with the BOT Chair and Vice Chair for Non-BOT Namings that involve a gift of \$1,000,000 or more or that otherwise raise specific issues of concern

Corporate or Organization Namings

- Donors who are corporations or organizations may be recognized by a Gift Naming
- These Entity Namings require more consideration and review than Namings for individuals to avoid actual or apparent endorsements or conflicts
- Entity namings will not be for longer than 10 years

Process

• Thorough process prior to recommending any name for approval as outlined in the Policy.

Removal of Name

 A Naming may be removed if a donor fails to fulfill the gift commitment (including with respect to the timing of gift payments) made in connection with the Naming or, in extraordinary circumstances, where continued use of the name would be damaging to the reputation of the University or otherwise significantly detrimental. The decision to remove a Naming may be made by the President in consultation with the BOT Chair and Vice Chair

Minimum Gift Requirements

- New Facilities generally require a gift of 20-50% of the private support for the Facility but
 not less than 15% of the total cost of the Facility, with a current gift of cash or cashequivalent equal to at least such minimum threshold, payable over no more than five years
 with at least 20% of such minimum threshold paid in the first year (in any
- Event prior to the Naming being on such Facility) and with the balance of the minimum threshold generally payable on a pro-rata basis for the remainder of the five years
- Existing Facilities generally require a gift of 20-50% of the replacement value of the Facility, with a current gift of cash or cash-equivalent equal to at least such minimum threshold payable over no more than five years with at least 20% of such minimum threshold paid in the first year (in any event prior to the Naming being on such Facility) and with the balance of the minimum threshold generally payable on a pro-rata basis for the remainder of the five year.
- Academic Unit or Program may require current endowed cash or cash-equivalent gift unrestricted to the unit or program or an appropriate deferred gift
- Specific Naming amounts for Facilities, Outdoor Areas, Programs, Academic Units, Sites, and Spaces will be determined annually by the Foundation with the college or unit, subject to approval by the President in consultation with the BOT Chair and Vice Chair

Trustee Patel, Zucker, and Vice President Mitchell will present information at the upcoming meeting and continue to work on this information and hope to have it ready for approval at the September meeting.

3.6 Outside Activities/Conflict of Interest Policies

- Preliminary revised Outside Activity and Conflicts of Interest Policy submitted to Governance Committee on May 21, 2019, and preliminarily discussed on May 22, 2019, Governance Committee meeting
- UF BOT to vote on Outside Activities / Conflict of Interest Policies document during the June BOT meeting

3.7 UF Regulations

Vice President Hass reviewed the following:

- Updates to certain UF Regulations submitted to Governance Committee on May 21, 2019, and preliminarily discussed on May 22, 2019, Governance Committee meeting related to the following:
 - Admissions
 - Prohibited Consensual Relationships
 - Lost or Abandoned Property
- UF BOT to vote on such Regulations during the June BOT meeting
 - o 1.0065 Prohibited Consensual Relationships The proposed new regulation sets forth the new University policy regarding prohibited consensual relationships.
 - 1.016 Admissions The proposed regulation amendment updates the Admissions regulation to reference the undergraduate and graduate catalogs for admission requirements to the University to comply with BOG requirements.
 - 3.0051 Lost or Abandoned Property The proposed regulation amendment includes the necessary statutory changes related to the University's disposal or use of the lost or abandoned property and updates the definition of "Campus".

3.8 Student Affairs Investigation Update

Committee Chair Patel indicated that the university continues to complete an investigation and more information will be shared when it is available.

3.9 Legislature Recommendations

Vice President Kaplan reviewed the following:

- During the recently concluded legislative session, the Florida House Committee on Public Integrity and Ethics ("PIE") led an investigation of spending practices at UCF
- That investigation led to a final investigative report that included a series of recommendations regarding training, governance, reporting, and other issues
- Many of those recommendations informed the Florida legislature's passage of CS/SB190 on the final full day of the 2019 legislative session
- On May 21, 2019, we submitted to the Governance Committee a memorandum summarizing each of the recommendations in the final investigative report highlighting which ones were adopted into final law and identifying areas where UF's policies and practices might warrant further attention
- At May 22, 2019, Governance Committee meeting, we preliminarily discussed these items. Feedback included:
 - Analyzing each recommendation to determine which ones we comply with and which one we do not comply with
 - As a best practice, considering adopting each recommendation and not just those
 - Adopted into the final law
- Revised memorandum submitted to Governance Committee on May 31, 2019
- Have begun to revise Governance Standards accordingly for approval during September 2019 BOT retreat

3.10 Presidential Assessment and Goals

President Fuchs discussed his assessment and goals, which he previously reviewed with the BOG, Board Chair and Board Vice Chair. Per his discussion with the BOG and its focus on student success, President Fuchs will include specific wording to include student success.

- Assessment of Performance against FY 2019 Goals
- Distributed to the BOT on May 21, 2019
- Assessment of President's performance against the Board-approved FY2019 presidential performance goals
- Discussed with Board Chair and Board vice Chair individually prior to distribution to full BOT
- The Committee on Governance is charged with discussing the assessment and confirming performance for FY2019, which is scheduled for the June 6 Committee meeting
- Proposed FY2020 Presidents Performance Goals
 - Distributed to the BOT on May 21, 2019
 - Proposed FY2020 presidential performance goals
 - Discussed with Board Chair and Board vice Chair individually prior to distribution to full BOT
 - The goals for FY2020 are aimed at advancing UF toward its overarching goal of enhanced excellence and stature, as indicated by a Top 5 public
 - Research university ranking
 - The Committee on Governance is charged with reviewing these goals, which is scheduled for the June 6 Committee Meeting, and making a recommendation to the full Board for its final approval

3.11 Facility Clearance

Vice President Norton indicated he will seek for the board to vote to designate to clear two employees for security clearance at the upcoming meeting.

6.0 New Business

There was no further business to come before the board

7.0 Adjourn

There being no further discussion, the meeting adjourned at 2:23 p.m.



COMMITTEE ON GOVERNANCE, GOVERNMENT RELATIONS AND INTERNAL AFFAIRS Meeting Minutes June 6, 2019

President's Room 215B, Emerson Alumni Hall University of Florida, Gainesville, Florida

Time Convened: 2:38 p.m. Time Adjourned: 3:50 p.m.

Committee and Board members present:

Rahul Patel (Committee Chair), David L. Brandon, James W. Heavener, Morteza Hosseini (Board Chair), Leonard H. Johnson, Michael Murphy, Daniel T. O'Keefe, Marsha D. Powers, Jason J. Rosenberg, Robert G. Stern, Ray Thomas, Anita G. Zucker.

Others present:

W. Kent Fuchs, President; Winfred Phillips, Executive Chief of Staff; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Charlie Lane, Senior Vice President and Chief Operating Officer; Amy Hass, Vice President and General Counsel; Elias Eldayrie, Vice President and Chief Information Officer; Jodi Gentry, Vice President For Human Resources; Antonio Farias, Chief Diversity Officer and Senior Advisor to the President; Jodi Gentry, Vice President for Human Resources; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Michael McKee, Vice President and Chief Financial Officer; Thomas Mitchell, Vice President for Advancement; David Nelson, Senior Vice President for Health Affairs and President of UF Health, David Norton, Vice President for Research; Nancy Paton, Vice President for Strategic Communications and Marketing; Curtis Reynolds, Vice President for Business Affairs; other members of the University of Florida community, and other members of the public and the media.

1.0 Verification of Quorum

Vice President Liaison and General Counsel Hass verified a quorum with all members present.

2.0 Call to Order and Welcome

Committee Chair Patel welcomed everyone in attendance and called the meeting to order at 2:38 p.m.

3.0 Review and Approval of Minutes

Committee Chair Patel asked for a motion to approve the minutes from the March 25, 2019, March 28, 2019 and May 22, 2019 meetings, which was made by Trustee Heavener and a second,

which was made by Trustee Rosenberg. Committee Chair Patel asked for further discussion, and then for all in favor of the motion and any opposed, and the motion was approved unanimously.

The Committee considered the following Action Items:

4.0 Action Items

GGRIA1 Direct Support Organizations-Decertifications

Committee Chair Patel began by reviewing that in the Spring we began a review of all DSOs to determine whether the purpose for these DSOs are still valid and if not, whether we should dissolve such DSO. At our May 21, 2019 meeting and our June 3 meeting the committee discussed in detail decertifying three DSOs: (1) the Law School DSO and (2) Two IFAS DSOs Determination was based on our review these DSOs are no longer serving the purpose on the original intent.

First, with respect to the UF Law DSO, the primary purpose of that DSO when created was to manage funds, which is now one of the primary purposes of the UF Foundation. No other UF college Advisory Board is structured as a DSO. Provost Glover and I presented a decertification proposal to UF Law DSO Board on May 17, 2019. UF Law DSO Board passed a motion unanimously approving cooperating with decertification process

With respect to the two IFAS DSOs ((1) the Citrus Research & Education Foundation DSO, and (2) the Treasure Coast Agricultural Research Foundation DSO), we determined these two DSOs are essentially non-operational and should be decertified. We also considered decertifying certain other DSOs related to IFAS and determined we needed to conduct further diligence before making a determination.

Committee Chair Patel asked for a motion to approve Committee Action Item GGRIA1, which was made by Trustee Rosenberg and a second, which was made by Trustee Heavener. Committee Chair Patel asked for further discussion, and then for all in favor of the motion and any opposed, and the motion was approved unanimously.

Cattle Enhancement Board, Inc.-Amendments to Articles of Incorporation
Committee Chair Patel stated that while reviewing the Cattle Enhancement Board, Inc.'s
application for continued tax-exempt 501(c)(3) status, the Internal Revenue Service requested
that a sentence be added to Article 11 of its Articles of Incorporation. Specifically, the IRS
requested that the Cattle Board amend Article 11 to provide for the distribution of any
remaining assets upon a corporate dissolution to the State of Florida in the event that the
University of Florida Board of Trustees was no longer in existence. Pursuant to Florida Statutes
and our Governance Standards, all amendments to the Articles of Incorporation of University
Direct Support Organizations must be approved by the University of Florida Board of Trustees.

Committee Chair Patel asked for a motion to approve Committee Action Item GGRIA2, which was made by Trustee Rosenberg and a second, which was made by Trustee Heavener Committee

Chair Patel asked for further discussion, and then for all in favor of the motion and any opposed, and the motion was approved unanimously.

GGRIA3 Direct Support Organization-Board Appointments

Committee Chair Patel introduced that pursuant to Florida Statues and our Governance Standards, appointments to the board of University Direct Support Organizations must be approved by the University of Florida Board of Trustees. The University Athletic Association, Inc. Bylaws provide that its directors shall include two UF students. One of the students must be a student-athlete and the second, as a matter of standard practice, is the current Student Body President. UAA has requested the following individuals be approved to their board:

Victoria Bindi (a member of the UF Swimming Team)
Michael Murphy (Student Body President and fellow trustee)

Committee Chair Patel asked for a motion to approve Committee Action Item GGRIA3, which was made by Trustee Rosenberg and a second, which was made by Trustee Zucker. Committee Chair Patel asked for further discussion, and then for all in favor of the motion and any opposed, and the motion was approved unanimously.

GGRIA4 Investment Policy Oversight

Committee Chair Patel questioned if everyone recalls under the leadership of Kuntz, the Finance Committee asked the Governance Committee to review the governance of the Investment Committee which has traditionally been a committee comprised of UF administrators which manages investment of non-endowment UF operating funds - \$2 billion. At our previous Governance Meetings we discussed that given UFICO already has in place the infrastructure, governance structure, and expertise relating to managing and investing cash we would move the oversight of these operating funds to UFIC. We have been working with UFICO and the UF CFO office to put together a document describing the go forward protocols for UFICO's management of these operating funds taking into consideration near term liquidity needs and long-term liquidity needs.

Bill Reeser, CEO of UFICO and Trustee Patel discussed with UFICO Board on May 23, 2019. At our June 3 meeting we discussed the Investment Policy Oversight Document including the specific provisions. Operating funds traditionally managed by the Investment Committee comprise \$2 Billion. This includes (a) university operating funds and (b) operating funds for some DSOs and Affiliates, but not all DSOs and Affiliate operating funds. For example, it does not include Shands or Athletics.

With respect to funds that the traditional investment committee does manage, UFICO will manage those funds going forward. These Operating Funds are divided into three buckets. We also noted that traditionally the Investment Committee managed operating funds for UF and some of the DSOs.

The operating funds of certain of our DSOs and Affiliate organizations were managed by those respective DSOs and Affiliate organizations outside of the Investment Committee Process.

We discussed two action items: (i) approving the investment policy as presented to the committee and (ii) charging the governance committee with reviewing the governance related to DSO and affiliate organization operating funds that have not traditionally been managed by the investment Committee.

Committee Chair Patel asked for a motion to approve Committee Action Item GGRIA4, which was made by Trustee Rosenberg and a second, which was made by Trustee Heavener. Committee Chair Patel asked for further discussion, and then for all in favor of the motion and any opposed, and the motion was approved unanimously.

GGRIA5 Investigation Protocols

Committee Chair Patel stated that over the past few meetings we have discussed adopting protocols to handle fact patterns that could give rise to internal investigations. We submitted an initial draft of these protocols prior to our May 22 governance meeting and had a preliminary discussion of those protocols at that meeting. Based on that discussion we revised the investigation protocols and submitted a revised draft to the committee.

Key Points:

A standing Internal Review Committee (IRC) will serve as regular working group responsible for reviewing complaints, evaluating the level of concern and developing a plan of action for the issues presented.

This group will meet regularly and will consist of:

Chief Audit Executive
Vice President and General Counsel
Vice President for Human Resources
Chief Operating Officer
Chief Compliance Officer

Following the initial assessment of any fact pattern, the committee will assign the complaint a status of Level 1, Level 2, or Level 3 – with Level 1 being the least serious and Level 3 being the most serious. In cases where the IRC assigns the complaint Level 3. Those complaints will be shared with the University president and the BOT chair and the BOT chair can appoint a member of the BOT as a point person for monitoring the progress of the investigation and providing input. The COO will approve the plan to handle all level 3 complaints moving forward. In response to previous BOT input, we have also included a provision requiring full and accurate cooperation of all university employees on investigations.

Committee Chair Patel asked for a motion to approve Committee Action Item GGRIA5, which was made by Trustee Rosenberg and a second, which was made by Trustee Heavener. Committee Chair Patel asked for further discussion, and then for all in favor of the motion and any opposed, and the motion was approved unanimously.

GGRIA6 University of Florida Regulations

General Counsel Hass discussed the amendments to the following regulations:

- o 1.0065 Prohibited Consensual Relationships The proposed new regulation sets forth the new University policy regarding prohibited consensual relationships.
- 1.016 Admissions The proposed regulation amendment updates the Admissions regulation to reference the undergraduate and graduate catalogs for admission requirements to the University to comply with BOG requirements.
- 3.0051 Lost or Abandoned Property The proposed regulation amendment includes the necessary statutory changes related to the University's disposal or use of the lost or abandoned property and updates the definition of "Campus".

Committee Chair Patel asked for a motion to approve Committee Action Item GGRIA6, which was made by Trustee Rosenberg and a second, which was made by Trustee Zucker. Committee Chair Patel asked for further discussion, and then for all in favor of the motion and any opposed, and the motion was approved unanimously.

GGRIA7 Facility Security Clearance; Exclusion of Certain Directors and Officers; Designation of Senior Managerial Group for Classified Information

David Norton reviewed that the Board of Trustees designates the University President and the Vice President of Research to serve as our UF representatives who maintain a security clearance in keeping with requirements for certain restricted and classified research. Each time a new trustee joins the BOT in June, we ask the Board to vote to approve this designation on our consent agenda. Trustee Ray Thomas (Faculty Senate Chair) and Trustee Michael Murphy (Student Body President) are new to our Board and therefore this action is needed to comply with federal requirements.

Committee Chair Patel asked for a motion to approve Committee Action Item GGRIA7, which was made by Trustee Rosenberg and a second, which was made by Trustee Zucker. Committee Chair Patel asked for further discussion, and then for all in favor of the motion and any opposed, and the motion was approved unanimously.

GGRIA8 Presidential Goals FY2018-19

Committee Chair Patel stated that the Governance Committee is charged with discussing and approving Presidents performance against the board approved FY 2019 Performance Goals and Approving 2020 Performance Goals. The Board has received a document from President Fuchs summarizing this. President Fuchs has also previously discussed with the Board Chair and Vice Chair.

Committee Chair Patel asked for a motion to approve Committee Action Item GGRIA8, which was made by Board Chair Hosseini and a second, which was made by Trustee Zucker. Committee Chair Patel asked for further discussion, and then for all in favor of the motion and any opposed, and the motion was approved unanimously.

GGRIA9 Presidential Goals FY2019-20

Committee Chair Patel discussed the proposed FY2020 Presidents Performance Goals distributed to the BOT on May 21, 2019. These goals were previously discussed with Board Chair and Board Vice Chair individually prior to distribution to full BOT. The goals for FY2020 are aimed

at advancing UF toward its overarching goal of enhanced excellence and stature, as indicated by a Top 5 public research university ranking.

Committee Chair Patel asked for a motion to approve Committee Action Item GGRIA2, which was made by Board Chair Hosseini and a second, which was made by Trustee Zucker. Committee Chair Patel asked for further discussion, and then for all in favor of the motion and any opposed, and the motion was approved unanimously.

The following Discussion/Informational Items were the addressed by the Committee:

5.0 Discussion/Informational Items

5.1 Governance Standards Update

Committee Chair Patel discussed that as we noted at our last committee meeting, we are still on track to have all DSO and Affiliate Organizations to have amended their bylaws to comply with new Governance Standards by our June 30, 2019 goal. Consistent with the Governance Standards, all these amendments are being approved by the UF President and BOT Chair, and Notice to BOT Vice Chair.

Remaining include:

UF Health Shands

Gator Boosters

University Athletic Association – will adopt revised bylaws at its June meeting

5.2 Facility Naming Protocols

Committee Chair Patel reviewed the at our March meeting the BOT discussed revising the protocols we have around naming of UF facilities, colleges, schools, and other academic units. To provide background, prior to the launch of the Go Greater Campaign in July 2014 and as part of the Florida Tomorrow Campaign Audit, we reviewed our naming policies and brought them up to date. Since July 2014, a number of national issues regarding namings and memorials have surfaced. In the spirit of ONE UF and becoming a Top 5 Institution, we are in the process of an extensive review process to update our existing naming policies. As we go through this process, we will be meeting with an extensive group of stakeholders to ensure that everyone has a voice.

Working closely with Trustee Zucker and her committee and Vice President Mitchell and his team, we submitted a preliminary Naming Protocols Document to this committee prior to the May 22 meeting and had a preliminary discussion at that meeting. Based on preliminary input, we have worked with Vice President Mitchell and his team to submit a revised draft of the naming protocol document. To date, we have looked at a total of 33 naming policies including the Top 5 public institutions. Several institutions besides the Top 5 have comprehensive policies that were helpful in designing our own. After identifying the key topics, we also selected the policies that were best in each area.

Trustee Stern questioned Trustee Patel to include general guidelines and in that the BOT would have to approve any deviations. Committee Chair Patel also discussed the need to include guidelines for removing a name forma facility. Trustee Zucker stated for this reason that

namings should be fully vetted prior to each person should be fully vetted prior to a naming due to the implications of removing a name.

5.3 Legislative Recommendations Memo

Committee Chair Patel reviewed the following, as discussed at our last meeting

- During the recently concluded legislative session, the Florida House Committee on Public Integrity and Ethics ("PIE") led an investigation of spending practices at UCF
- That investigation led to a final investigative report that included a series of recommendations regarding training, governance, reporting, and other issues
- Many of those recommendations informed the Florida legislature's passage of CS/SB190 on the final full day of the 2019 legislative session
- On May 21, 2019, we submitted to the Governance Committee a memorandum summarizing each of the recommendations in the final investigative report highlighting which ones were adopted into final law and identifying areas where UF's policies and practices might warrant further attention
- At May 22, 2019, Governance Committee meeting, we preliminarily discussed these items. Feedback included:
 - Analyzing each recommendation to determine which ones we comply with and which one we do not comply with
 - As a best practice, considering adopting each recommendation and not just those
 - Adopted into the final law
- Working with General Counsel Hass and Vice President Kaplan we have gone through each
 of the recommendations and submitted to you last week a revised memorandum that lays
 out of preliminary recommendations.
- Committee Chair Patel encouraged Trustees to review the memo. Between now and September, we will continue to revise the memo and have additional calls to get your input so that we are in a position to recommend changes to our governance standards in an effort to make sure we are formally putting into practice the House's recommendations.

5.4 Legislative Update

Due to timing Vice President Kaplan gave a brief Legislature update. UF had a successful 2019 Legislative session with significant accomplishments including governance and accountability, use of carryforward fund, PECO ranking and allocation process. Working towards the 2020 Legislative Session and will discuss in more detail at the next meeting.

6.0 New Business

There was no new business to come before the committee.

7.0 Adjournment

After asking for further discussion and hearing none, the Committee on Governance, Government Relations and Internal Affairs meeting was adjourned at 3:50 p.m.



COMMITTEE ON GOVERNANCE, GOVERNMENT RELATIONS AND INTERNAL AFFAIRS

Meeting Minutes
Telephone Conference Call
July 17, 2019

123 Tigert Hall, University of Florida, Gainesville, FL
Time Convened: 9:01 a.m.
Time Adjourned: 10:02 a.m.

Committee and Board Members Present:

Rahul Patel (Chair), David Brandon, Bill Heavener, Morteza Hosseini, Leonard Johnson, Robert Stern, Ray Thomas, and Anita Zucker.

Others present were:

Vice President and General Counsel Amy Hass, Vice President Mark Kaplan, Executive Chief of Staff Winfred Phillips, and other members of the University community.

1.0 Roll Call

Board staff called the roll and notes those Trustees that were in attendance.

2.0 Call to Order and Welcome

Committee Chair Patel welcomed everyone in attendance and stated the purpose of the conference call was to discuss updates and business for the September 5, 2019 Board of Trustees Retreat.

3.0 Discussion Items

Trustee Patel reviewed the following discussion items noting there will be another committee pre-meeting next month to allow all time to review the information and provide input.

3.1 DSO and Affiliate Bylaws Update

- Governance Committee set the goal of having all of our Direct Support Organizations (DSO) and Affiliate organizations update their bylaws to memorialize adherence to the Governance Standards by end of the fiscal year (June 30).
- All have done so, with the exception of Shands Gainesville. We will be addressing
 questions from a couple of their board members this summer and communicate our
 expectation that their bylaws be updated at their next board meeting on September 25.
- We will report back on the Shands Gainesville bylaws once those have been updated.
 Board Chair Hosseini emphasized the need for this DSO to vote one way or the other.
 Chair Patel added that he and General Counsel have explained the Governance
 Standards in detail but there are a few on that DSO board that do not agree.

 Gator Boosters has made some additional amendments to its Bylaws to re-organize the reporting of its Executive Director to the Athletics Director; as well as to amend the composition of the committee that selects the Executive Director.

3.2 Naming Policy Update

- Chair Patel updated all that Vice President for Advancement Tom Mitchell has reviewed
 the draft policy and guidelines with the Foundation Executive Board and the senior
 development representatives of all colleges and units. He is in the process of collecting
 feedback and drafting possible additional/alternative language based on suggestions
 made by the full BOT and Advancement Committee. He has updated a working timeline
 with the above towards having the policy ready for BOT action at the Sept. 5th board
 meeting.
- Board Chair Hosseini clarified that in accordance with the policy as chair he should be conferred with before it is put on an agenda for the full board to review. It is ultimately the board who should approve naming of buildings and the like. The language in the policy should reflect the entire board's engagement. Chair Patel noted the request.
- Trustee Zucker, Chair of the Advancement Committee, added she was glad this policy was being reviewed now as trustee involvement is critical. She thanked Chair Patel, and all involved for their hard work.
- Chair Patel noted that this is a national issue that is in the spotlight at other universities and a very timely topic.

3.3 Legislative Recommendations Memo/Updated Governance Standards

- Vice President and General Counsel Hass reviewed the legislative memo document themes which include capital projects and budget as well as source of funds. The other theme is auditing. Hass noted the importance of adding expenditures from the capital budget be routinely audited. In addition, there needs to be adjustments to the document to be sure we are in compliance with state statute.
- In June, we presented a memo to the BOT that summarizes new requirements from the 2019 Florida legislative session and includes recommendations from the legislature for best practices.
- In the last column, we provided notes and information about how UF proposed to carry out those recommendations and practices. This was a result of several phone calls with UF administrators (CFO, Controller, GC, Government Relations and Business Affairs).
- Board Chair Hosseini noted in the memo that language should be added that the General Counsel's Office should review all audits along with overseeing what material is included in training materials to make sure the university is in compliance and the information shared is correct.
- We have updated our current Governance Standards in redline to reflect both new requirements and our suggestions for enhanced practices. (The committee has this document in its packet as 3.3 Governance Standards Updated.)
- We are continuing to work with the BOG as they put together processes and guidance under the new legislation, and we will continue to update the committee and Board as we make progress on that front. Chair Patel reiterated how seriously this board takes the recommendations and all have been adopted into the Governance Standards.

- We will ask the Board to consider the current updates and approve those at our September meeting.
- Board Chair Hosseini offered recommendations for a few items in the Governance Standards document. The document will be updated and recirculated to the committee to review at the August pre-meeting.

3.4 IFAS Citrus DSO Update

- Chair Patel asked Vice President and General Counsel Amy Hass to provide an update to the committee regarding conversations with leadership from the Citrus Research Development Foundation (CRDF) since our last committee meeting in June.
- Hass reminded the committee the DSOs goal with the university and state is to find a cure for citrus disease. The work they are doing is very important, good and professional. She said they had a very productive meeting on June 26th where she, David Norton and Mark Kaplan met with Rick Dantzler, Chief Operating Officer, to discuss governance requirements and to propose a path forward. At this meeting, the Citrus DSO committed to compliance with our governance standards and we have since drafted an MOU to work through some of the other key issues as we look for a potential legislative clarification in the next year.
- Hass also met with the Citrus DSO board of directors on Tuesday in Lake Alfred to hear any remaining issues and answer questions. It was a productive meeting and the Citrus board is in agreement on the path forward with one remaining question about IDC charges.
- The MOU defines the working relationship between UF and CDRF as we work through a
 path forward to conduct important research to combat citrus greening and to
 supplement, but not conflict with or be substituted for, the UF Governance Standards,
 and is in effect until the end of this fiscal year (June 30, 2020).
- Going forward, CRDF will submit its research contracts to the UF Office of Vice President
 of Research for review and approval. This review will be for the purpose of proper
 oversight and ensuring that the research agreements comply with University accounting
 standards, deliverables, etc., but shall not be for the purpose of substituting UF
 judgment of scientific merit in place of CRDF's scientific advisory board. CDRF will
 continue to award research primarily to UF.
- CRDF will change to its by-laws to confirm its compliance with the UF Governance Standards.
- The Parties shall pursue a legislative change, if/as needed, during the 2020 regular legislative session that clarifies in the Florida statutes that CRDF has the authority, in certain instances, to fund research outside the University of Florida, so long as it is for the benefit of the State of Florida.
- So long as the parties are moving towards the goal of clarifying in the statutes that CRDF has the authority to fund research outside UF, the BOT will not decertify CRDF as a DSO.
- If we are not able to achieve needed changes or should the relationship not continue to move forward, CRDF will be decertified as a DSO; however, UF will provide CRDF with a reasonable wind-down period to accommodate an orderly separation.

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• Trustee Zucker said we are on a good path and it is important we review everything via the proper channels. Chair Patel added the initial concern was that the DSO was not in compliance with the law, but they have now found a path forward.

3.5 Enterprise Cash/Investment Project Update

- There was a 4-hour meeting on June 20th with stakeholders from UF and the large DSOs and Affiliates. The group had a good discussion that resulted in follow up items.
- The group will reconvene with Vice President and Chief Financial Officer Mike McKee in August to review follow up information and discuss strategies for enterprise cash investments.
- Board Chair Hosseini said thank you to Trustee Kuntz and others participating. This
 project will help save the university millions of dollars all due to the governance rules
 that cover the entire university which is the One UF Vision. Chair Patel thanked Vice
 President and General Counsel Hass and team for their excellent work. Trustees Zucker
 and Heavener also shared their thanks. Trustee Heavener also thanked Board Chair
 Hosseini for his care and attention to all board matters.

4.0 New Business

There was no further business to come before the board

5.0 Adjourn

There being no further discussion, the meeting adjourned at 10:02 a.m.

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COMMITTEE ON GOVERNANCE, GOVERNMENT RELATIONS AND INTERNAL AFFAIRS

Pre-Meeting Minutes
Telephone Conference Call
Friday, August 16, 2019
2:30 p.m.

123 Tigert Hall, University of Florida, Gainesville, FL

Time Convened: 2:31 p.m. Time Adjourned: 3:11 p.m.

Committee and Board members present:

Rahul Patel (Chair), James W. Heavener, Morteza Hosseini (Board Chair), Leonard H. Johnson, Michael C. Murphy, Jason J. Rosenberg, Ray G. Thomas, Anita G. Zucker

Others present were: W. Kent Fuchs, President; Winfred Phillips, Executive Chief of Staff; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary, members of the University of Florida Community, and other members of the public and the media.

1.0 Roll Call

Board Staff conducted a roll call of all Committee and Board members present.

2.0 Call to Order and Welcome

Committee Chair Patel welcomed everyone in attendance and called the meeting to order at 2:31 pm.

3.0 Discussion Items

The following Discussion Items were addressed by the Committee:

3.1 DSO and Affiliate Bylaws Update

Chair Patel began, as you know the Governance Committee set a goal of having all of our DSOs and Affiliate organizations update their bylaws to memorialize adherence to the Governance Standards by end of the fiscal year (June 30)

As mentioned in our July call, all have done so, with the exception of Shands Gainesville. We have been addressing questions from a couple of their board members this summer and communicated our expectation that their bylaws updated at the next board meeting. The

Shands board will vote on the bylaw amendments at their September meeting, and we will address any issues that remain with a couple of board members who have pushed back.

We will report back on the Shands Gainesville bylaws once those have been updated and with any outstanding issues related thereto.

After some discussion, Board Chair Hosseini clarified that General Counsel Amy Hass and Committee Chair Patel and members of the Shands Board were satisfied with the language presented to the Shands Board. Board Chair Hosseini recommended that the Shands Board should have a special meeting to approve the updated bylaws prior to the September Retreat.

3.2 Naming Policy Update

Committee Cahir Patel stated that Vice President Tom Mitchell has reviewed the draft policy and guidelines with the Foundation Executive Board and the senior development representatives of all colleges and units.

Vice President Mitchell is in the process of drafting possible additional/alternative language based on suggestions made by the full BOT and Advancement Committee.

Vice President Mitchell has updated a working timeline with the above towards having the policy ready for BOT action at the December board meeting.

3.3 Legislative Recommendations Memo Update/Updated Governance Standards Committee Chair Patel discussed that at our June and July calls, we presented a memo to the BOT that summarizes new requirements from the 2019 Florida legislative session and includes recommendations from the legislature for best practices. (The committee has this lined memo in its packet as 3.3 Legislative Recommendations Memo.)

We also prepared proposed updates to our Governance Standards in June to reflect new requirements and recommendations. We received additional feedback on our updated Governance Standards during our July call. (The committee has this lined document in its packet as 3.3 Governance Standards Updated.)

For the committee's convenience, we have summarized the feedback received on both documents in a Summary Memo. This summary memo is also included in your packet as GGRIA 3.3 Summary of Governance Committee Recommendations.)

We are continuing to work with the BOG as they put together processes and guidance under the new legislation, and we will continue to update the committee and Board as we make progress on that front.

We will ask the Board to consider the proposed updates to our Governance Standards and approve those at our September meeting. Committee Chair Patel asked members to contact General Counsel Hass if they have any questions.

3.4 Enterprise Cash/Investment Project Update

Committee Chair Patel stated that during our July call, we briefed the committee on a half-day meeting we held on June 20th with stakeholders from UF and the large DSOs and Affiliates. We attached a memo that outlines the discussion of that meeting and the follow-up items.

We had a second meeting of the working group on July 31, which included our CFO McKee and Provost Glover. We have attached the summary of that meeting with our current and additional follow-up items as GGRIA 3.4.

Our working group will meet again in September as we work through these follow-up items and will report to this committee and the full BOT our recommendations from this review.

3.5 Student Affairs Update

Committee Chair Patel reminded members that we had independent, outside firms conduct both an investigation and then a forensic audit. The investigation has concluded, with a draft report prepared by our outside investigators. As you recall, we also added a forensic audit component to determine the actual costs of the Preview orientation program and any excess revenues that were generated by charges to students and their families over a 3-year lookback. The audit conclusions will be rolled into the report.

The outside auditors have concluded the cost-assessment portion of the audit and determined that approximately 1.4M in excess revenue was generated over 3 years from charges to students and families for Preview (i.e., we overcharged 1.4 M over a 3-year period).

The auditors are finalizing their work to determine whether any of the excess revenue has been spent and, if so, to determine that the excess was spent on student programs and not on other items. The preliminary findings of this last part of the audit are that the 1.4M still exists in the account, and we would recommend that money be earmarked to ensure it is spent on new student programming.

Executive Chief of Staff and Interim Vice President of Student Affairs Phillips has been working closely with his staff in Student Affairs, Controller Alan West's office and General Counsel Hass to ensure all issues related to these programs have been corrected.

3.6 IFAS Citrus DSO Update

Committee Chair Patel reminded members that we discussed our progress with the Citrus DSO during our July call. As you recall, the Citrus DSO committed to compliance with our governance standards and we have since drafted an MOU to work through some of the other key issues as we look for a potential legislative clarification in the next year.

We recently received confirmation from the DSO that they will continue to pay the same indirect cost overhead rate to UF for facilities and administration use. (The committee has an updated bullet-point summary of the draft MOU in its packet as 3.6 MOU Bullet Points CRDF.)

General Counsel Hass will meet again with the Citrus DSO board of directors on August 27th, where they will formally agree to the governance through adoption of the MOU and amended bylaws.

Going forward, CRDF will submit its research contracts to the UF Office of Vice President of Research for review and approval. This review will be for the purpose of proper oversight and ensuring that the research agreements comply with University accounting standards, deliverables, etc., but shall not be for the purpose of substituting UF judgment of scientific merit in place of CRDF's scientific advisory board. CDRF will continue to award research primarily to UF.

3.7 Cattle and Seed DSOs

Committee Chair Patel stated that University Controller Alan West has been engaging in a review of the operations and accounting of these DSOs. That is not yet complete, and we will update the Governance Committee once we have recommendations to share on these DSOs.

At this time, we believe the accounting and operations to be in order with the Cattle DSO, but awaiting final information from Controller West.

3.8 Conflicts of Interest/Outside Activities

Committee Chair Patel stated that UF leadership (Provost Glover, VP of Research Norton, General Counsel Hass, Vice President of Human Resources Gentry and Chief Compliance Officer Elizabeth Rusczcyk) has been working toward the complete overhaul and launch of a new conflicts of interest and outside activities disclosure system on Sept 1.

This new system, coupled with revised policies and regulations, that we plan to bring to the Board in December for approval, provides for more clarity and accountability in outside activities disclosures

We have shared with each board member our current communications and coordination with federal agencies and legislators as we navigate impending changes to federal laws and regulations in this space of foreign influence and concerns for misappropriation of research dollars and intellectual property.

Our director of conflicts and director of global research compliance will do a 30-minute presentation at the upcoming BOT retreat on these new processes and practices.

3.9 Review of Enterprise Compliance (Organizational Structure and Reporting)

Committee Chair Patel reminded members that during our July call, the Governance Committee discussed and added this topic to our working list. UF administration has begun information gathering on the enterprise compliance function and is preparing to schedule working group meetings in the same manner in which we have structured our Enterprise Cash/Investment Project group.

This process will include an assessment of the current organizational structure and reporting of the compliance function, roles of staff in that function, and the group will recommend to the

board any proposed changes to the structure and reporting to more effectively, efficiently and strategically manage compliance on an enterprise level, in the spirit of One UF.

3.10 Legislative Budget Request Approvals

Vice President Kaplan stated that the Board of Governors (BOG) is implementing a new process this year that would have each Board of Trustees approve the operating Legislative Budget Requests (LBR) that the university submits to the BOG.

Unfortunately, our meeting schedule at UF was out of sync with the BOG's due date at the end of July, so our administration submitted requests after consultation with our board leadership. The administration will amend those requests as necessary, after our September 6 board meeting.

This process only contemplates the operating LBRs and not the capital requests for things like the Data Sciences Building. Those go through a separate PECO process.

You have in your packets a one-page summary sheet and then 7 individual LBRs – 3 for the university and 4 for IFAS.

The three UF requests include:

- \$50 million recurring to help us become a top 5 public university,
- \$3.8 million recurring to create a new Center for the Application of Artificial Intelligence, and
- \$1 million non-recurring to implement our iCoast initiative to drive a new level of monitoring and understanding of environmental conditions on Florida's coasts.

The IFAS requests are:

- \$3.9 million recurring for formula-driven workload increases,
- \$920,000 non-recurring to demonstrate a reduction of impacts from the urban sector on Florida's environment through a variety of activities on residential yards,
- \$1.6 million non-recurring for the Florida 4-H Environmental Education Program for youth in grades K-12, and
- \$1.7 million non-recurring to provide science-based guidance and assistance for implementation of the most effective harmful algal blooms mitigation strategies.

3.11 Board Self-Evaluation

Vice President Kaplan continued, we have been working with the board staff and general counsel to develop a new instrument for us to survey the effectiveness of our board. We have collected questions from a variety of sources, including other universities, the Board of Governors, and the Association of Governing Boards.

In addition to being a generally good business practice, our accrediting organization wants to see this sort of review completed during 2019.

We have a few more tweaks to a draft survey and expect to get something in your hands before our retreat. Our plan is to ask for your comments and then approve the document during our September 6 meeting so that we can get results back by around the end of September.

We expect to have some follow up discussions in subsequent meetings on major learnings from the survey.

4.0 New Business

Board Chair Hosseini is grateful for the excellent work done by this committee and stressed the importance of the Enterprise Compliance project.

5.0 Adjourn

There being no further discussion, Committee Chair Patel adjourned at the meeting at 3:11 p.m.





COMMITTEE ON GOVERNANCE, GOVERNMENT RELATIONS AND INTERNAL AFFAIRS ACTION ITEM GGRIA 5.1 September 6, 2019

SUBJECT: Governance Standards Amendments

PROPOSED COMMITTEE ACTION

The Committee on Governance, Government Relations and Internal Affairs is asked to recommend for approval by the BOT amendments to the Governance Standards implemented in December 2019 that address new legislation and additional best practices.

ADDITIONAL COMMITTEE CONSIDERATIONS

None	
Submitted by: Amy M. Hass, Vice President	dent and General Counsel
Approved by the University of Florida	Board of Trustees, September 6, 2019
Morteza Hosseini. Chair	W. Kent Fuchs. President and Corporate Secretary

UNIVERSITY OF FLORIDA GOVERNANCE STANDARDS

Last Revised: August 16, 2019 November 15, 2018

KEY PRINCIPLES:

- 1. The purpose of these Governance Standards is to further the University of Florida's (UF) "One UF" Strategic mission and to ensure appropriate visibility and communication with the UF Board of Trustees (BOT), such that the BOT can effectively fulfill its responsibility as UF's governing board and so that each trustee can carry out his/her fiduciary duties to UF while serving as a member of the BOT.
- 2. In addition to the specific standards outlined below, for any matters that would reasonably be considered material to UF, or any Direct Support Organization (DSO) or affiliate entity, or that would generate significant media attention, the President will confer with the BOT Chair and notify the BOT Vice Chair, and notify the full Board in the case of significant media attention. It is understood that health, safety and operational emergencies may preclude advance notice. If in doubt as to materiality, administrators will err on the side of assuming a matter is material.
- 3. These Governance Standards supersede preexisting UF BOT resolutions and internal operating memoranda related to the same topic, such as R07-37, which are now combined into one set of standards that work in conjunction with and in support of applicable Florida Statutes, Board of Governors Regulations and the One UF strategic mission. Any legislation or Board of Governors Regulations, as amended from time to time, that conflict with these standards shall supersede.
- 4. These Governance Standards are designed to balance UF's important objectives of preserving sovereign immunity defenses for its DSOs and affiliated entities, while also respecting guidelines applicable for relevant rating agencies for its affiliates. These Governance Standards enhance the statutory requirements set forth in Florida law and the Board of Governors Regulations with the aforementioned objectives.
- 5. These Governance Standards will be reviewed periodically by the BOT as needed, and at least every five years, to ensure efficient operations and continued good governance.

GENERAL PROCEDURES:

- 1. Approval: For actions that require the approval of any party, the approving party should be consulted as soon as a project becomes viable. The approving party should be consulted throughout the process and at each significant decision-making point. Full board approval will be documented by a signed board action. Any other approval or notice may be documented via email or via documentation maintained in the office of the relevant UF liaison.
- 2. Confer: For actions that require the President (or designee) to confer with the Board Chair, the President (or designee) and Board Chair must be informed as soon as a project or action becomes viable and before any potentially binding decisions are made. Information must be provided to such parties throughout the process and at each significant decision-making point. For actions that require Board Chair approval only, the Board Chair has discretion to request full BOT participation.
- 3. Individual projects, transactions or contracts that are related should be aggregated for purposes of the thresholds in the Governance Standards.

DEFINITIONS:

- 1. Capital Facilities Project: Any project to acquire, construct, or change the functional use of land, buildings, and other facilities.
- Capital Budget: An annual estimate in itemized form showing the amounts needed for a Capital Facilities Project(s). This includes a detailed statement
 of program needs, estimated construction costs and square footage, site costs, operating capital necessary to furnish and equip for operating a new or
 improved facility, and the anticipated sources of funding during the next fiscal year. The Capital Budget also includes the source of funds for each
 Capital Facilities Project.
- 3. Operating Budget: An annual estimate of the total projected amounts needed to run the day-to-day operations of the University, a DSO or an affiliate.
- 4. Real Estate: Purchase, sale, or lease, as applicable, of any existing real property (land or buildings), excluding gifts.
- 5. Legal Claim: Any complaint (formal or informal), legal proceeding, arbitration, administrative proceeding or government enforcement proceeding.

GOVERNANCE STANDARDS:

The Governance Standards for the University, Shands Entities, the UF Foundation, the University Athletic Association, the UF Investment Corporation, UF Faculty Practice Plans, and all other DSOs and affiliates are provided in the following charts:

UNIVERSITY OF FLORIDA

In addition to the specific standards outlined below, for any matters that would reasonably be considered material to UF, a DSO or any affiliate entity, or that would generate significant media attention, the President will confer with the BOT Chair and notify the BOT Vice Chair, and notify the full BOT in case of significant media attention. It is understood that health, safety and operational emergencies may preclude advance notice. If in doubt as to materiality, administrators will err on the side of assuming a matter is material.

The below standards are in addition to any existing statutory approvals or Board of Governors regulatory approvals, as amended from time to time, that are required of the BOT (including, e.g., tuition increases, fee increases, new academic degree programs, elimination of academic programs, textbook affordability, etc.)

Actions Requiring Approval of the Full BOT	UF Liaison	Additional Requirements and Notes
Capital Facilities Projects:	COO	Separate approval not needed for projects >\$2M specifically
1. using state funds;		approved as part of a Capital Budget or Operating Budget
2. >\$2M; or		
3. any project, regardless of amount, that is determined to		UF Selection Protocols and Technical Review Committee will
be of high visibility after conferring with the BOT chair		be used:
		(1) for all projects >\$30M; and
		(2) for any project, regardless of amount, that is
		determined to be of high visibility after conferring
		with the BOT Chair.
		Administrative working group with representation from
		offices of the Controller, General Counsel, CFO, and COO
		review capital facilities projects to ensure funds conform to
		appropriate budgets, plans, laws and regulations.
		Source of funds for each project must be included in the
		approval document.
Capital Budget	CFO	Board of Governors (BOG) approval also required

		The expenditures from a Capital Budget shall be routinely audited by the Office of the UF Chief Audit Executive.
Operating Budget	CFO	Legislative appropriation also required
		Delineation of authorized expenditures is required in budget submission to the BOT.
Annual E&G Carryforward Spending Plan	<u>CFO</u>	BOG report required each August beginning 2020
		Expenditures from Carryforward Spending Plan shall be routinely audited by the Office of the UF Chief Audit Executive.
Real Estate: 1. purchase or sale of real property; 2. easements >25 years; 3. leases ≥10 years; 4. leases >50k square feet; or 5. leases ≥\$10M total spend	coo	BOT may require that the transaction be vetted by UF Development Corporation Board
Debt	CFO	BOG approval also required (unless excepted by BOG debt management guidelines)
Hiring, Firing, or Changed Compensation of UF President	General Counsel	BOG ratification of hiring and extension of appointment required; UF President's contract may provide for changed compensation; Governance Committee and BOT may approve goals and performance criteria, which may be tied to changes in compensation
Create a New Entity, Affiliate, Subsidiary, or Merger	COO	
Amend Articles of Incorporation or Bylaws	General Counsel	
Actions requiring Approval of UF President and BOT Chair and Notice to BOT Vice Chair	UF Liaison	Additional Requirements and Notes
Goods and Services Contracts: 1. ≥\$10M in total value;	CFO	BOG Reg. 18.001 limits renewal and extension terms of UF contracts

 ≥\$2M per year spend; or 		
 ≥10 years and exclusive 		
Compensation of all UF Cabinet Members (Vice Presidents and	President	Market support for compensation is required;
other Executive Direct Reports to President)	or	BOT Governance Committee informed at least annually
	VP Human	
	Resources	Also requires notice to the BOT Governance Chair.
Settlement of Legal Claims >\$1M	General	
	Counsel	
Actions requiring Approval of UF President After Conferring	UF Liaison	Additional Requirements and Notes
with BOT Chair and Notice to BOT Vice Chair		
Search Process, Hiring and Firing of any UF Cabinet Member	President	UF Hiring Protocols must be followed
Settlement of Legal Claims ≥\$750k and <\$1M	General	
	Counsel	
Actions Requiring Approval of UF President Only	N/A	Additional Requirements and Notes
Capital Facilities Projects:		May be designated to COO
 Not using state funds; and 		
2. <u>≤</u> \$2M <u>; and</u>		
2.3. not determined to be of high visibility after conferring		
with the BOT chair		
Research and IP Agreements – All		May be designated to Vice President for Research
Internal Investigations		UF Investigation Protocols must be followed
Settlement of Legal Claims <\$750k		

SHANDS ENTITIES

Includes: Shands Teaching Hospital and Clinics, Inc., Shands Jacksonville Healthcare, Inc., and Shands Jacksonville Medical Center, Inc.

In addition to the specific standards outlined below, for any matters that would reasonably be considered material to UF, a DSO or any affiliate entity, or that would generate significant media attention, the President will confer with the BOT Chair and notify the BOT Vice Chair, and notify the full BOT in case of significant media attention. It is understood that health, safety and operational emergencies may preclude advance notice. If in doubt as to materiality, administrators will err on the side of assuming a matter is material. The approvals below are in addition to any approvals required by the Shands Board of Directors.

Actions Requiring Approval of the Full BOT	UF Liaison	Additional Requirements and Notes
Create a New Entity, Subsidiary, or Merger	SVP Health	
	Affairs	
Amend Shands Articles of Incorporation	SVP Health	
	Affairs	
Actions requiring Approval of UF President and BOT Chair and Notice to BOT Vice Chair	UF Liaison	Additional Requirements and Notes
Capital Budget >\$10M	SVP Health	
, -	Affairs	
Capital Facilities Projects >\$10M, not included in Capital Budget	COO	
Operating Budget	SVP Health	
	Affairs	
Amend Bylaws	SVP Health	
	Affairs	
Real Estate:	COO	
 purchase or sale of real property; 		
easements >25 years;		
leases ≥10 years;		
4. leases >50k square feet; or		
5. leases ≥\$10M		

Settlement of Legal Claims >\$1M	General	Legal Claims included for purposes of this standard include
	Counsel	claims from federal or state government entities relating to
		audits or investigations; this does not include medical
		malpractice claims or other general liability claims which are
		covered by the BOG Self-Insurance Programs.
Actions Requiring Approval of UF President After Conferring	UF Liaison	Additional Requirements and Notes
with BOT Chair and Notice to BOT Vice Chair		
Appointments to Shands Entities' Boards	President	
Settlement of Legal Claims ≥\$750k and <\$1M	General	
	Counsel	
Hiring and Compensation of Chief Executive Officer		UF Hiring Protocols must be followed
Actions Requiring Approval of UF President Only	N/A	Additional Requirements and Notes
Settlement of Legal Claims <\$750k		
Internal Investigations		UF Investigation Protocols (in development) must be
		followed
Actions Requiring Advance Notice to UF President	UF Liaison	Additional Requirements and Notes
Capital Budget >\$2M and ≤\$10M	SVP Health	
	Affairs	
Capital Facilities Projects >\$2M and ≤\$10M	COO	
Goods and Services Transactions:	CFO	
 ≥\$10M total value; 		
2. ≥\$2M per year; or		
3. >10 years and exclusive		
Debt	CFO	UF President and Trustee on Shands Board must vote in
		majority for approval to be effective;
		Section on debt (including rating agency reports) included in
		regular financial reporting (at least twice a year) shared with
		BOT, BOG and Division of Bond Finance; and
		Forms will be substantively the same as those used by BOG,
		UF, and Division of Bond Finance

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UNIVERSITY OF FLORIDA FOUNDATION

In addition to the specific standards outlined below, for any matters that would reasonably be considered material to UF, a DSO or any affiliate entity, or that would generate significant media attention, the President will confer with the BOT Chair and notify the BOT Vice Chair, and notify the full BOT in case of significant media attention. It is understood that health, safety and operational emergencies may preclude advance notice. If in doubt as to materiality, administrators will err on the side of assuming a matter is material. The approvals below are in addition to any approvals required by the UF Foundation Board of Directors.

Actions Requiring Approval of the Full BOT	UF Liaison	Additional Requirements and Notes
Appointments to UFF Board	President	Except UF Board Chair appointee to the UFF Board and Ex-
		Officio members, all appointees begin serving upon
		approval of the BOT
		approval of the sol
Debt	VP	BOG approval also required (unless excepted by BOG debt
	Advancement	management guidelines)
Create a New Entity, Subsidiary, or Merger	VP	
,, ,,	Advancement	
Amend Articles of Incorporation	General	
	Counsel	
Operating Budget	VP	Delineation of authorized expenditures is required in
	Advancement	budget submission to the BOT.
		Chair and Vice to review proposed operating budgets prior
		to full board approval
Actions requiring Approval of UF President and BOT Chair and	UF Liaison	Additional Requirements and Notes
Notice to BOT Vice Chair		
Capital Budget >\$10M	VP	
	Advancement	
Capital Facilities Projects >\$10M	COO	
Real Estate:	COO	Not required for gifts
 purchase or sale of real property; 		

2. easements >25 years;		
, .		
3. leases ≥10 years;		
4. leases >50k square feet; or		
5. leases ≥\$10M		
Goods and Services Transactions:	VP	
1. ≥\$10M total value;	Advancement	
2. ≥\$2M per year; or		
3. >10 years and exclusive		
Amend Bylaws	General	
	Counsel	
Settlement of Legal Claims >\$1M	General	
	Counsel	
Actions requiring Approval of UF President After Conferring	UF Liaison	Additional Requirements and Notes
with BOT Chair and Notice to BOT Vice Chair		
Settlement of Legal Claims ≥\$750k and <\$1M	General	
	Counsel	
Actions Requiring Approval of UF President Only	N/A	Additional Requirements and Notes
Capital Budget >\$2M and ≤\$10M		
Capital Facilities Projects >\$2M and ≤\$10M		
Settlement of Legal Claims <\$750k		
Internal Investigations		UF Investigation Protocols (in development) must be followed

UNIVERSITY OF FLORIDA ATHLETIC ASSOCIATION AND GATOR BOOSTERS

In addition to the specific standards outlined below, for any matters that would reasonably be considered material to UF, a DSO or any affiliate entity, or that would generate significant media attention, the President will confer with the BOT Chair and notify the BOT Vice Chair, and notify the full BOT in case of significant media attention. It is understood that health, safety and operational emergencies may preclude advance notice. If in doubt as to materiality, administrators will err on the side of assuming a matter is material. The approvals below are in addition to any approvals required by the UAA and Gator Boosters Boards of Directors.

Actions Requiring Approval of the Full BOT	UF Liaison	Additional Requirements and Notes
Appointments to UAA and Gator Boosters Boards	President	Except UF Board Chair appointee to the UAA and Gator
		Boosters Boards and Ex-Officio members, all appointees
		begin serving upon approval of the BOT
Debt	Athletic	BOG approval also required (unless excepted by BOG debt
	Director	management guidelines)
Create a New Entity, Subsidiary, or Merger	General	
	Counsel	
Amend Articles of Incorporation	General	
	Counsel	
Operating Budget	Athletic	<u>Delineation of authorized expenditures is required in</u>
	Director	budget submission to the BOT.
		Chair and Vice to review proposed operating budgets prior
		to full board approval
Actions requiring Approval of UF President and BOT Chair and	UF Liaison	Additional Requirements and Notes
Notice to BOT Vice Chair		
Capital Budget >\$10M	Athletic	
	Director	
Capital Facilities Projects >\$10M	COO	
Real Estate:	COO	Not required for gifts
 purchase or sale of real property; 		

2. easements >25 years;		
• •		
,		
5. leases ≥\$10M		
Goods and Services Transactions:	Athletic	
 ≥\$10M total value; 	Director	
2. ≥\$2M per year; or		
3. >10 years and exclusive		
Amend Bylaws	General	
	Counsel	
Settlement of Legal Claims >\$1M	General	
	Counsel	
Actions requiring Approval of UF President After Conferring	UF Liaison	Additional Requirements and Notes
with BOT Chair and Notice to BOT Vice Chair		
Hiring, Firing and Compensation of Athletic Director	President	Market support for compensation is required;
		UF Hiring Protocols must be followed
Compensation for Any Employee with a Total Annual	President	Market support for compensation is required
Compensation >\$1M		
Settlement of Legal Claims ≥\$750k and <\$1M	General	
-	Counsel	
Actions Requiring Approval of UF President Only	N/A	Additional Requirements and Notes
Capital Budget >\$2M and ≤\$10M not using state funds		
Capital Facilities Projects >\$2M and ≤\$10M not using state		
funds		
Settlement of Legal Claims <\$750k		
Internal Investigations		UF Investigation Protocols must be followed

UNIVERSITY OF FLORIDA INVESTMENT CORPORATION

In addition to the specific standards outlined below, for any matters that would reasonably be considered material to UF, a DSO or any affiliate entity, or that would generate significant media attention, the President will confer with the BOT Chair and notify the BOT Vice Chair, and notify the full BOT in case of significant media attention. It is understood that health, safety and operational emergencies may preclude advance notice. If in doubt as to materiality, administrators will err on the side of assuming a matter is material. The approvals below are in addition to any approvals required by the UFICO Board.

Actions Requiring Approval of the Full BOT	UF Liaison	Additional Requirements and Notes
Appointments to UFICO Board	President	Except UF Board Chair appointee to the UFICO Board and Ex-Officio members, all appointees begin serving upon approval of the BOT
Debt	UFICO CEO	BOG approval also required (unless excepted by BOG debt management guidelines)
Create a New Entity, Subsidiary, or Merger	General	
	Counsel	
Amend Articles of Incorporation	General	
	Counsel	
Operating Budget	UFICO CEO	Delineation of authorized expenditures is required in budget submission to the BOT. Chair and Vice to review proposed operating budgets prior
		to full board approval
Actions requiring Approval of UF President and BOT Chair, and Notice to BOT Vice Chair	UF Liaison	Additional Requirements and Notes
Capital Budget >\$10M	UFICO CEO	
Capital Facilities Projects >\$10M	COO	
Real Estate: 1. purchase or sale of real property; 2. easements >25 years;	COO	Not required for gifts

leases ≥10 years;		
4. leases >50k square feet; or		
5. leases ≥\$10M		
Goods and Services Transactions:	UFICO CEO	
 ≥\$10M total value; 		
2. ≥\$2M per year; or		
3. >10 years and exclusive		
Amend Bylaws	General	
	Counsel	
Settlement of Legal Claims >\$1M	General	
	Counsel	
Actions requiring Approval of UF President After Conferring	UF Liaison	Additional Requirements and Notes
with BOT Chair and Notice to BOT Vice Chair		
Hiring, Firing and Compensation of Chief Executive Officer	President	Market support for compensation is required;
		UF Hiring Protocols must be followed
Settlement of Legal Claims ≥\$750k and <\$1M	General	
	Counsel	
Actions Requiring Approval of UF President Only	N/A	Additional Requirements and Notes
,	IV/A	Additional Requirements and Notes
Capital Budget >\$2M and ≤\$10M		<u> </u>
Capital Facilities Projects >\$2M and ≤\$10M		
Settlement of Legal Claims <\$750k		
Internal Investigations		UF Investigation Protocols must be followed

UNIVERSITY OF FLORIDA PRACTICE PLAN AFFILIATES

In addition to the specific standards outlined below, for any matters that would reasonably be considered material to UF, a DSO or any affiliate entity, or that would generate significant media attention, the President will confer with the BOT Chair and notify the BOT Vice Chair, and notify the full BOT in case of significant media attention. It is understood that health, safety and operational emergencies may preclude advance notice. If in doubt as to materiality, administrators will err on the side of assuming a matter is material. The approvals below are in addition to any approvals required by the Practice Plan Boards.

Actions Requiring Approval of the Full BOT	UF Liaison	Additional Requirements and Notes
Appointments to Practice Plan Boards	President	Except UF Board Chair appointees to the Practice Plan
		Boards and Ex-Officio members, all appointees begin
		serving upon approval of the BOT
Debt	SVP Health	BOG approval also required (unless excepted by BOG debt
	Affairs	management guidelines)
Create a New Entity, Subsidiary, or Merger	General	
	Counsel	
Amend Articles of Incorporation	General	
	Counsel	
Operating Budget	SVP Health	Delineation of authorized expenditures is required in
	Affairs	budget submission to the BOT.
		Chair and Vice to review proposed operating budgets prior
		to full board approval
Actions requiring Approval of UF President and BOT Chair, and	UF Liaison	Additional Requirements and Notes
Notice to BOT Vice Chair		
Capital Budget >\$10M	SVP Health	
	Affairs	
Capital Facilities Projects >\$10M	COO	
Real Estate:	COO	Not required for gifts
 purchase or sale of real property; 		
2. easements >25 years;		

leases ≥10 years;		
4. leases >50k square feet; or		
5. leases ≥ \$10M		
Goods and Services Transactions:	SVP Health	
 ≥\$10M total value; 	Affairs	
2. ≥\$2M per year; or		
>10 years and exclusive		
Amend Bylaws	General	
	Counsel	
Settlement of Legal Claims >\$1M	General	
	Counsel	
Actions requiring Approval of UF President After Conferring	UF Liaison	Additional Requirements and Notes
with BOT Chair and Notice to BOT Vice Chair		
Hiring, Firing and Compensation of Chief Executive Officer (if	President	Market support for compensation is required;
any)		UF Hiring Protocols must be followed
Settlement of Legal Claims ≥\$750k and <\$1M	General	
	Counsel	
Actions Requiring Approval of UF President Only	N/A	Additional Requirements and Notes
Capital Budget >\$2M and ≤\$10M		
Capital Facilities Projects >\$2M and ≤\$10M		
Settlement of Legal Claims <\$750k		
Internal Investigations		UF Investigation Protocols must be followed

UNIVERSITY OF FLORIDA DSOs AND AFFILIATES - OTHER

In addition to the specific standards outlined below, for any matters that would reasonably be considered material to UF, a DSO or any affiliate entity, or that would generate significant media attention, the President will confer with the BOT Chair and notify the BOT Vice Chair, and notify the full BOT in case of significant media attention. It is understood that health, safety and operational emergencies may preclude advance notice. If in doubt as to materiality, administrators will err on the side of assuming a matter is material. The approvals below are in addition to any approvals required by the DSO or Affiliate Boards.

Actions Requiring Approval of the Full BOT	UF Liaison	Additional Requirements and Notes
Appointments to DSO/Affiliate Boards	President	Except UF Board Chair appointees and Ex-Officio members,
		all appointees begin serving upon approval of the BOT
Dala	0	DOC
Debt	Organization	BOG approval also required (unless excepted by BOG debt
	Leader	management guidelines)
Create a New Entity, Subsidiary, or Merger	General	
	Counsel	
Amend Articles of Incorporation	General	
	Counsel	
Operating Budget	Organization	Delineation of authorized expenditures is required in
	Leader	budget submission to the BOT.
		Chair and Vice to review proposed operating budgets prior
		to full board approval
Actions requiring Approval of UF President and BOT Chair, and	UF Liaison	Additional Requirements and Notes
Notice to BOT Vice Chair		
Capital Budget >\$10M	Organization	
	Leader	
Capital Facilities Projects >\$10M	COO	
Real Estate:	COO	Not required for gifts
 purchase or sale of real property; 		
2. easements >25 years;		
leases ≥10 years;		

4. leases >50k square feet; or5. leases ≥\$10M		
Goods and Services Transactions: 1. ≥\$10M total value;	Organization Leader	
2. ≥\$2M per year; or 3. >10 years and exclusive	Leader	
Amend Bylaws	General Counsel	
Settlement of Legal Claims >\$1M	General Counsel	
Actions requiring Approval of UF President <i>After</i> Conferring with BOT Chair and Notice to BOT Vice Chair	UF Liaison	Additional Requirements and Notes
Hiring, Firing and Compensation of Chief Executive Officer (if any)	President	Market support for compensation is required; UF Hiring Protocols must be followed
Settlement of Legal Claims ≥\$750k and <\$1M	General Counsel	
Actions Requiring Approval of UF President Only	N/A	Additional Requirements and Notes
Capital Budget >\$2M and ≤\$10M		
Capital Facilities Projects >\$2M and ≤\$10M		
Settlement of Legal Claims <\$750k		
Internal Investigations		UF Investigation Protocols must be followed



COMMITTEE ON GOVERNANCE, GOVERNMENT RELATIONS AND INTERNAL AFFAIRS

ACTION ITEM GGRIA 4.2 **September 6, 2019**

SUBJECT: Amendments to Collective Bargaining Agreements

BACKGROUND INFORMATION

The University of Florida bargaining teams have reached tentative agreements with unions representing faculty, graduate assistants, UPD Lieutenants and USPS staff, regarding amendments to their respective collective bargaining agreements ("CBAs"). These amendments provide for the following:

A. United Faculty of Florida (Faculty):

- A 1% across the board increase.
- A 2% merit pool to be distributed in accordance with the CBA and departmental bylaws.
- An additional \$200 salary increase for 9-month faculty earning less than \$55,000.
- An additional \$325 salary increase for 12-month faculty earning less than \$67,000.

The salary increases and one-time payments are effective October 1, 2019.

B. Graduate Assistants United (Graduate Assistants):

- A \$100 across the board increase.
- Payment of mandatory transportation (\$9.44/credit hour) and health (\$15.18/credit hour) fees on behalf of graduate assistants. For a graduate assistant taking a standard course load, this is the equivalent of a \$606 per person salary increase.

The \$100 increase is effective October 1, 2019. The fee payment is effective January 2020.

C. Police Benevolent Association (UPD Lieutenants):

 Provide Lieutenants with flex time for hours worked when on-call or when called back to work beyond their normal work schedule.

D. American Federation of State, County, Municipal Employees (USPS Staff):

- Changes performance evaluation process to be consistent with the University's UF Engaged Initiative.
- A 2.0% merit pool.
- A 1.0% across the board increase.
- Increase to minimum wage from \$13 per hour to \$14 per hour.

The salary increases and the minimum wage increase are effective October 1, 2019.

The unions affiliated with each of the above employee groups are in the process of holding ratification votes of their memberships. The tentative agreements are not final until ratified by both the union memberships and the UFBOT.

PROPOSED COMMITTEE ACTION

The Committee on Governance, Government Relations and Internal Affairs is asked to recommend for approval by the BOT that, subject to ratification by the respective unions, the UFBOT ratifies the tentative agreements amending the CBAs as outlined above.

ADDITIONAL COMMITTEE CONSIDERATIONS

None	
Submitted by: Joseph Glover, Senior Jodi Gentry, Vice Presi	Vice President and Provost ident for Human Resources
Approved by the University of Florid	a Board of Trustees, September 6, 2019
Morteza Hosseini Chair	W Kent Fuchs President and Corporate Secretary



COMMITTEE ON GOVERNANCE, GOVERNMENT RELATIONS AND INTERNAL AFFAIRS ACTION ITEM GGRIA 5.3 September 6, 2019

SUBJECT: UF Regulation 3.0375: Tuition Cost

BACKGROUND INFORMATION

The proposed regulation amendment updates the regulation to reflect the current tuition set by the legislature for the 2019-20 academic year. Effective July 1, 2019, the repeat surcharge increased from \$190.84 to \$192.85, as set by the BOG. In addition, the regulation has been updated to amend the excess hour surcharge fee to apply a 100% percent surcharge to first time in college students entering in Summer 2019 for coursework that exceeds 120% of their degree requirements.

PROPOSED COMMITTEE ACTION

The Committee on Governance, Government Relations and Internal Affairs is asked to recommend for approval by the BOT amendments to UF Regulation 3.0375 as set forth above.

ADDITIONAL COMMITTEE CONSIDERATIONS

None	
Supporting Documentation Included:	Tuition Regulation
Submitted by: Amy M. Hass, Vice Pre	esident and General Counsel
Approved by the University of Florid	a Board of Trustees, September 6, 2019
Morteza Hosseini Chair	W Kent Fuchs President and Cornorate Secretary

NOTICE OF PROPOSED REGULATION AMENDMENT

Date: June 6, 2019

REGULATION TITLE:

REGULATION NO.:

Tuition Cost

3.0375

SUMMARY: The proposed regulation amendment updates the regulation to reflect the current tuition set by the legislature for the 2019-20 academic year. Effective July 1, 2019, the repeat surcharge will increase from \$190.84 to \$192.85, as set by the BOG. In addition, the regulation has been updated to amend the excess hour surcharge fee to apply a 100% percent surcharge to first time in college students entering in Summer 2019 for coursework that exceeds 120% of their degree requirements.

AUTHORITY: BOG Regulations 1.001, 7.001 and 7.003.

COMMENTS CONCERNING THE PROPOSED REGULATION AMENDMENT SHOULD BE SUBMITTED WITHIN 14 DAYS OF THE DATE OF THIS NOTICE TO THE CONTACT PERSON IDENTIFIED BELOW. The comments must identify the regulation you are commenting on.

THE PERSON TO BE CONTACTED REGARDING THE PROPOSED REGULATION AMENDMENT IS: Stephanie M. Fisher, Legal Assistant II, 123 Tigert Hall, Post Office Box 113125, University of Florida, Gainesville, Florida 32611, 352-392-1358 office, 352-392-4387 facsimile, regulations@ufl.edu.

NAME OF PERSON WHO APPROVED THE PROPOSED REGULATION AMENDMENT: Joseph Glover, Provost and Senior Vice President for Academic Affairs.

THE FULL TEXT OF THE PROPOSED REGULATION AMENDMENT IS ATTACHED TO THIS NOTICE.

REGULATIONS OF THE

UNIVERSITY OF FLORIDA

3.0375 Tuition Cost.

- (1) Tuition Cost shall be defined as tuition and fees assessed to students for enrollment in credit courses at the University of Florida. Tuition Cost consists of the following tuition and fees:
- (a) Resident Tuition Cost, comprising the following, shall be defined as the tuition and fees charged an enrolled student who qualifies as a Florida resident as defined in BOG Regulation 7.005 and Section 1009.21 Fla. Stat.:
 - 1. Resident Tuition;
 - 2. Tuition Differential;
 - 3. Student Financial Aid Fee;
 - 4. Capital Improvement Trust Fund Fee;
 - 5. Transportation Access Fee;
 - 6. Health Fee;
 - 7. Athletic Fee;
 - 8. Activity and Service Fee; and
 - 9. Technology Fee.
- (b) Non-Resident Tuition Cost, comprising the following, shall be defined as the tuition and fees charged an enrolled student who does not qualify as a Florida resident as defined in BOG Regulation 7.005 and Section 1009.21 Fla. Stat.:
 - 1. Resident Tuition;
 - 2. Tuition Differential;

- 3. Non-Resident Fee;
- 4. Student Financial Aid Fee;
- 5. Non-Resident Student Financial Aid Fee;
- 6. Capital Improvement Trust Fund Fee;
- 7. Transportation Access Fee;
- 8. Health Fee;
- 9. Athletic Fee;
- 10. Activity and Service Fee; and
- 11. Technology Fee.
- (2) Enrollment shall be defined as consisting of two components:
- (a) Formal registration in one or more credit courses approved and scheduled by the University; and,
- (b) Payment of Tuition Costs, or other appropriate arrangements for payment (deferment or third-party billing) for the courses in which the student is registered as of the end of the drop/add period.
- (3) A student is liable for Tuition Costs associated with all courses for which the student is registered at the end of the drop/add period. The Tuition Cost payment deadline is 3:30 p.m. Friday of the second week of class.
- (4) Except for those Tuition Costs set forth in sections (5) and (6) of this regulation, the following are the Tuition Costs, which, in addition to the student health, athletic, activity and service, and transportation access fees that are set forth in UF Regulation 3.0372, shall be levied and collected for the 2018–192019-20 academic year:

(a) Undergraduate Courses Charged per Student Credit Hour 2018-192019-20:

Resident Tuition	\$105.07
Tuition Differential	\$44.17
Capital Improvement Trust Fund	\$6.76
Student Financial Aid	\$5.25
Technology	\$5.25
Non-Resident Fee	\$707.21
Non-Resident Student Financial Aid	\$35.36

- (b) Notwithstanding the foregoing paragraph (a), an undergraduate resident student may not be charged the Tuition Differential if the student was in attendance at the University before July 1, 2007 and has maintained continuous enrollment at the University, is a beneficiary of a prepaid tuition contract pursuant to Section 1009.98(2)(b), Fla. Stat., which was in effect on July 1, 2007 and which remains in effect, or if the student otherwise meets the criteria set forth for exemption from payment of the tuition differential in Section 1009.24(16)(b), Fla. Stat.
- (c) Notwithstanding the foregoing paragraph (a), if an undergraduate student is a beneficiary of a prepaid tuition contract pursuant to Section 1009.98(2)(b), Fla. Stat., purchased prior to July 1, 2024, the undergraduate resident tuition, paid on behalf of the student effective the Fall 2009 semester, will increase above the preceding fiscal year's assessed amount based on the actuarial reserve determined by the Florida Prepaid by the maximum percent allowed. Effective Fall 2014, the actuarial reserve percent change means that the undergraduate resident tuition amount paid on behalf of such a student will be \$105.07 per credit hour. Florida Prepaid

will pay on behalf of any such student any other fees that are covered by that student's prepaid tuition contract.

(0	1)	Graduate	Courses	Charged 1	er Student	Credit H	Iour 2018-19 20)19-20:

Resident Tuition	\$448.73
Capital Improvement Trust Fund	\$6.76
Student Financial Aid	\$22.43
Technology	\$6.56
Non-Resident Fee	\$690.21
Non-Resident Student Financial Aid	\$34.51

(e) College of Law (JD degrees) 2018-192019-20 (based on student admission date):

	2018 (per	Fall 2018 and later (annual charge)
Resident Tuition	credit hour) \$652.47	\$19,139.12
Capital Improvement Trust Fund	\$6.76	\$198.30
Student Financial Aid	\$32.62	\$956.86
Technology	\$5.25	\$154.00
Non-Resident Fee	\$527.14	\$15,462.78
Non-Resident Student Financial Aid	\$26.35	\$772.92

⁽f) College of Law (Environmental and Comparative LL.M. degrees) 2018-192019-20 (based on student admission date):

	Prior to Fall 2018 (per credit hour)	Fall 2018 and later (annual charge)
Resident Tuition	\$652.47	\$16,964.22
Capital Improvement Trust Fund	\$6.76	\$175.76
Student Financial Aid	\$32.62	\$848.12
Technology	\$5.25	\$136.50
Non-Resident Fee	\$527.14	\$13,705.64
Non-Resident Student Financial Aid	\$26.35	\$685.10

(g) College of Law (Tax and International Tax LL.M. degrees) 2018-192019-20 (based on student admission date):

	Prior to Fall 2018 (per credit hour)	Fall 2018 and later (annual charge)
Resident Tuition	\$724.97	\$18,849.22
Capital Improvement Trust Fund	\$6.76	\$175.76
Student Financial Aid	\$32.62	\$848.12
Technology	\$5.25	\$136.50
Non-Resident Fee	\$614.76	\$15,983.76
Non-Resident Student Financial Aid	\$30.73	\$798.98

(h)	College of Pharmacy (PharmD) Degree Annual Charge 2018-192019-20:	
	Resident Tuition	\$19,844.74
	Capital Improvement Trust Fund	\$243.36
	Student Financial Aid	\$992.22
	Technology	\$157.50
	Non-Resident Fee	\$22,041.40
	Non-Resident Student Financial Aid	\$1,102.06
(*)		10 102010 20
(i)	College of Medicine (MD) Degree Annual Charge 20	18-19 <u>2019-20</u> :
	Resident Tuition	\$32,743.70
	Capital Improvement Trust Fund	\$270.40
	Student Financial Aid	\$1,637.18
	Technology	\$157.50
	Non-Resident Fee	\$27,847.86
	Non-Resident Student Financial Aid	\$1,392.38
(j)	College of Veterinary Medicine (DVM) Degree Annu	al Charge 2018-192019-20:
	Resident Tuition	\$25,248.16
	Capital Improvement Trust Fund	\$270.40
	Student Financial Aid	\$1,262.40
	Technology	\$157.50
	Non-Resident Fee	\$19,976.40
	Non-Resident Student Financial Aid	\$998.80

(k) College of Dentistry (DMD) Degree Annual Charge 2018-192019-20:

Resident Tuition	\$37,563.52
Capital Improvement Trust Fund	\$270.40
Student Financial Aid	\$1,878.16
Technology	\$157.50
Non-Resident Fee	\$25,219.78
Non-Resident Student Financial Aid	\$1,260.98

(l) College of Public Health and Health Professions (DPT) Degree Annual Charge 2018–192019-20:

Resident Tuition	\$19,522.30
Capital Improvement Trust Fund	\$263.64
Student Financial Aid	\$976.10
Technology	\$157.50
Non-Resident Fee	\$8,800.00
Non-Resident Student Financial Aid	\$440.00

(m) College of Public Health and Health Professions (MPH) Degree Annual Charge 2018–192019-20:

Resident Tuition	\$13,201.82
Capital Improvement Trust Fund	\$162.24
Student Financial Aid	\$660.08
Technology	\$157.50
Non-Resident Fee	\$16,565.24

NI D 1 4	C4 14	T: 1	A : 1
Non-Resident	Student	rinanciai	Ala

\$828.26

(n) College of Public Health and Health Professions (MPH) 42-Hour Accelerated Degree Annual Charge 2018–192019-20:

Resident Tuition	\$11,551.56
Capital Improvement Trust Fund	\$141.96
Student Financial Aid	\$577.56
Technology	\$157.50
Non-Resident Fee	\$14,494.56
Non-Resident Student Financial Aid	\$724.72

(o) College of Medicine Physician's Assistant Program Courses Charge Per Credit Hour 2018–192019-20:

Resident Tuition	\$590.87
Capital Improvement Trust Fund	\$6.76
Student Financial Aid	\$29.54
Technology	\$6.56
Non-Resident Fee	\$793.74
Non-Resident Student Financial Aid	\$39.68

(p) College of Design, Construction, and Planning Graduate Courses Charge Per Credit Hour 2018-192019-20:

Resident Tuition	\$539.49
Capital Improvement Trust Fund	\$6.76

Student Financial Aid	\$26.97
Technology	\$6.56
Non-Resident Fee	\$690.21
Non-Resident Student Financial Aid	\$34.51

(5) Pursuant to Section 1001.7065, Fla. Stat., the University of Florida has established the Preeminent State Research University Institute for Online Learning ("UF Online"). Tuition Costs levied and collected per credit hour for undergraduate students enrolled in this program for the 2018-192019-20 academic year shall be as follows:

Resident Tuition	\$78.80
Tuition Differential	\$33.12
Capital Improvement Trust Fund	\$6.76
Resident Student Financial Aid	\$5.25
Technology	\$5.25
Resident Tuition and Fees per credit hour	\$129.18
Non-Resident Tuition and Fees	Non-resident tuition is set at market rates and is program specific. Tuition and fees may be found at http://ufonline.ufl.edu/costs

(6) Tuition costs levied and collected for self-funded courses and programs are determined pursuant to BOG Regulation 8.002 and University of Florida Regulation 3.0376.

Tuition costs for market rate programs other than UF Online are levied and collected at the rates set forth at http://www.distance.ufl.edu/market-rate/.

- (7) Pursuant to Section 1009.285, Fla. Stat., each student enrolled in the same undergraduate course more than twice, shall be assessed an additional \$190.84\\$192.85 per credit hour charge in addition to the Tuition Costs outlined above in section (4) or (5), for each such course.
- (8) An Excess Hour Surcharge shall be assessed to an undergraduate student for each credit hour in excess of the number of credit hours required to complete the baccalaureate degree program in which the student is enrolled. The University will calculate an excess hour threshold for each student based on the number of credit hours required for the degree. For any student who changes degree programs, the excess hour threshold must be adjusted only if the number of credit hours required to complete the new degree program exceeds that of the original degree program. The University will follow the definitions of required credit hours and other provisions governing the surcharge as set forth in BOG Regulation 7.003. The excess hour surcharge shall become effective for students who enter a state university for the first time and maintain continuous enrollment is as follows:
- (a) For the 2009-10 and 2010-11 academic years, an excess hour surcharge equal to 50 percent of the tuition rate as set forth in section (4) or (5), as applicable, for each credit hour in excess of 120 percent;
- (b) For the 2011-12 academic year, an excess hour surcharge equal to 100 percent of the tuition rate as set forth in section (4) or (5), as applicable, for each credit hour in excess of 115 percent; and
- (c) For the 2012-13 academic year through the 2019 spring term, and thereafter, an excess hour surcharge equal to 100 percent of the tuition rate as set forth in section (4) or (5), as applicable, for each credit hour in excess of 110 percent; and-

- (e)(d) For the 2019 summer term and thereafter, an excess hour surcharge equal to 100 percent of the tuition rate as set forth in section (4) or (5), as applicable, for each credit hour in excess of 120 percent.
- (9) Any person classified as an out-of-state resident who has been appointed as a graduate assistant for at least 0.25 FTE shall be charged resident Tuition Costs. Upon completion of the appointment, such person shall be charged resident Tuition Costs for the remainder of his or her graduate career in any semester in which he or she receives a waiver of all tuition fees or all tuition fees are paid from University funds. If the student loses the waiver or tuition remission under this provision for any semester, he or she shall be liable for Tuition Costs for that semester based on his or her out-of-state residency classification. Any graduate student classified as an out-of-state resident who is receiving a full fellowship may be charged resident Tuition Costs.
- (10) The Provost has the authority to designate programs in which Non-Resident Tuition Cost, or any portion thereof, are waived when such waiver is in support of the mission of the University and is consistent with policies specifically approved by the Board of Trustees.
- (11) For the 2018-192019-20 academic year the President or the President's designee has the authority to waive \$2.00 per credit hour of the Capital Improvement Trust Fund fee for graduate students holding appointments as graduate assistants or graduate associates.

Authority: BOG Regulations 1.001, 7.001 and 7.003.

History--New 9-10-02, Amended 9-19-03, 1-11-05, 7-19-05, 11-22-05, 9-8-06, 7-24-07, 1-9-08, 9-5-08 (BOT Approval), 10-3-08 (BOG Approval), 7-9-09 (BOG Approval), 9-11-09 (BOT Approval), 10-27-09 (BOG Approval), 10-8-10 (BOT Approval), 10-19-10 (BOG Approval), 7-5-11 (BOG Approval), 9-6-11 (BOT Approval), 6-8-2012 (BOT Approval), 8-3-2012 (BOG Approval), 7-8-13 (BOG Approval), 9-3-13 (BOT Approval), 12-6-13 (BOT

Approval), 1-28-14 (BOG Approval), 6-6-14 (BOT Approval), 7-9-14 (BOG Approval), 6-4-15 (BOT Approval), 6-22-15 (BOG Approval), 6-9-16 (BOT Approval), 7-8-16 (BOG Approval), 6-8-17 (BOT Approval), 6-30-17 (BOG Approval), 6-7-18 (BOT Approval), 6-29-18 (BOG Approval), (BOG Approval).



COMMITTEE ON GOVERNANCE, GOVERNMENT RELATIONS AND INTERNAL AFFAIRS ACTION ITEM GRIA4 September 6, 2019

SUBJECT: Direct Support Organization-Board Appointments

BACKGROUND INFORMATION

Pursuant to University of Florida Governance Enhancements adopted by the University of Florida Board of Trustees on December 7, 2018, all appointments of Directors to University Direct Support Organizations must be approved by the University of Florida Board of Trustees.

The UF Foundation Executive Board has requested the following individuals be approved to their board:

- 1. Chris Malachowsky
- 2. David Nelms
- 3. Christy Powell

PROPOSED COMMITTEE ACTION

The Committee on Governance, Government Relations and Internal Affairs is asked to approve the individuals listed above and in the board materials for recommendation to the Board of trustees for approval on the Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

None.	
Supporting Documentation Included: <u>See a</u>	ttached_
Submitted by: W. Kent Fuchs, President	
Approved by the University of Florida Boa	rd of Trustees, June 6, 2019
Morteza Hosseini Chair	W Kent Fuchs President and Corporate Secretary



Slate of Nominees

Executive Board | Summer 2019

CHRIS A. MALACHOWSKY, ELECTED DIRECTOR

UF, BSEE '80; Santa Clara University, MSCS 86 - Los Altos, CA

Company: NVIDIA Corp. Title: Co-Founder

NVIDIA Corp. is a global technology company in visual and parallel computing, best known for graphics processors. The field has expanded to encompass video games, movie production, medical diagnosis, scientific research and, more recently, artificial intelligence. Chris is now retired from day-to-day operations, serving as a member of the executive staff and senior technology executive for the company. He is a recognized authority on integrated-circuit design and methodology and has authored close to 40 patents. Previously, Chris held engineering and technical leadership positions at Hewlett Packard and Sun Microsystems.

Chris is married to Melody Malachowsky. The couple's foundation, The Chris and Melody Malachowsky Family Foundation, focuses on support for charities working to combat health, environment and poverty issues. Chris and Melody have three children: Ryan, 31, Spencer, 28, and Parker, 23.

Career/Professional Affiliations:

- Computer History Museum Board
- Hiller Aviation Museum Board
- Los Angeles County Museum of Art's Art & Technology Lab

UF Affiliations:

Engineering – West Coast Advisory Board and Dean's Advisory Board; Past – Engineering Campaign Council; Awards – Engineering Innovation Award, 2011, UF Distinguished Alumnus, 2011, Electrical & Computer Engineering Academy, 2009 inductee and Florida Inventors Hall of Fame, 2019

UF Family:

Spouse, Melody Malachowsky (UF '81, Economics, Non-Graduate)

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DRAFT 7/23/2019



Slate of Nominees

UFF Executive Board | Summer 2019

DAVID W. NELMS, ELECTED DIRECTOR

UF, BSME, '83; Harvard, MBA – Lake Lure, NC

Company: Discover Financial Services
Title: Chair and CEO (Retired)

David recently retired from Discover Financial Services after a 20-year career. He began his career at Discover as president and COO in 1998, becoming CEO in 2004 and elected as board chair in 2009. David successfully led the company through a \$3.8 billion financial crisis, while overseeing all Discover branded financial services, the Discover Network, PULSE and Diners Club International. He previously worked at MBNA America Bank, vice chair; Progressive Insurance, senior product manager; and Bain & Company, management consultant.

David is married to Daryl Nelms who operates Swiftwater Farm, an equestrian facility in Mill Spring, North Carolina. The couple has three children: Bradlee, 32, Daniel, 30, and Steven, 27.

Career/Professional Affiliations:

- CDW Board Member
- Federal Reserve Bank of Chicago Board Member
- Executives Club of Chicago
- Federal Reserve Board of Governors

UF Affiliations:

Alumni Association joint life member, Notable Gator; Past – UFF Chicago Regional Council; Awards – UF Distinguished Alumnus, 2010

UF Family:

Spouse, Daryl B. Nelms (UF BHSPT '83); Parents, Warren B. Nelms (UF BEE '59) and Patsy Nelms (UF BA '59); Sibling, Sandra N. Moore (UF BSECI '86); Niece, Shannon P. Moore (UF BSA '15, MS '18); Uncle, Arthur K. Black (UF 'LLB '29); Aunt, Lassie G. Black (UF '40); and Cousin, Carolyn B. Davis (UF BS '58).



Slate of Nominees

UFF Executive Board | Summer 2019

CHRISTY POWELL, ELECTED DIRECTOR

UF, BA Zoology '71 – Coral Gables, FL/Banner Elk, NC

Company: Powell Family Foundation

Title: Secretary

Christy helps manage the Powell Family Foundation with interests in education, health, social/human services, arts, religion, sports and recreation. She is highly involved in their local community and has served on the board of the National YoungArts Foundation, Young Patronesses of the Opera (past president) and Junior League of Miami (past vice president).

Christy is married to Earl Powell, who serves as chair emeritus and co-founder of the oldest private equity firm in the Southeast, Trivest Partners. He helped establish and served as chair of the UF Investment Corporation and is a former Trustee. Earl has two sons: Wayne, 56, and Brett, 52.

Career/Professional Affiliations:

- Young Patronesses of the Opera member
- Stephens College Trustee (Columbia, MD)

UF Affiliations:

President's Council, Academy of Golden Gators Lifetime Volunteer Award; Past – Harn National Council and UF Women's events; Awards – Academy of Golden Gators Lifetime Volunteer Award, 2017

UF Family:

Spouse, Earl Powell (UF '60, Liberal Arts, Non-Graduate); Sibling, Patricia Engman, deceased (UF JD '69)

Summary of 2020-2021 UF Legislative Budget Requests

<u>UF - Top 5 National Ranking Operating Support</u>: This request builds on the University of Florida's primary goal, established by the UF Board of Trustees in partnership with the Board of Governors, to become one of the nation's top 5 public universities as recognized by U.S. World & News Report. \$50M, recurring funds.

<u>Reporting Form</u>

<u>Center for Application of Artificial Intelligence (CAAI)</u>: The mission of the center is to position Florida as a national leader in the application and commercialization of AI through industry partnerships, education, innovative research, and community outreach. The Center will be a statewide resource that works with industry, the military, government, and the community to build Florida's AI economy and become a world leader in applied AI research, education, technology, and AI systems analysis. \$3,837,000, recurring funds. Reporting Form

<u>iCoast</u>: Through full implementation of iCoast, at the Whitney Lab, Whitney, along with partners at the Herbert Wertheim College of Engineering, College of Liberal Arts and Sciences, College of Veterinary Medicine, and Institute of Food and Agricultural Sciences (IFAS), hopes to coordinate the monitoring of key information around Florida's coast, enabling rapid response to vital state issues, such as red tide events, hurricanes, contaminant releases, and other coastal impacts. iCoast has the goal to revolutionize the way researchers and the public monitor Florida's coastline, allowing for coordinated, comprehensive environmental assessments of water quality and marine biodiversity that scientists can use to rapidly inform the public. \$1,065,000, non-recurring funds. Reporting Form

UF IFAS' Legislative Budget Requests

<u>Demonstration of Reducing Residential Water Quality Impacts:</u> The purpose of this project is to scientifically demonstrate a reduction of impacts from the urban sector on Florida's environment through a variety of activities on residential yards. Researchers will implement and demonstrate the use of soil amendments and other scientifically-proven methods for use of irrigation to residential yards, including compost and other materials. \$920,000, non-recurring funds. <u>Reporting Form</u>

Florida 4-H Environmental Education Program: The Florida 4-H Environmental Education Program will educate Florida's youth about the environment as a means of preserving Florida's soil, air, and water. Youth in grades K-12 will engage in non-formal education, delivered through facilitated inquiry and discovery, by means of overnight, day-long, weekend, and weeklong Environmental Stewardship and Agricultural Sustainability education programs through Florida 4-H, which is based at the University of Florida. \$1,625,000, non-recurring funds. Reporting Form

<u>Algal Bloom Research & Mitigation:</u> The central goals of this project are to provide science-based guidance and assistance for implementation of the most effective harmful algal blooms (HAB) mitigation strategies associated with regional watersheds and specific aquatic ecosystems in Florida. Additionally, these funds will allow UF IFAS to generate workforce-ready professionals aware of HAB issues. \$1,745,000, non-recurring funds. Reporting Form

<u>UF IFAS Workload</u>: This is a formula-based request that the Board of Governors typically includes in its system request. The request for UF/IFAS Workload addresses three separate priorities of the University of Florida in their strategic plan: (1) to have "an exceptional academic environment, achieved by a diverse community of students, faculty, and staff;" (2) "growth in research and scholarship that improves the lives of the world's citizens;" and 3) to have "a physical infrastructure and efficient administration and support structure that enable preeminence." \$3,882,213, recurring funds. <u>Reporting Form</u>

State University System Florida Board of Governors 2020-2021 Legislative Budget Request Instructions Forms I and II

The main objective of Form I and Form II is to align budget issues and dollar values with the goals and objectives of the strategic priorities and the 2019 University Accountability Plan established by each university.

For FY 2020-2021, each university should submit one Form I and Form II for each university-unique budget issue and/or any system-wide issue identified as a critical system-wide need. Any issues unique to a branch campus or a special unit (e.g., IFAS Workload Initiative) should not be rolled into the main campus request, but reflected separately by use of the forms provided.

For system-wide issues, consideration will be given to issues that allow for greater efficiencies through shared system resources or identified as a system-wide need. If requesting funds as such, please list all university participants of the initiative and check the box "Shared Services/System-Wide Issue".

For unique issues identified by a university, please check the box "Unique Issue for FY 2020-2021". The date of your university board of trustees' approval for the LBR issue <u>must</u> be included on the Form I.

Please keep in mind that all issues submitted for consideration by the Board should align with the goals and objectives of the strategic priorities and accountability plan established by each university.

State University System Education and General 2020-2021 Legislative Budget Request Form I

University(s):	University of Florida
Issue Title:	UF- Top 5 National Ranking Operating
	Support
Date Issue Approved by University	September 6, 2019
Board of Trustees:	
Recurring Funds Requested:	\$50,000,000
Non-Recurring Funds Requested:	
Total Funds Requested:	\$50,000,000
Please check the issue type below:	
Shared Services/System-Wide Issue for	
Fiscal Year 2020-2021	
Unique Issue for Fiscal Year 2020-2021	X

I. Description -

Since 1853, the University of Florida has been committed to increasing its level of excellence to provide students and Florida with opportunities to succeed that are unique in Florida. This commitment stems from recognizing Florida's challenges are evolving and talented researchers, entrepreneurs, doctors, engineers and many more professionals will be necessary to identify sustainable solutions that will maintain Florida's reputation as an economic diver and leader across many industries and other areas of society. And over the last 6 years, this commitment has never been taken more seriously. UF moved from being the #17 public university to being ranked #14, #9 and #8 as of last year. But UF will not stop there.

To maintain UF's momentum, UF leadership recently launched an initiative to upgrade campus to a 21st-century living and learning environment that maximizes student achievement, faculty discovery and staff satisfaction. These expenditures, privately and publicly funded, will complement all continued investments to make UF a top 5 public university and support UF's ability to fulfill its missions of impactful research, academic excellence and public service and to improve accessibility.

Additionally, this specific request builds on the University of Florida's over-arching goal, established by the UF Board of Trustees in partnership with the Board of Governors, to become one of the nation's top 5 public universities as recognized by U.S. News & World Report. UF has already demonstrated remarkable, sustained progress towards this

goal and remains focused on executing this mission. This pursuit, however, to become a top 5 public university, requires a significant investment of new public and private funds.

A sustained partnership with the State will support UF's continued goal of hiring world-class faculty that secure research contracts and grants and improve the student experience. UF has 28 graduate programs ranked among our nation's top 30, public or private. This is where much of world-changing innovation happens. From a research perspective, increased expenditures equate to advancing the State's knowledge and understanding of diseases, new technologies that enhance businesses and create new economies, security threats, and challenges that impact communities on a regular basis. This request allows UF to continue to improve the quality of life for Floridians by creating, attracting and supporting economic development initiatives. For example, the incubators and economic hubs that UF Innovate¹ organizes have generated more than \$6.4B in private investments, launched more than 2,000 startups and created 7,600 jobs. Of the 2,000 startups, many focus on bringing lifesaving gene therapies to market, creating systems to more safely and efficiently feed unique populations, and competing with Silicon Valley's research and development companies to provide resources for technology development and commercialization.

Moreover, UF supported more than 65,000 fulltime and part-time employees of the University and affiliated organizations statewide, generated external research funds exceeding \$800M, and cultivated an environment that encouraged UF visitors to spend \$479.8M in FY18.

This request, if funded, will help UF address other key initiatives and investments that play important roles in determining UF's national ranking and better enable UF to partner with the State to solve the most pressing issues of our time. UF has partnered with donor Herbert Wertheim, for example, to transform the College of Engineering's capabilities and achievements to realize the college's vision of "The 21st Century New Engineer." These sorts of innovations bolster Florida's competitiveness on the global stage for talent and will help attract innovators and investors to this state. Investments in research, outreach and education will even better prepare students for the workforce, create more vigorous streams of research in the emerging fields of cybersecurity, the Internet of Things and autonomous vehicles, attract larger grants and contracts, and increased outreach to Florida industries. And just as the College of Engineering will continue to gain national recognition, UF's national and international reputation will grow as crossdisciplinary teams of faculty tackle the 9 "Moonshots" as described in UF's 2019 Accountability Plan. Furthermore, increased funds will help UF implement a multitude of strategies that will support its goal of increasing the FTIC four-year graduation rate to 75% by 2022.

The requested funds, which could be funded through recurring increases in existing funding programs or otherwise, will be used in a variety of ways annually, including:

- Additional faculty and staff;
- Employment of support staff, such as laboratory managers and technicians, fiscal assistants, grants editors, and grants managers;
- Employment of postdoctoral scientists who will work shoulder to shoulder with STEM faculty in their laboratories;

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 $^{^{\}mathrm{1}}$ An umbrella organization uniting the four entities that drive the innovation ecosystem at UF

- Seed funds to enable faculty to experiment with new research avenues in preparation for submitting grant proposals;
- Modernization of laboratories and support facilities, such as laboratory animal care:
- Purchase of laboratory equipment;
- Establishment of world-class centers of excellence through the recruitment of National Academy-caliber scientists; and
- Compensation to assist in retaining and rewarding outstanding faculty members and graduate assistants.

In summary, UF is determined to become a top 5 public university in the US, greatly benefiting Florida's economy and workforce. With this goal comes aspirational targets and a strategic plan to meet them. However, incremental change will take time and requires continued investment to maintain the momentum. Despite this, the good news is UF is already competing among the best of the best universities in the nation and that is good for our state and the entire State University System.

With the support of the Board of Governors, Legislature and Governor DeSantis, UF will not only be a preeminent university nationally, but it will become a top destination for the very best students, faculty, and researchers.

II. Return on Investment -

Continued investment in the University of Florida is a fiscally responsible and strategic investment that benefits all Floridians. The outcomes include, but are not limited to:

- Supporting UF's goal of becoming a top 5 public university, as ranked by U.S.
 News & World Report. As of 2018, UF is ranked #8 in public universities by U.S.
 News & World Report.
- Hiring and maintaining world-class faculty and researchers to prepare Florida's students for a competitive workforce in strategic areas of emphasis.
- Reducing the student to faculty ratio from 19:1 to 16:1, which will improve students' experience and outcomes.
- Increasing the percentage of students that graduate in 4 years or less.
- Hiring new faculty to help UF continue to secure external grants and contracts, which totaled more than \$865M in FY18. Continued investment will assist UF in reaching its goal of exceeding \$1B in research contracts and grants on an annual basis.
- Supporting the growth of graduate and undergraduate programs through the hiring of additional faculty.
- Supporting "moonshot initiatives," which will solve some of society's most pressing problems while redefining the role of a land grant university².

2020-2021 LBR

² UF launches bold initiative to tackle society's biggest problems (4 October 2018). Retrieved from https://news.ufl.edu/articles/2018/10/uf-launches-bold-initiative-to-tackle-societys-biggest-problems.html

• Providing one of the best value educations in the nation through increased scholarships and graduate assistantships, increasing the percentage of graduates with no student-loan debt.

More importantly, state investments will support the University of Florida as it continues to achieve world-class recognition and improve on key metrics that further enhance student and faculty success.

Key metrics that the U.S. News & World Report and other evaluators use include:

- Student retention and graduation rates
- Freshman retention
- Student/Faculty ratio
- Class size
- Faculty resources
- Total Research Expenditures
- Federal Research Expenditures
- National Academy Members
- Faculty Awards
- Doctorates Granted
- Average SAT
- Postdoctoral Fellows
- Alumni Giving Rate
- National Reputation

III. Facilities (*If this issue requires an expansion or construction of a facility, please complete the following table.*):

	Facility Project Title	Fiscal Year	Amount Requested	Priority Number
1.	N/A			
2.				

2020-2021 Legislative Budget Request Education and General Position and Fiscal Summary Operating Budget Form II

(to be completed for each issue)

University:	University of Florida
Issue Title:	UF Top 5 National Ranking
	Operating Support

	RECURRING	NON- RECURRING	TOTAL
		11200111111	
Positions			
Faculty	125.00	0.00	125.00
Other (A&P/USPS)	25.00	0.00	25.00
, ,			
Total	150.00	0.00	150.00
	=======	=======	=======
Salary Rate (for all positions i	,		• · · · • · · •
Faculty	\$11,718,750	\$0	\$11,718,750
Other (A&P/USPS)	\$1,500,000	\$0	\$1,500,000
Total	¢12.210.7E0		¢12.210.7E0
Total	\$13,218,750	\$0	\$13,218,750
Salaries and Benefits	\$17,625,000	\$0	\$17,625,000
Other Personal Services	\$0	\$0	\$0
Expenses	\$0	\$0	\$0
Operating Capital Outlay	\$0	\$0	\$0
Electronic Data Processing	\$0	\$0	\$0
Special Category (Specific)	\$0	\$0	\$0
UF- Top 5 National		\$0	\$0
Ranking Operating		\$0	\$0
Support	\$32,375,000	\$0	\$32,375,000
Total All Categories	\$50,000,000	\$0	\$50,000,000
	========	=======	========

State University System Florida Board of Governors 2020-2021 Legislative Budget Request Instructions Forms I and II

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For unique issues identified by a university, please check the box "Unique Issue for FY 2020-2021". The date of your university board of trustees' approval for the LBR issue <u>must</u> be included on the Form I.

Please keep in mind that all issues submitted for consideration by the Board should align with the goals and objectives of the strategic priorities and accountability plan established by each university.

State University System Education and General 2020-2021 Legislative Budget Request Form I

University(s):	University of Florida
Issue Title:	Center for Application of Artificial
	Intelligence
Date Issue Approved by University	September 6, 2019
Board of Trustees:	
Recurring Funds Requested:	\$1,780,688
Non-Recurring Funds Requested:	\$2,100,000
Total Funds Requested:	\$3,880,688
Please check the issue type below:	
Shared Services/System-Wide Issue for	
Fiscal Year 2020-2021	_
Unique Issue for Fiscal Year 2020-2021	X

I. Description -

The long-heralded impact of Artificial Intelligence (AI) is finally becoming not only a reality, but a business imperative for industry. Consider that McKinsey & Company found that the adoption of AI in businesses grew from 20% in 2017 to 47% in 2018. Accenture is now predicting that businesses that successfully apply AI could increase profitability by an average of 38% by 2035.

UF has both actively recruited faculty in this field and demonstrated national leadership in AI by recently launching the first NSF Industry/University Cooperative Research Center on Big Learning (the key driving force of the current AI movement) as the lead site in partnership with the University of Oregon and the University of Missouri. However, while several universities, including UF, have developed strong academic AI programs, as yet no individual state has created dedicated infrastructure to harness the power of AI to drive economic development.

Therefore, the LBR proposes to create the first Center for Application of Artificial Intelligence (CAAI), which will eventually be housed in the new Data Sciences & Information Technology building that will unite three of UF's leading colleges (College of Medicine, College of Engineering, and College of Pharmacy), along with a university-wide institute (Informatics Institute). Its mission will

be to position Florida as a national leader in the application and commercialization of AI through industry partnerships, education, innovative research, and community outreach. Hosted on the UF campus, the Center will establish a statewide resource that works with industry, the military, government, and the community to build Florida's AI economy and become a world leader in applied AI research, education, technology, and systems analysis. In so doing, the Center will:

- A. Coordinate and initiate increased collaborative interdisciplinary AI research between UF and industry.
- B. Assist in the creation and development of a Florida-based AI technology industry through efforts that would expedite commercialization of innovative AI technologies by taking advantage of the AI expertise at UF, high-technology incubators, entrepreneurs and the investment community, industrial parks, and industry-driven research centers.
- C. Provide a state resource for objective AI systems analysis.
- D. Develop education and outreach programs to prepare a qualified AI workforce and informed public.

The Center's leadership team and organizational structure will assure that truly leading-edge research and development of critical importance to the Florida and national economies are deployed, world-class students in multiple disciplines of AI are trained, and Florida industry reaps the full benefits of the Center's activities. The Center's leadership team will be comprised of highly experienced and successful innovators from the various AI related research fields, education, outreach, industrial collaboration, technology commercialization, and economic development. Its Director will be accountable for all mission activities of the Center and will be assisted in their efforts by a Steering Committee, and Associate Directors in Industrial Collaboration & Commercialization, Education & Outreach, and Program Development.

The Center will set a forward-looking Roadmap for AI development and deployment in Florida that brings together critical research, education, outreach and infrastructure assets to serve Florida industry. The Center will also serve in an advisory capacity to state leadership on key areas of AI development that are particularly impactful to the State of Florida.

Research

The Center will perform scholarly research and analysis of AI applications that contribute to a sustainable AI economy for Florida, supporting interdisciplinary teams of faculty to investigate AI technology and the societal and legal implications of its commercialization. The Center's Steering Committee will be comprised of industry, state and university representatives and will set a collaborative university research agenda that will focus on those areas that can most impact the State of Florida.

Impact of center research will be extended through the recruitment of five permanent research faculty who focus on developing applications and commercialization. The focus of their efforts will be on the application of AI across a host of industries and providing an interface for the private, state, and federal sectors. UF will match this investment with facilities and related costs to support proprietary and classified research and steadily grow complementary engineering expertise using funding from external sources such as industry or federal agencies.

Education and Workforce Development

Working closely with industry, the Center will develop standards for a workforce certification in applied AI. The Center will then develop content and programs to aide Florida workers to achieve certification and compete for new, AI-related high-wage jobs. An undergraduate certificate will also be developed, which will include 3 credits of AI industry experience via internships or coops. The Center will serve as a conduit to link students and companies utilizing the existing UF engineering extension network.

Industry Outreach

The Center will provide industry with access to cutting edge computing capabilities and world class expertise with the goal of accelerating the adoption of AI-enabled technology into the Florida economy. Such adoption is expected to greatly enhance the competitive position of Florida based industry.

User Facilities

Leveraging the existing High-Performance Computing infrastructure at UF, the Center will oversee the implementation of an AI user facility that will be available to SUS faculty and students along with companies in Florida. The computing resources will bring the power of AI to those individuals and enterprises which would otherwise not be able to harness the growing promise of AI. A \$2.1M non-recurring investment in the creation of a CPU/GPU based AI platform will provide a powerful tool for Florida R&D. It will operate as part of the existing High-Performance Computing facility at UF and housed in the UF Datacenter, which is already operationalized to serve users within and outside the SUS system, until the new Data Science & Information Technologies building is complete. No additional capital construction is required.

Impact on Strategic Plan

This effort not only strongly aligns with UF's strategic priorities and 2019 Accountability Plan, but it also supports the state's 2025 System Strategic Plan.

From UF's 2019 Accountability Plan, this effort will directly advance the first "Key Initiatives and Investments" and support UF's goal of becoming a Top 5 public university. Long-term it will also be vital in fulfilling a host of both performance-

based and preeminent research university funding metrics, such as the (A) Median Wages of Bachelor's Graduates Employed Full-time and (B) Science & Engineering Research Expenditures.

From *The Decade Ahead: UF Goals and Plan Forward*, this effort will help fulfill almost all UF Goals and Objectives. Examples include (A) Goal 2 Objectives 1, 3, and 4, (B) Goal 3 Objectives 1, 2, 3, and 4, (C) Goal 4 Objectives 1, 2, 3, and 4, (D) Goal 5 Objectives 1, 2, and 3, and (5) Goal 7 Objective 1.

As noted, this effort will simultaneous benefit industry and UF students and faculty. Industry will benefit from a nationally competitive STEM talent pipeline and access to modern training, facilities, and expertise. Faculty will benefit from more rapid exposure and advancement of their research into the marketplace, as well as new, stable, long-term funding opportunities. Students will benefit from unparalleled professional development experience in the innovation economy.

II. Return on Investment -

Creation of the center is expected to result in increased federal and industry support for research.

Strengthen the talent pipeline of students capable of working in AI-related fields who are already familiar with industry needs and practices.

Support the increasing number of jobs in the field of AI and profitability of this Florida industry.

Funding this LBR will also generate indirect economic benefits that are more difficult to quantify, but equally meaningful. The Center will provide Florida's AI industry with direct access to development and applied AI expertise. Such benefits will include joint opportunity pursuits with world-class faculty, the use of laboratory space and costly computing equipment, and direct guidance and support to address growing AI opportunities for and threats to industry.

III. Facilities (If this issue requires an expansion or construction of a facility, please complete the following table.):

	Facility Project Title	Fiscal Year	Amount Requested	Priority Number
1.	N/A			
2.				

2020-2021 Legislative Budget Request Education and General Position and Fiscal Summary Operating Budget Form II

University: University of Florida

Issue Title: Center for Application of Artificial Intelligence

(CAAI) in Florida

	RECURRING	NON-RECURRING	TOTAL
Positions			
Faculty	5.00	0.00	5.00
Other (A&P/USPS)	6.00	0.00	6.00
Total	11.00	0.00	11.00
Salary Rate (for all positions noted above)			
Faculty	\$620,000	\$0	\$620,000
Other (A&P/USPS)	\$511,811	\$0	\$511,811
Total	\$1,131,811	\$0	\$1,131,811
	=======	=======	=======
Salaries and Benefits	\$1,480,688	\$0	\$1,480,688
Other Personal Services	\$0	\$0	\$0
Expenses	\$300,000	\$0	\$300,000
Operating Capital Outlay	\$0	\$2,100,000	\$2,100,000
Electronic Data Processing	\$0	\$0	\$0
Special Category (Specific)	\$0	\$0	\$0
Interdisciplinary Research	\$0	\$0	\$0
Grants	\$0	\$0	\$0
	\$0	\$0	\$0
Total All Categories	\$1,780,688 ======	\$2,100,000 ======	\$3,880,688

State University System Florida Board of Governors 2020-2021 Legislative Budget Request Instructions Forms I and II

The main objective of Form I and Form II is to align budget issues and dollar values with the goals and objectives of the strategic priorities and the 2019 University Accountability Plan established by each university.

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For system-wide issues, consideration will be given to issues that allow for greater efficiencies through shared system resources or identified as a system-wide need. If requesting funds as such, please list all university participants of the initiative and check the box "Shared Services/System-Wide Issue".

For unique issues identified by a university, please check the box "Unique Issue for FY 2020-2021". The date of your university board of trustees' approval for the LBR issue <u>must</u> be included on the Form I.

Please keep in mind that all issues submitted for consideration by the Board should align with the goals and objectives of the strategic priorities and accountability plan established by each university.

State University System Education and General 2020-2021 Legislative Budget Request Form I

University(s):	University of Florida
Issue Title:	iCoast: Coastal Monitoring for
	Action
Date Issue Approved by University	September 6, 2019
Board of Trustees:	
Recurring Funds Requested:	
Non-Recurring Funds Requested:	\$1,065,000
Total Funds Requested:	\$1,065,000
Please check the issue type below:	
Shared Services/System-Wide Issue for	
Fiscal Year 2020-2021	_
Unique Issue for Fiscal Year 2020-2021	X

I. Description -

In 2018, Whitney Laboratory for Marine Bioscience ("Whitney")¹, a UF research and teaching facility, was selected to implement one of only eight university-wide "moonshots," iCoast: Coastal Monitoring for Action. Moonshoots are designed to address difficult societal problems and grand challenges through the collaboration of colleagues from key areas of the university, and iCoast will do just that.

Whitney, with its partners at the Herbert Wertheim College of Engineering, College of Liberal Arts and Sciences, College of Veterinary Medicine and Institute of Food and Agricultural Sciences (IFAS), will revolutionize the way researchers and the public monitor Florida's coastline, allowing for coordinated, comprehensive environmental assessments of water quality and marine biodiversity that scientists can deploy to rapidly inform the public. iCoast will span biological, chemical, physical, weather-related and infrastructure indicators, allowing the real-time management of threats and the most comprehensive picture of the coastal environment to date—ensuring that local and state decision-makers are equipped to make informed choices regarding their vulnerable coastal environments.

Using advanced sensors, including new technology in development at UF, a multidisciplinary team will collect data and develop a comprehensive database that

¹ Whitney is a significant player in coastal research, as well as molecular biology. Backed by the University of Florida, it is made up of 11 faculty-led research laboratories with 70 researchers and staff.

provides a picture of the health of coastal infrastructure and biological systems, from mangroves and aquatic creatures to bridges and piers. The sensors will detect early signs of infrastructure failure, contaminant release, and environmental and physiological change, and the data generated will allow real-time management of threats to the natural and built environments of the coasts.

The University of Florida's Office of Research has provided initial seed money for the iCoast "moonshot" through a highly competitive University initiative. Whitney is also seeking extramural support for the project, including this request, to specifically strengthen and deepen the assessment and development of the pilot site. Funding is needed for equipment, project management and a vessel to expand iCoast to a second key location in Florida. The full scope of the pilot and expansion is close to \$2M.

Funds are requested for a site operations coordinator to manage the logistics of collecting from combined monitoring equipment, two technicians to help compile the significant amounts of data collection from both water and fish indicators, and a portion of a communications staff member to share results with the public. Whitney is also requesting \$300,000 for equipment and new technologies to be deployed along the Matanzas River corridor. The equipment will include water sondes, acoustical tagging for fish species, drones used to collect samples from the locations as well as engineering new technology that puts all of these tools together in at least 6 core sampling stations in the area. The pilot staff model will be replicated for another location in Florida with one operations coordinator and local liaison, one technician and one site coordinator to help with logistics. Overall, there are three teams assembling monitoring equipment with over 20 researchers involved, so site coordination and data support are essential for the project to be successful. Another critical portion of the request is to purchase a vessel for the assessment of sites, to place technology and transport researchers to and from collection sites.

In summary, iCoast will leverage the strengths across the State and UF to tackle some of the most important issues facing coastal communities. The strengths of the high-tech skill set and location of Whitney and the depth and breadth of scientists and engineers working on these problems make this an exciting project to impact Florida's future.

II. Return on Investment -

Development of a nationally, unprecedented coastal monitoring system, iCoast: Coastal Monitoring for Action.

The information gathered from the iCoast project will improve Florida's environmental response to threats by creating an advanced and nimble assessment and monitoring system, increasing the density of monitoring tools using advanced technology. At least six collection platforms will be placed at two locations.

A forecasting system for Florida's coasts and predictive water quality modeling system will be developed that can be applied to assess threats to Florida's ecosystem, better informing resource managers and coastal residents.

Data systems will inform researchers and policymakers the status of Florida's coastal infrastructures and biological systems. The systems will be made available to the public and shared through Whitney's website.

This pilot and expansion will allow communities to respond more preemptively to threats facing Florida's well-being.

III. Facilities (*If this issue requires an expansion or construction of a facility, please complete the following table.*):

	Facility Project Title	Fiscal Year	Amount Requested	Priority Number
1.	N/A			
2.				

2020-2021 Legislative Budget Request Education and General Position and Fiscal Summary Operating Budget Form II

(to be completed for each issue)

University: University of Florida
Issue Title: Dast: Coastal Monitoring for Acti

	RECURRING	NON- RECURRING	TOTAL
- -			
Positions	0.00	0.00	0.00
Faculty (A & D (HCPC)	0.00	0.00	0.00
Other (A&P/USPS)	0.00	6.15	6.15
Total	0.00	6.15	6.15
	=======	=======	=======
Calama Data (for all monitions m	atad aharra)		
Salary Rate (for all positions n Faculty	\$0	\$0	\$0
Other (A&P/USPS)	\$0 \$0	\$252,000	·
Other (A&I / U3I 3)	ФО	\$232,000	\$252,000
Total	\$0	\$252,000	\$252,000
	=======	=======	=======
Salaries and Benefits	\$0	\$326,572	\$326,572
Other Personal Services	\$0 \$0	\$0	\$0
Expenses	\$0 \$0	\$373,428	\$373,428
Operating Capital Outlay	\$0 \$0	\$300,000	\$300,000
Electronic Data Processing	\$0 \$0	\$0	\$0
Special Category (Specific)	\$0 \$0	\$0 \$0	\$0 \$0
Research Vessle	\$0 \$0	\$65,000	\$65,000
Research vessie	\$0 \$0	\$0	\$0
	\$0 \$0	\$0 \$0	\$0 \$0
	φυ	ф0 	
Total All Categories	\$0	\$1,065,000	\$1,065,000
	=======	=======	========

State University System Education and General 2020-2021 Legislative Budget Request Form I

University(s):	UF/IFAS	
Issue Title:	Demonstration of Reducing	
	Residential Water Quality Impacts	
Recurring Funds Requested:		
Non-Recurring Funds Requested:	\$920,000	
Total Funds Requested:	\$920,000	
Please check the issue type below:		
Shared Services/System-Wide Issue for Fiscal Year 2020-2021		
Unique Issue for Fiscal Year 2020-2021		

I. Description - 1. Describe the service or program to be provided and how this issue aligns with the goals and objectives of the strategic priorities and the 2019 University Accountability Plan established by your institution (include whether this is a new or expanded service/program). If expanded, what has been accomplished with the current service/program? 2. Describe any projected impact on academic programs, student enrollments, and student services.

The purpose of this project is to scientifically demonstrate a reduction of impacts from the urban sector on Florida's environment through a variety of activities on residential yards. Researchers will implement and demonstrate the use of soil amendments and other scientifically-proven methods for use of irrigation to residential yards, including compost and other materials.

The project consists of identifying and amending soils in 200 diverse residential landscapes over a one-year period. This real-world demonstration project will determine the optimal amendment rate for a broader implementation state-wide. Soil amendments can come from a variety of sources, but they all share similar characteristics such as increased organic matter content and a variety of microbiology. Ultimately they may increase soil health, reduce irrigation needs and provide organic sources of nutrients for plants.

Additionally, irrigation water use will be measured to determine the effect of amendments when reducing irrigation. Initial water quality impacts will be assessed to determine if amendments may reduce water quality impacts from residential neighborhoods. This research will include efforts to mitigate water quantity and quality impacts from residential landscapes. Finally, landscape quality will be assessed to determine customer acceptance.

This request is consistent with UF's second strategic priority to provide "an outstanding and accessible education that prepares students for work, citizenship, and life." It also aligns with UF's fourth strategic priority, "growth in research and scholarship that improves the lives of the world's citizens."

II. Return on Investment - Describe the outcome(s) anticipated, dashboard indicator(s) to be improved, or return on investment. Be specific. For example, if this issue focuses on improving retention rates, indicate the current retention rate and the expected increase in the retention rate. Similarly, if the issue focuses on expanding access to academic programs or student services, indicate the current and expected outcomes.

About 21 million people already live in Florida, and 1,000 new people move here each day. All those people stretch the state's finite water supply and impact Florida's natural resources. Residential yards are one large contributor to urban impacts on Florida's environment due to uses of fertilizer, irrigation, and other activities. In order to reduce the nutrients that reach Florida's bodies of water, scientifically proven methods are needed to reduce negative impacts such as excessive growth of plant life and algal blooms. Additionally, methods should recommend more resilient landscapes which require less intensive inputs such as water and fertilizer.

The Florida Department of Environmental Protection DEP) has adopted rules (Basin Management Action Plans) that require the reduction of pollutants, including excess nutrients, in different regions of the state by amounts from 35% to 90%. One of the sources of these nutrients is storm water runoff from residential yards.

The DEP and water management districts have developed Water Supply Plans that include ways to save water to ensure adequate resources for the growing demand. This study can help address that need by developing ways to irrigate more efficiently in residential areas thereby reducing water use.

The University of Florida Institute of Food and Agricultural Sciences (UF/IFAS) has demonstrated great success working in this area, specifically in its Agricultural and Biological Engineering (ABE) department. ABE has a successful grants program including federal and state grants as well as an innovative

internal grants program for faculty. ABE faculty have received \$5.7M in external funding since 2012, more than \$5 for every state dollar invested in projects.

The Florida-Friendly Landscaping Program[™], created by ABE, is supported through both federal and state non-point source funding, administered through FDEP, with UF/IFAS providing matching funds through in-kind services. Since 2012, the program has received \$4,208,589 in federal funding, with the current funding extending through March 2019.

The Department's Green Industries-Best Management Practice program has trained 56,659 and certified 47,657 landscape professionals, conducting more than 1,963 classes throughout Florida.

Additionally, over 265 million gallons of water were saved in Florida through a direct impact from UF/IFAS extension programs across the state in one year (2016). This is enough water to supply the annual indoor water needs of nearly 3,000 homes. The cumulative impact is over 500 million gallons saved in the last two years.

III. Facilities (*If this issue requires an expansion or construction of a facility, please complete the following table.*):

	Facility Project Title	Fiscal Year	Amount Requested	Priority Number
1.				
2.				

2020-2021 Legislative Budget Request Education and General Position and Fiscal Summary Operating Budget Form II

(to be completed for each issue)

University:	UF/IFAS
Issue Title:	of Reducing Residential Environ

	NON- RECURRING RECURRING		TOTAL
<u>Positions</u>			
Faculty	0.00	0.00	0.00
Other (A&P/USPS)	0.00	0.00	0.00
, ,			
Total	0.00	0.00	0.00
	=======	=======	========
Salary Rate (for all positions r	noted above)		
Faculty	\$0	\$0	\$0
Other (A&P/USPS)	\$0	\$0	\$0
e ther (Field)			
Total	\$0	\$0	\$0
	=======	=======	=======
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	\$0	\$180,000	\$180,000
Expenses	\$0	\$740,000	\$740,000
Operating Capital Outlay	\$0	\$0	\$0
Electronic Data Processing	\$0	\$0	\$0
Special Category (Specific)	\$0	\$0	\$0
	\$0	\$0	\$0
	\$0	\$0	\$0
	\$0	\$0	\$0
Total All Categories	\$0	\$920,000	\$920,000
Total 7111 Categories	φυ ========	=======	========

State University System Education and General 2020-2021 Legislative Budget Request Form I

University(s):	UF/IFAS
Issue Title:	Florida 4-H Environmental
	Education
Recurring Funds Requested:	
Non-Recurring Funds Requested:	\$1,625,000
Total Funds Requested:	
Please check the issue type below:	
Shared Services/System-Wide Issue for Fiscal Year 2020-2021	
Unique Issue for Fiscal Year 2020-2021	X

I. Description – 1. Describe the service or program to be provided and how this issue aligns with the goals and objectives of the strategic priorities and the 2019 University Accountability Plan established by your institution (include whether this is a new or expanded service/program). If expanded, what has been accomplished with the current service/program? 2. Describe any projected impact on academic programs, student enrollments, and student services.

The Florida 4-H Environmental Education Program will educate Florida's youth about the environment as a means of preserving Florida's soil, air, and water. Youth in grades K-12 will engage in non-formal education, delivered through facilitated inquiry and discovery, by means of overnight, day-long, weekend, and weeklong Environmental Stewardship and Agricultural Sustainability education programs through Florida 4-H, which is based at the University of Florida. The program uses research-based curriculum and practices focused on positive youth development and experiential learning. Youth will apply science learning to contexts outside of school (e.g. service learning, science fairs, etc.) and adopt and use new methods of environmental conservation and stewardship.

The program will use the 3 Florida 4-H camps as nature-based learning labs, each located in a distinct ecosystem across Florida. The camps provide the opportunity for students to learn in a safe and structured environment, using a scientifically-based locally-focused curriculum that includes the diversity of Florida's natural environment and how it intersects with daily lives. This funding request includes \$1.5M for Expenses, Repairs and Maintenance of Buildings for this purpose.

The Florida 4-H program is a prime example of UF actively performing its second strategic priority to provide "an outstanding and accessible education that prepares students for work, citizenship, and life." Florida 4-H annually engages more than 200,000 of Florida's K-12 student population in education and development programs with the aim of college, career, and live preparation on behalf of, and using resources created by, the land-grant University system.

This request will increase our capacity to reach more youth and further the following core objectives:

- Increasing our reach to underserved and at-risk youth
- Increasing the number of youth statewide participating in STEM projects
- Increasing knowledge about Florida's environment and stewardship of its natural resources

Today our communities face struggles relating to high incidence of opioid abuse, bullying and school violence. Florida has one of the highest percentages of teen dropout rates (42nd), single parent homes (36th), and children in poverty (36th). Research clearly shows that an effective strategy to reducing negative outcomes for youth is to strengthen youth themselves, their families, and their communities. In Florida, 28% of youth face food insecurity, and many face a job market requiring a skilled and/or educated labor force; one that is ready to participate.

The Florida 4-H program provides a science-based approach to positive youth development by providing youth with opportunities to explore different project areas through experiential activities. Project areas are designed ensure that youth learn and prepare for careers and lives by leading programs in food systems, healthy living, workforce preparedness, entrepreneurship, citizenship/leadership, diverse populations, volunteer management, school-based programming and STEM.

And finally, our 4-H camps are a vital delivery mode of our program, providing students with the opportunity to learn and grow in a structured environment with numerous a varied educational programs. However, our camps are aged and all require additional investment in upgrades and repair to modernize and meet the needs of today's youth. In addition, there is a need to accommodate new programs based on the changing needs and interests of today.

II. Return on Investment - *Describe the outcome(s) anticipated, dashboard indicator(s) to be improved, or return on investment.* <u>Be specific.</u> For example, if this issue focuses on improving retention rates, indicate the current retention rate and the expected increase in the retention rate. Similarly, if the issue focuses on expanding access to academic programs or student services, indicate the current and expected outcomes.

For this request, pre/post assessments will determine how youth participants have increased their environmental stewardship and agricultural sustainability knowledge and aspirations. For more than 10 years, 4 H has partnered with Tufts University to study the effectiveness of its programs and found that 4 H's unique hands-on approach gives kids the opportunity to learn by doing and build life skills. 4-H members are four times more likely to give back to their communities, two times more likely to make healthier choices, and two times more likely to participate in STEM activities than other youth. All programs of Florida 4-H, including camping and environmental education programs, are under continued outcome evaluations.

Outcomes anticipated on the Short Term:

- Increased awareness and engagement in environmental stewardship among youth.
- Increased awareness of agricultural and food sustainability issues among youth.
- Increased awareness of opportunities to contribute to society using science skills.

Outcomes anticipated on the medium-Term:

- Youth adopt and use new methods of environmental conservation and stewardship.
- Youth express interest/demonstrate aspirations towards environmental science careers Youth raise questions and identify problems to be addressed using science.

Outcomes anticipated on the Long-Term:

- Improved environmental stewardship and conservation practices among program alumni.
- Increased innovation addressing environmental and social problems using science.
- Increased science literacy in general population.
- Increased number and more diverse pool of trained teachers, educators, and scientists.
- Increased contribution to agricultural and food sustainability in general population.

These funds will be leveraged with grants, contracts, participation fees, etc. to help assure there will be sufficient resources to elevate the 4-H program. The 4-H and Family Initiative state faculty members have received a total of \$36,500,671 in external funding since 2006. Regional specialized agents have brought in an additional \$2,189,215. Combined, this is more than \$3.8 for every state dollar invested in projects. These funds have come from diverse and appropriate sources including federal, state, and local agencies, foundations, and other partners.

Since 2007, the faculty involved have had an impressive reach, with creation of 1861 education materials, 2549 field visits, and 380,673 group contacts. Additionally, 9,265 volunteers provided 155,798 volunteer hours of service; a value of over \$3.4 million. The evaluations conducted of these faculty member's programs and trainings show that the majority of those evaluated demonstrated behavior/practice change.

III. Facilities (*If this issue requires an expansion or construction of a facility, please complete the following table.*):

	Facility Project Title	Fiscal Year	Amount Requested	Priority Number
1.				
2.				

2020-2021 Legislative Budget Request Education and General Position and Fiscal Summary Operating Budget Form II

(to be completed for each issue)

University: UF/IFAS
Issue Title: orida 4-H Environmental Educati

	RECURRING	NON- RECURRING	TOTAL
Positions			
Faculty	0.00	0.00	0.00
Other (A&P/USPS)	0.00	0.00	0.00
ether (rich y est s)			
Total	0.00	0.00	0.00
1000	========	========	========
Salary Rate (for all positions n	oted above)		
Faculty	\$0	\$0	\$0
Other (A&P/USPS)	\$0	\$0	\$0
,			
Total	\$0	\$0	\$0
	=======	=======	========
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	\$0	\$100,000	\$100,000
Expenses	\$0	\$1,525,000	\$1,525,000
Operating Capital Outlay	\$0		\$0
Electronic Data Processing	\$0	\$0	\$0
Special Category (Specific)	\$0	\$0	\$0
	\$0	\$0	\$0
	\$0	\$0	\$0
	\$0	\$0	\$0
Total All Categories	\$0	\$1,625,000	\$1,625,000
	=======	=======	=======

State University System Education and General 2020-2021 Legislative Budget Request Form I

University(s):	UF/IFAS
Issue Title:	Algal Bloom Research & Mitigation
Recurring Funds Requested:	
Non-Recurring Funds Requested:	\$1,754,000
Total Funds Requested:	
Please check the issue type below:	
Shared Services/System-Wide Issue for Fiscal Year 2020-2021	
Unique Issue for Fiscal Year 2020-2021	X

I. Description – 1. Describe the service or program to be provided and how this issue aligns with the goals and objectives of the strategic priorities and the 2019 University Accountability Plan established by your institution (include whether this is a new or expanded service/program). If expanded, what has been accomplished with the current service/program? 2. Describe any projected impact on academic programs, student enrollments, and student services.

The central goals of this project are to provide science-based guidance and assistance for implementation of the most effective harmful algal blooms (HAB) mitigation strategies associated with regional watersheds and specific aquatic ecosystems in Florida. Additionally, we will generate workforce-ready professionals aware of HAB issues through our comprehensive academic programs - including formal university instruction, post-graduate certificate programs, and professional short courses--delivered using distance education technologies around the state.

In response to the devastating impacts of HAB, which include red tide and other algae blooms, the Governor has issued Executive Order 19-12 to focus on the problem. The Order addresses the need to identify nutrient sources from various land uses that cause and support HABs and implement nutrient reduction strategies to mitigate algal blooms.

We will utilize a statewide collaborative initiative that builds on the existing networks among local natural resource managers, land-use planners and scientists and extension faculty from the University of Florida for the following objectives:

- ➤ Determining the specific HAB threats facing different impacted ecosystems in Florida, including quantifying potential socio-economic consequences
- ➤ Identifying major forms and sources of algae-growth-supporting nutrients in HAB-impacted ecosystems
- ➤ Evaluating the viability and feasibility of current and proposed nutrient and bloom management strategies, including technoeconomic analyses, as well as developing new mitigation strategies

The University of Florida's expertise in watershed nutrient management, socio- and techno-economic analyses, and aquatic ecosystem processes, has been developed over many decades in its pursuit of its land-grant and seagrant missions to sustainably manage Florida's natural and economic resources in urban, suburban, rural and agricultural settings.

This request directly aligns with UF's fourth strategic priority, "growth in research and scholarship that improves the lives of the world's citizens". The project is consistent with UF's second strategic priority to provide "an outstanding and accessible education that prepares students for work, citizenship, and life" and supports having "an exceptional academic environment, achieved by a diverse community of students, faculty, and staff."

II. Return on Investment - Describe the outcome(s) anticipated, dashboard indicator(s) to be improved, or return on investment. Be specific. For example, if this issue focuses on improving retention rates, indicate the current retention rate and the expected increase in the retention rate. Similarly, if the issue focuses on expanding access to academic programs or student services, indicate the current and expected outcomes.

HABs are a chronic problem and the state is at a critical juncture as the quality of life, the value of our natural-resources based industries (including agriculture and tourism), and resiliency of our communities are affected, which are at the core of our economy. HABs will worsen without the implementation of appropriate, effective and feasible mitigation efforts.

The cost to Florida's economy of major HAB events is large and pervasive. For example, just the recent HAB events of 2018 in Lee County are projected to have

produced a \$3 million loss due to reduced access to boating ramps (a recreational loss) for the event that lasted from end of June through September (Alvarez et al. 2019). A 2007 study by UF/IFAS estimated reduced revenues during months with blooms near Ft. Walton Beach and Destin over a 5-year period; losses were 29-35% for the restaurants and lodging sectors using sales tax data reported to the state. These results were 5-8 times larger than these areas incurred due to tropical storms (other environmental events).

The development and implementation of successful HAB mitigation strategies will significantly reduce these economic impacts. However, it is also important to avoid large expenditures on unproven mitigation efforts, which have low potential for success and/or cause unexpected damage to our critical natural resources. UF would work to maximize the effectiveness and efficiency of mitigation strategies, while minimizing the potential for costly failed efforts.

Economic Impact facts on HAB in Florida:

- The Sanibel & Captiva Chamber estimates a regional\$3.75 million in lost realestate sales and \$8 million in lost tourism revenue due to 2018 algal blooms.
- The 2007 algal bloom resulted in roughly \$51 million in losses to restaurant and hotel sectors (Larkin & Adams, 2009).
- In 2018, red tide resulted in \$14.5 million in state emergency declaration funds for clean-up.
- Red tides estimated to cause more than \$20 million in tourism-related losses in Florida each year.
- The 2015-16 red tide event resulted in a sales loss of \$3.33 million to the hard clam aquaculture industry.

III. Facilities (*If this issue requires an expansion or construction of a facility, please complete the following table.*):

	Facility Project Title	Fiscal Year	Amount Requested	Priority Number
1.				
2.				

2020-2021 Legislative Budget Request Education and General Position and Fiscal Summary Operating Budget Form II

(to be completed for each issue)

University:	UF/IFAS
Issue Title:	Igal Bloom Research & Mitigatic

NON-RECURRING **TOTAL** RECURRING **Positions** Faculty 0.00 2.21 2.21 Other (A&P/USPS) 0.00 3.00 3.00 Total 0.00 5.21 5.21 Salary Rate (for all positions noted above) \$0 Faculty \$250,000 \$250,000 Other (A&P/USPS) \$0 \$173,077 \$173,077 Total \$0 \$423,077 \$423,077 ======== Salaries and Benefits \$0 \$550,000 \$550,000 Other Personal Services \$0 \$949,000 \$949,000 **Expenses** \$0 \$255,000 \$255,000 **Operating Capital Outlay** \$0 \$0 \$0 **Electronic Data Processing** \$0 \$0 \$0 \$0 \$0 Special Category (Specific) \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 **Total All Categories** \$0 \$1,754,000 \$1,754,000

2020-2021 Legislative Budget Request Education and General Position and Fiscal Summary Operating Budget Form II

(to be completed for each issue)

University: Issue Title:	UF/IFAS IFAS Workload Increase		
	RECURRING	NON- RECURRING	TOTAL
Positions			
Faculty	8.00	0.00	8.00
Other (A&P/USPS)	20.00	0.00	20.00
Total	28.00	0.00	28.00
	=======	=======	=======
C-1 D-1- ((111111			
Salary Rate (for all positions i		¢o	¢729 000
Faculty	\$728,000	\$0	\$728,000
Other (A&P/USPS)	\$1,200,000	\$0	\$1,200,000
Total	\$1,928,000	\$0	\$1,928,000
Total	========	φυ ========	========
Salaries and Benefits	\$2,633,256	\$0	\$2,633,256
Other Personal Services	\$280,000	\$0	\$280,000
Expenses	\$968,957	\$0	\$968,957
Operating Capital Outlay	\$0	\$0	\$0
Electronic Data Processing	\$0	\$0	\$0
Special Category (Specific)	\$0	\$0	\$0
	\$0	\$0	\$0
	\$0	\$0	\$0
	\$0	\$0	\$0

\$3,882,213

\$0

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\$3,882,213

Total All Categories

State University System Education and General 2020-2021 Legislative Budget Request Form I

University(s):	UF/IFAS
Issue Title:	IFAS Workload
Recurring Funds Requested:	\$3,882,213
Non-Recurring Funds Requested:	
Total Funds Requested:	\$3,882,213
Please check the issue type below:	
Shared Services/System-Wide Issue for Fiscal Year 2020-2021	
Unique Issue for Fiscal Year 2020-2021	

I. Description – 1. Describe the service or program to be provided and how this issue aligns with the goals and objectives of the strategic priorities and the 2019 University Accountability Plan established by your institution (include whether this is a new or expanded service/program). If expanded, what has been accomplished with the current service/program? 2. Describe any projected impact on academic programs, student enrollments, and student services.

The UF/IFAS Workload Formula is a cost to continue funding formula or model that would respond to increased research and extension workload demand. It was developed at the request of and approved by the Florida Board of Governors (BOG) in 2004. These funds are requested to provide for increased demand for IFAS research and extension activities based on the delivery of research information to IFAS clientele throughout Florida.

The request for UF/IFAS Workload addresses three separate priorities of the University of Florida in their strategic plan: (1) to have "an exceptional academic environment, achieved by a diverse community of students, faculty, and staff;" (2) "growth in research and scholarship that improves the lives of the world's citizens;" and 3) to have "a physical infrastructure and efficient administration and support structure that enable preeminence.

The model uses extension delivery methods to measure increases in workload by both extension and research faculty in the form of workload delivery units. The model uses non-traditional teaching methods (such as field consultations, office consultations, telephone and email requests, group workshops, and printed materials) and converts these contacts to the equivalent of student FTEs. These delivery methods are converted by multiplying by a factor to account for level of effort and then divided by 40 which is the number used to convert student credit hours to FTEs. The total IFAS research and extension budget (General Revenue) is divided by this number to determine the value of a workload delivery unit.

II. Return on Investment - Describe the outcome(s) anticipated, dashboard indicator(s) to be improved, or return on investment. <u>Be specific.</u> For example, if this issue focuses on improving retention rates, indicate the current retention rate and the expected increase in the retention rate. Similarly, if the issue focuses on expanding access to academic programs or student services, indicate the current and expected outcomes.

According to the most recent National Science Foundation figures, UF has ranked first or second among US universities in total agricultural sciences research expenditures since fiscal year 2001. Topics most actively researched include pest and disease management, nutrition management, improved crop varieties, biotechnology, livestock, irrigation and food safety. In human systems, studies included global competitiveness, labor-saving technologies, marketing, consumer behavior, youth development, and human nutrition.

UF/IFAS has a \$610 million economic contribution to the state supplying 8,862 jobs. Sponsored research within UF's Agriculture and Natural Resources or IFAS accounted for \$151 Million dollars for the 2017-2018 year and state expenditures for Research and Extension accounting for \$141,171,379.

IFAS Extension and Research covers a wide and diverse set of issues, which support Floridians. A few examples of return on investment:

- Workforce training increasing income by as much as 32%,
- Beef cattle research resulting in \$2 million to \$7 million in savings to the Florida cattle industry each year,
- Creating new industries such as blueberries (industry didn't exist in Florida 12 years ago) now a nearly \$70 million industry
- Development of more efficient drip irrigation systems with the potential to reduce water consumption by nearly 2 billion gallons per week.
- Family Nutrition Program improved health related behavior in Pre-K through 5th grade between 72% and 93%.

• From 2013-2017, 858 crop variety licenses were executed with 67% obtained by Florida based growers for example, 90% of commercial strawberries planted in Florida are UF/IFAS varieties.

III. Facilities (*If this issue requires an expansion or construction of a facility, please complete the following table.*):

	Facility Project Title	Fiscal Year	Amount Requested	Priority Number
1.				
2.				



UF Legislative Budget Requests



Top Five National Ranking Operating Support

Supports achieving Top Five public university status through hiring and maintaining world-class faculty and researchers; reducing the student to faculty ratio; improving graduation rates; increasing grant and contract funding; and supporting moonshot initiatives.

Center for Application of Artificial Intelligence

The Center will be a statewide resource that works with industry, the military, government, and the community to build Florida's AI economy and become a world leader in applied AI research, education, technology, and AI systems analysis.





iCoast at the Whitney Lab

Development of an unprecedented coastal monitoring system that includes real-time data; a forecasting system and predictive water quality modeling system; public data systems to inform researchers and policymakers about the status of Florida's coastal infrastructures enabling rapid response to vital state issues.

UF IFAS Legislative Budget Requests



Reducing Residential Water Quality Impacts

Reduce impacts on Florida's environment using soil amendments and other scientifically-proven methods for use of irrigation to residential yards, including compost and other materials.

Florida 4-H Environmental Education Program

Provide education to Florida's youth about the environment as a means of preserving Florida's soil, air, and water through a variety of engaging learning opportunities including Environmental Stewardship and Agricultural Sustainability programs.





Algal Bloom Research & Mitigation

Provides science-based guidance and assistance implementing the most effective harmful algal blooms (HAB) mitigation strategies for the specific aquatic ecosystems in Florida. Generates workforce-ready professionals aware of HAB issues.

UF IFAS Workload

Addresses three separate priorities of the UF strategic plan: (1) exceptional academic environment achieved by a diverse community of students, faculty, and staff (2) growth in research and scholarship that improves Floridians' lives; and (3) physical infrastructure and efficient administration to enable preeminence.





BOARD MEETING AGENDA SEPTEMBER 6, 2019 1:45 p.m.

President's Room 215B, Emerson Alumni Hall University of Florida, Gainesville, FL

Action Itom	
Action item	ns (Consent) Morteza Hosseini, C
Board of Tr	rustees
BT1	March 29, 2019 Minutes
BT2	June 6, 2019 Minutes
Committee	on Academic, Faculty and Student Affairs & Experience (AFSAE)
AFSAE1	Tenure Upon Hire
AFSAE2	Textbook and Instructional Material Affordability Report
AFSAE3	University Press of Florida Annual Report 2018-2019
Committee	on Facilities and Capital Investments (FCI)
FCI1	Fixed Capital Outlay Budget Year 2019-2020
FCI1 FCI2	Fixed Capital Outlay Budget Year 2019-2020 PK Yonge Phase II
FCI1	Fixed Capital Outlay Budget Year 2019-2020 PK Yonge Phase II Amended Capital Improvement Plan Legislative Budget Request for Fi
FCI2	Fixed Capital Outlay Budget Year 2019-2020 PK Yonge Phase II
FCI1 FCI2 FCI3	Fixed Capital Outlay Budget Year 2019-2020 PK Yonge Phase II Amended Capital Improvement Plan Legislative Budget Request for Fi
FCI2 FCI3	Fixed Capital Outlay Budget Year 2019-2020 PK Yonge Phase II Amended Capital Improvement Plan Legislative Budget Request for Fi Year Ending June 30, 2021

	GGRIA5	Legislative Budget Request Approvals	
	GGRIA6	President Appointment Extension	
4.0			
4.0	Action Items (Non-Consent)Morteza Hosseini, Cha	aır
	FCI4 and R19-	17 Naming: Gary Condron Indoor Practice Facility	
	FCI5 and R19-	118 Naming: Allison Folds Naming	
	FCI6 and R19-	Naming: John Morgan and Ultima Morgan Courtroom	
	FCI7 and R19-	Naming: Phillip Stansly Naming	
5.0	New Business	Morteza Hosseini, Cha	air
6.0	Comments of	he Chair of the BoardChai	r
7.0	Adjourn	Morteza Hosseini, Cha	ıir



BOARD MEETING MINUTES March 29, 2019 President's Room 215B, Emerson Alumni Hall University of Florida, Gainesville, FL Time Convened: 1:01 p.m. Time Adjourned: 2:33 p.m.

Board members present:

Morteza Hosseini (Board Chair), David L. Brandon, Ian M. Green, James W. Heavener, Leonard H. Johnson, Thomas G. Kuntz (Board Vice Chair), Daniel T. O'Keefe, Rahul Patel, Marsha D. Powers, Jason J. Rosenberg, Robert G. Stern, Katherine Vogel Anderson, Anita Zucker.

Others present:

W. Kent Fuchs, President; Winfred Phillips, Executive Chief of Staff; Joseph Glover, Provost and Senior Vice President, Academic Affairs; Charlie Lane, Senior Vice President and Chief Operating Officer; Amy Hass, Vice President and General Counsel; Elias Eldayrie, Vice President and Chief Information Officer; Zina Evans, Vice President for Enrollment Management and Associate Provost; Antonio Farias, Chief Diversity Officer and Senior Advisor to the President; Jodi Gentry, Vice President for Human Resources; Edward Jimenez, Chief Executive Officer for UF Health Shands; Mark Kaplan, Vice President for Government and Community Relations; Mike McKee, Vice President and Chief Financial Officer; Thomas Mitchell, Vice President for Advancement; David Nelson, Interim Senior Vice President for Health Affairs and President of UF Health; David Norton, Vice President for Research; David Parrott, Vice President for Student Affairs; Nancy Paton, Vice President for Strategic Communications and Marketing; Jack Payne, Senior Vice President for Agriculture and Natural Resources; Curtis Reynolds, Vice President for Business Affairs and other members of the University community.

1.0 Verification of Quorum

Vice President and General Counsel Hass verified a quorum with all board members present.

2.0 Call to Order and Welcome

Board Chair Hosseini welcomed everyone in attendance and called the meeting to order at 1:01 p.m. Board Chair Hosseini recognized Tim Cerio from the Board of Governors and Lesa Phillips, Concierge for Enrollment in the audience.

3.0 Public Comment

Vice President and General Counsel Hass opened for public comment. She indicated that seven individuals have requested to make public comments related to certain agenda items and topics. The guests below signed up to speak during public comment at the main Board of Trustee meeting. All spoke to an item from the Audit and Compliance Committee - AC1 or the 'Annual Financial Report for the Fiscal Year ended June 30, 2018.'

- 1. Agatha Argeros
- 2. Falisha Kurji
- 3. Marcella Mulholland
- 4. Johanna Sacks
- 5. Ryan Thomson
- 6. Panagioti Tsolkas
- 7. Juan Zapata

4.0 Action Items (Consent Agenda)

Board Chair Hosseini turned the Board's attention to the Consent Agenda and stated that the action items would be voted on separately:

Board of Trustees (BT)

BT1 Minutes- December 7, 2018

Board Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Board Consent Action Item BT1 for its approval, which was made by Trustee Green, and second which was made by Trustee Zucker. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Committee on Academic, Faculty and Student Affairs & Experience (AFSAE)

AFSAE1 Tenure Upon Hire

AFSAE2 Authorization to Establish Material and Supply Fees and Equipment Use Fees

Board Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Board Consent Action Items AFSAE1 and AFSAE2 for its approval, which was made by Trustee Johnson, and second which was made by Trustee O'Keefe. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Committee on Audit and Compliance (AC)

AC1 UF Annual Financial Report for the Fiscal Year Ended June 30, 2018

Board Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Board Consent Action Item AC1 for its approval, which was made by Trustee Powers, and second which was made by Trustee Johnson. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Committee on Facilities and Capital Investments (FCI)

FCI1 Transportation and Parking Auxiliary-Covenants Relating to Facilities with Outstanding Revenue Bonds

FCI6 Amendment to Fixed Capital Outlay Legislative Budget Request (BOB-2)

Board Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Board Consent Action Items FCI1 and FCI6 for its approval, which was made by Trustee Brandon, and second which was made by Trustee Zucker. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Committee on Finance, Strategic Planning and Performance Metrics (FSPPM)

FSPPM1 Revisions to IOM 06-15-Investment Policy for Funds in Excess of Those Required for the Benefit of the University of Florida

Board Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Board Consent Action Item FSPPM1 for its approval, which was made by Trustee Stern, and second which was made by Trustee Johnson. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Committee on Governance, Government Relations and Internal Affairs (GGRIA)

GGRIA1 University of Florida Regulation Amendment

Board Chair Hosseini asked for any questions or further discussion. Trustee Vogel Anderson stated that she appreciates the new parking garage and parking spaces but that she cannot approve the increase in parking fees. Board Chair Hosseini then asked for a motion to approve Board Consent Action Item GGRIA1 for its approval, which was made by Trustee Rosenberg, and second which was made by Trustee Johnson. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved with one dissenting vote by Trustee Vogel Anderson.

GGRIA2 DSO Board Appointments

Board Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Board Consent Action Item GGRIA2 for its approval, which was made by Trustee Johnson, and second which was made by Trustee Patel. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

5.0 Action Items (Non-Consent)

Board Chair Hosseini stated that there were four Non-Consent Action Items, which are as follows:

FC12 and R19-213 Naming: Kathy and Tom Shannon Family Concourse

Board Chair Hosseini asked for a motion to approve Non-Consent Action Item FCI2 and R12-213 for its approval, which was made by Trustee Brandon, and second which was made by Trustee Zucker. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

FC13 and R19-214 Naming: Gator Band Alumni Association Pavilion

Board Chair Hosseini asked for a motion to approve Non-Consent Action Item FCI3 and R12-214 for its approval, which was made by Trustee Brandon, and second which was made by Trustee Zucker. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

FC14 and R19-215 Naming: Kincart Family Garden

Board Chair Hosseini asked for a motion to approve Non-Consent Action Item FCI4 and R12-215 for its approval, which was made by Trustee Johnson, and second which was made by Trustee Stern. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

FC15 and R19-216 Naming: Adam Michael Rosen Neuromedicine Clinic

Board Chair Hosseini asked for a motion to approve Non-Consent Action Item FCI5 and R12-216 for its approval, which was made by Trustee Zucker, and second which was made by Trustee Powers. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

6.0 Recognition

Board Chair Hosseini commented that at the Board dinner, two Trustees whose terms will end prior to our next board meeting in June. Our board is grateful to have served alongside these board members and appreciate all their contributions. They have served as excellent representatives for the student body and faculty respectively. They were each presented with a framed resolution which will be made a part of these minutes.

Board Chair Hosseini welcomed and recognized Student Body President-Elect Michael Murphy and Faculty Senate President-Elect Ray Thomas. The board looks forward to working with both of you.

7.0 President's Report

President Fuchs gave his report to the Board. Highlights of this report included:

➤ UF startup was part of a \$1.7B acquisition.

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- Wall Street Journal article at your seat from Sunday regarding Brammer Bio being acquired by Thermo Fisher Scientific for \$1.7B.
- Brammer Bio is located in Alachua at Progress Corporate Park. It was formed in the merger of Brammer Biopharmaceuticals and Florida Biologix.
- o Florida Biologix was founded more than a decade ago as a UF spinoff.
- Our agreements with the company will have financial benefits for UF.
- The Thermo Fisher acquisition will likely continue to grow Brammer Bio and the nearly 300 biotech jobs that are currently in Alachua.
- Brammer Bio makes viral vectors, which are used to deliver genes as part of the rapidly growing field of gene therapy.
- As the WSJ reports, nearly 300 gene therapies are currently under development, aiming to treat more than 100 diseases. So these viral vectors are critically important and will be more and more in demand.
- I am pleased that we have Dr. Richard Synder, Chief Scientific Officer of Brammer Bio, founder of Florida Biologix, and former Associate Professor at the College of Medicine and Director of the UF Center of Excellence for Regenerative Health Biotechnology, Larry Pitcher, Vice President and Site Head and Susan D'Costa, Vice President for Process Development.
- ➤ UF is the only university in the nation among the top 10 both for black and LatinX students going on to obtain PhDs in STEM.
- ➤ UF Disability Resource Center ranked #6 in college magazine "Top 10 Campuses for Students with Physical Disabilities."
- ➤ Dean Diane McFarlin wins national award for the Scripps Howard Awards College Administrator of the Year and Dean McFarlin was also named a "Florida Icon" in the January issue of Florida Trend.
- Physics Professor wins Einstein Medal Clifford Will, a distinguished professor of physics in the College of Liberal Arts and Sciences will receive the 2019 Albert Einstein Medal from the Albert Einstein Society in Bern, Switzerland.
- ➤ UF set a new record in research expenditures a record high of \$865M which is an increase of 7.9% over the 2017 total.
- > UF one of only 15 universities in 100% compliance for reporting results of clinical trials.
- ➤ May commencement speakers announced James Patterson will be the guest speaker at the May commencement and the student speaker will be Paige Fitzpatrick from the College of Education.
- Gators win men's indoor track and field 2019 National Championship and the Gators have won 3 SEC Championships in gymnastics, men's swimming and men's indoor track and field.
- ➤ New athletic facilities the Katie Seashore Pressly Stadium for softball players has been expanded and revitalized and the ground has been broken on the new baseball park on the southwest campus.
- Veterinary School offers the nation's only open heart surgery program for dogs.
- ➤ UF Pharmacy Professor Lance McMahon receives \$2M grant from the National Institute on Drug Abuse to study opioid use disorders.
- Samuel Proctor Oral History Program held a 3-day national symposium.
- Spring Career Showcase in January was a major success.
- Day of Service "Big Event"

8.0 New Business

There was no new business to come before the board.

9.0 Comments of the Chair of the Board

Board Chair Hosseini stated that UF is proud to be ranked #8 among all public universities in the country. In addition, we recently received the wonderful news that several of our graduate programs have moved up in the newly released U.S. News Graduate School rankings. This is a tremendous achievement and I have asked the deans of those programs to join us this afternoon so that we can offer our thanks and congratulations and so that we can hear a bit about how they've done it. The following deans were in attendance and addressed the board:

Dean Elaine Turner – The graduate program in Agricultural and Biological Engineering in the College of Agricultural and Life Sciences climbed from No. 4 to No. 3.

Associate Dean Gary McGill – The MBA graduate program in the Warrington College of Business jumped nine places to its highest-ever ranking, No. 25. The program also rose into the Top 10 among U.S. publics to the No. 9 position, an increase of give from last year. The Fisher School of Accounting's graduate program claimed its fifth consecutive top-10 finish among public schools, moving up six spots to No. 17 overall.

Dean Glenn Good – The College of Education which is now ranked No. 25 stands as No. 15 among the nation's top public colleges of education. This ranking comes only two months after U.S. News named the college's online graduate education program No. 1 in the country.

Dean Cammy Abernathy – Herbert Wertheim College of Engineering is ranked among the top 20 among public institutions in all 12 programs. Material Science is ranked No. 8, Industrial and Systems is ranked No. 12 and Nuclear Engineering Sciences at No. 14.

Dean Laura Rosenbury – Levin College of Law continues to rise in the rankings to its highest ever point, moving up 10 positions to No. 31 nationally. The new ranking marks a 17-point climb since 2016. Among its specialties, the tax law program remains at No. 3 overall and No. 1 among public law schools.

Interim Dean Adrian Tyndall – College of Medicine is ranked No. 19 among public medical schools for medical research. It made substantial gains in its primary care ranking, moving up 12 places to be tied for 53rd with USC. The Physician Assistant Program moved up six spots to be ranked No. 21 tied with Stanford. The graduate program in health care management was ranked No. 33.

Dean Anna McDaniel – College of Nursing moved up four spots to No. 24 for the Doctor of Nursing Practice program.

Interim Dean Tom Vickroy – College of Veterinary Medicine broke into the top 10 programs nationally and is now ranked No. 9 among both public and private universities.

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Board Chair Hosseini noted that the College of Pharmacy (and Trustee Vogel Anderson can also attest) is the No. 9 pharmacy program in the country. They were not re-ranked this year, but we are also very proud they are in the Top 10 in the country.

Board Chair Hosseini stated that the focus on governance and accountability from Governor DeSantis, the Florida Legislature, the Board of Governors, and the broader public is important and is something that I wholeheartedly support. I know that I speak on behalf of this entire Board of Trustees when I say that.

The Board should ensure that we are spending our time on the right things and demanding the best from each other and from the Administration and it will take a concerted effort from each of us. I am glad to see things moving in a very good direction over the last year and I am pleased overall with the focus on our committee chairs and vice president liaisons.

President Fuchs and I believe that we can, and must, do more though, so we have asked Mark Kaplan to step in as University Secretary to bring even greater focus and collaboration to our work. This is a role that has been vacant since our last General Counsel left UF, although we are imagining the role a little differently this time. We believe and Vice President Hass shares our beliefs that the University Secretary role should be separated from the critical role of the General Counsel.

University Secretary Kaplan will work with President Fuchs, Board Vice Chair Kuntz and me to help the Board of Trustees set agendas and priorities to drive focus on achieving recognition as a top 5 public university and doing the things well that a top tier university should.

University Secretary Kaplan will work with the committee liaisons and with each Board member and others across the university's administration to ensure that we are getting what we need, when we need it, and that we are pushing each other on agendas and substantive conversations that we need to be having. This role will continue to evolve in the months ahead, but it is not intended to get in the middle of great relationships that exist between the board and the administration, and it should not interfere with the things that are already working well.

11.0 Adjourn

There being no further discussion, the meeting was adjourned at 2:33 p.m.

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BOARD MEETING MINUTES June 6, 2019

President's Room 215B, Emerson Alumni Hall University of Florida, Gainesville, FL

Time Convened: 5:04 p.m. Time Adjourned: 5:45 p.m.

Board members present:

Morteza Hosseini (Board Chair), David L. Brandon, James W. Heavener, Leonard H. Johnson, Thomas G. Kuntz (Board Vice Chair), Michael C. Murphy, Daniel T. O'Keefe, Rahul Patel, Marsha D. Powers, Jason J. Rosenberg, Robert G. Stern, Ray G. Thomas, Anita Zucker.

Others present:

W. Kent Fuchs, President; Winfred Phillips, Executive Chief of Staff; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Charlie Lane, Senior Vice President and Chief Operating Officer; Amy Hass, Vice President and General Counsel; Elias Eldayrie, Vice President and Chief Information Officer; Jodi Gentry, Vice President For Human Resources; Antonio Farias, Chief Diversity Officer and Senior Advisor to the President; Jodi Gentry, Vice President for Human Resources; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Michael McKee, Vice President and Chief Financial Officer; Thomas Mitchell, Vice President for Advancement; David Nelson, Senior Vice President for Health Affairs and President of UF Health, David Norton, Vice President for Research; Nancy Paton, Vice President for Strategic Communications and Marketing; Curtis Reynolds, Vice President for Business Affairs; Scott Stricklin, Director of Athletics; other members of the University of Florida community, and other members of the public and the media.

1.0 Verification of Quorum

Vice President and General Counsel Hass verified a guorum with all members present.

2.0 Call to Order and Welcome

Board Chair Hosseini welcomed all everyone in attendance and called the meeting to order at 5:04 p.m.

3.0 Public Comment

Vice President and General Counsel Hass opened for public comment. Vice President Hass indicated that two individuals requested to make public comments related to certain agenda items and topics. Their names and topics follow: Panagioti Tsolkas discussed inmate labor and Kevin Scott who also discussed inmate labor.

4.0 Action Items (Consent Agenda)

Board Chair Hosseini turned the Board's attention 22 consent action items from our committees that we discussed at length earlier today for your approval. I would like to take each committees' action items in a group for approval unless there is additional discussion on any of the items.

Board Chair Hosseini asked for a motion to approve all Consent Action Items for approval, which was made by Trustee Brandon, and second which was made by Trustee Zucker. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Committee on Academic, Faculty and Student Affairs & Experience (AFSAE)

AFSAE1	Annual Tenure Awards
AFSAE2	Tenure Upon Hire
AFSAE3	Degree Program Terminations
AFSAE4	Degree Program Change
AFSAE5	Honorary Degrees

Committee on Audit and Compliance (AC)

AC1 Office of Internal Audit Work Plan Update June 1, 2019-December 31, 2019

Committee on Facilities and Capital Investments (FCI)

FCI1	2020-2021 Fixed Capital Outlay Legislative Budget Request
FCI2	Facilities Spending Plan for Fiscal Year Ending June 30, 2020
FCI3	University of Florida Educational Plant Survey Validation
FCI4	Student Health Care Center Phase 2 (Infirmary)
FCI5	Florida Museum of Natural History Special Collections Facility
FCI6	UF Thermal Infrastructure Project
FCI7	University Public Safety Building (Police Department)
FCI8	Parking Operating Fund – Ending Reserve and Operating Cash Policies

Committee on Finance, Strategic Planning and Performance Metrics (FSPPM)

FSPPM1	Preliminary Operating Budget FY 19-20
FSPPM2	Estimated DSO Use of University Resources
FSPPM3	Investment Policy – Governance to UFICO

Committee on Governance, Government Relations and Internal Affairs (GGRIA)

GGRIA2	Cattle Enhancement Board, IncAmendments to Articles of Incorporation
GGRIA3	Direct Support Organization-Board Appointments
GGRIA4	Investment Policy Oversight
GGRIA5	Investigation Protocols
GGRIA7	Facility Security Clearance; Exclusion of Certain Directors and Officers;
	Designation of Senior Managerial Group for Classified Information
GGRIA8	Presidential Goals FY2019-20

5.0 Action Items (Non-Consent)

Board Chair Hosseini stated that there were two Non-Consent Action Items that you heard about earlier today in the Governance Committee. Board Chair Hosseini asked for a motion to approve Non-Consent Action Item GGRIA1 and GGRIA6 for approval, which was made by Trustee Brandon, and second which was made by Trustee Zucker. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

6.0 Recognition

Board Chair Hosseini welcomed and recognized Student Body President-Elect Michael Murphy and Faculty Senate President-Elect Ray Thomas. Board Chair Hosseini also introduced Senator Rob Bradley. Senator Bradley is a fourth-generation Floridian who was elected to the Florida Senate in 2012 and reelected subsequently. He is from Orange Park and represents District 5 which consists of Baker, Bradford, Clay, Columbia, Dixie, Gilchrist, Lafayette, Levy, Suwannee, Union, and part of Marion counties. Before redistricting, his district included Alachua County. Senator Bradley currently serves on several committees including as Chair of the Appropriations Committee of the Florida Senate. In his private sector life, Rob practices law at Bradley, Garrison & Komando in Orange Park and is Board Certified by the Florida Bar as an Expert in City, County and Local Government Law. Rob is a double Gator, earning his bachelor's degree in telecommunications and his JD from the Levin College of Law. At UF, Rob was president of his fraternity, Alpha Gamma Rho.

Senator Bradley has assisted UF with the following accomplishments:

- \$75M for Data Science
- Substantial increase in recurring operations funding beginning in July of 2018 (all things under Senate President Negron's leadership)
- Funding for the renovation of Norman Hall (which is slated for completion this August)
- Creation of a separate funding item for national ranking
- Substantial increase in that funding for the coming fiscal year
- Defeated attempts to hamstring UF DSO's
- Set the table for a new performance model which will better recognize UF's contributions to the state
- Defeated attempts to politicize higher ed

Board Chair Hosseini invited President Fuchs and Senator Bradley to join him at the podium for recognition.

7.0 New Business

There was no new business to come before the board.

8.0 Comments of the Chair of the Board

Board Chair Hosseini thanked Vice President Tom Mitchell for sharing this wonderful meeting space with us for our meeting.

9.0 Adjourn

There being no further discussion, the meeting was adjourned at 5:45 p.m.

