



**COMMITTEE ON FINANCE, STRATEGIC PLANNING  
AND PERFORMANCE METRICS**

**PRE-MEETING AGENDA**

**Tuesday, February 25, 2024**

**8:00 a.m.**

**Virtual Meeting: (646) 558-8656, ID#: 963 0582 7238**

**Committee Members:**

Marsha D. Powers (Committee Chair), David L. Brandon, Christopher T. Corr, Morteza “Mori” Hosseini (Board Chair), Daniel T. O’Keefe, Rahul Patel (Board Vice Chair), Fred S. Ridley, Patrick O. Zalupski

- 1.0 Call to Order and Welcome .....Marsha D. Powers, Chair
- 2.0 Roll Call ..... Vice President Liaison
- 3.0 Review Draft Agenda for March Meeting .....Marsha D. Powers, Chair
  - 3.1 Review Draft Minutes
    - [December 12, 2024](#)
  - 3.2 Review Discussion Items .....Marsha D. Powers, Chair
    - FY26 Health Fee Increase ..... Nicholas Kozlov, Interim Chief Financial Officer
    - CFO Update ..... Nicholas Kozlov
    - UF Health Update .....Steve Motew, System Chief Executive Officer UF Health
    - UFICO Update ..... Mark Baumgartner, Chief Investment Officer UFICO
- 4.0 New Business.....Marsha D. Powers, Chair
- 5.0 Adjourn .....Marsha D. Powers, Chair



**COMMITTEE ON FINANCE, STRATEGIC PLANNING  
AND PERFORMANCE METRICS**

**Meeting Minutes**

**Thursday, December 12, 2024**

**President's Ballroom 215B, Emerson Alumni Hall**

**University of Florida, Gainesville, FL**

**Time Convened: 2:16 p.m.**

**Time Adjourned: 3:30 p.m.**

**Committee and Board members present:**

Marsha D. Powers (Committee Chair), David L. Brandon, John E. Brinkman, Richard P. Cole, Christopher T. Corr, Morteza "Mori" Hosseini (Board Chair), Sarah D. Lynne, Daniel T. O'Keefe, Rahul Patel (Board Vice Chair), Fred S. Ridley, Patrick O. Zalupski, and Anita G. Zucker.

**Others present:**

Kent Fuchs, Interim President; Scott Angle, Senior Vice President for Agriculture and Natural Resources; Melissa Curry, Vice President for Human Resources; Kurt Dudas, Vice President for Strategic Initiatives; Elias Eldayrie, Vice President and Chief Information Officer; Ryan Fuller, Interim Vice President and General Counsel; Joe Glover, Interim Provost and Senior Vice President for Academic Affairs; Taylor Jantz, Senior Vice President and Chief Financial Officer; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; David Kratzer, Senior Vice President for Construction, Facilities, and Auxiliary Operations; Maria Gutierrez Martin, Interim Vice President for Advancement; Stephen Motew, UF Health President and System Chief Executive Officer; David Nelson, Senior Vice President for Health Affairs; David Norton, Vice President for Research; Mary Parker, Vice President and Chief Enrollment Strategist; Brandi Renton, Interim Vice President for Business Affairs; Scott Stricklin, Director of Athletics; James Wegmann, Vice President for Communications; Heather White, Vice President for Student Life; William Reeser, Chief Investment Officer for UFICO; members of the University of Florida community, and the public.

**1.0 Call to Order and Welcome**

Committee Chair Marsha Powers welcomed everyone in attendance and called the meeting to order at 2:16 p.m.

**2.0 Verification of Quorum**

Senior Vice President and Chief Financial Officer Taylor Jantz verified a quorum with all members present.

**3.0 Review and Approval of Minutes**

**• June 13, 2024, August 12, 2024, October 3, 2024, and November 12, 2024**

Committee Chair Powers asked for a motion to approve the minutes from the June 13, 2024 Committee Meeting, the August 12, 2024 and October 3, 2024 Virtual Committee Meetings, the and November

12, 2024 Committee Pre-Meeting. A motion was made by Trustee Corr and seconded by Trustee O'Keefe. Committee Chair Powers asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

#### **4.0 Action Items**

- **FSPPM1 Confirmation of FY25 Budget**

CFO Jantz requested the Board's final approval of the FY25 budget. He reminded the Board they gave preliminary approval for the FY25 budget at the June 2024 meeting. The Board Chair, university leadership, and CFO have affirmed this budget. He noted through the reduction of central administrative expenses, we were able to reallocate \$25 million to merit increases for faculty (4%) and staff (3.75%), the highest increase in over 10 years.

Committee Chair Powers commented this reinforces our radical financial transparency initiative to understand where and how our money is spent and what the return is. We are not going to stop.

Committee Chair Powers asked for a motion to approve Action Item FSPPM1. A motion was made by Trustee Brandon and seconded by Trustee O'Keefe. Committee Chair Powers asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **FSPPM2 Housing Rate Increases**

Committee Chair Powers noted this action item correlates to the 5.4 Housing Master Plan Update item discussed earlier today during the FCI Committee. CFO Jantz stated the Committee is seeking to raise on-campus housing rates by 3.5% for from FY26-FY30. A rate increase will help alleviate future pricing constraints, allow for renovation of existing units, and construction of new units, all while keeping UF well below private housing averages within a mile radius of campus. However, in response to Board Chair Hosseini's comments for the need to accelerate the housing plan presented this morning in the FCI Committee, we now propose a 4% rate raise over the same time to allow us to create 400 additional net beds. Board Chair Hosseini motioned to approve the 4% amendment and Committee Chair Powers seconded.

Committee Chair Powers asked for a motion to approve Action Item FSPPM2 with the amended 4% rate increase. A motion was made by Trustee Brandon and seconded by Trustee Patel. Committee Chair Powers asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **FSPPM3 Auxiliary Facilities Report**

CFO Jantz stated the Board of Governors requires an annual report detailing how auxiliary facilities existing funds flow and their interactions with the university. This report is the Transportation and Parking Services auxiliary budgets. There are no major concerns, and our reserve is increasing year to year.

Committee Chair Powers asked for a motion to approve Action Item FSPPM3. A motion was made by Trustee O'Keefe and seconded by Board Chair Hosseini. Committee Chair Powers asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **FSPPM4 HiPerGator Capital Renewal**

Vice President and Chief Information Officer Elias Eldayrie stated the current generation of hardware for HiPerGator was installed in 2020, including the component donated by Chris Malachowsky, and jumpstarted the success of our Artificial Intelligence (AI) initiative. It is used by every college on campus, more than 175 departments from IFAS to Biomedical to Engineering. The Committee and the Board are asked to approve the estimated \$24 million in funding as part of the FY25 Operating Budget to upgrade HiPerGator with the latest technology. CFO Jantz added the funding has been identified, this request is for authorization by the Board to spend.

Board Chair Hosseini asked for clarification on the total overall cost. CFO Jantz clarified there are two cost components: the infrastructure (\$9 million) and the NVIDIA B200 SuperPOD (\$24 million), which will total an estimated \$33 million, a major reduction from the original list price of \$59 million.

Committee Chair Powers asked for a motion to approve Action Item FSPPM4 for the \$33 million amended total cost. A motion was made by Board Chair Hosseini and seconded by Trustee Brandon. Committee Chair Powers asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

## **5.0 Discussion Items**

- **5.1 CFO Update**

CFO Jantz provided a summary of quarterly financials for Q4 FY24, noting key drivers were increased state support, growth in research portfolio, strong investment performance, and increase in component unit contributions (UF Health). Total revenue increased by \$322M (UF), \$189M (Athletics), and \$148M (Foundation). Net income increased by \$302M (UF), \$7M (Athletics), and \$106M (Foundation). Overall, our financials continue to be healthy. He continued by sharing the Radical Financial Transparency (RFT) initiative has completed phases 1 & 2 and finalizing the findings of phase 3. He provided a high-level summary of the phase 2 outcomes from 4 months of conversations with every unit on campus. The RFT initiative has increased visibility of central data, deepened understanding of unit context, fostered trust, and enabled shared reference points for data-informed collaboration. Phase 3 key focus areas are institutional positioning, resource efficiency, and risk and cost avoidance. Committee Chair Powers added RFT is the most important thing we have done.

Newly appointed Interim Vice President for Business Affairs Brandi Renton shared her personal story and her vision for the future of Business Affairs. She highlighted the division operates 24/7, 365 days a year and is focused on 3 core areas: campus safety and security, business operations, and administration. These core areas include the university police department, transportation and parking, bookstore, mail and document services, small business relations, and many more. Her goal is active engagement with to achieve the One UF mindset. Internally, her goal is to improve staff engagement, morale, and satisfaction. She committed to keep the division moving forward, collaborate and engage with all partners throughout the state, and to increase innovation and creativity.

- **5.2 UF Health Update**

UF Health President and System Chief Executive Officer Steve Motew began by sharing a patient story from UF Health Jacksonville CEO Patrick Green, to remind us why we exist and our service to our community. He highlighted a few recent UF Health celebrations and 3 new UF Health System leaders.

Dr. Motew continued with a summary of quarterly financials for Q1 FY25, including exceeding Q1 system budget target, aligning supply chain infrastructure across the health system to further drive value realization, establishing a system balanced scorecard, and launching system capital & planning councils. Overall, the financials continue to grow and show positive performance. We are committed to the UF Health System becoming the top health system in the state of Florida within the next 5-6 years. He summarized the clinical excellence performance for Q1 FY25 and the balanced scorecard for the entire system that encompasses quality, finance, growth, and people. In most areas we are exceeding expectations with a few areas for growth opportunities and improvement. He closed with an overview of the Leapfrog hospital safety grade for fall 2024 noting 2 of our hospitals (Leesburg & JAX-North) have had substantial improvement and 1 additional hospital (The Villages) has seen significant improvement in stability.

- **5.3 UFICO Update**

Chief Investment Officer for UFICO William Reeser provided a high-level overview of UFICO managed investments. UFICO manages the master portfolios for UF Operating, UFF Endowment, and UF Health. The UF operating pool is \$3.2 billion with two thirds allocated to liquidity and one third to long-term pool portfolios. The UFF Endowment is \$2.5 billion and is solely allocated to the long-term pool portfolio. UF Health is \$800 million and is solely allocated to the client directed portfolio. He closed by summarizing the asset allocations, financials, and investment performance for the long-term and UF operating liquidity portfolios.

Interim President Kent Fuchs shared his gratitude to CIO Reeser for his 10 years of service and wished him the very best in his retirement. Board Chair Hosseini, Committee Chair Powers, and CFO Jantz echoed his comments. CIO Reeser stated it has been a joy and privilege to represent the university.

## **6.0 New Business**

There was no new business to come before the committee.

## **7.0 Adjourn**

There being no further discussion, Committee Chair Powers adjourned the meeting at 3:30 p.m.



COMMITTEE ON AUDIT AND COMPLIANCE
PRE-MEETING AGENDA
Tuesday, February 25, 2025
~8:15 a.m. or at the conclusion of
the FSPPM Pre-Meeting beginning at 8:00 a.m.
Virtual Meeting: (646) 558-8656, ID#: 963 0582 7238

Committee members:

Daniel T. O’Keefe (Committee Chair), David L. Brandon, John E. Brinkman, Richard P. Cole, Morteza “Mori” Hosseini (Board Chair), Rahul Patel (Board Vice Chair), Marsha D. Powers

- 1.0 Call to Order and Welcome ..... Daniel T. O’Keefe, Chair
2.0 Roll Call ..... Vice President Liaison
3.0 Review Draft Agenda for March Meeting ..... Daniel T. O’Keefe, Chair
3.1 Review Draft Minutes
• December 12, 2024
3.2 Review Discussion Items
• Internal Audit Activity Report..... Dhanesh Raniga, Chief Audit Executive
• January 2025 Foreign Gifts and Contracts Reports .....Chelsey J. Clements, Chief Compliance, Ethics, and Privacy Officer
4.0 New Business..... Daniel T. O’Keefe, Chair
5.0 Adjourn..... Daniel T. O’Keefe, Chair



## COMMITTEE ON AUDIT AND COMPLIANCE

### Meeting Minutes

Thursday, December 12, 2024

President's Ballroom 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 10:59 a.m.

Time Adjourned: 11:13 a.m.

#### Committee and Board members present:

Daniel T. O'Keefe (Committee Chair), David L. Brandon, John E. Brinkman, Richard P. Cole, Christopher T. Corr, Morteza "Mori" Hosseini (Board Chair), Sarah D. Lynne, Rahul Patel (Board Vice Chair), Marsha D. Powers, Fred S. Ridley, Patrick O. Zalupski, and Anita G. Zucker.

#### Others present:

Kent Fuchs, Interim President; Scott Angle, Senior Vice President for Agriculture and Natural Resources; Melissa Curry, Vice President for Human Resources; Kurt Dudas, Vice President for Strategic Initiatives; Elias Eldayrie, Vice President and Chief Information Officer; Ryan Fuller, Interim Vice President and General Counsel; Joe Glover, Interim Provost and Senior Vice President for Academic Affairs; Taylor Jantz, Senior Vice President and Chief Financial Officer; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; David Kratzer, Senior Vice President for Construction, Facilities, and Auxiliary Operations; Maria Gutierrez Martin, Interim Vice President for Advancement; Stephen Motew, UF Health President and System Chief Executive Officer; David Nelson, Senior Vice President for Health Affairs; David Norton, Vice President for Research; Mary Parker, Vice President and Chief Enrollment Strategist; Brandi Renton, Interim Vice President for Business Affairs; Scott Stricklin, Director of Athletics; James Wegmann, Vice President for Communications; Heather White, Vice President for Student Life; Chelsey Clements, Chief Compliance, Ethics, and Privacy Officer; Dhanesh Raniga, Chief Audit Executive; members of the University of Florida community, and the public.

#### 1.0 Call to Order and Welcome

Committee Chair Dan O'Keefe welcomed everyone in attendance and called the meeting to order at 10:59 a.m.

#### 2.0 Verification of Quorum

Chief Compliance, Ethics, and Privacy Officer Chelsey Clements verified a quorum with all members present, except Trustee Heavener who had an excused absence.

#### 3.0 Review and Approval of Minutes

- June 13, 2024 and November 12, 2024

Committee Chair O’Keefe asked for a motion to approve the minutes from the June 13, 2024 Committee Meeting and the November 12, 2024 Committee Pre-Meeting. A motion was made by Trustee Cole and seconded by Trustee Brandon. Committee Chair O’Keefe asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

*Note: Action Items AC3 Non-Commercial Aircraft Policy and AC4 Hiring Administrative Employees Policy discussed in the pre-meeting on November 12, 2024 were moved for action to the Governance, Government Relations and Internal Affairs (GGRIA) Committee agenda.*

#### **4.0 Action Items**

- **AC1 Performance Based Funding Audit Report**

Chief Audit Executive Dhanesh Raniga stated Florida Statutes require each university to conduct an annual data integrity audit to verify that the data submitted complies with the data definitions established by the Board of Governors (BOG). The results of the annual data integrity audit are required to be submitted to the BOG Office of Inspector General as part of the university's annual certification process. The Office of Internal Audit has conducted this annual audit for the last 10 years. There were no observations of improvement or noncompliance in the current year’s audit. The Committee and the Board are asked to approve the report and certification that will be signed by the President and Board Chair.

Committee Chair O’Keefe asked for a motion to approve Action Item AC1. A motion was made by Trustee Brandon and seconded by Trustee Powers. Committee Chair O’Keefe asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **AC2 UF Compliance and Ethics Program FY24 Annual Report**

CCO Clements stated per the BOG Regulation 4.003, the Chief Compliance, Ethics, and Privacy Officer is required to report at least annually on the effectiveness of the Compliance and Ethics Program. This annual report includes notable compliance activities and updates from UF’s enterprise-wide compliance program. She shared highlights of UF’s efforts across campus in the seven key criteria areas for establishing an effective compliance and ethics program set out within Chapter 8 of the Federal Sentencing Guidelines: (1) Governance & Oversight, (2) Policies & Standards, (3) Communications & Reporting, (4) Training & Education, (5) Auditing & Monitoring, (6) Response & Prevention, and (7) Enforcing Standards.

Committee Chair O’Keefe asked for a motion to approve Action Item AC2. A motion was made by Trustee Brandon and seconded by Trustee Cole. Committee Chair O’Keefe asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

#### **5.0 Discussion Item**

- **5.1 Audits of Affiliated Organizations**

Chief Financial Officer Taylor Jantz began by introducing our new University Controller, Matt Ellis and then provided a brief annual update of the FY24 affiliated organizations financial audits. Of the 25



university affiliated organizations, 22 have completed their audits and received clean unmodified opinions. 1 unit (Florida 4-H Club Foundation) received management comments, but the comments did not have any material effect on the financial statements or the evaluation of internal controls. The pending 3 units (Historic St. Augustine, Development Corporation, and Cattle Enhancement Board), draft statements have been submitted and are currently in the financial audit process with expected completion after the new year.

#### **4.0 New Business**

There was no new business to come before the Committee.

#### **5.0 Adjourn**

There being no further discussion, Committee Chair O'Keefe adjourned the meeting at 11:13 a.m.

DRAFT

AUDIT AND COMPLIANCE COMMITTEE PRE-MEETING

# SUMMARY OF INTERNAL AUDIT ACTIVITY



February 25, 2025

Dhanesh Raniga, Chief Audit Executive  
Joe Cannella, Audit Director

FISCAL YEAR 2025

# Internal Audit Plan Summary





# FY25 Internal Audit Plan Status – Summary\*

INTERNAL AUDIT AREA	INTERNAL AUDITS COMPLETED (CURRENT PERIOD)	FINAL REPORT STAGE	IN PROGRESS/ PLANNING INTERNAL AUDITS	INTERNAL AUDITS COMPLETED & PREVIOUSLY REPORTED	PLANNED INTERNAL AUDITS	TOTAL
University of Florida Operations	3	4	8	5	8	28
University of Florida Foundation	1	1			1	3
University Athletic Association				2		2
Management Advisory Services			1			1
<b>TOTAL</b>	<b>4</b>	<b>5</b>	<b>9</b>	<b>7</b>	<b>9</b>	<b>34</b>

\* Please refer to Appendix A for complete details of the FY25 Internal Audit Plan status

# Internal Audit Reports



# Current Internal Audit Reports

- The following internal audits were completed since our last report to the Audit and Compliance Committee in November 2024:
  - Florida Clinical Practice Association Inc. (FCPA) – UF Health Ambulatory Services
  - UF Alumni Association
  - Driver and Vehicle Information Database (DAVID) System – Provided attestation statement post audit, as required by Memorandum of Understanding.
  - Sponsored Research Subrecipient Monitoring – Performed an audit of subrecipient funds and attested to compliance with research contract.
- There are five internal audit reports at final stage.
- Followed up on internal and external audit report recommendations that were due for implementation by management. Refer to summary results noted further in this report.



# Summary of Reports Issued

## FCPA – UF Health Ambulatory Services

### FCPA:

- Legal practice plan for managing physician delivery of care from patient access through billing, and collections.
- Provides services to support the COM clinical departments' delivery of ambulatory care within the 65 clinics.
- Interacts with administrative support staff and medical directors from within the 19 COM departments.

### Objectives and Scope

- Evaluate governance and operational controls over the mission of UF Health Ambulatory Services.
- Select a sample of clinical practices and processes for review within the Departments of Surgery and Neurology.

This internal audit was conducted by the UF Health and UF internal audit teams, in parallel with the COM internal audit.



# Summary of Reports Issued

## FCPA – UF Health Ambulatory Services (Cont'd)

### Conclusion

- Governance:
  - Decentralized decision-making authority to the clinical departments.
  - Inconsistencies around the definition of shared ambulatory standards, processes, or operations within FCPA and the clinical departments.
  - Opportunity to redefine the governance.
- *Patient Access:*
  - Redefine roles and responsibilities for patient access operations.
  - Implement practice-wide guideline standards as part of the revised governance model.
- *Ambulatory Care Financial Information:*
  - Improve the current financial information reports to include additional clinic-level data, including service-level revenues, costs and contribution margins.





# Summary of Reports Issued

## UF Alumni Association

- UF Alumni Association (UFAA) is a direct support organization of the University of Florida.
- UFAA is managed by an executive director and governed by a board of directors that is composed of volunteers to engage its alumni, students, and friends to support the university.
- The UF Foundation (UFF) provides financial, and technology support services and manages alumni and donor information.
- Major operations – Gator Clubs and Affiliate Groups (clubs/groups), which are chartered, non-profit organizations that exist to support the missions of both the UFAA and UF.

## Objectives and Scope

- Identify and evaluate risks and controls regarding the governance, oversight, and monitoring of key activities.
- Review and assess policies and procedures related to the creation, management, and monitoring of Gator Clubs.

## Conclusion

- Require Gator Clubs and Affiliate Groups to provide bank statements for all accounts and financial status reports routinely.
- Improve segregation of duties over scholarships awards disbursement and membership dues rebate.



# Internal Audit Follow-Up Statistics

OVERSIGHT BY	TOTAL		CURRENT PERIOD RECOMMENDATIONS DUE NOVEMBER 1, 2024-JANUARY 31,2025				BALANCE
	BALANCE AS OF 10/31/2024	NEW SINCE LAST REPORT	FOLLOWED UP & REVIEWED	ACTION PLAN IMPLEMENTED	IN PROCESS (EXTENDED)*	PERCENT IMPLEMENTED	DUE IN SUBSEQUENT PERIOD
1 – Business Affairs	14	0	4	4	0	100%	10
2 – Chief Financial Officer	0	1	1	1	0	100%	0
3 – Chief Information Officer	3	0	2	2	0	100%	1
4 – Construction, Facilities, and Auxiliary Operations ^	14	0	0	0	0	--	14
5 – Enrollment Management	14	0	5	3	2	60%	11
6 – CEO - Florida Clinical Practice Association	0	16	0	0	0	--	16
7 – General Counsel	6	0	6	0	6	0%	6
8 – Health Affairs	26	0	14	7	7	50%	19
9 – UAA	12	0	9	3	6	33%	9
10 – UFF	5	15	2	0	2	0%	20
<b>Total</b>	<b>94</b>	<b>32</b>	<b>43</b>	<b>20</b>	<b>23</b>	<b>47%</b>	<b>106</b>

\* In Process (Extended) – Additional time requested by management to implement the planned action due to either resource or system development. Included in 'Due in Subsequent Period' column.

^ Management has provided an update on major construction. Follow-up audit is planned for FY2025.

# Additional Updates



# Additional Updates

- **Auditor General**
  - Coordination of the Office of the Auditor General audits.
- **Senior Executive Travel Expense**
  - Completed the review of select senior executives' travel and travel-related expenses to assess compliance with policies and directives. No non-compliance issues noted.
- **Interim President's Travel Expenses**
  - Completed the review of the interim president's travel and travel-related expenses for the period August 1, 2024, to December 31, 2024, as required by his employment contract. No non-compliance issues noted.
- **Global Internal Auditing Standards**
  - The Institute of Internal Auditors' (IIA) new Global Internal Audit Standards (the "Standards") became effective on 9 January 2025.
  - Performed a self-assessment to gauge our readiness to conform with the IIA Standards. Updates proposed to the current Internal Audit Charter (Action Item 1).

# Additional Updates

## ▪ **Quality Assurance Review (QAR)**

- An external team comprised of chief audit executives from other higher education institutions assessed OIA's quality and conformance with the IIA Standards and Code of Ethics.
- QAR required every five years by the IIA's standards and the Board of Governors Regulation 4.002(6)(e).

## **Overall Results**

- OIA "Generally Conforms" with the IIA Standards and Code of Ethics. "Generally Conforms" is the highest rating per the IIA quality assessment guideline.
- Indicates that the audit function has good governance, policies, and high-quality audit processes that conform with the IIA Standards and Code of Ethics.

## **Opportunities**

- Improve communication to university stakeholders in the annual audit planning process and selection of audit topics, post discussion.
- Continue to enhance audit reports to better leverage executive summaries.
- OIA has new staffing due to staff turnover and office restructuring. Allocate resources to continue to provide training to develop and improve their technical and management skills.

## Additional Updates

- **Quality Assurance Review (QAR) (Cont'd)**

- **Overall Results (Cont'd)**

- **Strengths**

- Validated OIA vision and strategic plan
        - *'fresh and collaborative approach'* that is moving in the right direction.
        - *'focused, diligent, transparent, and pragmatic approach.'*
      - Governance
        - Audit and Compliance Committee provides strong governance structure with open lines of communication and oversight of OIA.
        - Administrative reporting of OIA function provides stronger independence and alignment with BOG Regulation 4.002.
      - Audit and reporting approach
        - Established audit methodology and artifacts that provide consistency in audits and maintain quality.
        - Informative and balanced reports – provide 'proactive visibility' into risks and leading practices.
      - Strategic staffing
        - OIA has been strategic in attracting high caliber staff considering the difficulty in the Gainesville market.
        - Co-sourcing with subject matter expertise, where appropriate, to provide more breadth and depth of coverage of critical risks.

**APPENDIX A**

# Internal Audit Plan Status



# Appendix A-FY25 Internal Audit Plan Status

	Audit Area	High Level Scope	Status
<b>UNIVERSITY OF FLORIDA OPERATIONS</b>			
1	Florida Clinical Practice Association Inc. – UF Health Ambulatory Services	Assess internal controls and key business processes for significant components of the practice plan. Scope includes selecting two clinical departments and review of risks with input from UF Health/College of Medicine. Joint project with UF Health Internal Audit.	<b>Completed and Reported – Current Period</b>
2	Driver and Vehicle Information Database (DAVID) System	Assessment and testing of system-level IT controls to assist management in meeting attestation requirements.	<b>Completed and Reported – Current Period</b>
3	Sponsored Research Subrecipient Monitoring	Financial audit of subrecipient funds as required by research contract	<b>Completed and Reported – Current Period</b>
4	IT Security Risk Assessment	Assess information security controls using UFIT risk framework and NIST requirements, as appropriate, at selected decentralized locations to improve University cybersecurity maturity.	Final Report Stage
5	College of Nursing	Assessment of financial and operational internal controls and key business processes covering fiscal management and compliance with policies and procedures. Focus areas will include key strategic and business processes including IT, application of the new budget model, accuracy of management reporting and oversight controls.	Final Report Stage
6	UF Health Major Construction	Assessment of project management and project controls governing the delivery of major constructions projects at UF Health. Scope will include major construction projects at UF Health Shands and UF Health Jacksonville.	Final Report Stage
7	Institute of Food and Agricultural Sciences (IFAS) – Extension Offices	Assessment of financial and operational internal controls and key business processes covering fiscal management, governance, and compliance with policies and procedures.	Final Report Stage





# Appendix A-FY25 Internal Audit Plan Status

	Audit Area	High Level Scope	Status
<b>UNIVERSITY OF FLORIDA OPERATIONS</b>			
8	Goods and Services Spend Analysis	Analyze UF Enterprise level spend on goods and services and any duplicate contracts or purchasing efforts to identify opportunities for cost savings, strategic decision making, and reallocation of resources to priority needs.	In Progress
9	International Center	Departmental level assessment of key financial and operational controls, including compliance with policies, procedures and integrity of management information with focus on Study Abroad programs.	In Progress
10	UF Online	Assess IT general controls for the UF Online system.	In Progress
11	Foreign Influence Legislation Compliance	Assess compliance with Florida's Foreign Influence legislation Section 1010.35 (screening foreign researchers) and Section 1010.36 (foreign travel screening) requirements.	In Progress
12	Service Fees and Indirect Charges Governance	Assess compliance with policy and governance around service fees and indirect charges levied by units and impact on budget model.	In Progress
13	Infrastructure Vulnerability Assessment	Assessment of the University's infrastructure for cybersecurity vulnerabilities using third-party system tools. Scope will include access, firewall, and application security controls for critical infrastructure assets such as chiller plants.	Planning Stage
14	Housing Operations	Assessment of key financial business processes and effectiveness of internal controls, including areas for efficiency and cost savings. Scope will include IT controls for the newly implemented housing management system.	Planning Stage
15	Third-party Vendor Risk Management	Assess risk management practices for managing compliance with major IT third-party vendors and compliance with agreements.	Planning Stage



# Appendix A-FY25 Internal Audit Plan Status (Cont'd)

	Audit Area	High Level Scope	Status
<b>UNIVERSITY OF FLORIDA OPERATIONS (CONT'D)</b>			
16	Post-Tenure Faculty Review	Review the University’s post-tenure review process and report to the Board of Trustees as required by the Board of Governors Regulation 10.003(6)(a)(1). An audit of the tenure process for the prior fiscal year is required once every three years beginning on January 1, 2024. The report is required by July 1.	<b>Completed and Previously Reported</b>
17	College of Medicine	Assessment of financial and operational internal controls and key business processes covering fiscal management and compliance with policies and procedures. Focus areas will include financial, HR, admissions, accuracy of management reporting and oversight controls. To be completed in conjunction with audit of clinical practice plans (FCPA).	<b>Completed and Previously Reported</b>
18	Performance-Based Funding and Preeminent Designation Status Funding	Provide assurance that the data submitted by the University complies with the data definitions established by the BOG. Florida Statutes section 1001.706(5)(e) requires each university to conduct an annual audit of the university’s data submissions.	<b>Completed and Previously Reported</b>
19	Research Shield Computing Environment	Assessment of information security controls using leading practice frameworks (e.g., NIST, ISO 27001) as guidance.	<b>Completed and Previously Reported</b>
20	Cyber Security Incident Response Management	In conjunction with UFIT, assess incident response management procedures using real test scenarios such as ransomware readiness, system breaches, etc.	<b>Completed and Previously Reported</b>
21	UF GO Travel System	Assessment of key business processes for UF GO travel management system. Scope will include assessing internal controls over procurement cards and IT general controls.	
22	Identity and Access Management - Terminations	Assess internal controls and business processes for identity and access management, including timely removal of system access for terminated employees	



# Appendix A-FY25 Internal Audit Plan Status (Cont'd)

	Audit Area	High Level Scope	Status
<b>UNIVERSITY OF FLORIDA OPERATIONS (CONT'D)</b>			
23	Major Construction	Reassess end-to-end major construction life cycle processes. Audit will also test the implementation of the recommendations from the 2023 Major Construction audits for effectiveness of controls.	
24	Major Construction – Incurred Costs	Review of incurred costs of work performed by General Contractor for compliance with contract. Review will include internal controls in place.	
25	Research Compliance	Assessment of compliance with sponsored contracts and grants. Scope will be co-developed to focus on interdisciplinary research, use of start-up funds, and current research compliance risks.	
26	Data Governance	Assess data governance framework and business processes for compliance with University policies, practices, and legislative requirements to ensure that data is accessible, usable, and protected.	
27	ERP System – Workday	As part of the Workday implementation, assess the design of internal controls for key business processes for Finance and Human Resources.	
28	Post-Tenure Faculty Review	Review the University’s post-tenure review process in accordance with Board of Governors Regulation 10.003(6)(a)(1). An audit of the tenure process was performed in FY24. The Audit and Compliance Committee has requested a repeat internal audit.	
<b>UNIVERSITY OF FLORIDA FOUNDATION INC.</b>			
29	Alumni Association	High-level assessment of governance, oversight and monitoring controls covering Alumni Association’s key activities.	<b>Completed and Reported – Current Period</b>



# Appendix A-FY25 Internal Audit Plan Status (Cont'd)

	Audit Area	High Level Scope	Status
<b>UNIVERSITY OF FLORIDA FOUNDATION INC. (CONT'D)</b>			
30	Restricted Gifts Compliance	Review disbursements of endowed and non-endowed funds established within UFF and administered by University units for compliance with Foundation disbursement directives, policies, procedures and donor restrictions.	Final Report Stage
31	Advancement System	Assessment of the effectiveness of internal controls for key business processes post system implementation.	
<b>UNIVERSITY ATHLETIC ASSOCIATION</b>			
32	Payroll	Assessment of internal controls for key business processes.	<b>Completed and Previously Reported</b>
33	Business Continuity and Disaster Recovery Planning	Assessment of UAA BCP/DRP procedures to address incident response and cyber security risks. Scope included alignment with University-level initiatives and leveraging central-level controls.	<b>Completed and Previously Reported</b>
<b>MANAGEMENT ADVISORY SERVICES</b>			
34	Student Fees	Assess internal controls and key business processes for compliance with Florida Statutes and University Regulations regarding allocation and spend of various categories of student fees collected. Assist UF Management to evaluate compliance.	In Progress
<b>OTHER SIGNIFICANT ACTIVITIES</b>			
	Institute of Internal Audit's (IIA) Global Internal Auditing Standards	Performing a gap analysis of current internal audit standard requirements with the new Global Internal Auditing Standards for readiness to conform.	Completed



# Appendix A-FY25 Internal Audit Plan Status (Cont'd)

Audit Area	High Level Scope	Status
<b>OTHER SIGNIFICANT ACTIVITIES</b>		
Quality Assurance Review (QAR)	Assessment of the internal audit function against IIA Professional Practice of Internal Auditing standards.	<b>Completed and Reported – Current Period</b>
President and Senior Executives’ (Cabinet) Travel & Travel-related Expenses	Review the President and senior executives’ travel and travel-related expenses for compliance with university policies, procedures, and directives on a rolling six-monthly basis. The President’s travel and travel related expenses review is required as per his employment contract.	<b>Ongoing - July 1-December 2024 Completed</b>
Institute of Internal Audit’s (IIA) Global Internal Auditing Standards	Perform a gap analysis of existing internal audit standard requirements with the new Global Internal Auditing Standards, effective January 9, 2025, for readiness to conform.	<b>Completed</b>
Follow-Up	Regular follow-up on the implementation of management action plans from internal audit and other assurance reports.	Ongoing progress reports are provided
Investigations	Responding to and following up on incidents and whistleblower complaints received through the hotline and other sources.	Ongoing. Monthly summary reports are provided and discussed with the Audit and Compliance Committee Chair.

# *Foreign Gifts and Contracts*

**Audit and Compliance Committee Pre-Meeting**

February 24, 2025

Chelsey J. Clements  
Chief Compliance, Ethics, and Privacy Officer

**UF** | Compliance and Ethics  
UNIVERSITY of FLORIDA



## Overview of Foreign Gifts and Contracts

**Federal and state law require UF to report transactions with foreign sources if the transactions exceed the reporting threshold.**

	Federal Law	State Law
Reporting cycle	Calendar year: (Jan 1 – Dec 31) Full-year data	Fiscal year: (Jul 1 – June 30) Mid-year data
Reporting threshold	\$250,000	\$50,000
Countries of concern appearing on report	0	0
UF units participating enterprise-wide	90	90
UF units with <i>any</i> transactions with foreign sources (whether reported or not)	36 (40%)	31 (34%)
Time spent on federal and state reports (UFCE, DSP, Bursar, ELI, and UFF)	1061 hours	602 hours

# New Valuation Methodology

## old method

Report income received from indeterminate value contracts

- Ongoing reporting obligation as funds are received

## new method

Report estimated monetary value of indeterminate value contracts

- No future reporting, unless actual income exceeds estimate by 10%

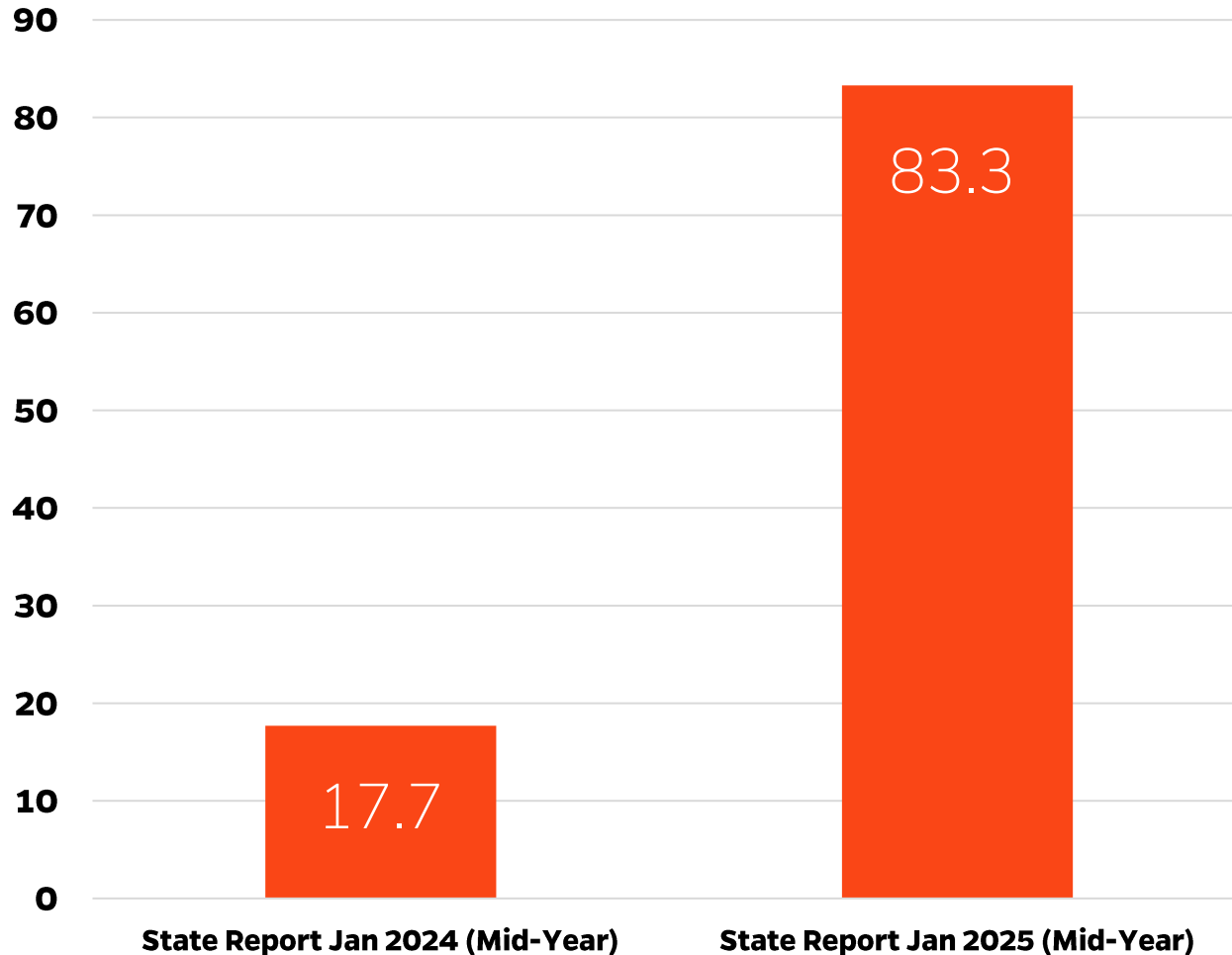
## Federal guidance beginning January 2025:

- Institutions told to estimate the monetary value of contracts
- Includes indeterminate contracts, like clinical trials

**UF instituted this method on state report for consistency.**



# Impact of New Methodology – State Report



## State Report

Dollar Amount Reported – in Millions

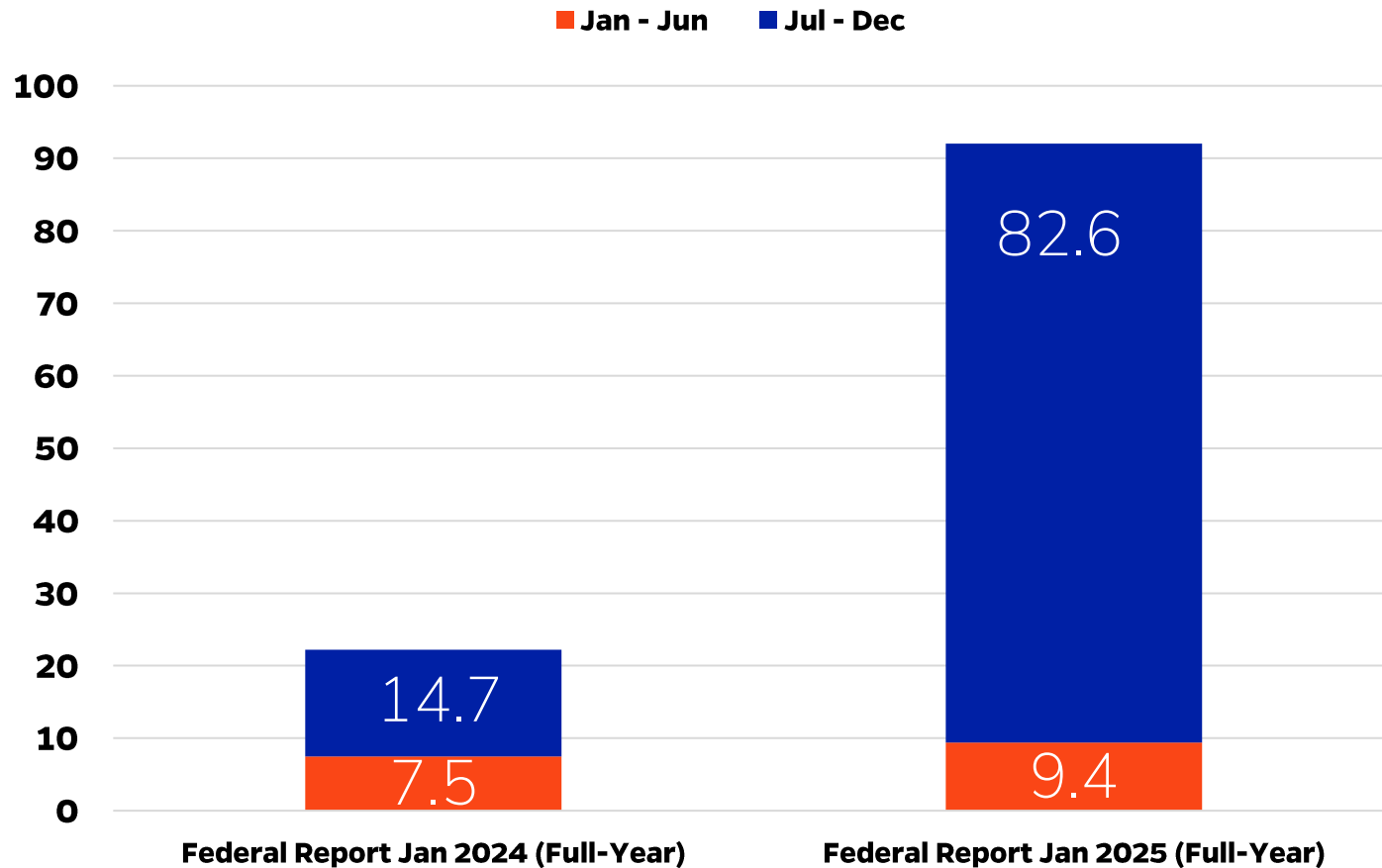


## Fiscal Year Reporting

July 1-June 30

\*January 2025 Report covers July 1<sup>st</sup> to December 31<sup>st</sup>

# Impact of New Methodology – Federal Report



## Federal Report

Dollar Amount Reported – in Millions



## Calendar Year Reporting

Jan 1-Dec 31

# Questions?





COMMITTEE ON ACADEMIC, FACULTY AND STUDENT SUCCESS, PUBLIC RELATIONS AND STRATEGIC COMMUNICATIONS

PRE-MEETING AGENDA

Tuesday, February 25, 2025

~8:45 a.m. or at the conclusion of

the AC Pre-Meeting beginning at ~8:15 a.m.

Virtual Meeting: (646) 558-8656, ID#: 963 0582 7238

Committee Members:

Rahul Patel (Committee and Board Vice Chair), John E. Brinkman, Richard P. Cole, James W. Heavener, Sarah D. Lynne, Daniel T. O’Keefe

- 1.0 Call to Order and Welcome .....Rahul Patel, Chair
2.0 Roll Call ..... Vice President Liaison
3.0 Review Draft Agenda for March Meeting .....Rahul Patel, Chair
3.1 Review Draft Minutes
• December 12, 2024
3.2 Review Action Items
• AFSSPRSC1 Tenure Upon Hire ..... Joe Glover, Interim Provost
• AFSSPRSC2 New Degree ..... Joe Glover
• AFSSPRSC3 Honorary Degree ..... Joe Glover
• AFSSPRSC4 New Institutional Accreditor ..... Joe Glover
• AFSSPRSC5 Special Purpose Center ..... Joe Glover
• AFSSPRSC6 Degree Program Change ..... Joe Glover
3.3 Review Discussion Items
• Admissions Update ..... Mary Parker, Vice President for Enrollment Management
• Faculty Senate Update ..... Sarah Lynne, Faculty Senate Chair
• Student Body President Update ..... John Brinkman, Student Body President
• Student Life Update ..... Heather White, Vice President for Student Life
• Department Changes ..... Joe Glover
• Centers/Institutes ..... Joe Glover
4.0 New Business .....Rahul Patel, Chair
5.0 Adjourn .....Rahul Patel, Chair



**COMMITTEE ON ACADEMIC, FACULTY AND STUDENT SUCCESS,  
PUBLIC RELATIONS AND STRATEGIC COMMUNICATIONS**

**Meeting Minutes**

**Thursday, December 12, 2024**

**President's Ballroom 215B, Emerson Alumni Hall**

**University of Florida, Gainesville, FL**

**Time Convened: 1:32 p.m.**

**Time Adjourned: 2:16 p.m.**

**Committee and Board members present:**

Rahul Patel (Committee and Board Vice Chair), David L. Brandon, John E. Brinkman, Richard P. Cole, Christopher T. Corr, Morteza "Mori" Hosseini (Board Chair), Sarah D. Lynne, Daniel T. O'Keefe, Marsha D. Powers, Fred S. Ridley, Patrick O. Zalupski, and Anita G. Zucker.

**Others present:**

Kent Fuchs, Interim President; Scott Angle, Senior Vice President for Agriculture and Natural Resources; Melissa Curry, Vice President for Human Resources; Kurt Dudas, Vice President for Strategic Initiatives; Elias Eldayrie, Vice President and Chief Information Officer; Ryan Fuller, Interim Vice President and General Counsel; Joe Glover, Interim Provost and Senior Vice President for Academic Affairs; Taylor Jantz, Senior Vice President and Chief Financial Officer; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; David Kratzer, Senior Vice President for Construction, Facilities, and Auxiliary Operations; Maria Gutierrez Martin, Interim Vice President for Advancement; Stephen Motew, UF Health President and System Chief Executive Officer; David Nelson, Senior Vice President for Health Affairs; David Norton, Vice President for Research; Mary Parker, Vice President and Chief Enrollment Strategist; Brandi Renton, Interim Vice President for Business Affairs; Scott Stricklin, Director of Athletics; James Wegmann, Vice President for Communications; Heather White, Vice President for Student Life; members of the University of Florida community, and the public.

**1.0 Call to Order and Welcome**

Committee and Board Vice Chair Rahul Patel welcomed everyone in attendance and called the meeting to order at 1:32 p.m.

**2.0 Verification of Quorum**

Interim Provost Joe Glover verified a quorum with all members present, except Trustee Heavener who had an excused absence.

**3.0 Review and Approval of Minutes**

- **June 13, 2024, August 12, 2024, October 3, 2024, and November 13, 2024**

Committee Chair Patel asked for a motion to approve the minutes from the June 13, 2024 Committee Meeting, the August 12, 2024 virtual Committee Meeting, the October 3, 2024 virtual Committee

Meeting, and the November 13, 2024 Committee Pre-Meeting. A motion was made by Trustee O'Keefe and seconded by Trustee Lynne. Committee Chair Patel asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

#### **4.0 Action Items**

- **AFSSPRSC1 Tenure Upon Hire**

Interim Provost Glover reviewed the eight Tenure Upon Hire cases. He noted five cases were reviewed at the November pre-meeting and three cases are new:

- Warrington College of Business  
Dr. Brian Miller – Professor, Department of Accounting
- Herbert Wertheim College of Engineering  
Dr. Shuai Li – Associate Professor, Department of Civil and Coastal Engineering
- College of Liberal Arts and Sciences  
Dr. Veronica Hinman – Professor, Department of Biology  
Dr. Raanan Rein – Professor, Department of History
- College of Pharmacy  
Dr. Anutosh Chakraborty – Professor, Department of Pharmacodynamics  
Dr. Catherine Marcinkiewicz - Associate Professor, Department of Pharmacodynamics
- Herbert Wertheim UF Scripps Institute for Biomedical Innovation and Technology  
Dr. Jason Yuan – Professor, Center for Inflammation Science and Systems Medicine  
Dr. Donna Zhang – Professor, Center for Inflammation Science and Systems Medicine

Committee Chair Patel asked if all eight Tenure Upon Hire candidates have completed the standard review process and have been approved by the President and Provost. Interim Provost Glover confirmed they have.

Committee Chair Patel asked for a motion to approve Action Item AFSSPRSC1. A motion was made by Trustee Zucker and seconded by Trustee Lynne. Committee Chair Patel asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **AFSSPRSC2 New Degree**

Interim Provost Glover reviewed the proposed M.S. degree with a major in Artificial Intelligence in Biomedical and Health Sciences in the College of Medicine. This degree will allow students to become highly proficient in developing, validating, and deploying advanced AI technologies in real-world translational biomedical applications and clinical environments.

Committee Chair Patel asked for a motion to approve Action Item AFSSPRSC2. A motion was made by Trustee Lynne and seconded by Trustee Zucker. Committee Chair Patel asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **AFSSPRSC3 Degree Program Changes**

Interim Provost Glover reviewed the three proposed degree changes from the College of Medicine:

- Reduce the amount of credit for the Master of Science (M.S.) with a major in Genetics and Genomics (CIP 26.0801) from 33 total credits to 30 total credits.
- Modify the number of credit hours required for the Master of Science (M.S.) with a major in Anatomical Sciences Education (CIP 26.0403) from 32 total credit hours to 31 total credit hours.
- Reduce the number of credits for graduation from 192 to 184 (or 4%) and will reduce the number of weeks per LCME accreditation from 152 to 151.

Committee Chair Patel asked for a motion to approve Action Item AFSSPRSC3. A motion was made by Trustee Lynne and seconded by Trustee Zucker. Committee Chair Patel asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **AFSSPRSC4 Self-Supporting Program**

Interim Provost Glover stated the Warrington College of Business is proposing to add a new Master of Science in Management (MSM) with a concentration in Artificial Intelligence (AI). The proposed degree is a new concentration within an existing degree program that will be offered exclusively on the UF Jacksonville campus. The program will share common core courses with the existing MSM program, as well as leverage Warrington's faculty in AI, Analytics, and the HiPerGator supercomputer resources located on the UF Gainesville campus.

Committee Chair Patel asked for a motion to approve Action Item AFSSPRSC4. A motion was made by Trustee Lynne and seconded by Trustee Zucker. Committee Chair Patel asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

## **5.0 Discussion Items**

- **5.1 Admissions Update**

Vice President and Chief Enrollment Strategist Mary Parker reviewed the fall 2024 timeline for admissions cycle, noting the deadlines for Early Action versus Regular Decision. Parker then discussed the increases in our applications since 2022. Additionally, she provided updates on the following: Strategic Enrollment Management Working Group short term and long term goals, Scholarship Universe implementation timeline, and Streamlining Academic Management objectives.

Trustee Cole noted early action will be a game changer for student recruitment.

- **5.2 Faculty Senate Update**

Trustee and Faculty Senate Chair Sarah Lynne highlighted the fall semester and how creating a culture of excellence where faculty feel valued will increase our recruitment and retention. She made two announcements: (1) in collaboration with the Business Affairs and CFO Offices, lactation spaces will be a new resource for faculty, staff, students, and patients added to the UF Health Medical Plaza in spring

2025 and (2) in collaboration with Human Resources, the launch of a faculty recognition program in five-year increments for their continued commitment to the university.

- **5.3 Student Body President Update**

Trustee and Student Body President John Brinkman provided an update on the two major projects Student Government participated in during the fall semester: (1) “Food for Fines” program partnership with UF Transportation and Parking to forgive student parking tickets in exchange for donations of food to the on-campus food pantry and (2) partnership with the UF Police Department to register and install trackers on bicycles and micromobility devices to assist with tracking if stolen.

- **5.4 Student Life Update**

Vice President for Student Life Heather White shared an update focused on Lifelong Wellbeing in correlation to UF RecSports. Students who participate in collegiate recreation are likely to have higher GPAs and retention rates, reduced perceived stress, anxiety, and depression, enhanced sense of belonging, and higher levels of physical health and quality of life. UFRecSports serves approximately 81% of students on an annual basis, up from 75% in 2023. UF students were surveyed and their #1 barrier for participation in recreation is facilities are too crowded. Through the capital improvement trust fund process, we are working with the Smith Group on conducting a master plan of recreation across campus, as well as Manfredi to connect with our housing master plan. She hopes to report back to the Board in June 2025 the data results from the Smith Group.

- **5.5 Academic Program Review Process**

Interim Provost Glover summarized our proposed plan for spring 2025 is to engage in a review of productivity on a statistical basis, engage a tool called academic analytics to evaluate the quality and reputations of doctoral programs, and augment with graduate school data to include additional elements such as time to degree and retention of graduate students.

- **5.6 Centers/Institutes**

Interim Provost Glover reviewed the name changes for two Centers/Institutes that were not discussed at the November Pre-Meeting:

- Interdisciplinary Informatics and Artificial Intelligence Research Institute → Artificial Intelligence and Informatics Research Institute (AIIR)
- Southeast Center for Research to Reduce Disparities in Oral Health (SCRRDOH) → Center for Oral Health Outcomes: Research, Training, and Service (COHORTS)

## **6.0 New Business**

There was no new business to come before the committee.

## **7.0 Adjourn**

There being no further discussion, Committee and Board Vice Chair Patel adjourned the meeting at 2:16 p.m.





**COMMITTEE ON ACADEMIC, FACULTY AND STUDENT SUCCESS,  
PUBLIC RELATIONS AND STRATEGIC COMMUNICATIONS  
ACTION ITEM AFSSPRSC1  
March 27, 2025**

**SUBJECT:** Tenure Upon Hire

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**BACKGROUND INFORMATION**

The Chairs and Deans have recommended to the Provost and Senior Vice President for Academic Affairs that 2 faculty members be granted tenure commencing with their appointment. These individuals meet the criteria set forth in the University's tenure and permanent status policy and have been recommended by the Provost and President to receive tenure. Attached is a Summary of the Tenure Upon Hire case.

**PROPOSED COMMITTEE ACTION**

The Committee on Academic, Faculty and Student Success, Public Relations and Strategic Communications is asked to approve the Tenure Upon Hire cases listed on the attached Summary for recommendation to the Board of Trustees for its approval on the Consent Agenda. While any administrative appointment is noted, tenure is granted only for the faculty appointments.

**ADDITIONAL COMMITTEE CONSIDERATIONS**

Board of Governors approval is not required.

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Supporting Documentation Included: Tenure Upon Hire Summary

Submitted by: Joseph Glover, Interim Provost and Senior Vice President for Academic Affairs

**Approved by the University of Florida Board of Trustees, March 28, 2025**

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Morteza "Mori" Hosseini, Chair

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W. Kent Fuchs, Interim President and Corporate Secretary



**Tenure Upon Hire Summary**  
**March 27, 2025**

**Dr. Jeremy Bailey**

**Professor, Hamilton Center for Classical and Civic Education**

Dr. Jeremy Bailey earned his PhD from Boston College in 2003 and a B.A. from Rhodes College in 1996. His prior institution is the University of Oklahoma. Dr. Bailey is widely regarded as one of the nation's premier scholars of the American Founding. His publications include three single-authored books, one co-authored book, one edited book, and numerous refereed articles and book chapters.

**Dr. Susmita Pati - College of Medicine-Jacksonville**

**Professor, Department of Pediatrics**

Dr. Susmita Pati earned a M.P.H. From Columbia University School of Public Health in 2002. She also earned a M.D. from University of Connecticut School of Medicine in 1996 and a A.B. from Harvard-Radcliffe College in 1992. Her prior institution is Stony Brook University. Dr. Pati is a nationally recognized scholar in population health who has made key discoveries in healthcare access and preventive care. She is also recognized for her creative and forward-thinking innovations in improving the workforce environment for healthcare workers.



**COMMITTEE ON ACADEMIC, FACULTY AND STUDENT SUCCESS,  
PUBLIC RELATIONS AND STRATEGIC COMMUNICATIONS  
ACTION ITEM AFSSPRSC2  
March 27, 2025**

**SUBJECT:** New Degree

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**BACKGROUND INFORMATION**

The proposed Master of Studies in Law (MSL) degree program will foster excellence, productivity, and strategic priorities for a knowledge economy. The MSL degree will provide greater access to the high-quality legal education available through the Levin College of Law to the broader professional community. This will provide another path by which to engage Florida's business community. The MSL's focus on professionals who must regularly interact with legal rules and undertake compliance obligations will increase the educational levels of Florida's citizens and enable them to gain new perspectives that will expand entrepreneurship. The proposed MSL specializations are clearly intertwined with and support the knowledge economy. The emphasis on finance, tax, healthcare compliance, and fiduciary obligations will provide Florida's workforce with tools needed to navigate the increasing demands in these areas.

**PROPOSED COMMITTEE ACTION**

The Committee on Academic, Faculty and Student Success, Public Relations and Strategic Communications is asked to approve the New Degree listed above for recommendation to the Board of Trustees for approval on the Consent Agenda.

**ADDITIONAL COMMITTEE CONSIDERATIONS**

Board of Governors approval is required.

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Supporting Documentation Included: BOG SUS Request to Offer a New Degree Program Form

Submitted by: Joseph Glover, Interim Provost and Senior Vice President for Academic Affairs

**Approved by the University of Florida Board of Trustees, March 28, 2025**

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Morteza "Mori" Hosseini, Chair

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W. Kent Fuchs, Interim President and Corporate Secretary



**Request to Offer a New Degree Program**  
In accordance with Board of Governors Regulation 8.011,  
Academic Degree Program Coordination and Approval

University of Florida  
**Institution Submitting Proposal**

Fall 2025  
**Proposed Implementation Term**

College of Law  
**Name of College(s) or School(s)**

n/a  
**Name of Department(s)/Division(s)**

Legal Studies  
**Academic Specialty or Field**

Master of Studies in Law  
**Complete Name of Degree**

22.0201  
**Proposed CIP Code (2020 CIP)**

The submission of this proposal constitutes a commitment by the university that, if the proposal is approved, the necessary financial resources and the criteria for establishing new programs have been met before the program's initiation.

\_\_\_\_\_  
**Date Approved by the University Board of Trustees**

 1/27/2025  
**President's Signature Date**

\_\_\_\_\_  
**Board of Trustees Chair's Signature Date**

 1/24/25  
**Provost's Signature Date**

## I. Overview

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A. Briefly describe the proposed program in the following table.

<b>Purpose</b>	Offer a Master of Studies in Law (MSL) degree designed for working professionals who do not have a J.D. but who regularly must engage or comply with legal requirements and regulations.
<b>Degree Level(s): B, M, D, M+D, P</b>	M
<b>Majors, Concentrations, Tracks, or Specializations</b>	Students will be able to complete the general degree without a concentration. Three initial concentrations will be available: (1) Financial and Tax Compliance; (2) Healthcare Compliance; and (3) Tax, Financial Services, and Estate Planning.
<b>Total Number of Credit Hours</b>	30
<b>Program Type</b>	<input type="checkbox"/> <b>E&amp;G Program</b> <input type="checkbox"/> <b>Market Tuition Rate Program*</b> <input checked="" type="checkbox"/> <b>Self-Supporting Program*</b>  <small>*Refer to <a href="#">Board Regulation 8.002</a>, Self Supporting and Market Tuition Rate Program and Course Offerings, for additional details.</small>
<b>Possible Career Outcomes</b>	Because the degree is designed to enhance the careers of working professionals, the degree will support promotions and lateral moves for graduates of this program.

B. Does the proposed program qualify as a Program of Strategic Emphasis, as described in the Florida Board of Governors 2025 System Strategic Plan?

[Programs of Strategic Emphasis List](#)

- Yes, it does qualify as a Program of Strategic Emphasis.  
 No, it does not qualify as a Program of Strategic Emphasis.

C. Programs of Strategic Emphasis Waiver (*for baccalaureate programs only*)

Does the program fall under one of the CIP codes listed below?

CIP CODE	CIP TITLE
11.0101	Computer and Information Sciences
11.0103	Information Technology
13.1001	Special Education
13.1202	Elementary Teacher Education
14.0801	Civil Engineering
14.0901	Computer Engineering
14.1001	Electrical and Electronics Engineering
27.0101	Mathematics
40.0801	Physics
52.0301	Accounting
52.0801	Finance
52.1201	Management Information Systems

Yes. If yes, students in the program will be eligible for the Programs of Strategic Emphasis waiver. Refer to [Board Regulation 7.008](#) and the [Programs of Strategic Emphasis Waiver Guidance](#).

No

D. Is the infrastructure in place to meet the new degree program requirements, such as hiring faculty and staff, curriculum development, facilities, and funding, prior to enrollment of students to the program?

Yes

No. If not, is there a plan to establish the infrastructure to support the program?

Yes. Please describe. UF Law envisions that a substantial portion of the degree courses will be taught by adjuncts. UF Law has formed a faculty committee to assist in locating and hiring high quality adjuncts; UF Law has already appointed an MSL Director, who is the chair of that committee. Current faculty will also teach some of the courses, and over the summer, UF Law has actively worked to support those faculty in preparing their courses. Because the MSL will be offered through multiple modalities, with in-person components taking place primarily at the new Jacksonville graduate campus, administrative support will be required. UF Law will need to market the program to prospective students and assist such students throughout the application process and during the degree program. In order to ensure a successful rollout of the program, UF Law will likely need to hire additional staff.

## II. Institutional and State-Level Accountability

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A. Describe how the proposed program directly or indirectly supports the following.

1. The [State University System's Strategic Plan](#) goals.

The proposed Master of Studies in Law (MSL) degree program will foster excellence, productivity, and strategic priorities for a knowledge economy. The MSL degree will provide greater access to the high-quality legal education available through the Levin College of Law to the broader professional community. This will provide another path by which to engage Florida's business community. The MSL's focus on professionals who must regularly interact with legal rules and undertake compliance obligations will increase the educational levels of Florida's citizens and enable them to gain new perspectives that will expand entrepreneurship. The proposed MSL specializations are clearly intertwined with and support the knowledge economy. The emphasis on finance, tax, healthcare compliance, and fiduciary obligations will provide Florida's workforce with tools needed to navigate the increasing demands in these areas.

2. The institution's strategic plan and goals the program will directly advance.

UF Law is an elite law school whose primary mission is to train future lawyers. UF Law also, however, has the goal of bringing legal knowledge to a wider community within the state of Florida. The MSL will be directly aligned with that goal and will draw on areas of legal expertise among its faculty, including its top-ranked tax specialty program. The MSL is proposed as a self-supporting program in order to ensure adequate funding for this new program but also with the goal of the MSL ultimately supporting the primary mission of the law school.

3. The university's mission.

The proposed MSL will provide an avenue for access to legal education that is currently not available within the University of Florida. The MSL will thus support UF's role as a comprehensive learning institution and provide support to the Gator Nation of undergraduate degree alumni who wish to continue learning with UF and need to enhance their understanding of legal rules.

4. The benefit to the university, the local community, and the state.

UF Law's proposed MSL will be part of the educational site in downtown Jacksonville. The proposed MSL will be complementary to the programs proposed by other UF colleges, including proposals from Warrington Business and Wertheim Engineering, thereby affording the potential for cross-collaboration among faculty and students. UF Law's proposed MSL degree will offer in-person opportunities for students to engage with faculty at UF Jacksonville's location through a residential component available within each specialization. The MSL will allow UF Law to develop synergies with its existing course offerings in tax, finance, business, and health care, as well as with its large alumni base in these areas. The ever-changing pace of change in these areas, particularly with the advent of AI, will drive increasing demand for credentials showcasing that an individual professional is keeping pace.

- B. Provide the date the pre-proposal was presented to the Council of Academic Vice Presidents Academic Program Coordination (CAVP ACG). Specify any concerns raised and provide a narrative explaining how each has been addressed in this proposal or will be addressed before the proposed program is implemented.

The pre-proposal was reviewed on September 2, 2021.

FSU indicated a concern that the MSL degree is identical to their Juris Master degree; FIU expressed a similar concern.

UF's MSL degree will differ in that there will be some residential aspects through the Jacksonville graduate campus. UF's MSL degree will build on the tax, finance, health law, and estate planning specialty strengths at UF Law.

FSU expressed doubt that a short-degree program would support a tax law emphasis. UF Law already offers a short degree in tax law, the tax LL.M. Other law schools that are well known for their tax specialty ranking offer an MSL for non-lawyers in tax, including NYU Law (<https://bulletins.nyu.edu/graduate/law/programs/taxation-msl/>) and Georgetown Law (<https://curriculum.law.georgetown.edu/llm/llm-programs-non-lawyers/masters-law-taxation/>).

UF Law is behind its law school peers in offering a degree opportunity for non-lawyers. The ABA maintains a list of law schools offering MSLs (or similar degrees sharing the same CIP Code), which is accessible at [https://www.americanbar.org/groups/legal\\_education/resources/llm-degrees\\_post\\_j\\_d\\_non\\_j\\_d/](https://www.americanbar.org/groups/legal_education/resources/llm-degrees_post_j_d_non_j_d/). There, it is clear that UF Law is not matching its peer institutions in the delivery of legal education within the broader community.

UF Law also analyzed the data available at <https://www.flbog.edu/resources/data-analytics/dashboards/degrees-awarded-by-classification-of-instructional-programs-cip-code/>. That data indicates increasing demand for access to a legal studies masters degree. Searching by the 2-digit CIP code for 2022-23 shows FSU with 261 degrees awarded in that space (and FIU with 49). For 2021-22 the numbers were 186 for FSU (and 39 for FIU). This 2-digit CIP code includes not only master's degrees for non-lawyers, but also LL.M. degrees for lawyers. For



example, in that same data set, UF shows 86 LL.M. degrees awarded in the 2022-23 years; these would have been almost entirely in tax and international tax.

FSU and FIU both offer LL.M. programs in addition to their Juris Master programs; UF Law has three LL.M. programs. If anything, the prospective student pool for an MSL is larger than that for LL.M. programs because those programs require a J.D. (or equivalent for international lawyers).

UF Law also reviewed the data available from the ABA at [https://www.americanbar.org/groups/legal\\_education/resources/statistics/](https://www.americanbar.org/groups/legal_education/resources/statistics/) regarding total non-JD enrollment at law schools; for fall 2023, FSU reported 857 enrolled non-JD students and FIU reported 46. The ABA does not provide more granular data about each non-JD degree; as noted above, FSU and FIU both offer LL.M. programs in addition to their Juris Master.

A review of the list provided by the ABA of law schools offering MSL or similar programs ([https://www.americanbar.org/groups/legal\\_education/resources/llm-degrees\\_post\\_j\\_d\\_non\\_j\\_d/programs\\_by\\_school/](https://www.americanbar.org/groups/legal_education/resources/llm-degrees_post_j_d_non_j_d/programs_by_school/)) demonstrates that FSU and FIU are already competing in a robust market. As a result, another entrant is unlikely to change their competitive landscape, given that they offer an online program. UF Law's proposed degree will allow UF to offer a unique product: a quasi-residential program that draws on our recognized strengths in tax and related fields.

### III. Student and Workforce Demand

If the proposed program is a baccalaureate or master's degree on the Programs of Strategic Emphasis list, skip III-A.

- A. Describe the Florida and national workforce demand for the proposed program. The response should, at a minimum, include the current state workforce data from Florida's Department of Commerce and national workforce data from the U.S. Department of Labor's Bureau of Labor Statistics. Additional documentation for workforce needs may include letters of program support by employers and job postings for program graduates, as well as a description of any specific needs for research and service that the program would fulfill.

Complete the table below using data from the Search by CIP or SOC Employment Projections Data Tool in the Academic Review Tracking System.

#### Labor Market Demand

The proposed MSL degree is for non-lawyers in occupations who work regularly with legal and regulatory issues. Occupations for lawyers (or use of the CIP code for Law) would not be appropriate as those require a JD degree. The MSL degree is a master's degree for those with a bachelor's degree who are seeking to advance in their current occupation through gaining access to aspects of legal knowledge. Law schools with similar programs (MSL, MLS, or Juris Master) emphasize that this is a degree to enhance the careers of non-lawyers. For example, NYU Law's MSL is for accounting and tax professionals without a first law degree (<https://www.law.nyu.edu/msltax>), and UCLA's MLS is intended for non-legal professionals (<https://law.ucla.edu/academics/programs/master-legal-studies/mls-student-profile>). The occupations listed below are examples of those where the proposed MSL will enhance professional opportunities.

Occupations	Percent Change in Job Openings		Annual Average Job Openings		Total # of New Jobs		Education Level Needed for Entry
	FL 2023-31	U.S. 2022-32	FL 2023-31	U.S. 2022-32	FL 2023-31	U.S. 2022-32	
Medical and Health Services Managers (11-9111)	25.5%	28.4%	34,399	54,700	9,120	144,700	B
Financial Managers (11-3031)	18.1%	16%	33,495	69,600	7,299	126,600	B

Personal Financial Advisors (13-2052)	16.4%	12.8%	23,777	25,600	4,999	42,000	B
Accountants and Auditors (13-2011)	9.9%	4.4%	79,380	126,500	9,590	67,400	B
Compliance Officers (13-1041)	8.5%	4.6%	21,158	31,000	2,409	17,200	B

Sources:

Date Retrieved: 8/13/2024

U.S. Bureau of Labor Statistics - <https://data.bls.gov/projections/occupationProj>

Florida Department of Economic Opportunity - <http://www.floridajobs.org/labor-market-information/data-center/statistical-programs/employment-projections>

B. If the occupations do not currently appear in the most recent version of the Search by CIP or SOC Employment Projections Data Tool provided by Board staff, provide occupational linkages or jobs graduates will be qualified to perform based on the training provided to students in the proposed program in the table below. Contact the institutional representative working with you on the degree proposal for more information about possible occupations.

**Occupational Linkages for the Proposed Program**

SOC Code (XX-XXXX)	Occupation Title	Source / Reason for Inclusion

C. Describe the student demand for the proposed program. The response should, at a minimum, include the following.

1. Projected headcount for Year 1 through Year 5.

UF Law anticipates that many students in the program will attend on a part-time basis, so we have provided both a projected total head count and the projected FTE. Appendix I contains additional details.

Year 1		Year 2		Year 3		Year 4		Year 5	
HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE
27	20.8	52	40.8	102	80.7	177	140.6	252	200.6

2. Data that supports student interest or demand for the proposed program. Include questions asked, results, and other communications with prospective students.

First, law school degree programs for non-lawyers are widely offered at ABA-accredited law schools throughout the United States. Several ABA-accredited law schools that offer tax LL.M. degrees also offer a tax degree for non-lawyers. UF Law is currently ranked third nationwide for its tax specialty; the proposed MSL degree will allow UF Law to offer tax concentrations to non-lawyers, consistent with UF Law’s peer institutions. Below is a list of peer institutions that offer an MSL, or a degree in the same CIP code, for non-lawyers.

Law School	2024 U.S. News Ranking	Top 10 Specialty Ranking in Business, Health, or Tax?	Degree for Non-Lawyers
NYU	9	Yes: Business (4); Tax (1)	Master of Studies in Law in Taxation
Northwestern	9	Yes: Tax (3)	Master of Science in Law
UCLA	13	Yes: Tax (6)	Master of Legal Studies
Georgetown	14	Yes: Health Care (6); Tax (2)	Master of Studies in Law in Taxation
Washington University in St. Louis	16	No	Master of Legal Studies; MLS in Taxation
University of Georgia	20	No	Master in the Study of Law
Boston University	24	Yes: Health Care (3)	Master in the Study of Tax Law
The Ohio State University	26	No	Master in the Study of Law
Arizona State University	36	No	Master of Legal Studies
Emory University	42	No	Master of Legal Studies
University of Washington	48	No	Master of Jurisprudence
Florida State University	48	No	Juris Master

Second, survey data suggests an opportunity to add a degree for non-lawyers to UF Law. Three separate surveys or reports from the past 5 years indicate student demand for an MSL. Full presentations and data from those three surveys or reports are provided as attachments.

The most recent survey was conducted during 2024 by Hanover Research and asked questions relating to multiple programs from across the University of Florida in connection with the launch of programs in Jacksonville. Appendices J and K contain the underlying data and the summary presentation, respectively. Questions about the three proposed MSL concentrations were included. Survey respondents were asked “Which of the following master’s programs are you most interested in? Please select up to two programs.” The answers included multiple programs planned for Jacksonville, including an MBA. Of the 289 survey respondents, 35 selected the MSL in Healthcare Compliance as one of their top two; 34 selected the MSL in Tax, Financial Services, and Estate Planning; and 25 selected the MSL in Financial and Tax Compliance. The survey did not include a question about the MSL separate from a concentration. The comparative nature of the 2024 survey indicates solid support for the MSL degree even when it is placed up against other degrees across multiple disciplines.

In December 2022, Hanover Research prepared a presentation regarding demand for master degree programs in law (included as Appendix L). That report noted: “There are few reporting MSL programs in Florida and the Southeast region, highlighting an area where UF can influence the market. Program numbers increased from two to four in Florida from 2017 to 2021 while five programs were added within the Southeast in the same period. Nationally, program numbers rose from 59 to 70 from 2017 to 2021. Increasing student conferrals and program options indicate a market that is experiencing growth and UF should expect positive conferral numbers for the proposed program.” The report highlights the growth of general MSL programs combined with concentration options: “The increase in student demand for general MSL programs combined with the decrease in demand for specific MSL-related programs highlights the need for a general program with concentration options.” The report noted: “Non-lawyers can help advance their careers by acquiring expertise in specialized areas of the law.”

In 2020, UF’s Distance Learning wrote the report: “Program Alignment and Market Analysis Report” for a Master of Studies in Law (included as Appendix M). That report concluded, “A program in this space at UF, especially one capitalizing on the strengths in tax law, would be highly competitive given the college’s stature, reach, and price point.” In the employment area, the report noted that a “MSL program at UF would be a prime candidate for an aggressive, cross-industry employer engagement strategy as a means of identifying opportunities and driving enrollments.”

In summary, the data point to market demand for the proposed MSL degree, which will be offered with three concentrations.

## **IV. Duplication of Existing Programs**

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- A. If the program duplicates another degree program at a private or public state university in Florida with a substantially similar curriculum, provide evidence that the university has investigated the potential impact on the existing program, has discussed opportunities for collaboration with the affected university, and can justify the need for duplication. Additionally, summarize the outcome(s) of communication with appropriate personnel (e.g., department chairs, program coordinators, deans) at the affected institutions regarding the potential impact on enrollment and any opportunities for collaboration in the areas of instruction and research.

The proposed degree shares the same CIP code as the Juris Master program at FSU law and at FIU law. UF's MSL degree will build on the tax, finance, health law, and estate planning specialty strengths at UF Law. Although FSU's J.M. program offers a concentration in health care regulation and in financial regulation/compliance, it does not offer concentrations relating to tax or estate planning. UF Law's MSL program will offer residential elements to interested students through the Jacksonville graduate campus. A degree for non-lawyers is part of the portfolio of offerings provided at UF Law's peer institutions, and UF Law, as the top-ranked law school in the state, should be providing such a degree. A summary of the discussions at the Council of Academic Vice Presidents Academic Program Coordination (CAVP ACG) relating to FSU and FIU was provided above. Additional communications directly with FSU and FIU have not taken place.

- B. If the proposed program curriculum substantially duplicates an existing program at Florida Agricultural and Mechanical University, provide evidence that the proposed program would not affect enrollment in Florida Agricultural and Mechanical University's program.



## V. Curriculum

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- A. If the program is a bachelor's degree, please identify if the university is seeking any of the following statuses for the program.

Status	Yes	No	If yes, complete the following
Common Prerequisites			Appendix C
Exception to 120 Credits			Appendix D
Specialized Admissions			Appendix E

- B. Describe the admissions criteria and graduation requirements for the program.

Consistent with UF Law's peer institutions offering an MSL degree, UF Law's Master of Study in Law degree will require admitted students to have completed a bachelor's degree from an accredited institution. Admitted students would not have a first law degree (J.D. or equivalent).

To be admitted, applicants will need to have demonstrated capacity to complete the MSL; this may be through having achieved an undergraduate GPA of 3.0 or higher or through post-undergraduate professional work experience.

The proposed degree will be 30 credits; the degree will be a non-thesis degree. Students will need a cumulative 2.67 to graduate with the MSL.

Appendix H contains a summary of the MSL curriculum.

The degree is designed to be flexible and adapt to student demand and faculty availability. The design is based on our existing tax LLM degree program courses, which are offered in multiple modalities—e.g., in person, online, hybrid. For that program, the decision about modality is made in the lead up to posting the schedule for registration. For example, for fall semester, the decisions are generally made in Feb./Mar. The goal is to offer all classes in both online and in person modalities, but to prioritize offering the class online when there are issues with ensuring course coverage for certain highly specialized classes (e.g., adjunct with specialized knowledge unable to travel to campus).

UF Law will begin by offering all courses in the online modality and then gradually add the in-person courses as the Jacksonville campus develops. The courses will be the same; only the modality will change. UF Law anticipates that when the Jacksonville hub opens, UF Law will offer 2 classes in person in Jacksonville each major semester and 1 in the summer semester. The first classes selected to be offered in person will be the required courses for all students followed by the concentration required courses. Additional in person classes will be added commensurate with demand, but it is anticipated that for highly specialized courses, they may be offered only online.

Based on market research, UF Law anticipates that once the new degree is fully phased in that about 1/3 of the students will prefer in person and about 2/3 will prefer online or hybrid.

## Required Coursework

Students will be required to complete the following 6 required courses, each of which will be 2 credits, unless otherwise noted:

(1) *Introduction to Administrative Law*. This course is an introduction to the administrative law. Often referred to as the “fourth branch,” the modern administrative state is expansive. This course will examine how Congress and administrative agencies adopt binding rules of law (statutes and regulations, respectively) and the ways that courts and administrative agencies interpret and apply these laws. The course will consider the organization of the administrative state, the incentives that influence the behavior of the various actors, and the legal rules that structure the relationships among Congress, the agencies, and the courts.

(2) *Introduction to Contracts*. This course introduces the law and theory of legally enforceable agreements and promises, including elements of contract formation; consideration; effects of non-performance; conditions for relief from or discharge of obligations; and remedies.

OR *Contracts* (LAW 5000; 4 credits): Only students admitted to the JD program at UF Law but who fail to complete their JD would use this class. See below regarding the proposal to transfer 5000-level JD credits into the MSL.

(3) *Ethics and Professional Standards for Non-Lawyers*. This course focuses on ethical issues relating to the relationship between lawyers and nonlawyer colleagues or clients, particularly the prohibition of the unlicensed practice of law, the essentials of the attorney-client relationship, and various types of conflict of interest. The primary focus of the course will be ethical problem solving. The ultimate goal is to give students the opportunity to begin to develop an informed, personalized, ethical problem-solving methodology and give nonlawyer colleagues and clients a better understanding of the ethics of law practice.

(4) *Incorporated Businesses for Non-Lawyers*. This course will introduce students to the law governing corporations. Topics will include an overview of the rights and obligations of directors, officers, and shareholders; the structure of the state and federal systems applicable to corporations; and the financial and operational organization of corporations.

(5) *Introduction to the U.S. Legal System*. This course will provide students an overview of the U.S. Legal System. This course is not meant to offer an in-depth study of any one area; instead, the goal of the course is to offer a comprehensive overview of many different areas of American law.

OR *Constitutional Law* (LAW 5501; 4 credits): Only students admitted to the JD program at UF Law but who fail to complete their JD would use this class. See below regarding the proposal to transfer 5000-level JD credits into the MSL.

(6) *Unincorporated Businesses for Non-Lawyers*. This course will provide students with an overview of the structures and laws that govern various forms of unincorporated businesses. This course is not meant to offer an in-depth study of any one area; instead, the goal of the course is to offer a comprehensive survey of many different business structures.

Students in the proposed MSL may select from three concentrations, or they may choose to design their own course of study. Information about the concentrations and the additional required coursework is described below. Students opting to complete a concentration would also need to complete 8 elective credits; students opting not to complete a concentration would instead need to complete 18 elective credits. The list of electives follows the description of the concentrations. A class required in one concentration will also qualify as an elective in a different concentration.

#### Concentration 1: Financial and Tax Compliance Specialization Required Coursework

Each course below will be 2 credits.

(1) *Income Taxation for Non-Lawyers*. In Income Taxation, we will cover the various concepts of federal individual income taxation within the Internal Revenue Code and Code of Federal Regulations. This class will cover the definitions of income and its exceptions, deductions, recognition versus non-recognition, and property transactions. By the close of the semester, students will have a grasp of the core concepts of income taxation and will be able to apply those concepts to different fact patterns.

(2) *Federal Tax Withholding & Reporting Obligations*. This course will cover various withholding and reporting obligations that apply to business organizations, including with respect to their employees, independent contractors, and suppliers. The course will also cover the IRS's powers of enforcement in this area.

(3) *International Financial Crime Regulation*. This class focuses on international economic crime and recent efforts to fight it. It is organized into three sections. The first covers substantive crimes, including tax, money laundering and counterterrorism financial enforcement, transnational corruption, transnational organized crime, and export control and economic sanctions. The second examines procedural aspects of international financial crime regulation, namely extraterritorial jurisdiction, evidence gathering, and extradition. The third considers the role of international organizations, including the United Nations, the World Bank Group, INTERPOL, and economic integration groups. By the end of the course, students will have a good working knowledge of the systems by which the international community seeks to deter, detect, and punish international financial crime.

(4) *Introduction to Business Entity Taxation*. This course will provide an introduction to the federal income tax principles governing business entities, including corporations, "S" corporations, partnerships, and limited liability companies. The course compares, at a general level, the federal income tax differences that apply to the entities and their owners at key times in the lifecycle of business entities.

(5) *Introduction to Corporate Finance and Securities Regulation*. This course builds upon the prerequisite Incorporated Businesses course and examines the legal and economic aspects of corporate finance, including both corporate debt and corporate equity. The course will also provide an overview of the state and federal rules that define a security and that apply to the sale and distribution of securities.

#### Concentration 2: Healthcare Compliance Required Coursework

Each course below will be 2 credits.

(1) *Advanced Contracts for Non-Lawyers*. The objective of this course is for you to develop a deeper understanding of the private law of contracts. Introduction to Contracts is a prerequisite. We will cover contract formation, contract interpretation, defense to the enforcement of contracts, performance and non-performance, breach of contracts, damages, and the rights and responsibilities of third parties.

(2) *Bioethics and the Law for Non-Lawyers*. This course surveys ethical, legal, and policy issues relating to several key questions in bioethics. Covered topics include: Research on human subjects, gene editing, stem cell research, abortion, assisted reproduction, end-of-life care, and assisted suicide. Students will explore the core ethical debates over these issues, the key policy concerns, and the current state of the law. It will prepare them to analyze and act appropriately in their professional lives when faced with these or other issues relating to bioethics, including issues arising from emerging technologies.

(3) *Elder Law Survey for Non-Lawyers*. This course provides an introduction to elder law, including navigating surrogate decision-making, entering into advance directives, combating various forms of elder abuse, planning for long-term care, and dealing with ageism and discrimination.

(4) *Health Law Survey for Non-Lawyers*. This course provides an introduction to the federal and state laws governing the modern health care industry. This course will acquaint students with the core stakeholders; consumers' rights vis-à-vis commercial health-sector enterprises; and cutting-edge issues and trends.

(5) *Introduction to the Regulation of Healthcare Technology & Pharmaceutical Products*. This course explores the FDA's regulation of the pharmaceutical and medical device industries, as well the relationship between FDA regulation and state-law tort liability. Additional topics include the approval and clearance process; postmarket obligations; FDA enforcement; and products liability.

### Concentration 3: Tax, Financial Services, and Estate Planning Required Coursework

Each course below will be 2 credits.

(1) *Elder Law Survey for Non-Lawyers*. This course provides an introduction to elder law, including navigating surrogate decision-making, entering into advance directives, combating various forms of elder abuse, planning for long-term care, and dealing with ageism and discrimination.

(2) *Income Taxation for Non-Lawyers*. In Income Taxation, we will cover the various concepts of federal individual income taxation within the Internal Revenue Code and Code of Federal Regulations. This class will cover the definitions of income and its exceptions, deductions, recognition versus non-recognition, and property transactions. By the close of the semester, students will have a grasp of the core concepts of income taxation and will be able to apply those concepts to different fact patterns.

(3) *Fiduciary Administration for Non-Lawyers*. This course provides an overview of the

issues that may arise in the administration of estates, trusts, and guardianship arrangements. The course will include an overview of probate procedure, powers of the fiduciary, and compensation of fiduciaries and their attorneys.

(4) *Introduction to Estate Planning*. This course will provide an overview of estate planning principles and practices for non-lawyers. Students will explore the legal, financial, and personal aspects of estate planning, gaining knowledge of various tools and strategies used to effectively manage and distribute assets. The course covers topics such as wills, trusts, probate, tax considerations, and ethical issues in estate planning.

(5) *Wills and Trusts for Non-Lawyers*. This is a class on the basic tools and law of decedent's estates and trusts. As a class for non-lawyers, it will touch on topics like fiduciary duties, future interests, estate tax, and property, but no special knowledge of those areas is required. This class will focus principally on transfers of property through the law of intestate succession, wills, and will substitutes. In particular, we will study the requisite formalities for creation of a valid will and trust, for revocation of a will, and such specific doctrines as lapse of gifts, homestead, elective share, and family allowances, to name a few. We will also examine basic living wills, powers of attorney, and other typical estate planning instruments.

### Electives

Each course below will be 2 credits. Students who have chosen a concentration will take up to 8 elective credits; courses required in a different concentration also count as an elective. Students opting not to complete a concentration will take 18 elective credits.

(1) *Advanced Elder Law for Non-Lawyers*. This course builds on the Elder Law Survey course, which is a prerequisite for this course. This course will cover in greater depth financial planning for retirement and long-term care including federal financial programs such as Social Security; guardianship and guardianship alternatives with respect to asset and healthcare management; and the problems of ageism and elder abuse.

(2) *Advanced Health Law Survey for Non-Lawyers*. This course builds on the Health Law Survey course, which will be a prerequisite for this course. This course will cover in greater depth the laws and regulations that govern the delivery of health care, including the Affordable Care Act, Medicare, and Medicaid. This course will also delve into selected topical areas of high legal complexity, such as reproductive care, end-of-life care, and medically assisted dying.

(3) *Advanced Taxation of Business Entities for Non-Lawyers*. This course builds on the Introduction to Business Entity Taxation course, which is a prerequisite for this course. This course will consider in greater detail a selection of tax laws and regulations that apply to the operations of corporations, "S" corporations, limited liability companies, and partnerships. The course will highlight the tax differences among the entities and their importance to choice of entity analysis.

(4) *Introduction to Banking Law & Regulation*. This course introduces the law governing banks and role of state and federal bank regulators. Topics will include bank licensing, restrictions on bank business, regulating the financial soundness of banks, and the protection of bank customers.

(5) *Introduction to Bankruptcy Law*. This course introduces creditors' remedies and debtors' rights under state law and in federal bankruptcy proceedings. Topics include execution, attachment, garnishment, and proceedings in aid of execution; liquidations; reorganizations; sales; and clawback actions.

(6) *Introduction to Federal Estate and Gift Taxation*. This course provides an overview of federal estate and gift taxation for non-lawyers. Students will explore the fundamental principles of estate and gift tax law, gaining knowledge of tax planning strategies and the impact of these taxes on wealth transfer. The course touches on topics such as the unified credit, annual exclusion gifts, valuation issues, charitable giving, and generation-skipping transfer tax.

(7) *Introduction to Insurance Law*. This course provides an introduction to the operation and regulation of insurance, other than life insurance. Topics will include the rights and obligations of the insured; various types of policies—such as liability/casualty, directors and officers, homeowners, automobile, and health; concepts of marketing and claims processing; and the organization of insurance and reinsurance companies.

(8) *Introduction to International Taxation*. This course provides an introduction to international taxation for non-lawyers. Students will explore the fundamental principles of international tax law, gaining knowledge of how countries tax cross-border transactions and how businesses navigate multiple tax jurisdictions. The course touches on topics such as residency and source rules, foreign tax credits, transfer pricing, tax treaties, and current international tax policy issues. Income Taxation for Non-Lawyers is a prerequisite.

(9) *Introduction to the Tax Treatment of Charitable Giving*. This course provides an overview of the income, estate, and gift tax issues affecting charitable donations. Students will be introduced to various sophisticated forms of giving, including charitable lead trusts, charitable remainder trusts, pooled income funds, bargain sales, and charitable gift annuities.

(10) *Privacy Law for Non-Lawyers*. This course covers various types of law (common law, statutes, regulations, and the Constitution) relating to information privacy. Topics include media disclosure of private information, privacy and free speech, HIPAA, medical records, physician-patient confidentiality, genetic data, police records, surveillance, wiretapping, USA Patriot Act, email monitoring, drug testing, identity theft, databases, record systems, the internet, financial data, consumer data, and more.

(11) *Regulation of Brokers & Dealers*. This course focuses on persons who operate or trade in capital markets as well as the market structure itself. Additional topics include the secondary market for public-company stock (namely, the New York Stock Exchange, NASDAQ, and the wide variety of off-exchange trading platforms in existence today) and the rules relating to market transparency, broker duties, and dealer rules for transacting with retail customers.

(12) *Regulation of Compensation & Retirement Benefits*. This course will provide an overview of the non-tax rules governing life, health and disability insurance, retirement plans, educational programs, flexible spending accounts, wellness programs, and other forms of compensation. The class will focus on the Employee Retirement Income Security Act of 1974 (ERISA).

(13) *Regulation of Investment Companies and Investment Advisers*. This course will examine the regulatory and compliance obligations of mutual funds as well as financial professionals that provide financial and investment advice both to institutional and private clients.

(14) *Secured Transactions for Non-Lawyers*. This course surveys the law applicable to secured transactions in personal property. This body of law includes primarily Article 9 of the Uniform Commercial Code (“UCC”), the Federal Bankruptcy Code, and miscellaneous state laws. The main goal of the course is to acquaint students with the fundamentals of Article 9 of the UCC. The major subjects that will be explored in this course include: the scope of Article 9, the creation of security interests (attachment), the perfection of security interests, the priority of security interests, default and the foreclosure process, and the treatment of security interests in bankruptcy. To help students acquire a “systems” view of secured credit, towards the end of the course we will briefly discuss security interests that are not governed by Article 9, such as mortgages.

(15) *Taxation of Compensation & Retirement Benefits*. This course provides an overview of the federal tax provisions governing deferred compensation, including a selection of qualified plans (e.g., 401(k) plans) and the core rules governing nonqualified executive compensation.

(16) *Taxation of Trusts & Estates for Non-Lawyers*. This course introduces the federal income taxation of estates, trusts, and their beneficiaries. The focus of the course will be on the federal quasi-conduit regime known as Subchapter J.

(17) *Tax-Exempt Public Charities and Private Foundations*. In this course, we will explore the nonprofit and private foundation sector. There are close to 2 million tax exempt organizations in the US. These organizations include some of the largest charities, hospitals and universities, as well as small private foundations and community organizations in the US. We will look at the sector by going through the life cycle of a nonprofit, from organization through its ending, and study both state nonprofit corporation law and federal tax law.

#### Transfer of 5000-level UF Law J.D. Credits

Students in UF Law’s JD program who fail to attain J.D. graduation will be permitted to apply to the MSL and transfer their successfully completed 5000-level J.D. credits (1L-year credits) into the MSL, thereby facilitating access to a UF Law degree for this group of students. A list and description of these courses is provided in Appendix H. Information about the UF Law 1L curriculum is available at <https://www.law.ufl.edu/areas-of-study/curriculum-roadmaps/1l-courses>.

C. If the proposed program is an AS-to-BS capstone, provide evidence that it adheres to the guidelines for such programs, as outlined in [State Board of Education Rule 6A-10.024](#). List any prerequisites and identify the specific AS degrees that may transfer into the proposed program.

Not applicable to this program because it is not an AS-to-BS Capstone.

D. Describe the curricular framework for the proposed program in the table below.

UF Law requests a 5000-level course number for the MSL curriculum. The courses are generally new to the proposed MSL degree, with the exception of existing 5000-level J.D. courses, which students in the J.D. program who fail to complete the J.D. may transfer into the MSL (as described in Part B).

An Excel spreadsheet providing the table information requested below is attached to this document as Appendix H.

Course Prefix & Number	Course Title	Required or Elective	Credit Hours	Course Description

E. Does an industry or employer advisory council exist to provide input regarding curriculum development, student assessment, and academic workforce alignment?

Yes

No. Describe any plans to develop one or other plans to ensure academic workforce alignment.

UF Law will develop an advisory council that will initially consist of J.D. or LL.M. graduates working in the areas of tax, finance, health care, estate planning, and regulatory compliance.



- F. Explain how employer-driven or industry-driven competencies were identified and incorporated into the curriculum. Has a strategy been established for assessing student learning and reviewing academic workforce alignment to modify the curriculum as needed?

UF Law has undertaken over a period of several years an assessment of the MSL degree and its desirability for employers and industry. UF Law's existing strength in placing students in tax and finance-related employment will allow for the leveraging of existing pathways to support the advancement of non-lawyers in the tax and finance space. UF Law has been working toward growing its health care law courses and its placement of law students within the health care industries.

UF Law will create program goals and student-learning outcome goals for the proposed degree. The goals will reflect the overarching strategy of enhancing the careers of non-lawyer professionals working in highly regulated fields from a legal perspective. UF Law has organized a faculty committee dedicated to reviewing the quality of the MSL experience, and UF Law has appointed a faculty member as MSL director. The MSL curriculum will be regularly reviewed to assess whether additional electives or concentrations would better achieve academic workforce alignment.

- G. Does the proposed curriculum align with Section 1001.706 (5)(a), Florida Statutes?

- Yes  
 No

- H. For degree programs in medicine, nursing, and/or allied health sciences, identify the courses with the competencies necessary to meet the requirements in Section 1004.08, Florida Statutes.

For teacher preparation programs, identify the courses with the competencies required in Section 1004.04, Florida Statutes.

Not applicable to this program because the program is not a medicine, nursing, allied health sciences, or teacher preparation program.

- I. Select the anticipated mode of delivery for the proposed program.

- Face-to-Face  
 Hybrid  
 Distance Learning

If the method(s) of delivery will require specialized services or additional financial support, describe the projected costs below.



UF Law anticipates that many students will complete the MSL online; this will require that faculty and students have access to the technology necessary to ensure a high-quality experience in the online environment, whether delivery is synchronous or asynchronous. UF Law will offer MSL courses in person as well at the planned Jacksonville graduate campus.

- J. Describe any potential impact on related academic programs or departments, such as an increased need for general education or common prerequisite courses or an increased need for required or elective courses outside of the proposed academic program. If the proposed program is a collaborative effort with another academic department(s), college(s), or school(s) within the institution, provide a letter(s) of support or MOU(s) from each department, college, or school in Appendix B.

UF Law does not anticipate any potential impact; rather, the proposed MSL will fill an existing gap in the degrees offered at UF.

- K. Describe any currently available sites for internship and/or practicum experiences and any plans to seek additional sites in the next five years.

Not applicable to this program because students are not expected to seek internship or practicum opportunities as a required curriculum component.

- L. Identify any established or planned educational sites where the program will be offered or administered. Provide a rationale if the proposed program will only be offered or administered at a site(s) other than the main campus.

UF Law plans to offer the proposed MSL in multiple modalities and at multiple locations. This will mean online (synchronous and asynchronous) and in-person, at the Jacksonville graduate campus but also at the main campus.

- M. If the institution has conducted recent program reviews, received feedback from accreditation bodies, or received input from other entities that affect the proposed program, describe the institution's progress in implementing the recommendations.

UF Law has applied for American Bar Association acquiescence for the proposed MSL, consistent with the guidelines required by its ABA accreditor (available at [https://www.americanbar.org/groups/legal\\_education/resources/llm-degrees\\_post\\_j\\_d\\_non\\_j\\_d/](https://www.americanbar.org/groups/legal_education/resources/llm-degrees_post_j_d_non_j_d/)). UF Law has requested that the ABA consider its request at its November 2024 meeting.

If the proposed program is a doctoral-level program, include the external consultant's report and the institution's responses to the report as Appendix G.

## VI. Faculty

A. Identify existing and anticipated full-time faculty who will participate in the proposed program through Year 5, excluding visiting or adjunct faculty in the table below. Additionally, provide the curriculum vitae (CV) for each identified faculty member in Appendix A.

UF Law anticipates relying substantially on adjuncts, which is an approach consistent with peer institutions in the MSL space. UF Law will also rely on its full-time faculty to teach in the proposed MSL. UF Law will continue to identify additional faculty as the courses are put into production.

Faculty Code*	Faculty Name or "New Hire" Highest Degree Held Academic Discipline	Rank	Contract Status	Initial Date for Participation in Program	FTE Year 1	FTE Year 5
H	Juan Caballero, J.D.	Professor	MYA	Fall 2025	.38	.38
H	Julian Cook, J.D.	Professor	Tenure	Fall 2025	.38	.38
H	Kristen Hardy, J.D.	Professor	MYA	Fall 2025	.38	.38
H	Charlene Luke, J.D.	Professor	Tenure	Fall 2025	.45	.2
H	Silvia Menendez, J.D.	Professor	MYA	Fall 2025	.38	.38
H	John Stinneford, J.D.	Professor	Tenure	Fall 2025	.75	.38
H	Derek Wheeler, J.D.	Professor	MYA	Fall 2025	.38	.38
H	Danaya Wright, J.D.	Professor	Tenure	Fall 2025	.38	.38
H	Wentong Zheng, J.D.	Professor	Tenure	Fall 2025	.38	.38
H	New faculty (10 adjuncts)	Adjunct	Contract	Fall 2025	.38 (each)	.38 (each)
H	New faculty (4 adjuncts)	Adjunct	Contract	Fall 2026	.38 (each)	.38 (each)

<b>*Faculty Code</b>	<b>Code Description</b>	<b>Source of Funding</b>
A	Existing faculty on a regular line	Current Education & General Revenue
B	New faculty to be hired on a vacant line	Current Education & General Revenue
C	New faculty to be hired on a new line	New Education & General Revenue
D	Existing faculty hired on contracts/grants	Contracts/Grants
E	New faculty to be hired on contracts/grants	Contracts/Grants
F	Existing faculty on endowed lines	Philanthropy & Endowments
G	New faculty on endowed lines	Philanthropy & Endowments
H	Existing or new faculty teaching overload in addition to assigned course load	Enterprise Auxiliary Funds

B. Provide specific evidence demonstrating that the academic unit(s) associated with the proposed program has been productive in teaching, research, and service. Such evidence may include trends over time for average course load, FTE productivity, student headcount in major or service courses, degrees granted, external funding attracted, and other indicators of excellence (e.g., thesis, dissertation, or research supervision).

UF Law has a demonstrated track record in supporting J.D. and LL.M. students. Adding an M.S.L. degree will allow UF Law to reach a wider group of students while continuing to increase its strengths in student outcomes, teaching loads, and faculty productivity.

The degrees granted over the past three academic years are as follows:

	2021-22	2022-23	2023-24
J.D.	220	221	264
LL.M. in Taxation	59	47	56
LL.M. in International Taxation	15	13	11
LL.M. in U.S. Law	7	11	3
S.J.D.	3	1	3

At the beginning of the Fall 2024 semester, UF Law’s new enrollment consisted of the following:

New J.D. Students	211
New LL.M. in Taxation Students	71
New LL.M. in International Taxation Students	12
New 7-Semester Students (Combined JD/Tax LLM)	17



New U.S. Law LL.M. Students	5
New S.J.D. Students	1

UF Law plans to increase its class size for the fall 2025 entering class. UF Law has set as a goal an enrollment of 240 1Ls and 120 LL.M./SJD students.

Faculty at the University of Florida Levin College of Law are teacher-scholars deeply engaged in exploring a wide range of legal and interdisciplinary areas. Our professors regularly publish their research in top journals on topics including artificial intelligence, bankruptcy law, constitutional law, corporate law, criminal procedure, environmental law, privacy law, social justice, and state constitutional law, among many others.

In August 2024, UF Law rose to #30 in the 2024 Scholarly Impact rankings (by Gregory Sisk et al.; available at [https://papers.ssrn.com/sol3/papers.cfm?abstract\\_id=4929277](https://papers.ssrn.com/sol3/papers.cfm?abstract_id=4929277)) – the highest in our history and the highest rise of any law school since 2021. In the 2024 U.S. News peer assessment rankings, UF Law was ranked 32, and UF Law had an overall rank of 28. UF Law’s tax specialty is ranked third in the country and first among public law schools.

## VII. Estimate of Investment

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- A. Provide the tuition rate for the proposed program for resident and non-resident students.

Resident/Credit Hour	Non-Resident/Credit Hour
\$1,340	\$1,340

If the proposed program will operate as self-supporting, market tuition rate, or establish differentiated graduate-level tuition, per [Board of Governors Regulation 8.002](#), complete Appendix F, Self-Supporting & Market Rate Tuition.

UF Law plans to operate at a self-supporting tuition rate and Appendix F is attached. Appendix I contains more detailed tables in support of Appendix F.

- B. Complete the summary table below.

1. Provide projected costs and associated funding sources for Years 1 and 5 of program operation. Include all new costs that will be incurred as a direct result of the new program, such as new faculty and staff hires and graduate assistantships.
2. Provide headcount (HC) and full-time equivalent (FTE) estimates of student enrollment for Years 1 through 5.
3. Calculate an Educational and General (E&G) cost per FTE for Years 1 and 5 by dividing the total E&G by FTE. Undergraduate FTE must be calculated based on 30 credit hours per year. Graduate FTE must be calculated based on 24 credit hours per year.

Please see the tables associated with Appendix F and included as Appendix I for more detailed information; the auxiliary funds column contains the projected tuition for the requested self-supporting tuition rate. The projections assume that self-supporting rate will be approved and the law school would generally not be using E&G funding. The law school did, however, receive some strategic funding for the development of the MSL through one of former President Sasse's initiatives, and that funding will be used in the first year courses are offered.



Implementation Timeframe	HC	FTE	E&G Cost per FTE	E&G Funds	Contract & Grants Funds	Auxiliary/Philanthropy Funds	Total Cost
Year 1	27	20.8	\$0	\$0		\$694,656	\$813,117
Year 2	52	40.8					
Year 3	102	80.7					
Year 4	177	140.6					
Year 5	252	200.6	\$0	\$0		\$6,483,456	\$4,019,045

## VIII. Institutional Resources

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A. Describe any additional library resources needed to implement and/or sustain the program through Year 5.

Not applicable to this program because no additional library resources are needed to implement or sustain the proposed program.

No additional print resources or library expansion will be required. MSL students will, however, need access to digital databases.

B. Describe any specialized equipment and space currently available to implement and/or sustain the proposed program through Year 5.

UF Law has invested in (1) upgrading classroom technology and (2) creating a recording studio in order to facilitate the delivery of online courses. These projects will be completed by the end of calendar year 2024. They will benefit the entire UF Law community but will of critical importance to the development of the MSL.

C. Describe any additional specialized equipment or space needed to implement and/or sustain the program through Year 5. Include any projected Instruction and Research (I&R) costs of additional space. Costs for new construction should be provided in response to Section VIII.D. below.

UF Law plans to offer a selection of MSL courses at the Jacksonville graduate campus. The costs relating to that space will relate to multiple programs.

Not applicable to this program because no new I&R costs are needed to implement or sustain the program through Year 5.

D. If a new capital expenditure for instructional or research space is required, indicate where this item appears on the university's fixed capital outlay priority list. If non-I&R costs, such as indirect costs affecting libraries and student services, are expected to increase due to the program, describe and estimate those expenses below. High enrollment programs, in particular, are expected to necessitate increased costs in non-I&R activities.

New indirect costs are anticipated because of the anticipated increase in enrollment. Support in UF Law's admissions office, career office, and student life office for the new students will be required. UF Law anticipates staffing increases that are estimated to cost \$74,358 in Year 1 and reach \$245,833 in Year 5 as program enrollment grows. Access to library databases for the new students will also be required, and this is estimated to cost \$10,000 in Year 1 and \$25,000 in Year 5.

Not applicable to this program because no new capital expenditures are needed to implement or sustain the program through Year 5.

E. Describe any additional special categories of resources needed to operate the proposed program through Year 5, such as access to proprietary research facilities, specialized services, or extended travel.

Not applicable to this program because no additional special categories of resources are needed to implement or sustain the program through Year 5.

F. Describe fellowships, scholarships, and graduate assistantships to be allocated to the proposed program through Year 5.

Tuition discounting and scholarships will be considered in order to attract talented students and to meet enrollment targets. UF Law does not anticipate offering fellowships or graduate assistantships.

Not applicable to this program because no fellowships, scholarships, and/or graduate assistantships will be allocated to the proposed program through Year 5

## IX. Required Appendices

Table 1 outlines the required appendices by degree level. Institutions may provide additional appendices to supplement the information provided in the proposal and list them in Table 2 below.

**Table 1. Appendices**

	<b>Appendix Title</b>	<b>Degree Level</b>	<b>Required for Specific Programs</b>	<b>Included Yes/No</b>
A	Consultant's Report and Institutional Response	Doctoral or Professional		No
B	Letters of Support or MOUs from Other Academic Units	Any new program	Only for programs offered in collaboration with other academic unit(s) within the institution	No
C	Common Prerequisite Request Form	Bachelor's		No
D	Request for Exception to the 120 Credit Hour Requirement	Bachelor's	Requesting approval to exceed the 120 credit hour requirement	No
E	Request for Specialized Admissions Status	Bachelor's	Requesting approval for specialized admissions status	No
F	Self-Supporting & Market Rate Tuition Programs	Graduate programs	Only for self-supporting or market tuition rate programs	Yes
G	Faculty Curriculum Vitae	Any new program		Yes

**Table 2. Additional Appendices**

<b>Appendix</b>	<b>Appendix Title</b>	<b>Description</b>
H	MSL Curriculum Summary	Excel spreadsheet with details of MSL curriculum
I	Supporting Tables for Appendix F	Supporting tables for Appendix F (market-rate tuition)

J	Hanover Data 2024	Data produced by Hanover for Jacksonville masters programs, including proposed MSL
K	Hanover Presentation 2024	Presentation created by Hanover for Jacksonville masters programs; summarizes underlying data provided as Appendix J.
L	Hanover Presentation 2022	Presentation created by Hanover relating to master's degree for non-lawyers.
M	Distance Learning Presentation 2020	Presentation created by UF Distance Learning relating to master's degree for non-lawyers.



**COMMITTEE ON ACADEMIC, FACULTY AND STUDENT SUCCESS,  
PUBLIC RELATIONS AND STRATEGIC COMMUNICATIONS  
ACTION ITEM AFSSPRSC3  
March 27, 2025**

**SUBJECT:** Honorary Degree

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**BACKGROUND INFORMATION**

The Committee on Honorary Degrees and Distinguished Awards has reviewed the nomination for, and has recommended, Sachio Semmoto to receive the University of Florida Honorary Degree, Doctor of Technology. This has been approved by the Faculty Senate.

**PROPOSED COMMITTEE ACTION**

The Committee on Academic, Faculty and Student Success, Public Relations and Strategic Communications is asked to approve the Honorary Degree for Sachio Semmoto for recommendation to the Board of Trustees for its approval on the Consent Agenda.

**ADDITIONAL COMMITTEE CONSIDERATIONS**

Board of Governors approval is not required.

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Supporting Documentation Included: UF Committee on Honorary Degrees and Distinguished Awards Nomination Packet

Submitted by: Joseph Glover, Interim Provost and Senior Vice President for Academic Affairs

**Approved by the University of Florida Board of Trustees, March 28, 2025**

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Morteza "Mori" Hosseini, Chair

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W. Kent Fuchs, Interim President and Corporate Secretary

Office of the Provost and Senior Vice President

235 Tigert Hall  
PO Box 113175  
Gainesville, FL 32611-3175  
352-392-2404  
352-392-8735 Fax

**MEMORANDUM**

**TO:** W. Kent Fuchs, Interim President  
Joe Glover, Interim Provost

**FROM:** Director of Commencements, on behalf of Chairman Steiner

**RE:** Honorary Degrees

**DATE:** December 17, 2024

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The Committee on Honorary Degrees and Distinguished Awards has reviewed the nomination for, and has recommended, Sachio Semmoto to receive the University of Florida Honorary Degree, Doctor of Technology. This has now been approved by the Faculty Senate.

Please indicate your approval by signing below.

  
\_\_\_\_\_  
Approved: W. Kent Fuchs, Interim President      12/18/24  
Date Approved

  
\_\_\_\_\_  
Approved: Joe Glover, Interim Provost      12/18/24  
Date Approved

# **HONORARY DOCTORATE**

**CANDIDATE:**  
**Sachio Semmoto**

**NOMINATED BY:**

**Forrest J. Masters**

Interim Dean, Herbert Wertheim College of Engineering, University of Florida

**LETTERS OF SUPPORT PROVIDED BY:**

**Mark Tehranipoor**

Chair, ECE

Herbert Wertheim College of Engineering, University of Florida

**Yangbin Wang**

Chairman and CEO, Vobile

**Norio Sawabe**

Dean, Graduate School of Management, Kyoto University

**R.C. Gonzalez**

Distinguished Service Professor, Emeritus

Department of Electrical Engineering and Computer Science, Tickle College of  
Engineering, University of Tennessee



## Call for Nominations

Nominator's Name: Forrest J. Masters  
 Department: Herbert Wertheim College of Engineering  
 Address: 300 Weil Hall  
 Phone: 352-392-6000 Fax: \_\_\_\_\_  
 Email: masters@eng.ufl.edu  
 Signature of Nominator: F J Masters

The Committee on Honorary Degrees and Distinguished Awards Committee will consider nominations at its next meeting in **October**. This form and a complete nomination package should be emailed or mailed to the committee in care of Alice Burns, a.burns1@ufl.edu President's Office, PO Box 113150 by **October 1**.

**1. General Information:**

Nominee's Name: Dr. Sachio Semmoto  
 Affiliation: Alumnus - ME '68, Ph.D. '71  
 Business Address: Renova 2-2-1 Kyobashi Chuo-Ku Kyobashi Edogrand Tokyo 1040031  
 Home Address: 3-28-12 Denenchofu Ota-Ku Tokyo 1450071  
 Phone: Home (808) 927-4833 Business \_\_\_\_\_ Fax: \_\_\_\_\_  
 Email: ssemmoto@gmail.com

Nominated for (PLEASE CHECK ONE):

- Distinguished Alumna/Alumnus
- Distinguished Achievement
- Distinguished Service
- Honorary Degree: (please check one)

Because the University of Florida is a public university and part of the State University System, the university's policy is that elected or appointed officials of the State of Florida or the Federal Government to whom the university is directly or indirectly answerable are ineligible for honorary degrees and distinguished awards. Current faculty members, officers, an employees of the university are also ineligible.

- |                                                   |                                                          |
|---------------------------------------------------|----------------------------------------------------------|
| <input type="checkbox"/> Doctor of Arts           | <input type="checkbox"/> Doctor of Music                 |
| <input type="checkbox"/> Doctor of Commerce       | <input type="checkbox"/> Doctor of Pedagogy              |
| <input type="checkbox"/> Doctor of Divinity       | <input type="checkbox"/> Doctor of Pharmacy              |
| <input type="checkbox"/> Doctor of Education      | <input type="checkbox"/> Doctor of Public Administration |
| <input type="checkbox"/> Doctor of Fine Arts      | <input type="checkbox"/> Doctor of Public Service        |
| <input type="checkbox"/> Doctor of Humane Letters | <input type="checkbox"/> Doctor of Science               |
| <input type="checkbox"/> Doctor of Laws           | <input checked="" type="checkbox"/> Doctor of Technology |
| <input type="checkbox"/> Doctor of Letters        |                                                          |

**2. Description**

Please write a brief description of this individual's intellectual and professional achievements and attributes and attach it to this form.

**3. Vita or Resume**

Please attach the nominee's vitae, resume or a biographical description.

**4. Supporting letters or materials**

A. Three or more letters of support (typically a mixture of internal and external letters) that will help the the committee understand the significance of this nominee's work, his/her contributions, and his/her impact on others.

B. Letter of support from the college dean that will host the award recipient, including a statement for honorary degree nominees about how the nominee was vetted by the faculty of the college or department and the outcome of that vetting.

September 24, 2024

**MEMORANDUM**

**TO: Dr. Ruth Steiner**  
**Chair, Honorary Degrees and Distinguished Awards Committee**

**FROM: Forrest J. Masters**  
**Interim Dean, Herbert Wertheim College of Engineering**

**RE: Honorary Doctorate**

The College Honors and Awards Committee voted unanimously to award Sachio Semmoto an Honorary Doctorate. Attached is a list of the committee members.

### Herbert Wertheim College of Engineering Honors and Awards Committee

Department	Member
Biomedical Engineering	Dr. Jamal Lewis
Chemical Engineering	Dr. Sergey Vasenkov
Computer and Information Science and Engineering	Dr. Shigang Chen
Electrical and Computer Engineering	Dr. Domenic Forte
Engineering Education	Dr. Curtis Taylor
Engineering School of Sustainable Infrastructure & Environment (Civil and Coastal Engineering/Environmental Engineering Sciences)	Dr. Khiem Tran
Industrial and Systems Engineering	Dr. Yu Yang
Mechanical and Aerospace Engineering	Dr. Yong Huang
Materials Science and Engineering	Dr. Nathalie Wall (Chair)

## CURRICULUM VITAE

Name: Sachio Semmoto

Nationality : Japan

Place & Date of Birth: Osaka, Japan      September 9th, 1942

**Education:** BS from Kyoto University (1966)

Ph.D. from University of Florida (1971)

### **Work Experience:**

Dr. Semmoto is a successful entrepreneur in telecommunication industry, with more than 30 years in senior management positions with leading Japanese telecommunication companies.

His career began when he joined Nippon Telegraph and Telephone Public Corporation (NTT, Japan) in 1966, staying until 1983. After favorably campaigning for a deregulated telecom industry in Japan, he cofounded the first private telecom startup, DDI, now KDDI Corporation in 1984, whose market cap is approximately \$ 85 billion.

After its IPO, he left the company to become a Professor of Entrepreneurship at Keio University, Tokyo, Japan in 1996 as well as a Visiting Professor at the University of California, Berkeley, Carnegie Mellon University and a Research Fellow at Stanford University.

In 1999, Dr. Semmoto founded and served as CEO of eAccess, Ltd. an Internet access startup that commercialized Japan's DSL market and went on to capture the second-largest global market share. Following the IPO of eAccess in 2004, he founded and became CEO of EMOBILE, which became Japan's fourth largest mobile network operator. EMOBILE and eAccess were sold to SoftBank in 2013.

In 2017, Dr. Semmoto established The Frances & Sachio Semmoto Foundation aims to provide financial assistance to talented students of demonstrated financial need from Asia Pacific nations, who seek to pursue postsecondary education in Japan.

In 2023, Dr. Semmoto established Walking Together Hand-in-Hand with Children Foundation to support abused children financially and mentally.

He served as Chairman Emeritus of RENOVA, Inc., a leading renewable energy power company (Japan) until 2024 March.

In 2023, he founded AI Biomdical Inc. and Quality Cloud Corporation, and serves as Chairman.

Today, he serves as Distinguished professor at Kyoto University as well.

In the past, he served several international outside board members of world class companies, including NetApp, a leading storage company in Silicon Valley (US) and Reuters Shareholding Company, a world first class communication company (UK), and Telecom New Zealand

**Marital Status:** Married

**Interests:** Calligraphy, Mountain Climbing, Classic Music Listening, Golf

**Academic/Professional Memberships and other Professional activities:**

- Royal Swedish Academy of Engineering Sciences, IVA Member
- Canterbury University Visiting Professor
- IEEE (The Institute of Electrical and Electronics Engineers, Inc.) Fellow
- IEICE (The Institute of Electronics, Information and Communication Engineers) Fellow
- JASVE (The Japan Academic Society for Ventures and Entrepreneurs) Board Director
- Reuter-board member
- TriLateral Committee member
- NetApp board member

- Asia Leaders Summit executive member
- BGV(Benhamou Global Ventures) LP member
- Kyoto University Distinguished Professor
- TAMA University Distinguished Visiting Professor

As for University of Florida:

He was named the Distinguished Alumnus Entrepreneur of the Year in 2008 by Warrington College of Business. He also received the UF International Philanthropist Award in 2018. In 2024, he was inducted into the prestigious inaugural class of the University of Florida's Department of Electrical & Computer Engineering Hall of Fame.

Dr. Semmoto received his BS in Electrical Engineering from Kyoto University, Japan in 1966 and his Ph.D. in Electrical Engineering from the University of Florida in 1971. Dr. Semmoto is a highly successful entrepreneur with more than 30 years of experience in senior management positions with several leading Japanese telecommunication companies.

His career began when he joined Nippon Telegraph and Telephone Public Corporation (NTT, Japan) in 1966, staying until 1983. After successfully campaigning to establish a deregulated telecommunications industry in Japan, in 1984 he co- founded Japan's first private telecom startup, DDI, now KDDI.

Today he serves as the Executive Chairman of RENOVA, Inc., a renewable energy power company headquartered in Tokyo, Japan. Under his leadership, RENOVA has grown from a private startup to become Japan's leader in renewable energy, publicly listing on the Tokyo Stock Exchange in 2017. The company continues to develop innovative large-scale renewable energy plants, including offshore wind, large-scale biomass, and utility-scale solar PV. With his entrepreneurial and management experience, combined with an extensive network, Dr. Semmoto is deeply engaged with RENOVA's business activities.

In the past, Dr. Semmoto has also served on the boards of several world-class companies, including NetApp, a leading cloud/data management company in Silicon Valley (US), and Reuters Shareholding Company, a first-class communications company (UK).

At the University of Florida, Dr. Semmoto is a member of both the Engineering Dean's Advisory Board and the Electrical and Computer Engineering Department's Advisory Board. His previous service includes roles on the UF Foundation Board of Directors, the UF Alumni Association, and as a founding member of the Japan Gator Club. Dr. Semmoto has made a lasting impact through his support of UF, donating more than \$5M to support the Herbert Wertheim College of Engineering. His support established the Dr. Sachio Semmoto Professorship in Electrical and Computer Engineering, as well as the naming of the global teleconferencing facility in the Herbert Wertheim Lab for Engineering Excellence. Most recently, he created and endowed the first named department chair in the college: the Sachio Semmoto Chair of Electrical and Computer Engineering.

Dr. Semmoto has been recognized at UF as a Distinguished Alumnus Award recipient in 2004. He was inducted into the Grand Guard Society in 2018, and in 2024 he was honored as an inaugural member of the Electrical and Computer Engineering Department's Hall of Fame.



Herbert Wertheim College of Engineering  
Office of the Dean

300 Weil Hall  
PO Box 116550  
Gainesville, FL 32611-6550  
352-392-6000  
352-392-9673 Fax

September 24, 2024

Chair of Honorary Degrees and Distinguished Awards Committee  
University of Florida  
Office of the Provost  
PO Box 113175  
Gainesville, FL 32611

Dear Chair:

I am honored to submit this letter in support of the nomination of Dr. Sachio Semmoto as a recipient of the Honorary Doctorate in Technology degree from the University of Florida. Dr. Semmoto's remarkable contributions to the telecommunications industry, entrepreneurial spirit, and commitment to education make him an exceptional candidate for this prestigious recognition.

Dr. Semmoto earned his Bachelor of Science in electrical engineering from Kyoto University, Japan in 1966. He then attended the University of Florida, earning a Master of Science in electrical and computer engineering in 1968 and a Ph.D. in electrical and computer engineering in 1971.

Dr. Semmoto's career trajectory exemplifies excellence and innovation. His journey began at Nippon Telegraph and Telephone Public Corporation (NTT, Japan) in 1966, where he honed his expertise over 17 years. A true visionary, he played a pivotal role in reshaping Japan's telecommunications landscape. In 1984, he co-founded Japan's first private telecom startup, DDI, now the powerhouse KDDI Corporation. Today, KDDI Corp. boasts an impressive market capitalization of approximately \$85 billion.

Dr. Semmoto's entrepreneurial spirit continued to thrive. In 1999, he founded eAccess, Ltd., a pioneering internet access startup that revolutionized Japan's DSL market. The company secured the second-largest global market share, a testament to Dr. Semmoto's vision and leadership. Following eAccess's successful IPO in 2004, he embarked on another transformative journey by establishing EMOBILE, Japan's fourth-largest mobile network operator. Both EMOBILE and eAccess were later acquired by SoftBank, leaving an indelible mark on the industry.

Dr. Semmoto's impact extends far beyond the realm of telecommunications. Currently serving as the Executive Chairman Emeritus of RENOVA, Inc., a renewable energy power company headquartered in Tokyo, he helped propelled RENOVA from a private startup to Japan's premier leader in renewable energy. The company, under his dynamic leadership, achieved the milestone of publicly listing on the Tokyo Stock Exchange in 2017.

Beyond corporate success, Dr. Semmoto's dedication to education is equally commendable. As a Professor of Entrepreneurship at Keio University in Tokyo, he has inspired countless students to embrace innovation and pursue their dreams. His tenure as a Visiting Professor at esteemed institutions such as the University of

*The Foundation for The Gator Nation*

An Equal Opportunity Institution

California, Berkeley, Carnegie Mellon University, and Stanford University underscores his commitment to global knowledge exchange.

Dr. Semmoto is a dedicated supporter of the University, contributing both his time and philanthropic resources. He established the Dr. Sachio Semmoto Professorship in Electrical and Computer Engineering and is the named benefactor of the global teleconferencing facility in the Herbert Wertheim Lab for Engineering Excellence. Most recently, he established the first named and endowed department chair in the college: the Sachio Semmoto Chair of Electrical and Computer Engineering.

Dr. Semmoto currently serves as a member of the Engineering Dean's Advisory Board and the Electrical and Computer Engineering Department's Advisory Board. His previous roles include serving on the UF Foundation Board of Directors, UF Alumni Association, and as founding member of the Japan Gator Club. In addition to his extensive board service, he engages with students during his campus visits, sharing his experiences and inspiring future generations as he attributes his success to his time at UF.

In addition to his support at UF, Dr. Semmoto's philanthropic endeavors have touched lives across the Asia Pacific region. Through the Frances & Sachio Semmoto Foundation, he has empowered students who lacked the means to pursue higher education in Japan. His unwavering belief in the transformative power of education resonates deeply with our university's mission.

Dr. Sachio Semmoto's legacy transcends borders, industries, and generations. His entrepreneurial vision, dedication as a volunteer, and his unwavering commitment to advancing the University make him the ideal candidate for an honorary degree. Based on the unanimous approval of the College Honors and Awards Committee, it is with great honor and enthusiasm that I recommend Dr. Semmoto for an honorary degree, recognizing his outstanding achievements and lasting impact.

Sincerely,



Forrest Masters, Ph.D., P.E. (FL)  
Professor and Interim Dean  
Herbert Wertheim College of Engineering





Herbert Wertheim College of Engineering  
Department of Electrical & Computer Engineering

5000 Malachowsky Hall  
PO Box 116200  
Gainesville FL 32611-6200  
352-392-0912  
352-392-8671 Fax

Sept. 10, 2024  
Chair of Honorary Degrees and Distinguished Awards Committee  
University of Florida  
Office of the Provost  
PO Box 113175  
Gainesville, FL 32611

Dear Chair,

I am honored to submit this letter in support of the nomination of Dr. Sachio Semmoto as a recipient of the Honorary Doctor of Technology degree. Dr. Semmoto received his BS in Electrical Engineering from Kyoto University, Japan in 1966 and his Ph.D. in Electrical Engineering from the University of Florida (UF) in 1971. Dr. Semmoto is a highly successful entrepreneur with more than 30 years of experience in senior management positions with several leading Japanese telecommunication companies.

His career began when he joined Nippon Telegraph and Telephone Public Corporation (NTT, Japan) in 1966, staying until 1983. After successfully campaigning to establish a deregulated telecommunications industry in Japan, in 1984 he co-founded Japan's first private telecom startup, DDI, now KDDI. Today he serves as the executive chairman of RENOVA, Inc., a renewable energy power company headquartered in Tokyo, Japan. Under his leadership, RENOVA has grown from a private startup to become Japan's leader in renewable energy, publicly listing on the Tokyo Stock Exchange in 2017. The company continues to develop innovative large-scale renewable energy plants, including offshore wind, large-scale biomass, and utility-scale solar photovoltaics. With his entrepreneurial and management experience, combined with an extensive network, Dr. Semmoto is deeply engaged with RENOVA's business activities.

In the past, Dr. Semmoto has also served on the boards of several world-class companies, including NetApp, a leading cloud/data management company in Silicon Valley (US), and Reuters Shareholding Company, a first-class communications company (UK).

Dr. Semmoto has a long and special relationship with UF. After receiving his MS & Ph.D. degrees in electrical and computer engineering (1968 and 1971, respectively), he has since generously supported a number of initiatives at UF. He was instrumental in the creation of the Warren B. Nelms Institute for the Connected World, supporting it with a generous gift of \$1.5 million, thus creating the Semmoto Professorship of IoT. Sachio and Frances Semmoto have recently extended their generosity and leadership to the naming of the Department of Electrical & Computer Engineering (ECE) Chair, making me the inaugural Sachio Semmoto Chair of ECE, a title which I am beyond honored to hold. The Semmotos' generosity extended to the naming of the Dr. Sachio Semmoto ECE Headquarters Suite, 5000 Malachowsky Hall.

*The Foundation for The Gator Nation*

An Equal Opportunity Institution



Beyond the numbers and financial support, Dr. Semmoto serves as an unending source of inspiration, guidance, and mentoring to the leadership of the ECE Department. As an honored member of the department's External Advisory Board, he provides insight into industry trends, aids in modernizing the curriculum, and helps chart the department's path into the future. When he participated in a Q&A event organized by the department, students flocked to hear his personal message on entrepreneurship and motivation — “Just take risks and do it right away. If you don't take risks, if you don't execute, nothing happens.” Coming from an entrepreneur of Semmoto's stature, his message clearly resonated with students and department leadership.

Dr. Semmoto's remarkable lifetime of achievements and superlatives, his fierce dedication to forging his own path into the future, and his deep and meaningful support of the University of Florida, the Herbert Wertheim College of Engineering, and the Department of Electrical & Computer Engineering make him the ideal candidate for the Honorary Doctor of Technology degree. Thank you in advance for your consideration of Dr. Semmoto's candidacy. Please feel free to contact me should you need additional information on his behalf.

Sincerely,

*Mark Tehranipoor*

Mark M. Tehranipoor, PhD  
Fellow of IEEE/ACM/NAI  
Professor and Sachio Semmoto Endowed Chair of ECE

*The Foundation for The Gator Nation*

An Equal Opportunity Institution



2880 Lakeside Drive, Suite 200  
Santa Clara, CA 95054

August 8, 2024

Honorary Degrees Committee  
University of Florida  
Gainesville, FL 32611

Dear Honorary Degrees Committee:

I am writing to support the nomination of Dr. Sachio Semmoto for the University of Florida's highest recognition, an honorary doctorate degree. As a fellow alumnus of the Electrical and Computer Engineering Department, I have known Sachio for nearly two decades and witnessed his remarkable journey and his extraordinary contributions to the telecom industry, academia and society. I firmly believe that his achievements, character, and unwavering commitment to his alma mater make him a great fit for this prestigious recognition.

Sachio's higher education background began with a bachelor's degree from Kyoto University in 1966, followed by his MS and Ph.D. degrees from the University of Florida in 1968 and 1971 respectively.

Sachio's career began at NTT (Nippon Telegraph and Telephone) in 1966, where he worked until 1983. Recognizing the potential for a deregulated telecom industry in Japan, he co-founded the first private telecom startup, DDI, now KDDI Corporation, in 1984. KDDI had tremendous growth over the years to become one of the largest telecom operators in the world and this venture was just the beginning of Sachio's impactful entrepreneurial journey.

In 1999, Sachio founded eAccess, an Internet access startup that commercialized Japan's DSL market, achieving the second-largest global market share. Following the IPO of eAccess in 2004, he founded eMobile in 2005, which emerged as Japan's fourth-largest mobile network operator. Both eAccess and eMobile were sold to SoftBank in 2013, further solidified his legacy as a pioneering serial entrepreneur in the telecom industry.

Sachio's vision extends beyond the telecom sector. He is the founder of Eco-Power, Japan's first wind-power generating company, and currently serves as Executive Chairman of RENOVA, a leading renewable energy power company in Japan. His commitment to sustainable and eco-friendly technology has had a profound impact on the renewable energy industry, promoting environmental responsibility and innovation.

In 2017, Sachio founded the Frances & Sachio Semmoto Foundation to provide students from Asia Pacific nations with access to postsecondary education in Japan, exemplifying his dedication

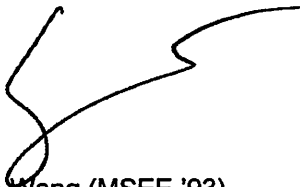
to empowering future generations. His entrepreneurial spirit also led him to cofound the Japan Academic Society of Ventures and Entrepreneurs, aiding others in commercializing their inventions and fostering a culture of innovation.

Sachio's character is defined by his unwavering commitment to excellence, innovation and philanthropy. As a distinguished alumnus, he has endowed the Dr. Sachio Semmoto Professorship in Electrical and Computer Engineering at the Warren B. Nelms Institute for the Connected World. He continued his philanthropic support to UF through an endowment for the Sachio Semmoto ECE Department Chair. He has served as a member of the UF Foundation Board of Directors, UF Alumni Association, Engineering Dean's Advisory Board and as founding member of the Japan Gator Club. All these showcased his unwavering dedication to the Gator Nation.

His academic influence extended globally as a Professor of Entrepreneurship at Keio University in Tokyo, Japan, and as a Visiting Professor at the UC Berkeley, Carnegie Mellon University, and a Research Fellow at Stanford University. His ability to bridge the gap between academic and industry has inspired countless students and professionals.

In summary, Sachio's vision, integrity, and passion for innovation made him a highly successful business leader. His extraordinary accomplishments in telecom, renewable energy, and entrepreneurship, along with his significant contributions to UF as well as global human society, make him an exemplary candidate for this prestigious award. I wholeheartedly support the nomination and firmly believe that the recognition with an honorary doctorate degree for Sachio will inspire our Gator Nation for generations.

Sincerely,

A handwritten signature in black ink, appearing to be 'Yangbin Wang', with a stylized, sweeping flourish extending to the right.

Yangbin Wang (MSEE '93)  
Chairman and CEO  
Vobile Group



To whom it may concern,

It is my great pleasure to recommend Dr. Sachio Semmoto for the honorary doctorate degree at University of Florida.

I am Dean, Graduate school of Management, Kyoto University, Kyoto in Japan. I have acquainted with Dr. Semmoto for more than decades. Dr. Semmoto has been an ideal role model for me to be a leader in society, especially knowing that Dr. Semmoto had lived in the same small Christian dormitory near Kyoto University, where I also lived a few decades later.

Our school has recently established a new "Chair in Green Entrepreneurship Studies" with Dr. Semmoto's generous support. This endowed chair aims to develop research and education in an area that links green activities with entrepreneurship. We acknowledge that one of the biggest challenges global societies face now, and for the well-being of next generations to come, is to regain environmental sustainability. As a leading school of Management in Japan, we are committed to grapple with this challenge by nurturing green entrepreneurship. It is our belief that the spirits of entrepreneurship questions *status quo* and bring innovative ideas and values to solve social problems by utilizing market mechanisms. By promoting education and research around green entrepreneurship, this chair contributes to improving the knowledge, skills and mindset of our community, students, alumni, faculties and our industrial partners in this important area. Dr. Semmoto encourages us to engage with this endeavor not only by providing financial support, but also by mentoring and teaching our students as a Distinguished Professor of our university. Without Dr. Semmoto's financial and emotional supports, it is not feasible for us to embark on this endeavor on green entrepreneurship.

Other than his dedication to our university, Dr. Semmoto stands out as Japan's most successful serial entrepreneur. In his entrepreneurial narrative, he illustrates that entrepreneurship goes beyond mere profit-seeking; it involves addressing the nation's, societies' and its citizens' needs while consistently challenging established norms. Notably, Dr. Semmoto is dedicated to imparting his knowledge and experiences concerning the principles and techniques of entrepreneurship to younger generations. Dr. Semmoto has been the source of inspiration for numerous aspiring entrepreneurs through his legendary success stories, not only in Japan but in the U.S. and Asia.



Dr. Semmoto is the most legendary trailblazer in the Japanese telecommunications digital sectors and green area as well as in the global communications industry. His impactful contributions to both the industry and the world set a high standard, serving as an inspiring model for all faculty members and students at Graduate school of Management, Kyoto University.

I would therefore highly recommend Dr. Semmoto for nomination of the honorary doctorate degree.

If I can be of any further assistance, or provide you with any further information, please do not hesitate to contact me.

July 19, 2024

Dean, Graduate School of Management, Kyoto University, Japan

A handwritten signature in black ink, appearing to read 'Norio Sawabe', written over a horizontal line.

Norio Sawabe



Graduate School of Management  
Kyoto University

Yoshida Honmuchi, Sakyo-ku, Kyoto 606-8501, Japan  
TEL: (+81)075-753-3410 FAX: (+81)075-753-3529



MIN H. KAO DEPARTMENT OF  
ELECTRICAL ENGINEERING &  
COMPUTER SCIENCE

Min H. Kao Building  
1520 Middle Drive, Suite 401  
Knoxville, TN 37996-2250  
p 865-974-3461 f 865-974-5483

**TO:** The Honorary Degrees and Distinguished Awards Committee, University of Florida, Gainesville  
**FROM:** R. C. Gonzalez  
**SUBJECT:** Letter of Recommendation for Dr. Sachio Semmoto  
**DATE:** July 9, 2024

It is with pleasure that I write this letter of recommendation regarding an award for an Honorary Doctorate to Dr. Sachio Semmoto.

I met Dr. Semmoto and his wife, Frances, in the late 1960s, when we were graduate students in Electrical Engineering at the University of Florida. We have remained in close contact ever since, which has given me the opportunity to witness firsthand the development of an unusually successful and wonderful career.

Whenever I write a letter of recommendation for an academic honor, I look for three essential activities on the part of the candidate: (1) excellence and innovation in the chosen field of endeavor; (2) development of meaningful programs related to that endeavor; and (3) service to others. This is a particularly easy letter of recommendation to write—Dr. Semmoto has excelled in all three areas.

Following graduation from the University of Florida he joined the Nippon Telegraph and Telephone Corporation (NTT) in Japan. He rose quickly through the ranks of that company due to his hard work and creativity. He saw early on the potential for deregulation of communication services in Japan and succeeded in a campaign to obtain such deregulation. These efforts resulted in his being able to cofound DDI, the first private telecom company in Japan. The success of DDI culminated in the early 1990s, when Dr. Semmoto and his associates took the company public. DDI, now known as KDDI, has achieved a market capitalization of over \$80 billion.

Following the initial public offering of DDI, Dr. Semmoto embarked on another successful career oriented this time toward lecturing on entrepreneurship. In the mid-1990s he became a Professor of Entrepreneurship at Keio University in Tokyo. During that period he was also a visiting professor at Carnegie Mellon University and the University of California, Berkeley. He was also a Research Fellow at Stanford University.

In the late 1990s, Dr. Semmoto returned to business, founding in 1999 an Internet Access company called eAccess Ltd. This company eventually captured a dominant share of the DSL market in just a few years. The company was taken public in 2004. Shortly thereafter, Dr. Semmoto founded yet another company, EMOBILE, which became Japan's fourth largest mobile network operator in Japan. Both companies were sold to SoftBank in 2013.

More recently, he founded AI Biomedical, Inc. and Quality Cloud Corporation and serves as Chairman of both companies. He also serves as a Distinguished Professor at Kyoto University. In March of 2024 he became Chairman Emeritus of RENOVA, Inc., a renewable energy company in Japan. He has also served on the boards of NetApp, a leading storage company in Silicon Valley, of Reuters Shareholding Company, a world first class communication company (UK), and of Telecom New Zealand.

It is important to note that all the preceding, exceptionally successful, endeavors were accomplished in the same time frame in which most individuals follow the tradition in Japan of joining and staying with the same company through retirement. Dr. Semmoto's entrepreneurial activities parted from that tradition in the 1990s, and thus paved a new road for others to follow. As a result, Dr. Semmoto is recognized today as one of the leading innovators in Japan.

Dr. Semmoto has also excelled in service to others. In 2017 he established with his wife the Frances & Sachio Semmoto Foundation, which provides financial assistance to students in Asia Pacific nations, and in 2023 he established the Walking Together Hand-in-Hand with Children to support abused children.

In summary, I believe that Dr. Sachio Semmoto's body of work, innovation, and accomplishments make him a uniquely qualified individual to receive a University of Florida's Honorary Doctorate. I recommend him highly and without hesitation for this prestigious award.

Please let me know if I can be of further assistance in this important process.

Sincerely,



R. C. Gonzalez, Ph.D.  
Distinguished Service Professor, Emeritus  
Department of Electrical Engineering and Computer Science  
The University of Tennessee, Knoxville, TN 37922





**COMMITTEE ON ACADEMIC, FACULTY AND STUDENT SUCCESS,  
PUBLIC RELATIONS AND STRATEGIC COMMUNICATIONS  
ACTION ITEM AFSSPRSC4  
March 27, 2025**

**SUBJECT:** New Institutional Accreditor

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**BACKGROUND INFORMATION**

During the 2022 legislative session, Senate Bill (SB) 7044 created sections (s.) 1008.47, Florida Statutes (F.S.), establishing a public postsecondary institution may not be accredited by the same accrediting agency for consecutive accreditation cycles. Additionally, the statute specifies in the year following reaffirmation or fifth-year review by its accrediting agency, each state university must seek and obtain accreditation from an accrediting agency before its next reaffirmation or fifth-year review.

The University of Florida received its reaffirmation of accreditation from the Southern Association of Schools and Colleges Commission on Colleges (SACSCOC) in December 2024 for a ten-year period. The institution's current accreditation with SACSCOC expires in 2034.

To begin the process of seeking accreditation from another agency, the university must request approval from the university's BOT to pursue another accrediting agency. Once BOT approval is received, the university submits a formal request to the U.S. Department of Education (USDOE) to indicate the voluntary nature of the change, demonstrating reasonable cause, and explains how the change in accreditors will strengthen the university and benefit students. If approved by the BOT and the USDOE, the university will begin the application process with the Higher Learning Commission (HLC).

**PROPOSED COMMITTEE ACTION**

The Committee on Academic, Faculty and Student Success, Public Relations and Strategic Communications is asked to approve the university's request to seek approval from the U.S. Department of Education to apply for membership with the Higher Learning Commission (HLC) for recommendation to the Board of Trustees for approval on the Consent Agenda.

**ADDITIONAL COMMITTEE CONSIDERATIONS**

None.

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Supporting Documentation Included: None

Submitted by: Joseph Glover, Interim Provost and Senior Vice President for Academic Affairs

**Approved by the University of Florida Board of Trustees, March 28, 2025**

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Morteza "Mori" Hosseini, Chair

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W. Kent Fuchs, Interim President and Corporate Secretary



**COMMITTEE ON ACADEMIC, FACULTY AND STUDENT SUCCESS,  
PUBLIC RELATIONS AND STRATEGIC COMMUNICATIONS  
ACTION ITEM AFSSPRCS5  
March 27, 2025**

**SUBJECT:** Special Purpose Center

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**BACKGROUND INFORMATION**

The establishment of The Herbert Wertheim UF Scripps Institute for Biomedical Innovation & Technology Jupiter campus as an educational site furthers the goals of the BOG SUS Strategic Plan.

- Under the “Excellence” rubric, the Jupiter campus will bring additional opportunities for innovative academic programming and research efforts, focused particularly on innovative and emerging science. UF will use this opportunity to build on its existing strengths and to develop talent and expertise for the next generation of scientists.
- Under the “Productivity” rubric, UF’s decision to acquire this campus was driven by the scholarship, research & innovation goals to increase research activity and attract more external funding. As of June, the Wertheim UF Scripps Institute received approximately \$55M in grant funding in its most recent budget year.
- Under the “Strategic Priorities” rubric, the biomedical emphasis will lead to a wealth of entrepreneurial activities, including new start-up companies, incubators and accelerators, and potentially expanded tech-transfer efforts. Their highly entrepreneurial culture has enabled our scientists to spin off new Florida-based companies at a rate of about one per year, each aimed at accelerating the development of innovative medicines. A 2021 study showed that we produced more than \$3.2 billion in economic impact in our first 17 years of operation, not including capital investment in those spinoff companies. By growing biomedical degree programs in Jupiter, UF will increase our ability to train the next generation of scientists, which will benefit the citizens and businesses in the city, the region and throughout the state.

**PROPOSED COMMITTEE ACTION**

The Committee on Academic, Faculty and Student Success, Public Relations and Strategic Communications is asked to approve the Special Purpose Center for The Herbert Wertheim UF Scripps Institute for Biomedical Innovation & Technology as indicated on the attached proposal for recommendation to the Board of Trustees for its approval on the Consent Agenda.

**ADDITIONAL COMMITTEE CONSIDERATIONS**

Board of Governors approval is required.

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Supporting Documentation Included: BOG SUS Proposal to Establish a New Type I, II, or III Campus, or Special Purpose Center Form

Submitted by: Joseph Glover, Interim Provost and Senior Vice President for Academic Affairs

**Approved by the University of Florida Board of Trustees, March 28, 2025**

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Morteza “Mori” Hosseini, Chair

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W. Kent Fuchs, Interim President and Corporate Secretary

## BOARD OF GOVERNORS, STATE UNIVERSITY SYSTEM OF FLORIDA PROPOSAL TO ESTABLISH A NEW TYPE I, II, OR III CAMPUS, OR SPECIAL PURPOSE CENTER

University of Florida	The Herbert Wertheim UF Scripps Institute for Biomedical Innovation & Technology
<b>University Submitting Proposal</b>	<b>Proposed Name of Educational Site</b>
5005	Special Purpose Center
<b>Site ID</b>	<b>Proposed Type of Educational Site</b> (Type I, II, or III Campus, or Special Purpose Center)
120 Scripps Way Jupiter, FL 33458	Fall 2026
<b>Physical Address of Educational Site</b> (US Site: address, city, state, zip) (International site: street address, number, city, county/province, country)	<b>Proposed Opening Date</b> (First date and term student instruction will be offered at the site)

The submission of this proposal constitutes a commitment by the university that, if the proposal is approved, the necessary financial resources and the criteria for establishing or relocating an educational site have been met prior to the initiation of the first course offerings.

<b>Date Approved by the University Board of Trustees</b>	<b>President</b>	<b>Date</b>
<b>Signature of Chair, Board of Trustees</b>	<b>Date</b>	<b>Vice President for Academic Affairs</b>
		<b>Date</b>

Under Projected Enrollment, provide headcount (HC) and full-time equivalent (FTE) student enrollment estimates by level from Table 1 in Appendix A for Years 1 and 5, or the Final Year of implementation if it exceeds five. Under Projected Costs, provide revenues and expenses from Table 2 and capital project costs from Table 3 for Years 1 and 5, or the Final Year if it exceeds five.

Projected Site Enrollment (from Table 1)				Projected Costs (from Tables 3 and 4)				
		HC	FTE	Operational			Capital Projects	Total Cost
				E&G Funding	Other (Contract s & Grants, Auxiliary)			
Undergraduate	Year 1			Year 1	\$981,827			(\$772,377)
	Year 5			Year 2	\$1,892,726			(\$522,504)
Graduate	Year 1	10	7.5	Year 3	\$3,667,188			(\$826,937)
	Year 5	20	15	Year 4	\$5,391,067			\$11,669
					Year 5	\$7,187,033		

Note: This outline and the questions pertaining to each section must be reproduced within the body of the proposal to ensure that all sections have been satisfactorily addressed. Tables 1 through 4 are to be included as Appendix A and not reproduced within the body of the proposals because this often causes errors in the automatic calculations.

## **I. Introduction -**

### **A. Provide a short description of the project and rationale for the request to establish an educational site, including the main purpose for this site (research, instruction, administration, student services, etc.).**

Scripps Florida located in Jupiter, Florida, was founded by The Scripps Research Institute (TSRI), one of the world's most innovative nonprofit biomedical research organizations. The Jupiter campus became part of the University of Florida in 2022 and was renamed The Herbert Wertheim UF Scripps Institute for Biomedical Innovation & Technology in acknowledgement of a \$100 million gift. Together, UF Health Science Center and The Wertheim UF Scripps Institute work to advance human health through biomedical research, drug discovery and clinical studies.

Wertheim UF Scripps Institute campus has a long history of successfully providing outstanding educational opportunities to inspire and train the next generation of scientists through efforts at the high school, undergraduate, postbaccalaureate and graduate levels. Currently graduate education is delivered in partnership with the Skaggs Graduate School of Chemical and Biological Sciences at Scripps Research in La Jolla, CA, a nationally recognized Ph.D. program in biomedical sciences. Per the terms and conditions of the Asset Transfer Agreement (ATA) of the campus, there will continue to be a bicoastal TSRI graduate student program on the Florida campus through at least the end of the current accreditation period in 2030. We are proposing to establish the Jupiter campus as a new off campus instructional site. The primary purposes are to grow the campuses ability to provide graduate training opportunities while also preparing to fully transition to UF programs at the end of our obligations outlines in the ATA.

UF Scripps faculty work at the interface of chemistry, biology and technology to illuminate the molecular basis of health and disease. Emerging centers of excellence at The Wertheim UF Scripps Institute include inflammation science and systems medicine; infectious diseases and emerging pathogens; neurotherapeutics across the lifespan; and RNA medicine drug discovery, including a pipeline that mines RNA structural motifs against a database of known RNA motif-small molecule binding interactions and provides a unique opportunity for different cheminformatics and AI-based approaches. We believe the UF Scripps faculty will complement and help advance already successful graduate programs designed for the training of biomedical research scientists.

Pending approval by the Board of Governors (BOG) and UF's institutional accreditor, The Southern Association of Colleges and Schools Commission on Colleges (SACSCOC), the UF College of Medicine anticipates offering their

Graduate Program in Biomedical Sciences on the UF Scripps campus in Jupiter beginning in Fall 2026.

**B. Provide a short narrative assessment of how the establishment of the educational site supports the university mission and the goals incorporated into the university strategic plan and Board of Governors State University System Strategic Plan.**

The establishment of the Jupiter campus as an educational site furthers the goals of the BOG State University System Strategic Plan.

Under the “Excellence” rubric, the Jupiter campus will bring additional opportunities for innovative academic programming and research efforts, focused particularly on innovative and emerging science. UF will use this opportunity to build on its existing strengths and to develop talent and expertise for the next generation of scientists.

Under the “Productivity” rubric, UF’s decision to acquire this campus was driven by the scholarship, research & innovation goals to increase research activity and attract more external funding. As of June, the Wertheim UF Scripps Institute received approximately \$55M in grant funding in its most recent budget year.

Under the “Strategic Priorities” rubric, the biomedical emphasis will lead to a wealth of entrepreneurial activities, including new start-up companies, incubators and accelerators, and potentially expanded tech-transfer efforts. Their highly entrepreneurial culture has enabled our scientists to spin off new Florida-based companies at a rate of about one per year, each aimed at accelerating the development of innovative medicines. A 2021 study showed that we produced more than \$3.2 billion in economic impact in our first 17 years of operation, not including capital investment in those spinoff companies. By growing biomedical degree programs in Jupiter, UF will increase our ability to train the next generation of scientists, which will benefit the citizens and businesses in the city, the region and throughout the state.

**C. Provide a timetable of critical benchmarks that must be met for full implementation which can be used to monitor progress (planning, design, funding, construction, etc.). The timetable should also include ensuring appropriate accreditation of the proposed educational site and any proposed programs requiring specialized accreditation, if required.**

<b>Date</b>	<b>Benchmark</b>
Nov 15, 2021	UF acquires The Scripps Research Institute’s Florida campus
April 1, 2022	Closing date - UF Scripps integrated into UF
Fall 2023	Begin planning accreditation process to establish UF Graduate programs on the Jupiter campus

Oct 2024	Submission of Florida Board of Governors (BOG) Educational Site Proposal
March 27, 2025	UF Board of Trustees (BOT) Approval of Educational Site
May 15, 2025	BOG Approval of Educational Site
Dec 2025	Off-Campus Instructional Site (OCIS) Prospectus Submitted to SACSCOC BOT for Approval
Spring 2026	SACSCOC Site Visit of OCIS
Fall 2026	Begin offering UF degree program

## **II. Need and Demand Assessment -**

- A. Provide a detailed assessment of unmet local student demand for access to academic programs in the vicinity of the proposed educational site. Complete Table 1 in Appendix A to enrollment projections for unduplicated student headcount and FTE by degree program and level.**

It should be noted that the intent of this proposal is to establish an extension of the UF Graduate Program in Biomedical Sciences at the UF Scripps education site to replace the existing Scripps Skaggs graduate program that is being phased out by Scripps La Jolla. **The existing program has been well-subscribed and clearly fulfills a regional unmet need for Ph.D. training in biomedical sciences.** The projected enrollment to support the needs of the existing UF Scripps faculty are indicated in Appendix A, Table 1.

- B. Provide a detailed data-driven assessment that describes unmet local and regional workforce need for programs and services to be offered at the proposed educational site. In the appendices, provide letters of support from the local community and business interests.**

Numerous studies have been performed at both the national level including the NIH Survey on the Biomedical Workforce) indicating that there is an urgent need for well-trained researchers in biomedicine to fulfill the needs of the biotechnology and pharmaceutical industries as well as to replace an aging workforce, 2/3 of which are projected to turnover in the next 10 years. In addition, with the growth in population and biotechnology and biomedicine companies in the State of Florida, this need is even more acute. It should be noted that a lot of this growth is in South Florida, which further justifies the need for the UF Scripps education site.

## **III. Academic Programs and Courses**

- A. Provide a list of the degree programs, partial programs, or college credit certificates and courses to be offered at the proposed educational site by year five or the Final Year of implementation if different, using Table 1 in Appendix A. The proposed degree programs must be identified by six-digit CIP Code, by program title, and degree level.**

26.9999 – PhD and MS in Medical Sciences with a concentration in Biomedical Sciences

**B. Provide an explanation as to how the proposed degree programs and courses will be affiliated with similar programs offered on the central campus and/or other educational sites of the university. Will they be independent or an extension of existing programs? (Please see BOG regulation 8.011 (5))**

The proposed degree programs and courses offered at the UF Scripps Jupiter, FL site will be an extension of the **Graduate Program in Biomedical Sciences (BMS)** that is housed under the Office of Graduate Education at the UF College of Medicine in Gainesville.

The graduate program in Biomedical Sciences at the University of Florida, established in 1996, is an umbrella graduate program supported by eight basic science departments that cooperate in the recruitment, admission and training of predoctoral students. Specialized training is available via seven advanced interdepartmental concentrations, which can be thought of as majors, although the degree is a Ph.D. in Medical Sciences. The mission of the program is to provide a predoctoral educational experience that will train experimentalists and scholars for a wide range of careers in biomedical sciences. The curriculum is designed to provide maximum flexibility for the training of biomedical research scientists. The educational goals are to promote biological literacy by providing core and advanced curricula covering key chemical, biological and genetic principles using molecular, cellular and physiological approaches, and to promote scholarship in biomedical science through mentored, original research.

Our existing program typically recruits 45 – 50 PhD students per year. During their first year in residence, the students participate in the BMS Core Curriculum which consists of a combination of didactic coursework, journal article discussions, research laboratory rotations and small mentoring groups. Students typically select a research lab in which to pursue their dissertation research in May of their first year. During their second year, the students take advanced courses and electives that are specific to their BMS Concentration, and begin intensive laboratory research. Students typically take their PhD qualifying examinations after their second year, and the remaining 2 – 3 years of their program is dedicated to their laboratory-based dissertation research.

The plan for implementation of the BMS program at the UF Scripps location would be for the students to be centrally recruited into the UF BMS program, but have the ability to be physically located at the UF Scripps site in Jupiter. The first and second year curriculum would be offered in a hybrid fashion with UF Main Campus and UF Scripps jointly participating. The students at the UF Scripps site

would do their first year laboratory rotations at UF Scripps and select a UF Scripps based faculty member for their dissertation work.

- C. Provide an assessment, supported with data, that justifies any duplication of degree programs and services that might already be provided by an existing state university or Florida College System campus in the vicinity of the proposed educational site. Describe any discussions that have taken place with affected colleges and universities and provide letters of support or letters of concern in the appendices.**

The only related degree program at a Florida College System campus in the vicinity of the UF Scripps education site is the Doctoral Degree in Integrative-Biomedical Sciences (IBBS) at Florida Atlantic University (FAU). The FAU IBBS program is quite distinct from the UF BMS program in that FAU's program is broad multi-college program that focuses on the interface of biomedical sciences with other disciplines (such as fisheries and conservation, biologic propulsion, robotics and ethanobiology). In contrast UF's BMS program is housed solely within the College of Medicine and focuses on biomedical sciences that center around human health. Therefore our assessment is that while there is some overlap between the areas of research of some faculty in each program, they are largely distinct in focus and would be complementary as opposed to competing.

#### **IV. Administration and Student Support Services –**

- A. Describe the administrative structure of the proposed educational site and how it will relate to the central administration of the university. Include any necessary funding in the financial plan outlined in Table 2 of Appendix A.**

Initially the educational program will be prescribed, directed, and managed by the Associate Dean of the College of Medicine. A UF Scripps faculty lead will be appointed to oversee the educational program locally and will be supported by the campus leadership, local student support personnel and the College of Medicine Graduate Program staff to facilitate the facility's needs, recruitment, enrollment, HR, finance, and student support services.

- B. Describe how the proposed site will provide student services, either onsite or online from the central university campus.**

The graduate students at UF Scripps will access central university campus resources either online, via the College of Medicine Graduate Program or through the local student support staff. Student services are comparable to those of graduate students on the Gainesville campus and include the following:

- Eligibility for financial aid and financial aid advising are provided online through the UF Office of Student Financial Aid and Scholarships.
- Student complaints and concerns are managed online through the university Office of the Ombuds.



- Computer technical and software support is managed online or via telephone through the UF Computing Help Desk.
- Career service is provided online or via telephone through the Career Connections Center.

Locally the graduate student support services include the following:

- Graduate student advising will be provided by the Academic Affairs Office.
- Counseling and wellness services will be provided through the Licensed Mental Health Counselor in the Counseling and Psychological Services office.
- International students have the support of an Immigration Specialist in the International Services Office who is the primary liaison to the UF International Office.

**C. Provide a plan to provide library services and other instructional resources that will support the proposed programs. Include any necessary funding in the financial plan outlined in Table 2 of Appendix A.**

Library services and other instructional resources supporting the proposed programs will be available to UF Scripps students online and they will have the same access as the Gainesville students. UF Libraries hold membership in several consortia, and in institutions such as the Center for Research Libraries, ensuring access to materials not held locally. “UBorrow” service allows UF patrons to easily borrow materials from any other Florida state university or college library. Interlibrary Loan requests are fulfilled at no cost to the library patron and are available to all UF faculty, students, and staff on or off campus.

Additionally, the Jupiter campus has a local librarian and physical library space located in the main administrative building. The Wertheim UF Scripps Library is part of the University of Florida Health Science Center Libraries. Its resources are available to faculty, staff and students.

**V. Budget and Facilities -**

**A. Provide a projected operational budget using Table 2 in Appendix A that includes revenues and expenses out to year five, or the final year of implementation if different. Provide a narrative that explains the cost assumptions reflected in Table 2. Include the operational costs on the proposal cover page.**

The financial projections (Table 4) reflect revenue and expenditures for participation and implementation of a local BMS graduate program at the Herbert Wertheim UF Scripps Institute for Biomedical Innovation & Technology in Jupiter, Florida (aka Wertheim UF Scripps Institute). The projections assume the Wertheim UF Scripps Institute will pay for services provided by BMS Gainesville through tuition sharing or a fee for service arrangement.

The projections reflect a 5-year implementation of the program (FY 2028 through FY 2032). During the implementation years, there will be an increasing number of on-site BMS Graduate Students (and related revenue/expenditure) until reaching the maximum desired number (80 Students) in FY 2032.

Key assumptions embedded within the projections are outlined below:

REVENUE: The two projected revenue sources include tuition and sponsored research recovery. Within each of these revenue categories, on-site student census is a key consideration. The plan is to begin phasing in the program in FY2028 (+10 students); FY 2029 (+10 students); FY 2030 (+20 students); FY 2031 (+20 students); and FY 2032 (+20 Students). Our assumption is that each student will be matriculated within the BMS program for a 5- year Ph.D. period.

- Tuition Revenue: the projection reflects the current UF out-of-state tuition amount (\$18,213 in FY 2025) – grown by +5% inflation each year. This amount is then multiplied by the anticipated number of enrolled students. NOTE: the Wertheim UF Scripps Institute has historically enrolled (principally) out-of-state and international students within its graduate program.
- Sponsored Research Recovery: Each graduate student will receive an annual stipend and limited benefits. After the students first year of study (which is focused on lab rotations and didactic coursework), the student affiliates with a single laboratory and a designated faculty mentor. The affiliated lab/mentor is then responsible for covering the student stipend/benefit amount (in years 2-5). In most cases, such costs are charged to sponsored research grants. The projections reflect sponsored research recovery (direct + indirect recovery) for related student costs in years 2-5. The stipend amount calculation within the projection reflects the current Wertheim UF Scripps stipend level (\$43,680) grown by inflation to FY 2028.

EXPENDITURES: The projected expenditures include: compensation/employee benefits (student support staff and faculty teaching/mentor effort); student stipends/benefits; facility cost allocation; and student recruitment/support costs (marketing and outreach; orientation; and research allowance).

- Compensation and Employee Benefits: This expenditure category within the projection reflects the cost of (3) Teams positions to support the on-campus BMS students. Such positions include an on-site program manager responsible for academic quality and student progress -- and other positions focused on administrative support (recruitment/orientation/immigration /social events). This expenditure category also includes faculty effort for BMS teaching (didactic coursework) and faculty mentoring.
- Student Stipends/benefits: As described in the revenue category, each graduate student will receive an annual stipend and limited benefits. The

stipend calculation reflects the current Wertheim UF Scripps stipend level (\$43,680) grown by inflation to FY 2028 plus a fringe benefits percentage of +11.6%.

- **Facilities Cost Allocation:** The projections reflect an allocation of Wertheim UF Scripps facility costs to the student program (i.e. facility cost per student per year = \$12,541). The allocation methodology was discussed with the UF Finance team – and is based on costing data from the recent indirect cost proposal for the Wertheim UF Scripps campus. The allocation is based on labor costs (student stipends as a % of total labor cost) multiplied by total facility cost divided by projected number of students.
- **Student Recruitment/Support Costs (marketing/outreach; orientation; student research allowance):** Various student support costs are included within the projection. Such costs are based on historical graduate program cost including orientation, marketing and student outreach activities. The projection also includes an annual student research allowance (\$5,000 per student/year) for supplies/travel.

**B. Use Table 3 in Appendix A, to identify each facility or facilities required to establish the proposed educational site, and any additional facilities that will be required once the site has reached its expected size and enrollments. Include capital facility costs on the proposal cover page.**

N/A, the site is currently a research site of the University of Florida.

**C. Describe ownership of the new location and provide documentation of ownership or lease agreements, to include any special clauses, easements, or deed restrictions. If the property is a gift, provide the gift agreement. Please provide information on the type of ownership if the site is leased or owned (if leased please provide information on the duration of the lease and the entity that owns the lease). If the site is joint-use please provide the name of the other entity in the joint agreement as well as the total number of students this site will serve from year 1 through year 5.**

The Herbert Wertheim UF Scripps Institute for Biomedical Innovation & Technology consists of 3 research buildings (350,000 square feet total) over 30 acres. Today, around 500 people work on this campus, including 40 principal investigators. The campus is a unique environment – small, entrepreneurial and highly collaborative – and facilitates cutting edge research at the interface of chemistry and biology. The campus is situated next to the Max Planck Florida and Florida Atlantic University (Honors College) in Jupiter, Florida.

The Graduate Program at the Wertheim UF Scripps Institute has access to all shared/ common facilities available to the entire campus (include Gym/Café/Library/patio/research core laboratories/vivarium). Graduate students

spend most of their time within the laboratory in which they are affiliated – and typically assigned bench space and a shared cubicle to conduct their studies. Students are also expected to complete didactic coursework – usually taught within one of the zoom-enabled classrooms. Campus space dedicated to support the Graduate Program includes ~ 8000 square feet of classrooms, auditorium (also used for other Institute events), a student lounge and various administrative support offices.

**D. Are the facilities owned or leased by the University?**

**Owned**       **Leased**

**VI. Addendum for International Campuses and Special Purpose Centers**

**If the proposed site is international, include a copy of any MOU or other agreements related to the site as an appendix**

**The University certifies that all requirements of BOG Regulation 8.009(3)(f) have been met.**



**COMMITTEE ON ACADEMIC, FACULTY AND STUDENT SUCCESS,  
PUBLIC RELATIONS AND STRATEGIC COMMUNICATIONS  
ACTION ITEM AFSSPRSC6  
March 27, 2025**

**SUBJECT:** Degree Program Change

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**BACKGROUND INFORMATION**

The College of Design, Construction and Planning seeks to reduce the amount of credit for the Bachelor of Science (B.S.) in Construction Management from 125 total credits to 120 total credits. This will meet the general education and accreditation requirements with ACCE- American Council for Construction Education. The change was approved by the Curriculum Committee and then by the Faculty Senate at their December 10, 2024, meeting.

**PROPOSED COMMITTEE ACTION**

The Committee on Academic, Faculty and Student Success, Public Relations and Strategic Communications is asked to approve the above degree program change for recommendation to the Board of Trustees for approval on the Consent Agenda.

**ADDITIONAL COMMITTEE CONSIDERATIONS**

Board of Governors approval is required.

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Supporting Documentation Included: BOG SUS Removal of Exception to the 120 Credit Hours Requirement for Baccalaureate Programs Request Form

Submitted by: Joseph Glover, Interim Provost and Senior Vice President for Academic Affairs

**Approved by the University of Florida Board of Trustees, March 28, 2025**

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Morteza "Mori" Hosseini, Chair

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W. Kent Fuchs, Interim President and Corporate Secretary



**STATE UNIVERSITY  
SYSTEM OF FLORIDA**

Board of Governors, State University System of Florida  
**REMOVAL OF EXCEPTION TO THE 120 CREDIT HOURS REQUIREMENT  
FOR BACCALAUREATE PROGRAMS REQUEST FORM**  
In Accordance with BOG Regulation 8.014

**INSTITUTION:** University of Florida

**PROGRAM NAME:** Construction Management

**CIP CODE:** 15.1001  
(Classification of Instructional Programs)

B.A.      B.S.

**1. The exception to 120 credit hours was approved because (check all that apply):**

- accreditation requirements
- mandated criteria for professional licensing
- other (please specify): \_\_\_\_\_

**2. When do you propose to implement the removal of 120 credit hours exception? (please specify an effective term and year)**

Fall 2025

**3. What is the justification for the reversion to 120 credit hours to degree?**

Rinker Faculty and staff reviewed both lower and upper division courses in our program and determined a reduction of course load would be possible without impacting the existing student learning outcomes.

**4. If the program was approved for the exception to 120 credit hours because of accreditation requirements and/or mandated criteria for professional licensing requirements, please explain how these requirements have changed or will be addressed.**

Accreditation requirements shifted from 20 SLOs to 17 SLOs. In addition accreditation body limited review of lower division requirements.

**5. If the removal of the 120 credit hours exception is requested for only one track within a program, please specify the name of the track.**

Bachelor of Science in Construction Management is the only track in our program.

---

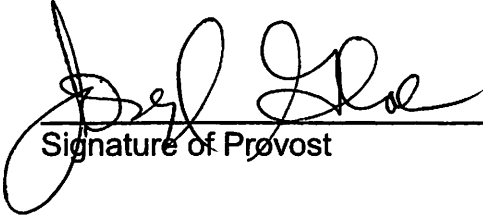
**Required Signatures**

*Sallie Schattner*

Requestor/Initiator

10/8/2024

Date



Signature of Provost

2/7/25

Date

# Degree|Change\_Credits for request 20160

## Info

**Request:** BS-Construction Management Reduction to 120 cr. hrs.

**Description of request:** Per the BOG review in Spring 2024, our faculty and admin reviewed the undergraduate program in construction management to determine if we could meet general education and accreditation requirements with ACCE - American Council for Construction Education by reducing the total hours to degree to 120 credit hours from 125 credit hours.

**Submitter:** Sallie Schattner sallieas@ufl.edu

**Created:** 8/9/2024 10:18:28 AM

**Form version:** 2

## Responses

### Degree Name

*Enter the name of the degree program.*

Response:

Construction Management

### CIP Code

*Enter the six digit Classification of Instructional Programs (CIP) code for the degree program. The code has the numerical format XX.XXXX. Contact the [Office of Institutional Planning and Research](http://www.ir.ufl.edu/) (OIPR) to verify the CIP code for the existing degree program.*

Response:

15.1001

### Current Total Credits

*Enter the current number of credits needed to complete the majors in the degree program.*

Response:

125

### Proposed Total Credits

*Enter the proposed number of credits needed to complete the majors in the degree program.*

Response:

120

**Do the total credit hours increase or decrease by 25% or more AND students' expected time to completion increases or decreases by more than one term**

Response:

Yes

### Effective Term

*Enter the term (semester and year) that the requested change in total credits would be effective.*

Response:



Fall

## Effective Year

Response:  
2025

## Pedagogical Rationale/Justification

*Describe the rationale for the proposed change to the total credits. In accordance with the requirements of Section 1007.25, F.S., the Board of Governors may approve a request by a university board of trustees for a bachelor's degree program to exceed 120 credit hours to degree for the following reasons:*

*<ol style="list-style-type:lower-alpha;">*

- Additional courses are required to meet specialized accreditation standards for program content and such accreditation is expected or required for program graduates to become employed in the profession for which they are being prepared (e.g. Engineering, Architecture).*
- Additional courses are required to meet state or federal mandated criteria for professional licensing (e.g., Teacher Education).*
- The degree program offers a unique and innovative learning experience, such as honors programs, individualized study, and other non-traditional approaches to education.</ol>*

Response:

In response to the Board of Governors (BOG) review in spring 2024 of all programs greater than 120 credits the Rinker Faculty and staff reviewed both lower and upper division courses in our program in detail to determine if a reduction of course load would be possible without impacting the existing student learning outcomes. As part of the process the faculty also reviewed requirements of our accreditation body the American Council for Construction Education (ACCE). The review led to the following changes that were unanimously approved by the Rinker School Director and Faculty.

- Required course load to graduate reduced from 125 credits to 120 credits
- Removal of Physics Lab (PHY2053L)
  - o Rational - Physics lab prepares students for the Mechanical Systems (BCN4510C) labs. Faculty determined that the basic concepts will be reinforced at the start of the course
- Removing Construction Methods Laboratory (BCN3281)
  - o Additional hour added to Temporary Structures (BCN4423) will allow for this material to be embedded in the course. This will also allow Junior standing students to get this information prior to their summer internships.
- Removal of an upper division elective
  - o This will allow the department to provide electives more efficiently. Elective courses are not tied to accreditation.
- Additional hour added to Temporary Structures (BCN4423C ) from 3 to 4 credits
  - o Will allow for Construction Methods Laboratory (BCN3281) basic layout material to be added to this course.
- Electrical Systems BCN3521C from 2 to 3 credits
  - o With the review of the program as a whole Faculty determined that the additional hour will allow for better understanding of systems not captured in existing curriculum.
- 

## Impact on Initial Enrollment/Retention/Graduation

*Describe the projected impact of the change in total credits on enrollment and on retention and graduation of students in the majors.*

Response:

There should be no significant change to enrollment and retention due to reducing the 5 credit hours from degree. The course offerings over the next two years reflects the change and allows for current students to complete their required courses based on their start date in the program.

There should be no impact to graduation dates of enrolled students.

**Assessment Data Review**

*Describe the Student Learning Outcome and/or program goal data that was reviewed to support the proposed changes.*

Response:

Overall review of curriculum by our School faculty to ensuring we would still meet general education requirements as well as accreditation with our accrediting agency American Council for Construction Education (ACCE). With regard to the proposed changes and accreditation, only one Student Learning Outcome (SLO) was tied to Construction Method Laboratory removal. This SLO has been reassigned to the Temporary Structures course. The Rinker School reviews all SLO Direct Assessments (DA's) prior to the start of each school year. In addition the DA data is captured in a data base at the end of each semester. The course offerings over the next two years reflects the change and allows for current students to complete their required courses based on their start date in the program.

**Academic Learning Compact and Academic Assessment Plan**

*Describe the modifications to the Academic Learning Compact and Academic Assessment Plan that result from the proposed change.*

Response:

Removing the R-Reinforced from SLO 1 from BCN 3281C. This SLO is already reinforced in other courses.

# Cover Sheet: Request 20578

## Merge Physiology and Aging and Anatomy and Cell Biology Merger Depts

### Info

Process	Unit New/Modify/Close
Status	Pending at PV - Academic Affairs
Submitter	Tobin Shorey tshorey@ufl.edu
Created	9/23/2024 3:34:56 PM
Updated	12/11/2024 2:13:21 PM
Description of request	<p>Proposed Merger of the Department of Anatomy and Cell Biology with the Department of Physiology and Aging</p> <p>Description of the proposed change to merge the Department of Anatomy and Cell Biology with the Department of Physiology and Aging within the College of Medicine.</p> <p>Background and rationale: The proposal to merge the departments of Physiology and Aging and Anatomy and Cell Biology is based on mutual benefit to the research and academic missions of all groups of faculty.</p>

### Actions

Step	Status	Group	User	Comment	Updated
Academic Affairs	Approved	PV - Academic Affairs	Cheryl Gater		9/23/2024
A&CB P&A merger proposal 8.13.2024.docx					9/23/2024
Associate Provost - Curriculum	Approved	PV - Associate Provost for Undergraduate Affairs	Cheryl Gater		10/7/2024
No document changes					
Graduate Council - Notified	Notified	GRAD - Graduate Council			10/7/2024
No document changes					
Professional Curriculum Committee - Notified	Notified	PCC - Professional Curriculum Committee			10/7/2024
No document changes					
University Curriculum Committee - Notified	Notified	PV - University Curriculum Committee (UCC)			10/7/2024
No document changes					
Faculty Senate Steering Committee	Approved	FAC - Faculty Senate Steering Committee	Laurie Bialosky		11/26/2024
No document changes					
Faculty Senate	Approved	FAC - Faculty Senate	Laurie Bialosky		12/11/2024
No document changes					
Academic Affairs	Pending	PV - Academic Affairs			12/11/2024
No document changes					
Board of Trustees					
No document changes					
Office of the Registrar					
No document changes					

Step	Status	Group	User	Comment	Updated
OIPR Notified					
No document changes					

## Proposed Merger of the Department of Anatomy and Cell Biology with the Department of Physiology and Aging

*Description of the proposed change* to merge the Department of Anatomy and Cell Biology with the Department of Physiology and Aging within the College of Medicine.

*Background and rationale:* The proposal to merge the departments of Physiology and Aging and Anatomy and Cell Biology is based on mutual benefit to the research and academic missions of all groups of faculty.

The Department of Physiology and Aging has a strong basic and applied/clinical research program with an active teaching portfolio including courses that support education for medical school, physician assistant studies, dental school, graduate students and undergraduate students. The Department of Anatomy and Cell Biology has a robust teaching portfolio that provides required courses for medical students, PA students, dental students and serves BMS graduate students and master's degree students. In addition, the Anatomy and Cell Biology faculty run a unique graduate program, Anatomical Sciences Education, that trains the next generation of anatomy educators to support professional programs within the health sciences. However, the faculty in Anatomy and Cell Biology have a very small research portfolio that has declined ~75% over the last 5 years, which largely reflects a trend in the discipline's fundability nationwide. Thus, the department portfolio across missions does not exhibit the balance that is expected within a foundational science department in the College of Medicine. The merger of these two departments will bring a robust and complementary education program from Anatomy and Cell Biology into a department that has a strong education program but will benefit from the growth. For research, the merger will allow the active research faculty within the Department of Anatomy and Cell Biology to be part of the more dynamic, cutting edge and active research base that is currently in place within the Physiology and Aging department. Aspects of the faculty members' foundational science research programs are complementary (as noted below) so this will serve to facilitate increased collaborative research opportunities among all the faculty and among trainees from both departments. There is expectation for research growth in areas of biomedical research that range from the bench to the bedside with a focus on the cell, tissue and systemic mechanisms that contribute to health and disease across the lifespan.

*Research missions:* Currently, the faculty in the Department of Physiology and Aging perform extramurally funded research in basic/bench and applied/human aspects of physiology across the lifespan. In this last academic year, the Physiology and Aging faculty research programs ranked 26<sup>th</sup> in the Blue Ridge Institute rankings, up from position 30 the year before. There are 15 faculty that have active research funding with the total awards for FY24 being \$7,395,886. Physiology is one of the older specialties within biomedical research and, in general, research in this area is about understanding the cell, tissue and systemic mechanisms that contribute to the onset and progression of chronic diseases. A fundamental concept within the Physiology and Aging research portfolio are mechanisms that support cell and system homeostasis, as loss of this capability contributes to aging and diseases. Research programs within the department of Anatomy and Cell Biology are largely focused on therapeutics for cancer and concepts of development. The research funding for FY24 totals \$791,275, representing a significant decline from ~\$3-4 million in 2019-2021. The decline includes fewer funded faculty and a decrease in the size of awards/faculty.

Merging the two departments would create a new department that continues to support active research programs currently ongoing while creating an environment and opportunities for more of the Anatomy and Cell Biology faculty to achieve greater research success. Anatomy and physiology both have a long history in biomedical research as the research contributing to cell and system structure (i.e., anatomy) and research targeting cell and structure function (i.e., physiology). Currently research faculty across both departments use research designs that are based in both cell biology and physiology concepts so there is a natural synergy in the merger of these disciplines. Additionally, the faculty all incorporate research that addresses health issues across the lifespan from pregnancy to age linked diseases such as cancer and hypertension.

*Academic missions:* Academically, the merge of the two departments would benefit the current members of both departments. Currently the Department of Physiology and Aging maintains the Physiology and Aging concentration and the Department of Anatomy and Cell Biology maintains the Molecular and Cellular Biology concentration within the BMS PhD program. Both the concentrations are active and will be maintained active within the newly formed department. The co-location of both concentrations in one department will lead to a larger pool of research active faculty to support student recruitment and committee work.

*Budgetary implications.* At present, the two departments operate as separate fiscal units, with two budgets, and with overlapping staff. Dr. Karyn Esser was appointed Interim Chair of the Department of Anatomy and Cell Biology on July 1, 2024. She is currently Chair of the Department of Physiology and Aging. The position of one department administrator from the Department of Anatomy and Cell Biology was eliminated and two vacant staff positions in the Department of Physiology and Aging will be filled by staff members from the Department of Anatomy and Cell Biology. The proposed merger does not significantly alter staff numbers but does result in an increase in the ratio of faculty to staff resulting in a more efficient department.

*Impact of merger on faculty and students.* The impact of the proposed merger on the faculty is modest as this merger will result in the 24 current faculty (12 tenure/tenure track) from Physiology and Aging joining with 16 current faculty (10 tenure/tenure track) from Anatomy and Cell Biology.

As noted above, each of these departments maintains concentrations within the Biomedical Sciences program in the College of Medicine. These concentrations and the students within these concentrations will continue to be supported within the structure of the merged department. The Anatomy and Cell Biology department also runs a research-based master's degree program, which will continue within the merged department.

*Department vote:* Dean Jennifer Hunt first proposed the merger to the faculty of the Department of Anatomy and Cell Biology at a meeting on May 24, 2024. The faculty had the opportunity to ask questions and participate in discussion about the proposal. Dr. Karyn Esser, chair of the Department of Physiology and Aging, was appointed acting chair of the Department of Anatomy and Cell Biology on July 1, 2024. Dr. Esser presented the rationale for the proposed merger at a joint faculty meeting of both departments on July 22, 2024. Faculty had the opportunity for discussion and were provided with a link to an electronic survey to record their vote. The survey was open for one week to allow ample time for faculty to ask additional questions and vote. The results of the anonymous faculty vote were as follows:

In favor: 26

Against: 5

Abstain: 3

Absent: 0

*Presentation to the Executive Committee:* Dr. Jennifer Hunt presented the proposed merger to the College of Medicine Executive Committee on August 15, 2024. The Executive Committee includes senior associate deans, associate deans, directors, and department chairs. The committee had the opportunity to discuss the proposal and to hear from Dr. Karyn Esser. The committee made a motion to approve the proposal, which was seconded and then moved unanimously by the committee.



**Proposal to Rename  
the UF College of Pharmacy's Department of Pharmacodynamics  
to the Department of Cellular and Systems Pharmacology**

September 2024

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## Overview

The University of Florida (UF) College of Pharmacy has a century-long legacy of excellence in pharmacy practice and scientific innovation, and is currently ranked No. 4 nationally by U.S. News & World Report. However, the Department of Pharmacodynamics faces challenges in messaging and recruitment due to its obscure name, hindering its ability to attract students, faculty, and donors. Given this, the Department's faculty, through anonymous voting, have expressed their shared vision for the Department's future. The purpose of this proposal is to request to rename the Department of Pharmacodynamics to the Department of Cellular and Systems Pharmacology, aligning it more closely with modern pharmacological trends and emphasizing its research focus on drug development and cellular mechanisms. This strategic name change aims to enhance the Department's visibility, appeal, and brand recognition, ensuring the UF College of Pharmacy remains a leader in pioneering research and education in pharmacology.

## Background and Rationale

### *UF College of Pharmacy*

For a century, the UF College of Pharmacy has been training future leaders in pharmacy practice and science, while supporting world-class research programs and advancing pharmacy practice to improve the health and wellness of others. The College's footprint in Florida includes campuses in Gainesville, Jacksonville, and Orlando, with 898 Pharm.D., 131 Ph.D. and 10 Master's students enrolled in its residential programs, and nearly 1,000 pursuing a degree online. In the third year of a five-year strategic plan, the College's vision is to demonstrate preeminence in education, pharmaceutical sciences research, and patient care that optimizes the health and wellness of individuals and communities. Five strategic goals are featured in the plan. They are focused on excellence in professional education, research and graduate education, clinical practice, lifelong learning, and student success and community health.

In recent years, the College has experienced robust growth, strengthened its position as a national leader in pharmacy education and research, and significantly impacted pharmacy and the pharmaceutical sciences. Currently ranked No. 4 nationally in U.S. News & World Report's assessment of the best pharmacy colleges, the College has consistently demonstrated its commitment to excellence. Furthermore, the College takes pride in its record of leading the nation in graduates matching into pharmacy residency programs for five out of the last six years. Notably, the Blue Ridge Institute for Medical Research ranks the College No. 3 nationally in National Institutes of Health (NIH) funding, while the American Association of Colleges of Pharmacy (AACCP) recognizes it as No. 3 in both NIH and total research funding.

The College of Pharmacy is currently organized into six departments:

- Medicinal Chemistry
- Pharmacy Education and Practice
- Pharmaceutical Outcomes and Policy

- Pharmaceutics
- **Pharmacodynamics**
- Pharmacotherapy and Translational Research

*Department of Pharmacodynamics and Proposed Name Change*

Led by Chair Thomas Burris and Associate Chair Charles Jason Frazier, the mission of the Department of Pharmacodynamics is to excel in teaching, research, and service. Its research program aspires to offer a unique perspective on drug development, targeting, and validation through detailed studies of basic physiology, pathophysiology, and drug action in both peripheral and central systems. Work performed in departmental laboratories contributes directly to both the educational and research mission of the University, College, and Department.

The Department of Pharmacodynamics has seventeen faculty members, as outlined in **Table 1**. The majority of these faculty members have a record of strong research funding, demonstrating their commitment to advancing research in the field. The students that the Department is able to attract consistently demonstrate high productivity and secure esteemed postdoctoral positions. A hallmark of the Department is the culture of collaboration among faculty members, fostering a supportive environment conducive to graduate training. The period of recruitment between 2015 and 2017 marked a significant milestone for the Department, resulting in the infusion of new faculty members and a notable reinforcement of research in neuropharmacology, neuroscience, and neuro-pathophysiology, facilitated by retirements and recruitment efforts under the Preeminence Initiative.

However, in recent years, the Department of Pharmacodynamics has encountered challenges in messaging and recruitment, both within the University of Florida and externally. A significant issue lies in the Department's name. "Pharmacodynamics" is not a widely recognized term and fails to adequately convey the breadth of research conducted within the Department. Consequently, this lack of clarity has adversely affected the Department's ability to attract undergraduate students, graduate students, and postdoctoral fellows. It also impedes brand recognition, thereby diminishing public and donor interest in the program. Additionally, the Department has experienced faculty turnover, leading to ongoing recruitment efforts to fill vacant positions and maintain its research and educational missions. While recruitment efforts are being met with some success, this process has further underscored the benefits we expect to gain from changing the Department name.

To address these challenges, the Department of Pharmacodynamics faculty and College of Pharmacy leadership have united in shared vision for the Department's future. In light of this shared vision, this proposal is to change the Department name to the **Department of Cellular and Systems Pharmacology**.

This strategic adjustment aims to rejuvenate the Department's identity by aligning it more closely with contemporary trends in pharmacology. It better underscores a core department research

mission of advancing drug development by ultimately implicating novel compounds of potential therapeutic utility in detailed and specific cellular mechanisms. This change in name will not only enhance the Department's visibility and appeal to prospective students and faculty members but will also resonate with other internal and external stakeholders. By modernizing the Department's name, the UF College of Pharmacy reaffirms its unwavering dedication to pioneering research and education in pharmacology, ensuring that the Department and College continue to lead at the forefront of academic excellence.

## Anticipated Impacts

During the discussions about renaming the Department, faculty members and UF campus administration recognized benefits and did not raise concerns about any potential complications of this change. This lack of opposition underscores the apparent need for the name change and has garnered support to move forward with the proposal. While there will be minor administrative and marketing/communication updates needed, there won't be any substantial impact on human resources, courses, post-graduate trainees, or service and faculty governance.

## Faculty Review Process and Voting Results

The idea of renaming the Department initially surfaced under previous Department leadership but stalled. However, with the recent appointment of a new Dean of the College of Pharmacy and Chair Thomas Burris and Associate Chair Charles Jason Frazier, the discussion was reignited. Together, they led a thorough review of the Department, engaging stakeholders in comprehensive discussions about the potential name change. This included presenting a balanced analysis of the pros and cons of such a change, ensuring a deep understanding of its implications.

The proposed name change was then presented to faculty members during departmental meetings, fostering direct and transparent dialogue to explore the feasibility and benefits of the change. Subsequent discussions and questions over several months led to a formal vote in August 2024 facilitated by the College's human resources team. Faculty were asked one key question resulting a majority in favor of the proposed change to "Cellular Systems Pharmacology."

Voting results:

1. Yes/No Change Department Name to Cellular and Systems Pharmacology:  
**16 -yes, 1- abstain, and 0 voted no**

With the faculty's support, the Dean and departmental leadership were tasked with drafting the formal proposal. Once completed, the proposal was submitted to the UF COP Faculty Governance Committee (FGC) for notification. It's important to note that a member of the FGC regularly attends a weekly leadership meeting where this proposal has been discussed multiple times. The proposed name change will also be presented at both a faculty meeting and a college-wide meeting to ensure full transparency and awareness.

# Appendices

Table 1. Department of Pharmacodynamics Faculty Members

Professors:	Dr. Thomas Burris Dr. Charles Jason Frazier Dr. Jay McLaughlin Dr. Leslie Sombers
Associate Professor:	Dr. Siobhan Malany
Clinical Associate Professor:	Dr. Lihui Yuan
Assistant Professor:	Dr. Brandon Warren
Clinical Assistant Professor:	Dr. Erin Bruce
Research Associate Professors:	Dr. Satyamaheshwar Peddibhotla Dr. Gregory McCarty
Research Assistant Professors:	Dr. Isabelle Cote Dr. Matthew Hayes Dr. Maddalena Parafati Dr. Mohamed Radwan
Research Scientist:	Dr. Scott Harden
Research Assistant Scientists:	Thomas Koelblen, M.Sc. Aurore Valfort, M.Sc.

Table 2. Timeline for the Departmental Name Change

	2023 & Prior	Jan 2024	Feb 2024	March 2024	April 2024	May 2024	June 2024	July 2024	Aug 2024	Sept 2024	Oct 2024	Jan-April 2025	May 2025
Discussions about the Department's name													
Dr. Peter Swaan, Dr. Thomas Burris and Dr. Charles Jason Frazier meet with key stakeholders regarding the Department													
Dr. Swaan discussed with Dr. Hass Department name change													
Faculty meetings to discuss name change													
Dr. Swaan emailed Dr. Hass to obtain approval to move forward with name change proposal													
Faculty vote to change Department name													
Proposal drafted													
College leadership review and approve proposal													
Proposal sent to Dr. Hass requesting consideration of the Department name change													
UF approvals													
New Departmental name operational													

College of Pharmacy  
Department of Pharmacodynamics

PO Box 100487  
Gainesville, FL 32610-0487  
352-273-7693 Phone

September 16, 2024

Peter W. Swaan, PhD, MPharm  
Dean and Professor  
College of Pharmacy  
University of Florida  
[Peter.swaan@ufl.edu](mailto:Peter.swaan@ufl.edu)

**Re: Support for Proposal to Change the Name of the Department of Pharmacodynamics  
to the Department of Cellular and Systems Pharmacology**

Dear Dean Swaan,

We are excited to offer our full support for the proposed Department name change outlined in the attached proposal, which has garnered endorsement from the faculty of the Department of Pharmacodynamics.

The faculty's affirmative vote underscores their belief in the positive impact of this change. We are confident that renaming the Department to Cellular and Systems Pharmacology will revitalize its identity, boosting visibility and appeal among potential students, faculty, and stakeholders alike. This strategic move not only aligns with modern trends in pharmacology but also reinforces our commitment to pioneering research and education in the field, in alignment with the strategic goals of both the College of Pharmacy and the University of Florida.

Thank you,



Thomas P. Burris, PhD  
Professor and Chair  
Department of Pharmacodynamics  
University of Florida



Charles J. Frazier, PhD  
Professor and Associate Chair  
Department of Pharmacodynamics  
University of Florida

September 19, 2024

Peter W. Swaan, PhD, MPharm  
Dean and Professor  
College of Pharmacy  
University of Florida  
[Peter.swaan@ufl.edu](mailto:Peter.swaan@ufl.edu)

**Re: Endorsement of Proposal to Rename the UF College of Pharmacy's Department of Pharmacodynamics to the Department of Cellular and Systems Pharmacology**

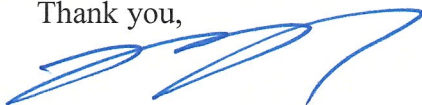
Dear Dean Swaan,

I have carefully reviewed the proposal presented by you and the College of Pharmacy regarding the renaming of the UF College of Pharmacy's Department of Pharmacodynamics to the Department of Cellular and Systems Pharmacology. I am happy to express my support for this proposal.

The proposal to rename the UF College of Pharmacy's Department of Pharmacodynamics holds great promise in aligning the department more closely with modern pharmacological trends, highlighting its research focus on drug development and cellular mechanisms. This change will not only enhance the department's visibility, appeal, and brand recognition but also underscore its relevance in contemporary pharmacology.

Please consider my endorsement as a strong affirmation of the merit and potential of this proposal. I look forward to witnessing the positive outcomes that will undoubtedly result from this name change, as well as the continued excellence of the University of Florida College of Pharmacy.

Thank you,



David R. Nelson, MD  
Senior Vice President for Health Affairs, UF  
President, UF Health

College of Pharmacy  
Office of the Dean

HPNP Bldg., Room 4332  
1225 Center Drive  
PO Box 100484  
Gainesville, FL 32610-0484  
Phone: 352-273-6309  
Fax: 352-273-6306

September 20, 2024

Dr. Chris Hass  
Associate Provost for Academic and Faculty Affairs  
Office of the Provost  
University of Florida

**Re: Strong Support for Proposal to Rename the UF College of Pharmacy's Department of Pharmacodynamics to the Department of Cellular and Systems Pharmacology**

Dear Dr. Hass,

I am writing to express my strong endorsement of the enclosed proposal, which requests the renaming of the Department of Pharmacodynamics at the University of Florida College of Pharmacy to the Department of Cellular and Systems Pharmacology.

The Department of Pharmacodynamics, under the leadership of Thomas Burris and Charles Jason Frazier, is dedicated to excellence in teaching, research, and service, offering a distinctive approach to drug development and physiology. However, despite its strengths, the Department has struggled to attract the desired number of students and faculty to replace those who have left over the last three years. These challenges are primarily due to messaging and recruitment difficulties stemming from the Department's obscure name, which limits brand recognition and recruitment efforts. To address these issues and align with its vision for future success, the Department proposes renaming itself the Department of Cellular and Systems Pharmacology.

Renaming the department will not have any adverse impacts on the College of Pharmacy, including its faculty, staff or students. There will be no changes to current curricula or degree programs as a result of the proposed name change, and administrative adjustments will be minor (e.g. updates to fiscal and human resources systems).

As Dean of the College of Pharmacy, I fully approve the attached proposal as written and can confirm that the College is ready to implement this name change once all required approvals are obtained. Please do not hesitate to contact me if you have questions or need additional information.

Thank you,



Peter W. Swaan, PhD, MPham  
Dean and Professor





**Senior Associate Dean for Research  
College of Medicine**

1600 SW Archer Rd  
PO Box 100215  
Gainesville, FL 32610-0215  
352-273-5995

January 26, 2023

Dr. Joseph Glover  
Office of the Provost and Academic Affairs  
235 Tigert Hall  
Box 113175  
Gainesville, FL 32611-3175

Dear Dr. Glover,

As noted in the annual review in 2022 of the Institute for Wound Research (10.1302), Institute director Dr. Gregory Schultz retired in January 2021, and with only minor F&A returns in FY22, we recommend the Institute be discontinued effective immediately.

Please let me know if you need any additional information.

Sincerely,

A handwritten signature in blue ink that reads 'Azra Bihorac'.

Azra Bihorac, MD MS FCCM FASN  
Senior Associate Dean for Research  
R. Glenn Davis Professor of Medicine, Surgery and Anesthesiology  
Director, Intelligent Critical Care Center

A handwritten signature in blue ink that reads 'Joseph Glover'.

---

Approved  
Joseph Glover, Interim Provost

cc: John Smulian, MD, MPH, Chair, Obstetrics & Gynecology  
Colleen Koch, MD, MS, MBA, Dean, College of Medicine  
Cathy J. Lebo, PhD, Assistant Provost and Director, Institutional Planning and Research  
David Norton, PhD, Vice President for Research

**COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS**

**PRE-MEETING AGENDA**

**Wednesday, February 25, 2024**

**~9:00 a.m. or at the conclusion of**

**the AFSSPRSC Pre-Meeting beginning at ~8:45 a.m.**

**Virtual Meeting: (646) 558-8656, ID #: 963 0582 7238**

**Committee Members:**

David L. Brandon (Committee Chair), Christopher T. Corr, Morteza “Mori” Hosseini (Board Chair), Daniel T. O’Keefe, Fred S. Ridley, Patrick O. Zalupski

- 1.0 Call to Order and Welcome.....David L. Brandon, Chair
- 2.0 Roll Call.....Vice President Liaison
- 3.0 Review Draft Agenda for March Meeting.....David L. Brandon, Chair
  - 3.1 Review Draft Minutes
    - [December 12, 2024](#)
  - 3.2 Review Draft Action Items
    - [FCI1](#) Construction Projects Budget Amendments.....Colt Little, Interim Vice President for Construction, Facilities, and Real Estate
    - [FCI2](#) Construction Grant for the 4-H Camp Cherry Lake.....J. Scott Angle, Senior Vice President for Institute of Food and Agricultural Sciences
    - [FCI3](#) Memorial Statue: Alfred C. Warrington IV .....Maria Martin, Interim Vice President for Advancement
    - [FCI4](#) Naming: Homer and Dolly Hand Homestead.....Maria Martin
    - [FCI5](#) Naming: Linda and Ken McGurn Medical Plaza.....Maria Martin
  - 3.3 Review Discussion Items
    - Campus Construction Update.....Colt Little and Cydney McGlothlin, Assistant Vice President for Planning, Design, & Construction
    - Infrastructure and Funding Update.....Mark Helms, Assistant Vice President for Facilities Services
    - Housing Facilities Update.....Colt Little and Heather White, Vice President for Student Life
    - FCI Subcommittee Update.....Heather White
    - Miscellaneous Projects Update.....Colt Little, Cydney McGlothlin, Mark Helms, and Trevor Schneider, Assistant Vice President for Real Estate
- 4.0 New Business.....David L. Brandon, Chair
- 5.0 Adjourn.....David L. Brandon, Chair



## COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS

### Meeting Minutes

Thursday, December 12, 2024

President's Ballroom 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 8:55 a.m.

Time Adjourned: 10:20 a.m.

#### Committee and Board members present:

David L. Brandon (Committee Chair), John E. Brinkman, Richard P. Cole, Christopher T. Corr, Morteza "Mori" Hosseini (Board Chair), Sarah D. Lynne, Daniel T. O'Keefe, Rahul Patel (Board Vice Chair), Marsha D. Powers, Fred S. Ridley, Patrick O. Zalupski, and Anita G. Zucker.

#### Others present:

Kent Fuchs, Interim President; Scott Angle, Senior Vice President for Agriculture and Natural Resources; Melissa Curry, Vice President for Human Resources; Kurt Dudas, Vice President for Strategic Initiatives; Elias Eldayrie, Vice President and Chief Information Officer; Ryan Fuller, Interim Vice President and General Counsel; Joe Glover, Interim Provost and Senior Vice President for Academic Affairs; Taylor Jantz, Senior Vice President and Chief Financial Officer; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; David Kratzer, Senior Vice President for Construction, Facilities, and Auxiliary Operations; Maria Gutierrez Martin, Interim Vice President for Advancement; Stephen Motew, UF Health President and System Chief Executive Officer; David Nelson, Senior Vice President for Health Affairs; David Norton, Vice President for Research; Mary Parker, Vice President and Chief Enrollment Strategist; Brandi Renton, Interim Vice President for Business Affairs; Scott Stricklin, Director of Athletics; James Wegmann, Vice President for Communications; Heather White, Vice President for Student Life; Mark Helms, Assistant Vice President for Facilities Services; Colt Little, Associate Vice President for Enterprise Projects and Senior Counsel; Cydney McGlothlin, Assistant Vice President for Design, Construction and Planning; members of the University of Florida community, and the public.

#### 1.0 Call to Order and Welcome

Committee Chair David Brandon welcomed everyone in attendance and called the meeting to order at 8:55 a.m.

#### 2.0 Verification of Quorum

Senior Vice President David Kratzer verified a quorum with all members present, except Trustee Heavener who had an excused absence.

#### 3.0 Review and Approval of Minutes

- June 13, 2024, August 12, 2024, and November 13, 2024

Committee Chair Brandon asked for a motion to approve the minutes from the June 13, 2024 Committee Meeting, the August 12, 2024 virtual Committee Meeting, and the November 13, 2024 Committee Pre-Meeting. A motion was made by Trustee O’Keefe and seconded by Trustee Corr. Committee Chair Brandon asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

**4.0 Action Items**

- **FCI1 Construction Projects Budget Amendments**

SVP Kratzer stated the Construction Projects Budget Report is provided to the Board on a quarterly basis to provide an update on university wide construction activity and highlight any changes to those projects. Any amendments to approved budget thresholds must be presented to the Board for approval. He reviewed the three budget amendments outlined in the action item for approval by the Committee and the Board:

Project #	Project Title	Current Approved Budget	Amendment Request	Source of Funds	Ratified Budget
UF-653	Bruno E. & Maritza F. Ramos Collaboratory (DCP)	\$32,145,291	\$13,775,000	UF Internal Loan	\$46,620,291
			\$700,000	Transfer from UF-653A	
UF-653A	Architecture Building Renovation	\$3,628,019	(\$700,000)	Transfer to UF-653	\$2,928,019
UF-1112	Basic Science Building (3rd Floor Renovation)	\$10,854,147	\$195,853	Interest from Research Bond	\$11,050,000

Committee Chair Brandon asked for a motion to approve Action Item FCI1. A motion was made by Trustee Zucker and seconded by Trustee O’Keefe. Committee Chair Brandon asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **FCI2 UF-689 Hamilton Center Construction Management Team**

Assistant Vice President for Design, Construction and Planning Cydney McGlothlin stated the UF Technical Review Committee conducted interviews in October for the Hamilton Center for Classical and Civic Education construction management Team. The top ranked team selected is the Stellar group. Final negotiations are now complete, and the contract has been signed. This Committee and the Board are asked to give their final approval to execute this contract.

Committee Chair Brandon asked for a motion to approve Action Item FCI2. A motion was made by Board Chair Hosseini and seconded by Trustee Corr. Committee Chair Brandon asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **FCI3 UF-698 Center for Applied Artificial Intelligence Construction Management Team**

AVP McGlothlin stated the UF Technical Review Committee conducted interviews in November for the Center for Applied Artificial Intelligence construction management Team. The top ranked team selected is the Walbridge group. Final negotiations are now complete, and the contract has been signed. This Committee and the Board are asked to give their final approval to execute this contract.

Committee Chair Brandon asked for a motion to approve Action Item FCI3. A motion was made by Board Chair Hosseini and seconded by Trustee O’Keefe. Committee Chair Brandon asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **FCI4 UF-318 Dental Science Building Construction Management Team**

AVP McGlothlin stated the UF Technical Review Committee conducted interviews of the three construction management teams shortlisted for the Dental Science Building project on December 10, 2024. The top ranked team selected is AJAX corporation. Negotiations are ongoing, and if the contract is signed, we are asking for the Committee to approve the initial selection of AJAX Corporation and to delegate authority to the Board Chair to approve the final negotiated fee. If negotiations are not successful, we will begin negotiations with the second ranked construction management team.

Committee Chair Brandon asked for a motion to approve Action Item FCI4 approving the selection of AJAX Corporation and delegating authority to the Board Chair to negotiate the final fee amount. A motion was made by Board Chair Hosseini and seconded by Trustee O’Keefe. Committee Chair Brandon asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **FCI5 Campus District Energy Efficiency Contract Authorization Increase**

Assistant Vice President for Facilities Services Mark Helms stated in August 2022 the Board approved Facilities Services to pursue energy service contracts. He shared updates on the first two segments: (1) Holland Law construction is nearly complete and (2) the Dental Tower investment grades audits have been completed, but this project is now on hold as it has been blended into the overall Dental Science Building renovation project. The third segment is the Cancer and Genetics Research Center with Board approval to not exceed \$4.2 million for investment grade audits. We have found fantastic opportunities, but it will increase our spend by \$1.1 million. This Committee and the Board are asked to give their approval of this proposed amendment not to exceed \$5.3 million total.

Committee Chair Brandon asked for a motion to approve Action Item FCI5. A motion was made by Board Chair Hosseini and seconded by Trustee O’Keefe. Committee Chair Brandon asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **FCI6 Lease of Space**

Associate Vice President for Enterprise Projects and Senior Counsel Colt Little stated we are currently in negotiations between three potential sites in downtown Miami of 20,000-25,000 square feet of space for a 10-year term. Primarily this space will house the College of Business’s South Florida MBA program, currently located in Miramar, FL, which will provide them with a central location to do more industry outreach and connect to a different cohort of potential students. Additionally, we anticipate this will afford us other educational opportunities to the large South Florida population, as well as more engagement with alumni and donors in the area. Committee Chair Brandon asked the Committee to approve this Lease of Space action item with an amendment to delegate authority to the Board Chair to make the final negotiations and approval, as negotiations are currently ongoing between the three potential sites.

Dean Saby Mitra added that by moving the College of Business MBA program from Miramar on the outskirts of Miami to downtown Miami would give UF the opportunity to access to other types of companies (financial services, analytics, FinTech) and for potential opportunities of other colleges to locate some of their specialties in the South Florida area.

Committee Chair Brandon asked for a motion to approve Action Item FCI6 with the amendment to delegate authority to the Board Chair to make the final negotiations and approval. A motion was made by Trustee O'Keefe and seconded by Trustee Zucker. Committee Chair Brandon asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **FCI7 Naming: Paul M. Lyrene Blueberry Research Building**

Interim Vice President Maria Gutierrez Martin provided an overview of the proposed honorary naming and biography of Dr. Paul M. Lyrene, an Emeritus Faculty member of IFAS and patent developer of 23 named varieties of blueberries. In recognition of the generous and significant impact made by Dr. Lyrene to UF, we seek to name the Blueberry Research Building the Paul M. Lyrene Blueberry Research Building. This proposed naming meets all the requirements and is aligned with the UF Namings & Memorials Policy.

Committee Chair Brandon asked for a motion to approve Action Item FCI7. A motion was made by Trustee Zucker and seconded by Trustee O'Keefe. Committee Chair Brandon asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

## **5.0 Discussion Items**

- **5.1 Campus Construction Update**

AVP McGlothlin stated there are currently 40 major projects and 507 minor projects currently underway, for a total of \$2.2 billion. She highlighted the progress and anticipated completion dates for some of the major projects:

- Construction phase: Whitney Laboratory for Marine Bioscience (June 2025), Inner Road projects (June 2025), DCP Ramos Collaboratory (October 2025), Architecture renovation/remodeling (April 2025), Honors College Residential Facilities (June 2025), Holland Law ESCO projects (February 2025), Basic Science 3<sup>rd</sup> floor renovation (February 2026)
- Design phase: Dental Science Building, Thompson Center for Earth Systems (TESI), Flavet Outdoor Recreation, Hamilton Center for Classical and Civic Education, Chemical Engineering renovation/remodeling, Center for Applied Artificial Intelligence

She closed with a summary of our deferred maintenance, totaling \$148 million for 131 projects.

- **5.2 Alachua County Animal Resource Shelter**

AVP Little stated we are currently in negotiations of a 30-year term sublease of approximately 10 acres of state-owned land to Alachua County. This land currently houses the IFAS Swine Unit, which would need to be demolished and relocated. The county is proposing to build a 30,000 square foot animal resource shelter facility and would be responsible for all construction, operation, and maintenance. Negotiations are also ongoing for a potential partnership with the College of Veterinary Medicine and Alachua County to use the facility to collaborate on education opportunities for students.

Board Chair Hosseini made a motion to delegate authority to the Board Chair to conduct final negotiations and bring this item back to the Board for its final approval at a future meeting. Trustee Ridley seconded. Committee Chair Brandon asked for any further discussion, after which he asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **5.3 10-year Proposed ESCO Funding Model**

AVP Helms stated over the past 8 years, the UF Facilities team has strategically changed to match our growing institution by: (1) utilizing partnerships with Duke Energy to generate energy through solar centers to reduce our campus carbon footprint and (2) using ESCO partnerships to address deferred maintenance and infrastructure renewal through Performance Contracting. We need to continue to find solutions to reinvest in our facilities and leverage existing dollars to drive us forward. To achieve our goal of becoming the leaders in maintenance and operations at a national level, just like our institution, we need to create an annual recurring fund to support detailed feasibility assessments, investment grade audits, and future ESCO projects supporting ongoing energy reductions and deferred capital investment projects.

Board Chair Hosseini thanked Committee Chair Brandon, SVP Kratzer, and AVP Helms for their hard work. This Board has raised the bar, and this model allows us to take action now to set up the university for the next 50 years. He asked if this would become an action item at a future meeting and Chief Financial Officer Taylor Jantz confirmed it will be in the FSPPM Committee this afternoon. Committee Chair Brandon echoed the Board Chair's comments and added the way we are approaching some of our long-held problems will set up the university to be a leader not just in Florida, but nationwide.

- **5.4 Housing Master Plan Update**

Committee Chair Brandon stated this Housing Master Plan proposal is a collaboration between housing, finance, and construction to add 2,500 net beds over 10 years, as well as renovate a considerable number of our current housing facilities.

Vice President Heather White stated more than 70% of undergraduate beds and 100% of graduate beds are in buildings that are 60+ years old, with \$400 million in capital renewal needs. New construction remains a priority to support strategic priorities, grow residential offerings for first-year students, and provide essential swing space to support renovation. The proposed 10-year implementation strategy (new construction, renovation, and demolition) will make nearly 50% of our housing inventory new or renovated and address 70% of our \$400 million capital renewal needs by fall 2035.

CFO Taylor Jantz noted there is not a free flow of funds from the university to housing or vice versa. Which means for housing to be able to build capacity, they have to rely on their rates to generate funding. To achieve the Board's vision to become a top public university, increase housing capacity, and focus on capital renewal means we should be providing the top housing for our students as well. Later this afternoon, the FSPPM Committee and the Board will be asked to approve a 3.5% rental rate increase through FY2031. This increase will accomplish two main components: (1) it will give us bonding capacity to procure the necessary financing to start new construction and increase capacity of our beds and (2) it will provide a capital renewal fund renovation and restoration of older housing facilities. As well as staying below the 20% market rate threshold set by the Board Chair.

Board Chair Hosseini asked why many of the projects are projected to be completed so far out and CFO Jantz replied that we are constrained by our financing capacity. Board Chair Hosseini requested for CFO

Jantz to create another plan to see what our finances would look like if we increased by an additional 3% and CFO Jantz agreed. Board Chair Hosseini emphasized the importance of getting this done sooner rather than later, as well as surveying students on their wants and needs and universities with successful housing nationally prior to building the next housing unit. Student feedback is critical.

VP White closed by proposing a subcommittee be formed to address graduate student housing and Board Chair Hosseini approved. Interim President Fuchs and Interim Provost Glover agreed and emphasized the importance of addressing graduate housing. Trustee Lynne agreed to be a member of the subcommittee. Trustee Brinkman added he welcomes collaboration on this much needed housing change.

#### **6.0 New Business**

There was no new business to come before the committee.

#### **7.0 Adjourn**

There being no further discussion, Committee Chair Brandon adjourned the meeting at 10:20 a.m.

DRAFT



**COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS  
ACTION ITEM FCI1  
March 27, 2025**

**SUBJECT:** Construction Projects Budget Amendments

**BACKGROUND INFORMATION**

The Construction Projects Report has been developed to provide the Trustees with an update of university-wide construction activity, highlight specific or high-profile projects, and present requests for changes to approved project budget thresholds.

**PROPOSED COMMITTEE ACTION**

The Committee on Facilities and Capital Investments is asked to approve the current Construction Projects Report, along with request for budget amendment to the respective projects as noted below:

<b>Project #</b>	<b>Project Title</b>	<b>Current Approved Budget</b>	<b>Amendment Request</b>	<b>Source of Funds</b>	<b>Ratified Budget</b>
UF-396	Thompson Center for Earth Systems (Addition to Powell Hall FLMNH)	\$20,000,000	\$10,000,000	UF Internal Loan	\$30,000,000
UF-606	Whitney Laboratory for Marine Bioscience	\$41,200,000	\$1,054,353	Donor	\$42,254,353
UF-654	Honors College Residential Facilities	\$224,938,137	(\$23,651,777)	Housing Bond	\$201,286,360
UF-675	New Disability Resource Center	\$12,450,000	\$65,005	CITF	\$12,515,005
UF-683	Dental Science Building-Envelope Repairs	\$9,953,960	\$475,040	UF Deferred Maintenance	\$10,429,000
UF-692	Chemical Engineering Renovation & Remodeling	\$43,292,685	\$1,103,560	Transfer from UF-695 & Research Bond	\$44,396,245
UF-693	Communicore 3rd Level Renovation	\$11,141,943	(\$259,270)	Reporting Correction	\$10,882,673
UF-1112	Basic Science 3rd Floor Renovation	\$11,050,000	\$322,894	Bond Interest & Department Funding	\$11,372,894

**ADDITIONAL COMMITTEE CONSIDERATIONS**

None.

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Supporting Documentation Included: Construction Projects Report

Submitted by: Colt Little, Interim VP for Construction, Facilities and Real Estate

**Approved by the University of Florida Board of Trustees, March 28, 2025**

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Morteza "Mori" Hosseini, Chair

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W. Kent Fuchs, Interim President and Corporate Secretary

**University of Florida Board of Trustees**

**Major Capital Construction Projects - Update**

Meeting Date: March 27th, 2025

Report Date: February 5th, 2025

Project Phase*	Project Number	Project Title	Program Planning Budget	Ratified Budget	Requested Budget Amendment	Requested Budget Amendment Funding Source	Net Changes To Date	Requires BOG/FCO Amendment (Y/N)	Final Project Cost	Planned Completion	Status/Comments:
Construction	UF-396	Thompson Center for Earth Systems (Addition to Powell Hall FLMNH)	\$ 30,000,000	\$ -	\$ 10,000,000	UF Internal Loan	\$ (10,000,000)	N	\$ 30,000,000	May-2026	Construction to begin April 1, 2025
Construction	UF-606	Whitney Laboratory for Marine Bioscience	\$ 28,500,000	\$ 41,200,000	\$ 1,054,353	Donor Funds	\$ 12,700,000	N	\$ 42,254,353	June-2025	Construction 65% completed and on schedule.
Construction	UF-644	Inner Road Resurfacing & Landscape Improvements	\$ 7,058,000	\$ 7,043,000	\$ -		\$ (15,000)		\$ 7,043,000	August-2024	Construction 81% completed. Note: Only first layer of asphalt is in place and road in use since August 24 <sup>th</sup> as planned. Final layer after completion of UF-644A & B due to heavy equipment use at times.
Construction	UF-644A	Inner Road Thermal Infrastructure Improvements	\$ 14,085,000	\$ 14,085,000	\$ -		\$ -		\$ 14,085,000	June-2025	Construction 90% completed. Additional days for unforeseen conditions may be added.
Construction	UF-644B-2	Steam and Electrical- Hub to Newell (Phase 2)	\$ 15,070,000	\$ 15,070,000	\$ -		\$ -		\$ 15,070,000	June-2025	Construction 85% completed. Additional days for unforeseen conditions may be added.
Construction	UF-653	Bruno E. & Maritza F. Ramos Collaboratory (DCP)	\$ 38,750,000	\$ 46,620,291	\$ -		\$ 7,870,291		\$ 46,620,291	October-2025	Construction 55% completed and on schedule.
Construction	UF-653A	Architecture - Renovation/Remodeling	\$ 6,250,000	\$ 2,928,019	\$ -		\$ (3,321,981)		\$ 2,928,019	August-2024	Construction 99% completed. Completion advanced for Fall 2024. Additional ADA work is being added to the project.
Construction	UF-654	Honors College Residential Facilities	\$ 220,000,000	\$ 224,938,137	\$ (23,651,777)	Transfer portion of Housing Bond to fund (67) Housing minor deferred maintenance projects	\$ 4,938,137	N	\$ 201,286,360	Buildings 1 & 3	Buildings are occupied.
										Building 2	Building is occupied.
										Building 4	Building is occupied.
										Shell Space: June 2025	Construction 65% completed.
Construction	UF-681	Flavet Outdoor Recreation	\$ 6,552,004	\$ -	\$ -		\$ -		\$ 6,552,004	February-2026	Construction started. This project will be moved to minor project section in June report with new minor project threshold from BOG.
Construction	UF-684	O'Connell Center Replace Roof and Recoat Flumes (Phase 1 & 2)	\$ 6,714,800	\$ 6,714,800			\$ -		\$ 6,714,800	February-2026	Construction has started and being scheduled around O'Dome activities. This project will be moved to minor project section in June report with new minor project threshold from BOG.
Construction	UF-685	Holland Law ESCO Heating Hot Water Conversion	\$ 34,000,000	\$ 27,614,710	\$ -		\$ (6,385,290)		\$ 27,614,710	February-2025	Construction 99% completed. Closeout Proceeding. Moving to Post Occupancy section in June report.
Construction	UF-685A	Holland Law ESCO ITC	\$ 5,000,000	\$ 4,856,719	\$ -		\$ (143,281)		\$ 4,856,719	November-2024	Construction completed. Closeout Proceeding. Moving to Post Occupancy section in June report.
Construction	UF-687	Broward Dining Facility Renovation and Addition	\$ 20,000,000	\$ 25,555,000	\$ -		\$ 5,555,000.00		\$ 25,555,000	August-2024	Project Completed. Building Occupied. Moving to Post Occupancy section in June report.
Construction	UF-703	Medical Sciences Buildings Reroof	\$ 5,552,948	\$ 5,552,948	\$ -		\$ -		\$ 5,552,948	August-2025	Construction 40% completed. This project will be moved to minor project section in June report with new minor project threshold from BOG.
Construction	UF-1112	Basic Science Third Floor Renovation	\$ 10,600,000	\$ 11,050,000	\$ 322,894	Interest from Research Bond and Department funding	\$ 450,000.00	N	\$ 11,372,894	February-2026	Construction 40% completed.
<b>Construction Total</b>		(15 Projects)	\$ 448,132,752	\$ 433,228,624	\$ (12,274,530)		\$ 11,647,876		\$ 447,506,098		
Project Phase*	Project Number	Project Title	Program Planning Budget	Ratified Budget	Requested Budget Amendment	Requested Budget Amendment Funding Source	Net Changes To Date	Requires BOG/FCO Amendment (Y)	Final Project Cost	Planned Completion	Status/Comments:
Design	UAA-62	Ben Hill Griffin Stadium Facility Upgrades	\$ 400,000,000	\$ -	\$ -		\$ -		\$ 400,000,000	Phased Completion 2026 through 2028	Design concepts being presented. CM contract execution in progress.
Design	UAA-530	Basketball Practice Facility Renovation	\$ 8,000,000	\$ -	\$ -		\$ -		\$ 8,000,000	November-2025	Construction was to begin March 2024. UAA has postponed the construction start date to March 2025 due to scope increase.
Design	UF-318	Dental Science Building	\$ 198,647,435	\$ -	\$ -		\$ -		\$ 198,647,435	Addition: October 2029 Reno: August 2031	CM is on board. Pre-design phase in progress.
Design	UF-671	Harn Museum American Art Wing	\$ 20,000,000	\$ -	\$ -		\$ (14,302,000)		\$ 5,698,000	April-2026	Design Development in Progress. This project will be moved to minor project section in June report with new minor project threshold from BOG.
Design	UF-672	Music Building	\$ 65,000,000	\$ -	\$ -		\$ -		\$ 65,000,000	October-2028	Design Kick off to begin by mid April 2025.

Design	UF-675	New Disability Resource Center	\$ 12,450,000	\$ -	\$ 65,005	Transfer remaining CITF from completed MP07445	\$ -	Y	\$ 12,515,005	March-2026	Design Development completed. Project estimate is over available budget. Delays may occur.
Design	UF-683	Dental Science Building- Envelope Repairs	\$ 9,953,960	\$ -	\$ 475,040	UF Deferred Maintenance	\$ -	N	\$ 10,429,000	June-2026	Design in Progress. Awaiting reallocation of additional DM funds from State. Construction to begin following approval.
Design	UF-689	Hamilton Center for Classical & Civic Education	\$ 55,000,000	\$ -	\$ -		\$ -		\$ 55,000,000	October-2027	Schematic Design in progress.
Design	UF-692	Chemical Engineering Renovation & Remodeling	\$ 30,000,000	\$ -	\$ 1,103,560	Transfer from UF-695 and Bond interest	\$ 13,292,685	N	\$ 44,396,245	June-2027	Design in Progress. Split the projects to UF-692 and B to keep track of expenditures for audit trails for SFRF Deferred Maintenance scope adds.
Design	UF-693	Communicore Ground and third level Renovation	\$ 10,000,000	\$ -	\$ (259,270)	Correction on previous report	\$ 1,141,943	N	\$ 10,882,673	May-2026	Design in Progress. CM on board. Project on schedule.
Design	UF-698	Center for Applied Artificial Intelligence - Balm	\$ 30,000,000	\$ -	\$ -		\$ 165,880		\$ 30,165,880	April-2027	DD in progress. CM on board. Project estimates being reviewed.
<b>Design Total</b>		(11 Projects)	\$ 839,051,395	\$ -	\$ 1,384,335		\$ 298,508		\$ 840,734,238		
<b>Project Phase*</b>	<b>Project Number</b>	<b>Project Title</b>	<b>Program Planning Budget</b>	<b>Ratified Budget</b>	<b>Requested Budget Amendment</b>	<b>Requested Budget Amendment Funding Source</b>	<b>Net Changes To Date</b>	<b>Requires BOG/FCO Amendment (Y)</b>	<b>Final Project Cost</b>	<b>Planned Completion</b>	<b>Status/Comments:</b>
Planning	UF-626	Academic & Research Collaboration Center	\$ 22,000,000	\$ -	\$ -		\$ -		\$ 22,000,000	TBD	Project placed on hold.
Planning	UF-658	Phillips Center Feasibility Study and Renovation	\$ 15,000,000	\$ -	\$ -		\$ -		\$ 15,000,000	TBD	Project will be reduced in size and will proceed per available budget.
Planning	UF-673	Early Childhood Collaborative	\$ 25,000,000	\$ -	\$ -		\$ -		\$ 25,000,000	TBD	Project programming in progress. Budget being evaluated.
Planning	UF-677	PK Yonge Gymnasium	\$ 12,000,000	\$ -	\$ -		\$ -		\$ 12,000,000	TBD	Project Programming in progress. Budget being evaluated.
Planning	UF-688	Gator Corner Refresh	\$ 12,000,000	\$ -	\$ -		\$ -		\$ 12,000,000	TBD	Facility Program Development. Business Service might push back the design and construction by several months due to Broward.
Planning	UF-691	Health Science Center IGA ESCO (Dental Tower)	\$ 34,000,000	\$ -	\$ -		\$ -		\$ 34,000,000	TBD	Siemens developing Investment Grade Audit, Design basis, Design Development and 100% engineering design. Project on Hold.
Planning	UF-702	Thermal Infrastructure Plant & Distribution Upgrades	\$ 50,000,000	\$ -	\$ -		\$ -		\$ 50,000,000	TBD	Engineering firm and CM selection in progress.
Planning	UF-705	UF Student Housing Development	\$ 400,000,000	\$ -	\$ -		\$ -		\$ 400,000,000	TBD	Facility Program Development
Planning	UF-TBD	IFAS Florida 4H: Camp Cherry Lake Outdoor Learning Center Facilities	\$ 11,500,000	\$ -	\$ -		\$ -		\$ 11,500,000	TBD	Facility Program Development. Current budget reflects \$900k in house state appropriation with pending FY26 CIP \$10.6m funding request.
Planning	UF-TBD	Digital Hologram Demonstration Center	\$ 25,000,000	\$ -	\$ -		\$ -		\$ 25,000,000	TBD	Facility Program Development. Current budget reflects pending FY26 CIP \$25m funding request.
Planning	UF-TBD	Florida Semiconductor Institute	\$ 45,000,000	\$ -	\$ -		\$ -		\$ 45,000,000	TBD	Facility Program Development
Planning	UF-TBD	Jacksonville Health & Financial Tech Graduate Education Center	\$ 300,000,000	\$ -	\$ -		\$ -		\$ 300,000,000	TBD	Facility Program Development
<b>Planning Total</b>		(12 Projects)	\$ 951,500,000	\$ -	\$ -		\$ -		\$ 951,500,000		
<b>Grand Total</b>	<b>(38 Projects)</b>		<b>\$ 2,238,684,147</b>	<b>\$ 433,228,624</b>	<b>\$ (10,890,194)</b>		<b>\$ 11,946,384</b>		<b>\$ 2,239,740,337</b>		

\*We are projecting interest earnings when UF signs the construction contract. Values may change when we reconcile at the end of each phase.

Project Phase	Project Number	Project Title	Program Planning Budget	Ratified Budget	Requested Budget Amendment	Requested Budget Amendment Funding Source	Net Changes To Date	Requires BOG/FCO Amendment (Y)	Final Project Cost	Substantial Completion	Status/Comments:
Post-Occupancy	UF-200/A	University Public Safety Building (Police Department) & Centrex Building Renovation	\$ 26,000,000	\$ 29,787,048	\$ -		\$ 3,787,048		\$ 29,787,048	May-2023	Closeout proceeding.
Post-Occupancy	UF-623B	Thermal Utilities Infrastructure (Museum Rd)	\$ 50,000,000	\$ 56,359,048	\$ -		\$ 6,359,048		\$ 56,359,048	August-2023	Closeout proceeding.
Post-Occupancy	UF-632	Data Science and Information Technology Building	\$ 135,000,000	\$ 154,100,082	\$ -		\$ 19,100,082		\$ 154,100,082	December-2023	Closeout proceeding.
Post-Occupancy	UF-638	Student Health Care Center Phase 2 (Infirmary)	\$ 26,000,000	\$ 26,062,284	\$ -		\$ 62,284		\$ 26,062,284	March-2023	Closeout proceeding.

Post-Occupancy	UF-668	Racquet Club Dining Renovation	\$ 7,000,000	\$ 7,000,000	\$ -		\$ -	\$ 7,000,000	August-2023	Closeout proceeding.
Post-Occupancy	UF-679	Ronald McDonald House Renovation & Expansion	\$ 8,000,000	\$ 8,000,000	\$ -		\$ -	\$ 8,000,000	August-2023	Closeout proceeding. Phase II to begin after funding has been appropriated.

Chronology below sorted by Amendment Approval Date:

<b>Chronology of Project Budget Amendments</b>										
			Amendment Approval Date	Prior BOT Approved Budget	Requested Budget Amendment	Requested Budget Amendment Funding Source	BOT Approved Budget Amendment	Revised Project Budget	Requires BOG/FCO Amendment (Y)	Comments
Construction	UF-396	Thompson Center for Earth Systems (Addition to Powell Hall FLMNH)	March 27, 2025	\$ 20,000,000	\$ 10,000,000	UF Internal Loan	\$ -	\$ 30,000,000	N	Adding \$10,000,000 UF Internal Loan to fund original scope of project.
Construction	UF-606	Whitney Laboratory for Marine Bioscience	March 27, 2025	\$ 41,200,000	\$ 1,054,353	Donor Funds	\$ -	\$ 42,254,353	N	Adding \$1,054,353 of donor funds to create a Discovery Lobby and complete the Sea Turtle Hospital buildout.
Construction	UF-654	Honors College Residential Facilities	March 27, 2025	\$ 224,938,137	\$ (23,651,777)	Housing Bond	\$ -	\$ 201,286,360	N	Transfer (\$23,651,777) from Housing Bond to fund (67) Housing Minor O&M Projects
Construction	UF-1112	Basic Science Third Floor Renovation	March 27, 2025	\$ 11,050,000	\$ 280,378	Research Bond Interest	\$ -	\$ 11,330,378	N	Adding \$280,378 from Bond Interest.
Design	UF-675	New Disability Resource Center	March 27, 2025	\$ 12,450,000	\$ 65,005	CITF Funds	\$ -	\$ 12,515,005	Y	Transferring \$65,005 of remaining CITF funds from completed minor project MP07445.
Design	UF-683	Dental Science Building- Envelope Repairs	March 27, 2025	\$ 9,953,960	\$ 475,040	UF Deferred Maintenance	\$ -	\$ 10,429,000	N	Adding \$475,040 from UF Deferred Maintenance funds to complete the scope of project.
Design	UF-692	Chemical Engineering Renovation & Remodeling	March 27, 2025	\$ 43,292,685	\$ 1,103,560	Transfer from UF-695 and Bond Interest	\$ -	\$ 44,396,245	N	Transferring \$1,103,560 from UF-695 Black Hall and Bond Interest.
Design	UF-693	Communicore Ground and third level Renovation	March 27, 2025	\$ 11,141,943	\$ (259,270)	Correction on previous report	\$ -	\$ 10,882,673	N	Reducing project budget (\$259,270) to correct budget error from the December 2024 BOT report.
Construction	UF-653	Bruno E. & Maritza F. Ramos Collaboratory (DCP)	December 12, 2024	\$ 32,145,291	\$ 14,475,000	Transfer from UF-653A & UF Internal Loan	\$ 14,475,000	\$ 46,620,291	N	Transferring \$700,000 from UF-653A and \$13,775,000 from UF Internal Loan to complete construction of project.
Construction	UF-653A	Architecture Building Renovation	December 12, 2024	\$ 3,628,019	\$ (700,000)	Transfer to UF-653	\$ (700,000)	\$ 2,928,019	N	Transferring remaining funds to UF-653 to complete construction of project.
Planning	UF-677	PK Yonge Gymnasium	December 12, 2024	\$ 18,000,000	\$ (6,000,000)	Removing UF Internal Loan Portion	\$ (6,000,000)	\$ 12,000,000	N	Removing (\$6,000,000) of UF Internal Loan funds, reducing the project budget from \$18,000,000 down to \$12,000,000.
Design	UF-692	Chemical Engineering Renovation & Remodeling	December 12, 2024	\$ 37,842,685	\$ 5,450,000	Transfer from UF-695	\$ 5,450,000	\$ 43,292,685	N	Transferring \$5,450,000 from UF-695 Black Hall to complete construction of project.
Design	UF-693	Communicore 3rd Level Renovation	December 12, 2024	\$ 9,295,006	\$ 1,846,937	Transfer Research Bond from MP08677	\$ 1,846,937	\$ 11,141,943	N	Transferring \$1,846,937 from MP08677 to complete construction of project.
Planning	UF-695	Black Hall & Material Engineering Renovation	December 12, 2024	\$ 7,261,723	\$ (7,261,723)	Transfer to UF-692	\$ (7,261,723)	\$ -	N	Project UF-695 is closed and funds transferred to various research projects with \$5,450,000 to UF-692. Last report.
Design	UF-698	Center for Applied Artificial Intelligence- Balm	December 12, 2024	\$ 30,000,000	\$ 165,880	Research Grant	\$ 165,880	\$ 30,165,880	N	Adding \$165,880 from Departmental Research Grant.
Design	UF-1112	Basic Science 3rd Floor Renovation	December 12, 2024	\$ 10,854,147	\$ 195,853	Adding interest from Research Bond	\$ 195,853	\$ 11,050,000	N	Adding \$195,853 from interest earned on Research Bond.
Construction	UF-644	Inner Road Resurfacing & Landscape Improvements	August 12, 2024	\$ 7,058,000	\$ (15,000)	Transfer to UF-687 Broward Hall Project	\$ (15,000)	\$ 7,043,000	N	Transferring (\$15,000) to UF-687 Broward Hall for shared cost and use of ADA pathway during construction.
Construction	UF-653	Architecture - DCP Collaboratory Addition	August 12, 2024	\$ 27,145,291	\$ 5,000,000	UF Unrestricted Funds	\$ 5,000,000	\$ 32,145,291	Y	Adding \$5m from UF Unrestricted Funds to complete core and shell scope.
Construction	UF-687	Broward Dining Facility Renovation and Addition	August 12, 2024	\$ 25,540,000	\$ 15,000	Transfer from UF-644 Inner Road Project	\$ 15,000.00	\$ 25,555,000	N	Receiving \$15,000 from UF-644 Inner Road for shared cost and use of ADA pathway during construction.
Construction	UF-606	Whitney Laboratory for Marine Bioscience	June 13, 2024	\$ 39,200,000	\$ 2,000,000	Donor Funds	\$ 2,000,000	\$ 41,200,000	N	Additional \$2,000,000 is donor funds to complete the funding for the project.

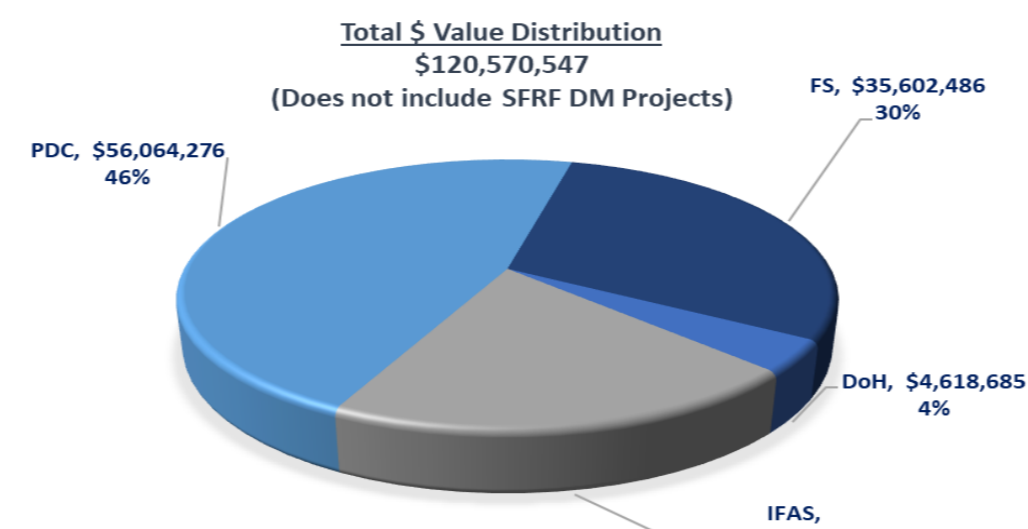
Construction	UF-653	Architecture - DCP Collaboratory Addition	June 13, 2024	\$ 40,013,600	\$ (12,868,309)	Transfer of funds	\$ (12,868,309)	\$ 27,145,291	N	Reduction in source funding and transfer budget from UF-653A for scope revision to shell and core space only.
Construction	UF-653A	Architecture - Renovation/Remodeling	June 13, 2024	\$ 6,250,000	\$ (2,621,982)	Transfer of funds	\$ (2,621,982)	\$ 3,628,018	N	Transfer budget to UF-653 for scope revision to shell and core space only.
Construction	UF-654	Honors College Residential Facilities	June 13, 2024	\$ 220,000,000	\$ 4,938,137	Bond Interest	\$ 4,938,137	\$ 224,938,137	N	Additional \$4,938,137 provided from Bond Interest.
Construction	UF-685	Holland Law ESCO Heating Hot Water Conversion	June 13, 2024	\$ 34,000,000	\$ (6,385,290)	Cost Reconciliation	\$ (6,385,290)	\$ 27,614,710	N	Reducing (\$6,385,290) for cost reconciliation based on updated construction costs.
Construction	UF-685A	Holland Law ESCO ITC	June 13, 2024	\$ 5,000,000	\$ (143,281)	Cost Reconciliation	\$ (143,281)	\$ 4,856,719	N	Reducing (\$143,281) for cost reconciliation based on updated construction costs.
Construction	UF-687	Broward Dining Facility Renovation and Addition	December 7, 2023	\$ 20,000,000	\$ 5,540,000	Business Services, Chartwells and Business Affairs (ADA)	\$ 5,540,000	\$ 25,400,000	N	Additional \$5,000,000 from Chartwells and Business Services to expand the building from 7,800 GSF to 10,000 GSF to accommodate for the additional needed seats in the building. Additional \$540,000 from Business Affairs for ADA pathway design and construction to project which was omitted in original scope.
Construction	UF-692	Chemical Engineering Renovation & Remodeling	December 7, 2023	\$ 30,000,000	\$ 7,885,399	Deferred Maintenance and Carry Forward (MP05287 & MP07456)	\$ 7,885,399	\$ 37,885,399	N	Additional \$7,885,399 provided from MP05287 and MP07456; two HVAC Deferred Maintenance projects that are planned in this building. Major project absorbing them for coordination in order to save time and money on mobilization, staffing and GCs collectively. Project split into UF-692, UF-692A and UF-692B.
Construction	UF-606	Whitney Laboratory for Marine Bioscience	March 16, 2023	\$ 31,200,000	\$ 8,000,000	State Appropriation	\$ 8,000,000	\$ 39,200,000	Y	Additional \$8,000,000 is the adjustment to account for construction cost escalation to meet the program for the Whitney Lab. The additional funding has been requested as a CIP State Appropriation in the amount of \$6.5M and \$1.5M donor funds.
Design	UF-653	Architecture Building Renovation/Remodeling and DCP Collaboratory Addition	March 16, 2023	\$ 45,000,000	\$ 1,263,600	Donor	\$ 1,263,600	\$ 46,263,600	N	Additional \$1,263,600 is the adjustment to account for construction cost escalation to meet the program for the Architecture Building and DCP Collaboratory Addition. The additional funding has been provided from Donor gifts.
Construction	UF-606	Whitney Laboratory for Marine Bioscience	June 16, 2022	\$ 28,500,000	\$ 2,700,000	Donor	\$ 2,700,000	\$ 31,200,000	N	The additional \$2,700,000 is to account for adjustments in the net to gross square footage and construction cost escalation to meet the original program for the Whitney Lab. This additional funding provided by private donor

University of Florida Board of Trustees  
**Minor Capital Construction Projects (\$2M - \$4M in Construction Costs)**  
(Summary Below for Projects <\$2M)  
**Meeting Date: March 27th, 2025**  
Report Date: February 5th, 2025

Project Phase	Project Number	Project Title	Program Planning Budget	Ratified Budget	Requested Budget Amendment	Requested Budget/ Amendment Funding Source	Net Changes To Date	Requires BOG/FCO Amendment (Y)	Final Project Cost	Planned Completion	Status/Comments:
Construction	IF23190	Suite 1012 and Room 1173 Renovation	\$ 4,647,503	\$ -	\$ -		\$ -		\$ 4,647,503	March-2025	Construction 15% completed.
Construction	MP08459	Constans Theatre Ceiling Repairs	\$ 3,900,000	\$ 4,725,000	\$ -		\$ 825,000		\$ 4,725,000	March-2025	Construction 70% completed.
Construction	MP05424	Weimer - UF media public safety system enhancements	\$ 3,822,106	\$ 3,822,106	\$ -		\$ -		\$ 3,822,106	August-2024	Construction 99% completed.
Construction	UT00861	Center Drive Steam & Waste Water Piping Replacement	\$ 3,000,000	\$ 3,000,000	\$ -		\$ -		\$ 3,000,000	December-2024	Construction 70% Completed.
Construction	UF-266D	Chemical Engineering Student Center corrections	\$ 2,952,529	\$ 4,128,450	\$ -		\$ 1,175,921		\$ 4,128,450	January-2025	Construction 75% Completed.
Construction	MP07381	Nuclear Field Building Renovation	\$ 2,945,923	\$ 3,467,922	\$ -		\$ 521,999		\$ 3,467,922	June-2025	Construction 50% Completed.
Construction	HS24501	Graham Hall Elevator Modernization & Fire Sprinkler	\$ 2,855,100	\$ 2,855,100	\$ -		\$ -		\$ 2,855,100	October-2025	Construction 30% Completed.
Construction	UT00348	Water Reclamation Facility Filtration System Replacement	\$ 2,851,500	\$ 2,851,500	\$ -		\$ -		\$ 2,851,500	September-2024	Construction 15% Completed.
Construction	MP06892	Baby Gator Diamond Village	\$ 2,665,390	\$ -	\$ -		\$ -		\$ 2,665,390	April-2025	Construction 25% Completed.
Construction	MP08475	E-Sports Facility	\$ 2,140,000	\$ -	\$ -		\$ -		\$ 2,140,000	July-2026	Construction Started.
Construction	MP04860	Reitz Union, Elevator Upgrade	\$ 2,000,864	\$ 2,005,864	\$ 25,100	Transferring in remaining CITF funds from (4) completed CITF minor projects	\$ 5,000	Y	\$ 2,030,964	December-2024	Construction 99% Completed.
<b>Construction Total</b>		(11 Projects)	\$ 33,780,915	\$ 26,855,942	\$ 25,100		\$ 2,527,920		\$ 36,333,935		
Project Phase	Project Number	Project Title	Program Planning Budget	Ratified Budget	Requested Budget Amendment	Requested Budget/ Amendment Funding Source	Net Changes To Date	Requires BOG/FCO Amendment (Y)	Final Project Cost	Planned Completion	Status/Comments:
Design	MP08676	COM 4th Floor Renovation	\$ 5,300,000	\$ -	\$ -		\$ -		\$ 5,300,000	August-2025	Design Proceeding
Design	IF23190	B0981-Suite 1012 Renovation	\$ 4,647,503	\$ -	\$ -		\$ -		\$ 4,647,503	June-2025	Design at 60% CDs.
Design	UF-692A	Chemical Engineering Renovation & Remodeling	\$ 4,047,134	\$ -	\$ -		\$ -		\$ 4,047,134	August-2025	Design Development
Design	IF24011	IFAS Microbiology Teaching Lab Addition	\$ 3,962,000	\$ -	\$ -		\$ -		\$ 3,962,000	April-2026	Design at 100% CDs.
Design	UF-692A	Chemical Engineering Renovation & Remodeling	\$ 3,795,551	\$ -	\$ -		\$ -		\$ 3,795,551	August-2025	Design Development
Design	IF24049	Agricultural & Biological Engineering Teaching Lab	\$ 3,700,000	\$ -	\$ -		\$ -		\$ 3,700,000	November-2025	Design Development.
Design	MP08172	Communicore Roof - Replace	\$ 3,587,133	\$ -	\$ -		\$ -		\$ 3,587,133	December-2024	Design Development
Design	IF24011	Phase I Teaching Lab Addition	\$ 3,500,000	\$ -	\$ -		\$ -		\$ 3,500,000	November-2025	Design at 50% CDs.
Design	FS00025	Cancer Genetics IGA	\$ 3,403,000	\$ -	\$ -		\$ -		\$ 3,403,000	May-2025	Design at 100% CDs.
Design	MP09105	CSE - 1st Floor Renovation for UF Space Institute	\$ 2,950,000	\$ -	\$ -		\$ -		\$ 2,950,000	October-2025	Design at 50% CDs.
Design	MP08959	Jennings Creek Headwall	\$ 2,750,000	\$ -	\$ -		\$ -		\$ 2,750,000	April-2025	Design Development.

Design	IF23169	B0717 - Convert Classrooms into Labs	\$ 2,614,220	\$ -	\$ -		\$ -		\$ 2,614,220	June-2025	Design at 100% CDs.
Design	IF24062	Crop Transformation Center Ag Containers	\$ 2,500,000	\$ -	\$ -		\$ -		\$ 2,500,000	June-2025	Design at 50% CDs.
Design	MP08120	Phillips Center Rm 110 Acoustics	\$ 2,280,767	\$ -	\$ -		\$ -		\$ 2,280,767	September-25	Design Proceeding.
<b>Design Total</b>		(14 Projects)	\$ 49,037,308	\$ -	\$ -		\$ -		\$ 49,037,308		
<b>Project Phase</b>	<b>Project Number</b>	<b>Project Title</b>	<b>Program Planning Budget</b>	<b>Ratified Budget</b>	<b>Requested Budget Amendment</b>	<b>Requested Budget/ Amendment Funding Source</b>	<b>Net Changes To Date</b>	<b>Requires BOG/FCO Amendment (Y)</b>	<b>Final Project Cost</b>	<b>Planned Completion</b>	<b>Status/Comments:</b>
Planning	MP09438	East Campus Utility Yard - Data Center Chiller Replacement	\$ 4,828,500	\$ -	\$ -		\$ -		\$ 4,828,500	TBD	Project in Planning.
Planning	UT00881	Substation 2 Relay and Breaker Replacement	\$ 4,000,000	\$ -	\$ -		\$ -		\$ 4,000,000	TBD	Design Development
Planning	MP08441	Engineering 2nd Floor Admin Suite Renovation	\$ 3,999,000	\$ -	\$ -		\$ -		\$ 3,999,000	October-2025	Project on hold.
Planning	MP09130	Demolition of University Village Apartments - Section 3	\$ 3,550,100	\$ -	\$ -		\$ -		\$ 3,550,100	September-2025	Project in Planning.
Planning	MP09037	Computer Sciences/Engineering E112, E107, E118, E122 Classroom Reno	\$ 3,532,101	\$ -	\$ -		\$ -		\$ 3,532,101	June-2025	Project in Planning.
Planning	UT00XXX	Storm Civil Structures Replacement (Jennings Headwall/McKnight Sidewalk)	\$ 3,500,000	\$ -	\$ -		\$ -		\$ 3,500,000	TBD	Design Development starting soon.
Planning	UT00885	Waste Water Treatment Plant Grit Removal System Replacement	\$ 3,500,000	\$ -	\$ -		\$ -		\$ 3,500,000	TBD	Design Development
Planning	IF25112	Phase II Teaching Lab Addition	\$ 3,500,000	\$ -	\$ -		\$ -		\$ 3,500,000	TBD	Pending \$3.5m CIP for FY26
Planning	PL00016	UF Wayfinding	\$ 3,476,539	\$ -	\$ -		\$ -		\$ 3,476,539	December-2026	Project in Planning.
Planning	MP07685	McKnight Brain Institute Rm LG-172 MRI Scanner Site Study	\$ 3,438,030	\$ -	\$ -		\$ -		\$ 3,438,030	December-2025	Project in Planning.
Planning	MP09139	Demolition of McGuire Village - Section 1	\$ 3,350,000	\$ -	\$ -		\$ -		\$ 3,350,000	August-2025	Project in Planning.
Planning	MP09143	Demolition of McGuire Village - Section 2	\$ 3,250,000	\$ -	\$ -		\$ -		\$ 3,250,000	February-2026	Project in Planning.
Planning	IF24076	BTBD-Animal Sciences Livestock Building	\$ 2,500,000	\$ -	\$ -		\$ -		\$ 2,500,000	TBD	Project in Planning.
Planning	MP09306	Cypress Hall Shared-Use Path	\$ 2,400,000	\$ -	\$ -		\$ -		\$ 2,400,000	TBD	Project in Planning.
Planning	MP08708	Field and Fork Food Pantry Expansion and Renovation	\$ 2,156,825	\$ -	\$ -		\$ -		\$ 2,156,825	April-2025	Project in Planning.
Planning	MP09098	Jennings Creek Bridge Replacement	\$ 2,000,000	\$ -	\$ -		\$ -		\$ 2,000,000	December-2025	Project in Planning.
Planning	MP06840	Cultural Plaza Landscape	\$ 2,000,000	\$ -	\$ -		\$ -		\$ 2,000,000	TBD	Project on hold.
<b>Planning Total</b>		(17 Projects)	\$ 54,981,095	\$ -	\$ -		\$ -		\$ 54,981,095		
<b>Grand Total</b>		<b>(42 Projects)</b>	<b>\$ 137,799,318</b>	<b>\$ 26,855,942</b>	<b>\$ 25,100</b>		<b>\$ 2,527,920</b>		<b>\$ 140,352,338</b>		

Capital Minor Projects <\$2M "Graphical Summary"





524,285,100 20%

University of Florida Board of Trustees

2022-2023 General Appropriations Act, Section 197, Deferred Building Maintenance Program

Major Projects >\$4 in Construction Costs, Minor Capital Construction Projects \$2M - \$4M in Construction Costs and Summary Below for Projects <\$2M

Meeting Date: March 27th, 2025

Report Date: February 5th, 2025

Major Projects

Project Phase	Project Number	Project Title	Program Planning Budget	Ratified Budget	Requested Budget Amendment	Requested Budget/ Amendment Funding Source	Net Changes To Date	Requires BOG/FCO Amendment (Y)	Final Project Cost	Planned Completion	Status/Comments:
<b>Construction Total</b>		(0 Projects)	\$ -	\$ -	\$ -		\$ -		\$ -		
Design	UF-683	Dental Science Building- Envelope Repairs	\$ 10,000,000	\$ 10,000,000	\$ -		\$ -		\$ 10,000,000	December-2025	Design Progressing- 60% CDs
Design	UF-684	O'Connell Center Replace Roof and Recoat Flumes (Phase 1 & 2)	\$ 6,714,800	\$ 6,714,800	\$ -		\$ -		\$ 6,714,800	February-2026	Design in progress.
<b>Design Total</b>		(2 Projects)	\$ 16,714,800	\$ 16,714,800	\$ -		\$ -		\$ 16,714,800		
<b>Planning Total</b>		(0 Projects)	\$ -	\$ -	\$ -		\$ -		\$ -		
<b>Total Majors</b>		<b>(2 Projects)</b>	<b>\$ 16,714,800</b>	<b>\$ 16,714,800</b>	<b>\$ -</b>		<b>\$ -</b>		<b>\$ 16,714,800</b>		

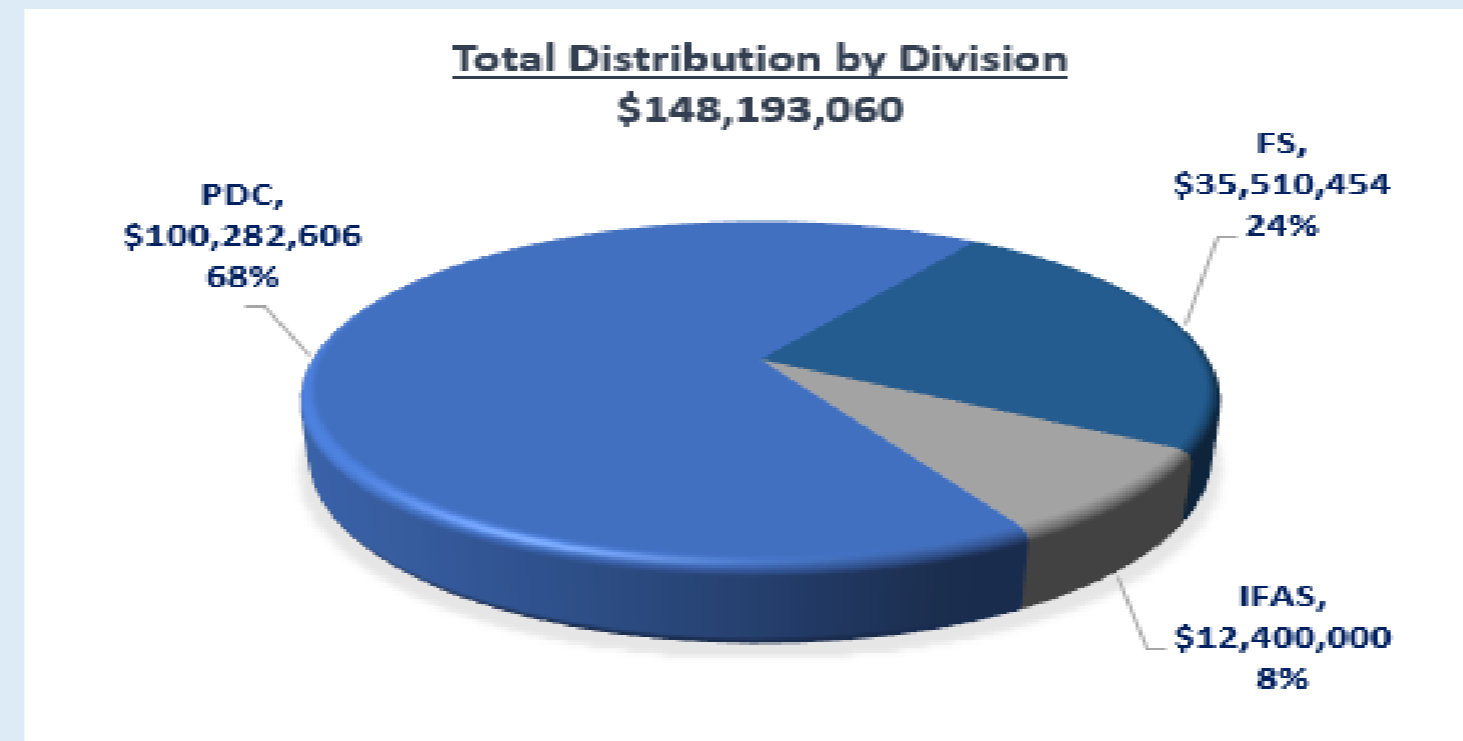
Capital Minor Projects

Project Phase	Project Number	Project Title	Program Planning Budget	Ratified Budget	Requested Budget Amendment	Requested Budget/ Amendment Funding Source	Net Changes To Date	Requires BOG/FCO Amendment (Y)	Final Project Cost	Planned Completion	Status/Comments:
Construction	MP08468	Communicore- Electrical Distribution Throughout	\$ 4,271,300	\$ -	\$ -		\$ -		\$ 4,271,300	December-2025	Construction Starting
Construction	MP07893	Stetson Medical Sciences - AHU's and FCU Replacement/Retro Fit	\$ 2,014,500	\$ 4,314,500	\$ -		\$ 2,300,000		\$ 4,314,500	December-2025	Construction Proceeding- 10%
Construction	MP09049	Exhaust Fan Replacement Deferred Maintenance	\$ 4,194,397	\$ 4,194,397	\$ -		\$ -		\$ 4,194,397	December-2025	Construction Proceeding- 15%
Construction	MP08348	Florida Pool Repairs - Phase 1	\$ 3,357,400	\$ 3,357,400	\$ 642,014	DM Reallocation	\$ -	N	\$ 3,999,414	June-2025	Construction Proceeding- 10%
Construction	MP07468	Reitz Union - Repair South Terrace Concrete and Seawall	\$ 3,810,367	\$ 3,810,367	\$ -		\$ -		\$ 3,810,367	March-2025	Construction Starting
Construction	MP08364	DSB Sewer Line from Shands to Dental Repair- Ph 2	\$ 3,631,420	\$ 3,631,420	\$ 132,722	DM Reallocation	\$ -	N	\$ 3,764,142	June-2025	Construction Proceeding- 20%
Construction	MP07886	Phillips Center AHU Replacement	\$ 2,847,201	\$ 2,847,201	\$ 894,756	DM Reallocation	\$ -	N	\$ 3,741,957	October-2024	Construction Proceeding- 55%
Construction	MP08308	McCarty Hall C Replace AHU	\$ 2,881,957	\$ 2,881,957	\$ -		\$ -		\$ 2,881,957	February-2026	Construction Starting
Construction	MP08365	Computer Sciences/Engineering AHU Replacement	\$ 2,863,251	\$ -	\$ -		\$ -		\$ 2,863,251	April-2025	Construction Starting
Construction	MP08366	Engineering Building HVAC Controls System Wet	\$ 2,797,900	\$ 2,797,900	\$ -		\$ -		\$ 2,797,900	December-2024	Construction Proceeding- 80%
Construction	MP08300	David Stuzin Hall AHU 1 and 9 Replacement and Work on Controls System	\$ 2,547,069	\$ -	\$ -		\$ -		\$ 2,547,069	May-2025	Construction Proceeding- 50%
Construction	MP08292	Dan McCarty Hall B Replace 5 HVAC Units	\$ 2,250,000	\$ 2,537,718	\$ -		\$ 287,718		\$ 2,537,718	May-2025	Construction Proceeding- 15%
Construction	MP08185	Replacement of 14 AHU Units (1J-14J) at Weimer Hall	\$ 2,324,884	\$ 2,324,884	\$ -		\$ -		\$ 2,324,884	May-2025	Construction Proceeding- 50%
Construction	IF23144	State Defer Maintenance - Replace Third Floor HVAC	\$ 2,600,000	\$ 2,600,000	\$ (511,162)	DM Reallocation	\$ -	N	\$ 2,088,838	April-2025	Construction Proceeding- 15%
<b>Construction Total</b>		<b>(14 Projects)</b>	<b>\$ 42,391,646</b>	<b>\$ 35,297,744</b>	<b>\$ 1,158,330</b>		<b>\$ 2,587,718</b>		<b>\$ 46,137,694</b>		

Project Phase	Project Number	Project Title	Program Planning Budget	Ratified Budget	Requested Budget Amendment	Requested Budget/ Amendment Funding Source	Net Changes To Date	Requires BOG/FCO Amendment (Y)	Final Project Cost	Planned Completion	Status/Comments:
Design	MP09038	O'Connell Center Replace Pool and Mechanical Equipment	\$ 4,000,000	\$ -	\$ -		\$ -		\$ 4,000,000	December-2026	Design Development
Design	MP08297	William Bartram Hall Recondition or Replace AHU-1	\$ 3,974,249	\$ -	\$ -		\$ -		\$ 3,974,249	December-2026	Design in progress.
Design	MP07892	Veterinary Clinical Sciences AHU & Controls Replacement	\$ 3,628,256	\$ -	\$ -		\$ -		\$ 3,628,256	May-2025	Design in progress.
Design	MP07887	Turlington Hall Basement AHU Systems and HHW Replacement	\$ 3,080,331	\$ -	\$ -		\$ -		\$ 3,080,331	December-2026	Design in progress.
Design	UF-692B	Chemical Engineering Renovation & Remodeling	\$ 2,797,900	\$ -	\$ -		\$ -		\$ 2,797,900	June-2025	Design Development
Design	IF23142	Animal Sciences- HVAC Duct & BAS Replacement	\$ 2,350,000	\$ -	\$ -		\$ -		\$ 2,350,000	April-2025	Design Progressing- 100% CDs
<b>Design Total</b>		<b>(6 Projects)</b>	<b>\$ 19,830,736</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>		<b>\$ 19,830,736</b>		

Project Phase	Project Number	Project Title	Program Planning Budget	Ratified Budget	Requested Budget Amendment	Requested Budget/ Amendment Funding Source	Net Changes To Date	Requires BOG/FCO Amendment (Y)	Final Project Cost	Planned Completion	Status/Comments:
Planning			\$ -	\$ -	\$ -		\$ -		\$ -		
<b>Planning Total</b>		(0 Project)	\$ -	\$ -	\$ -		\$ -		\$ -		
<b>Total Majors (&gt;\$4m)</b>		(2 Projects)	\$ 16,714,800	\$ 16,714,800	\$ -		\$ -		\$ 16,714,800		
<b>Total Capital Minors (\$2m-\$4m)</b>		(20 Projects)	\$ 62,222,382	\$ 35,297,744	\$ 1,158,330		\$ 2,587,718		\$ 65,968,430		
<b>Total Minors (&lt;\$2m)</b>		(109 Projects)	\$ 69,255,878	\$ -	\$ -		\$ -		\$ 65,509,830		
<b>Grand Total</b>		(131 Projects)	\$ 148,193,060	\$ 52,012,544	\$ 1,158,330		\$ 2,587,718		\$ 148,193,060		

**Funding Distribution by Division "Graphical Summary"**





**COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS  
ACTION ITEM FCI2  
March 27, 2025**

**SUBJECT:** Construction Grant for the 4-H Camp Cherry Lake

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**BACKGROUND INFORMATION**

In 2022, U.S. Representative Al Lawson, Jr. (FL) requested \$1,125,000 in Community Project Funding for the UF Institute for Food and Agricultural Sciences (IFAS) to build a Multipurpose Building at 4-H Camp Cherry Lake to support workforce training for youth and adults seeking entry in agricultural fields. This request was approved in the Consolidated Appropriations Act, 2022.

The U.S. Department of Agriculture Rural Development (the Agency) is administering the funding. Even though the project received a federal earmark, the Agency requires a grant application to ensure proper oversight, accountability, and alignment with program goals.

The Agency has also requested a Resolution of the University of Florida Board of Trustees accepting the grant funds and authorizing the execution of a Community Facilities Grant Agreement. Additionally, the Agency issued the Letter of Conditions for a Community Facilities Grant CD2022 for the Construction of the Cherry Lake 4H Multipurpose Auditorium (attached here to as Supporting Documentation) which outlines additional the conditions upon which these funds will be released. Among those conditions is a requirement that, before the disbursement of funds, a Notice of Federal Interest must be recorded in the official property records in the jurisdiction where the facility is or will be located.

University staff believes it is in the best interest of the University to accept the grant on the above terms offered by the Agency, including by consenting to the Notice of Federal Interest and adopting an associated resolution. Situated in a rural community, 4-H Camp Cherry Lake serves as a unique outdoor educational hub in North Florida. It provides invaluable learning experiences for young people and adults, helping them develop skills necessary for the workforce. The new multipurpose building will feature an auditorium and state-of-the-art learning laboratories, enabling youth and adults to engage in educational programs that lead to credentialing in key agricultural industries.

**PROPOSED COMMITTEE ACTION**

The Facilities and Capital Investments Committee is asked to approve, for recommendation to the Board of Trustees for its approval on the Consent Agenda, acceptance of the \$1,125,000 grant from the Agency, including through adoption of a resolution authorizing the same.

**ADDITIONAL COMMITTEE CONSIDERATIONS**

Prior to executing and recording the Notice of Federal Interest, the Board of Trustees of the Internal Improvement Trust Fund of the State of Florida will need to consent to the same, as well as to the improvements contemplated to be constructed with the grant funds.

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Supporting Documentation Included: USDA Notice of Federal Interest, USDA Letter of Conditions, and Resolution R25-319

Submitted by: J. Scott Angle, Senior Vice President for Agriculture and Natural Resources

**Approved by the University of Florida Board of Trustees, March 28, 2025**

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Morteza “Mori” Hosseini, Chair

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W. Kent Fuchs, Interim President and Corporate Secretary

**NOTICE OF FEDERAL INTEREST**  
**UNITED STATES DEPARTMENT OF AGRICULTURE (USDA)**  
**Community Facilities**

On October 28, 2024, the Rural Housing Service, an agency in the United States Department of Agriculture (Agency) awarded Grant No. TBD(Grant) in the amount of \$1,125,000 to The University of Florida Board of Trustees (Grantee). The Grant was awarded under the Community Facilities Grant Program (USC 1926(a)(19) and 7 CFR 3570 Subpart B) and provides funds for construction of a 4-H Multipurpose Building at Camp Cherry Lake, which is located on the land at 3861 NE Cherry Lake Cir, Madison, FL 32340 as further described in Attachment A (Grant Property).

The Grant Program and applicable laws, regulations, Executive Orders and other generally applicable requirements, including but not limited to those set out in 7 CFR 3570 Subpart B, the applicable general provisions of 2 CFR 200, 2 CFR 400, 2 CFR 417, 7 CFR 3015, 3016 and 3019, 7 CFR 5001, and 7 CFR 1942 Subparts A and C, include conditions on use of the Grant Property and provides for a continuing, perpetual Federal interest in the Grant Property that is real property (including fixtures). Specifically, the Grant Property may not be:

- (1) used for any purpose inconsistent with applicable Program statutes and regulations governing the Grant under which the Grant Property was acquired;
- (2) mortgaged or otherwise used as collateral without the written permission of the Agency; or
- (3) sold or transferred to another party without the written permission of the Agency.

These laws and regulations affect the use and disposition of the Grant Property.

These Grant conditions and requirements cannot be subordinated, diminished, nullified or voided through encumbrance of the property, a transfer of ownership or other violation of Grant requirements. In accordance with Program and Departmental Regulations, Agency approval is required, among other things, for any proposed change in usage, ownership, or use of the Grant Property for third-party collateral.

Notwithstanding the foregoing, Grantee's interest in the Grant Property is limited to a leasehold interest under that certain Lease Agreement No. 3932 dated October 23, 1991, between Grantee and the Board of Trustees of the Internal Improvement Trust Fund of the State of Florida, as amended by that certain Lease Modification Agreement dated October 5, 2006 (collectively, the "Lease"). The term of the Lease expires on October 22, 2041. Accordingly, Grantee only grants the Federal interest in the Grant Property to the extent of Grantee's interest in the Grant Property under the Lease through October 22, 2041.

Inquiries regarding the Agency's interest in the Grant Property should be directed to:

Administrator  
Rural Housing Service  
1400 Independence Avenue, SW, Room 5014-S  
Washington, DC 20250

This Notice of Federal Interest is acknowledged and agreed to by the undersigned Grantee on behalf of the Grantee and its successors in interest. All references to the Agency will include its successors in interest.

*(Signature page follows.)*

Grantee:

THE UNIVERSITY OF FLORIDA BOARD OF TRUSTEES

Signature: \_\_\_\_\_

Typed Name: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

STATE OF FLORIDA        )  
COUNTY OF ALACHUA    )

The foregoing instrument was acknowledged before me by means of [ ] physical presence or [ ] online notarization, this \_\_\_ day of \_\_\_\_\_, 2025, by \_\_\_\_\_, as \_\_\_\_\_, on behalf of The Board of Trustees of the University of Florida, a public body corporate of the State of Florida, who acknowledged to me that he/she executed the same as their free act and deed in their capacity described above. The foregoing individual [ ] is personally known to me, or [ ] produced \_\_\_\_\_ as identification

\_\_\_\_\_  
Signature of Notary Public

\_\_\_\_\_  
Name of Notary Typed, Printed or Stamped



## ATTACHMENT A

A LOT OR TRACT OF LAND LYING IN THE NORTHEAST QUARTER OF SECTION 33, TOWNSHIP J NORTH, RANGE 9 EAST, IN MADISON, MADISON COUNTY, FLORIDA, AND CONSISTING OF ALL LANDS IN TRACTS DESIGNATED AS UNITS B-15 AND A-16 ON KEY PLAT OF CHERRY LAKE FARMS, DATED NOVEMBER, 1937, THE TRACT BEING MORE PARTICULARLY DESCRIBED AS FOLLOWS:

BEGINNING AT THE SOUTHWEST CORNER OF THE NORTHEAST QUARTER OF NORTHEAST QUARTER, SECTION 33, TOWNSHIP J NORTH, RANGE 9 EAST, AND THENCE RUNNING SOUTH 16 DEGREES 20 MINUTES 30 SECONDS EAST 103.40 FEET TO THE CENTERLINE OF BEACH ROAD, THE POINT OF BEGINNING OF THE TRACT HEREINAFTER DESCRIBED, THENCE RUNNING ALONG THE CENTERLINE OF BEACH ROAD THE FOLLOWING COURSES AND DISTANCES; SOUTH 52 DEGREES 30 MINUTES 30 SECONDS WEST 168.30 FEET, SOUTH 30 DEGREES 53 MINUTES 30 SECONDS WEST 140.60 FEET, SOUTH 23 DEGREES 35 MINUTES 30 SECONDS WEST 295.60 FEET, SOUTH 12 DEGREES 18 MINUTES 30 SECONDS WEST 83.30 FEET, SOUTH 06 DEGREES 33 MINUTES 30 SECONDS WEST 90.20 FEET, SOUTH 04 DEGREES 50 MINUTES 30 SECONDS EAST 173.10 FEET, THENCE LEAVING SAID BEACH ROAD CENTERLINE AND RUNNING NORTH 89 DEGREES 59 MINUTES 30 SECONDS EAST 31.70 FEET TO THE EAST RIGHT OF WAY LINE OF SAID ROAD, THENCE CONTINUING NORTH 89 DEGREES 59 MINUTES 30 SECONDS EAST 387 FEET TO A POINT AT HIGH WATER LINE ON THE SHORE OF CHERRY LAKE, THENCE RUNNING ALONG THE SHORE LINE OF CHERRY LAKE, THE HIGH WATER BEING THE LINE, NORTH 13 DEGREES 44 MINUTES EAST 154.18 FEET TO AN IRON PIPE, THENCE CONTINUING ALONG SAID SHORE LINE NORTH 48 DEGREES 12 MINUTES EAST 666.20 FEET TO AN IRON PIPE, THENCE LEAVING SAID LAKE SHORE AND RUNNING DUE NORTH 342.00 FEET TO AN IRON PIPE SET ON THE SOUTH LINE OF THE NORTHEAST QUARTER OF NORTHEAST QUARTER, SECTION 33, SAID POINT BEING ON THE SOUTHEAST RIGHT OF WAY LINE OF BEACH ROAD, AND THENCE RUNNING ALONG SAID SOUTH LINE OF THE NORTHEAST QUARTER OF NORTHEAST QUARTER, SECTION 33, NORTH 89 DEGREES 58 MINUTES WEST 166.00 FEET TO THE CENTERLINE OF BEACH ROAD, THENCE RUNNING ALONG SAID ROAD CENTERLINE SOUTH 77 DEGREES 35 MINUTES 30 SECONDS WEST 459.20 FEET TO THE POINT OF BEGINNING, CONTAINING 13.36 ACRES, MORE OR LESS, THERE BEING EXCEPTED FROM THE ABOVE DESCRIBED LANDS 1.02 ACRES IN RIGHT OF WAY BEACH ROAD, THE NET AREA OF THE TRACT BEING 12.34 ACRES, MORE OR LESS.



October 21, 2024

Angela Cocchiarella  
Sponsored Program Officer  
University of Florida  
207 Grinter Hall  
Gainesville, FL 32611-5500

Subject: Letter of Conditions for a Community Facilities Grant CD2022 for the  
Construction of the Cherry Lake 4H Multipurpose Auditorium.

Dear Mrs. Cocchiarella

This letter, with attachments, establishes conditions that must be understood and agreed to by the applicant before further consideration may be given to the application for assistance under the Community Facilities (CF) Program. Any changes in project cost, source of funds, scope of services, or any other significant changes (this includes significant changes in the applicant's financial condition, operation, organizational structure or executive leadership) in the project or applicant must be reported to and approved by USDA Rural Development by written amendment to this letter. Any change not approved by USDA Rural Development will be cause for discontinuing processing of the application.

This letter is not to be considered as grant approval or as representation to the availability of funds. The application can be processed on the basis of a USDA Rural Development grant not to exceed \$1,125,000.00 Funds for this project are provided by the Rural Housing Service (RHS) for the amount, recipient, purpose, and location specified in the applicable Appropriations Act.

Please complete and return the attached Form RD 1942-46, "Letter of Intent to Meet Conditions," and Form RD 1940-1, "Request for Obligation of Funds," within the next ten (10) days, if you desire that we give further consideration to your application. The execution of these and all other documents required by USDA Rural Development must be authorized by appropriate resolutions of the applicant's governing body.

The grant will be considered approved on the date Form RD 1940-1, "Request for Obligation of Funds," is mailed by USDA Rural Development.

**Rural Development • Lake City FL**  
971W Duval Street Suite 190  
Lake City, FL 32055

USDA is an equal opportunity provider, employer and lender.

**Project Budget**—Based on Standard Form 424, “Application for Federal Assistance,” the project cost and funding will be as follows:

<u>Project Cost</u>	<u>Total</u>	<u>USDA Grant</u>	<u>Applicant Injection</u>
a. Utilities/Infrastructure	\$ 173,537.00		
Permite and fees PDC	\$ 30,000.00		
Construction	\$ 1,446,140.00		
Contingency	\$ 72,307.00		
AV Equipment Installation	<u>\$ 50,000.00</u>		
Total Basic Construction Cost:	\$ 1,771,984.00		
Other Project Cost			
A/E fees	\$173,200.00		
Test/Surveys	<u>\$ 15,000.00</u>		
Total Other Cost	\$ 188,200.00		
TOTAL Project cost:	\$1,960,184.00	\$1,125,000.00	\$ 835,184.00
b. <u>Source of Funds</u>			
Applicant Injection (cost share)	\$ 835,184.00		
USDA Grant	<u>\$1,125,000.00</u>		
TOTAL:	<b>\$ 1,960,184.00</b>		

The applicant understands and agrees that no project funds will be expended, or contracts issued for construction activities until all funds necessary for the successful construction and development of the project have been secured. The Agency will not disburse funds for construction or renovation activities until the applicant has secured all remaining project funds. Any changes in funding sources following obligation of Agency funds must be reported to the processing official. Project feasibility and funding will be reassessed if there is a significant change in project costs after bids are received. If actual project costs exceed the project cost estimates, an additional contribution by the borrower may be necessary.

Section I of the attached conditions (Items 1—11) must be satisfied prior to grant closing or before construction begins, whichever occurs first, in either case not later than twelve (12) months [for construction projects] or six (6) months [non-construction projects] from the date of this letter. **In the event the project has not advanced to the point of construction within twelve (12) months, USDA Rural Development reserves the right to discontinue the processing of the application.**

**In addition to the conditions in Sections I-III, the applicant must fully comply with all requirements on Form RD 3570-3, Community Facilities Grant Agreement. The Agency reserves the right to cancel funds if the applicant does not fully comply with all requirements as presented or subsequently modified, as needed.**

If you have any questions, feel free to contact this office.

Sincerely,

Brunilda L. Robles  
Area Director

cc: Community Programs Director, USDA Rural Development  
(Legal Counsel)  
(Architect)

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**ATTACHMENT TO LETTER OF CONDITIONS**

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**SECTION I. CONDITIONS TO BE SATISFIED PRIOR TO GRANT CLOSING OR BEFORE CONSTRUCTION BEGINS, WHICHEVER OCCURS FIRST**

1. **Certifications Required for Obligation (if applicable)** – Rural Development has identified the following documents which must be executed prior to obligation:
  - a. Form SF-LLL, “Disclosure Form to Report Lobbying,” if applicable, link available here: <https://www.grants.gov/forms/sf-424-family.html>.
  - b. Form RD 400-1, “Equal Opportunity Agreement,” link available here: <https://forms.sc.egov.usda.gov>.
  - c. Form RD 400-4, “Assurance Agreement,” link available here: <https://forms.sc.egov.usda.gov>.
  - d. Other --
  
2. **Disbursement of Funds**
  - a. The applicant will provide evidence that funds from other sources will be made available for the project cost in the amount of \$ 835,184.00 This evidence should include a copy of the loan/grant award that addresses how funds will be disbursed. The Agency will not disburse funds until all project funding sources have been secured. The applicant may request an exception if this requirement impedes the applicant’s ability to carryout the project specified in the applicable appropriations bill.
  - b. The applicant’s contribution of funds toward the project cost shall be considered the first funds expended and must be deposited in its project account before construction is started.
  - c. Agency funds will not be used to pre-finance funds committed to the project from other sources.
  
3. **Security Requirements**
  - a. The applicant will be required to complete and execute Form RD 3570-03, “Community Facilities Grant Agreement” before grant funds are disbursed.

- b. Prior to any disbursement of funds, a Notice of Federal Interest must be recorded in the official real property records for the jurisdiction where the facility is or will be located. The applicant must provide evidence of the recording. Federal interest cannot be defeated by a grantee's failure to file a Notice of Federal Interest. (include this condition if grant funds are used to improve real estate)
  - c. The Notice of Federal Interest will remain recorded on the secured property after the loan is paid in full. (only include if loan funds are involved)
  - d. The grantee understands that any property improved with Federal grant funds may have use and disposition conditions which apply to the property as provided by 2 CFR part 200 as adopted by USDA through 2 CFR part 400 in effect at this time and as may be subsequently modified.
  - e. The grantee understands that any sale or transfer of property is subject to the interest of the United States Government in the market value in proportion to its participation in the project as provided by 2 CFR part 200 as adopted by USDA through 2 CFR part 400 in effect at this time and as may be subsequently modified.
  - f. In accordance with 2 CFR 200.330, the grantee understands that it must submit regular reports on the status of real property in which the Federal Government retains an interest. Reports shall be submitted annually for the first three years of the award and every five years thereafter on SF-429 Real Property Status Report, or similar format.
4. **Insurance and Bonding Requirements (Construction Projects Only)**—The applicant must provide evidence of adequate fidelity bond insurance by grant closing or start of construction, whichever occurs first. Adequate coverage, in accordance with USDA Rural Development's regulations, must then be maintained for the life of the grant. It is the responsibility of the applicant and not that of USDA Rural Development to assure that adequate insurance and fidelity bond coverage is maintained. Applicants are encouraged to review coverage amounts and deductible provisions with their attorney, consulting architect, and/or insurance provider(s).
- a. **Property Insurance**—Fire and extended coverage will be required on all above-ground structures, including applicant-owned equipment and machinery housed therein. Provide USDA Rural Development with proof of coverage.
  - b. **Workers' Compensation Insurance**—The applicant will be required to carry workers' compensation insurance for all employees in accordance with state law. Provide USDA Rural Development with proof of coverage.
  - c. **General liability and vehicular coverage must be maintained**—Provide USDA Rural Development with proof of coverage.

- d. National Flood Insurance (if applicable)—If the project involves construction in designated special flood or mudslide prone areas, you must purchase a flood insurance policy at the time of closing.
  - e. Earthquake Insurance (if applicable)—If the project involves construction in earthquake prone areas, you must purchase an earthquake insurance policy at the time of loan closing.
5. **Civil Rights & Equal Opportunity**— The grantee has received an award of Federal funding and is required to comply with U.S. statutory and public policy requirements, including but not limited to:
- a. **Age Discrimination Act of 1975** – This Act (42 U.S.C. 6101 *et seq.*) provides that no person in the United States shall on the basis of age, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any program or activity receiving Federal financial assistance.
  - b. **Title IX of the Education Amendments of 1972** (for education facilities only)— Title IX (20 U.S.C. §1681 *et seq.*) prohibits discrimination on the basis of sex in any Federally funded education program or activity. Title IX applies, with a few specific exceptions, to all aspects of Federally funded education programs or activities. In addition to traditional educational institutions such as colleges, universities, and elementary and secondary schools, Title IX also applies to any education or training program operated by a recipient of Federal financial assistance.
  - c. Agency financial programs must be extended without regard to race, color, religion, sex, national origin, marital status, age, or physical or mental handicap. The recipient must display posters (provided by the Agency) informing users of these requirements, and the Agency will monitor the recipient’s compliance with these requirements during regular compliance reviews.
  - d. The applicant is subject to a post-grant closing civil rights compliance review by USDA Rural Development utilizing Form RD 400-8, “Compliance Review.”
  - e. As a recipient of Rural Development funding, you are required to post a copy of the Non-Discrimination Statement listed below in your office and include in full, on all materials produced for public information, public education, and public distribution both print and non-print.

Non-Discrimination Statement

“This institution is an equal opportunity provider and employer.”

If you wish to file a Civil Rights program complaint of discrimination, complete the USDA Program Discrimination Complaint Form, found online at

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<https://www.ocio.usda.gov/document/ad-3027>, or at any USDA office, or call (866) 632-9992 to request the form. You may also write a letter containing all of the information requested in the form. Send your completed complaint form or letter to us by mail at U.S. Department of Agriculture, Office of the Assistant Secretary for Civil Rights, 1400 Independence Avenue, S.W., Stop 9410, Washington, D.C. 20250-9410, by fax (202) 690-7442 or email at [program.intake@usda.gov](mailto:program.intake@usda.gov).

If the material is too small to permit the full statement to be included, the material at a minimum includes the statement in print size no smaller than the text that “This institution is an equal opportunity provider and employer.”

6. **Written Agreements for Professional Services (if applicable)**

- a. The bond counsel services agreement submitted by (Bond Counsel) is satisfactory to USDA Rural Development.
- b. The legal service agreement submitted by (Legal Representative) is satisfactory to USDA Rural Development.
- c. An Agreement for Architectural Services with (Architect) will have to be approved by USDA Rural Development.

7. **Land and Rights-of-Way (if applicable)**—The applicant must present satisfactory evidence that they have obtained, or can obtain, any and all lands, rights-of-way, easements, permits and franchises which are required by the architectural plan. Acquisitions of necessary land and rights must be accomplished in accordance with the Uniform Relocation and Real Property Acquisition Act. The following forms may be used for these purposes:

- a. Form RD 442-20, “Right-of-Way Easement”
- b. Form RD 442-21, “Right-of-Way Certificate” (with map attached)
- c. Form RD 442-22, “Opinion of Counsel Relative to Rights-of-Way”

8. **Permits (if applicable)**—All permits involving Federal, State, and local agencies must be obtained and evidence thereof provided to USDA Rural Development prior to bidding. (For Design/Build Projects - All permits involving Federal, State, and local agencies must be obtained and evidence thereof provided to USDA Rural Development prior to the start of the construction phase of the project.)

9. **Environmental Reviews**— The project as proposed has been evaluated to be consistent with the National Environmental Policy Act. Other Federal, State, tribal, and local laws, regulations and or permits may apply or be required. During any stage of project development, including construction, should environmental issues develop which require mitigation measures, USDA Rural Development applicants are required to notify USDA Rural Development and comply with such mitigation measures. Failure by an applicant to implement mitigation measures may disqualify the project from Agency funding. Mitigation measures identified or prepared as part of the NEPA



environmental process must be implemented. If the project or any project element deviates from or is modified from the originally-approved project, additional environmental review may be required.

10. At the conclusion of the proposal's environmental review process, specific action(s) were determined necessary to avoid or minimize adverse environmental impacts. As outlined in the Environmental Report dated 9/12/2024 the following Standard protection measures required for successful completion of the project and must be adhered to during project design and construction.  
Standard protection measures for the Eastern indigo snake (USFWS, 2023) will be followed during construction. If prehistoric or historic artifacts, such as pottery or ceramics, projectile points, dugout canoes, metal implements, historic building materials, or any other physical remains that could be associated with Native American, early European, or American settlement are encountered at any time within the project site area, the permitted project shall cease all activities involving subsurface disturbance in the vicinity of the discovery. The applicant shall contact the Florida Department of State, Division of Historical Resources, Compliance Review Section at (850)- 245-6333.  
Project activities shall not resume without verbal and/or written authorization. In the event that unmarked human remains are encountered during permitted activities, all work shall stop immediately, and the proper authorities notified in accordance with Section 872.05, Florida Statutes.

Pursuant to 7 CFR 1970.11(b), the Agency has determined that assurance of funding for this Project is necessary for economic rural development. As a result, this agreement is subject to the completion of all necessary environmental procedures required by Federal law, and funds may not be disbursed until successful completion of such procedures. The applicant acknowledges that it may not engage in any work on the Project until applicant has received written notice from the Agency, except for work required to finalize the environmental reviews. Such environmental work, however, shall be done at the applicant's own risk and may not be reimbursed if the environmental review(s) cannot be completed as required by 7 CFR 1970.11(b). applicant understands and acknowledges that unauthorized work will result in the termination of this agreement. Applicant also acknowledges that any findings in the environmental reviews requiring significant changes to the Project will constitute an immediate de-obligation of funding and termination of this agreement and will not result in an amended agreement until revised terms are agreed upon and funding is determined to be still available.

#### 11. **Architectural and Construction**

- a. USDA Rural Development must approve any agreements or modifications to agreements for professional planning and design services. AIA Document "Standard Form of Agreement Between owner and Architect," may be used when appropriate or other Agency approved forms of agreement

- b. All construction will be completed under contract. The planning, bidding, contracting, and construction must comply with 7 CFR 1942.9, 1942.18, and any additional requirements of state law and the requirements of other County, State, or Federal agencies.
- c. The following must be reviewed and approved by USDA Rural Development in the sequence indicated:
  - i. Agreement for Architectural Services
  - ii. Final Plans and Specifications for the project
  - iii. Draft/Construction Bid Documents, prior to Going Out to Bid
  - iv. Bid Award Information
  - v. Executed Contract Documents
- d. Affirmative steps should be taken to assure that small, minority and/or women-owned businesses are utilized as source of supplies, equipment, construction, and services.
- e. The Plans & Specifications must be reviewed and approved, when applicable, by any regulatory or other agencies that are required to review these documents.
- f. A representative of USDA Rural Development will attend all pre-construction conferences in connection with this project. These conferences must be held prior to the issuance of the Notice to Proceed to the contractors. The applicant's architect will conduct the conference and document the discussions and agreements.

**11. BUILD AMERICA, BUY AMERICA ACT (BABAA)** The recipient must comply with the provisions of the Build America, Buy America Act (the "Act"). Pub. L. No. 117-58, §§ 70901-52, enacted on November 15, 2021. The Act requires that "none of the funds made available for a Federal financial assistance program for infrastructure may be obligated for a project unless all of the iron, steel, manufactured products, and construction materials used in the project are produced in the United States." Recipients of an award of Federal financial assistance from a program for infrastructure are hereby notified that none of the funds provided under this award may be used for a project for infrastructure unless:

- a. All iron and steel used in the project are produced in the United States. This means all manufacturing processes, from the initial melting stage through the application of coatings, occurred in the United States;
- b. All manufactured products used in the project are produced in the United States. This means the manufactured product was manufactured in the United States, and the cost of the components of the manufactured product that are mined, produced, or manufactured in the United States is greater than 55 percent of the total cost of all components of the manufactured product, unless another standard for

determining the minimum amount of domestic content of the manufactured product has been established under applicable law or regulation; and

- c. All construction materials are manufactured in the United States. This means that all manufacturing processes for the construction material occurred in the United States.

The BABAA requirement applies to the entirety of an infrastructure project, even if only a portion of the project is funded by Federal funds. The requirement applies to each product, manufactured good, or construction material incorporated in the project.

#### 11.1. **Definitions (as applied in this condition only)**

Construction Materials—include an article, material, or supply—other than an item of primarily iron or steel; a manufactured product; cement and cementitious materials; aggregates such as stone, sand, or gravel; or aggregate binding agents or additives—that is or consists primarily of:

- non-ferrous metals;
- plastic and polymer-based products (including polyvinylchloride, composite building materials, and polymers used in fiber optic cables);
- glass (including optic glass);
- lumber; or
- drywall.

Domestic Content Procurement Preference—means all iron and steel used in the project are produced in the United States; the manufactured products used in the project are produced in the United States; or the construction materials used in the project are produced in the United States.

Infrastructure—includes, at a minimum, the structures, facilities, and equipment for, in the United States, roads, highways, and bridges; public transportation; dams, ports, harbors, and other maritime facilities; intercity passenger and freight railroads; freight and intermodal facilities; airports; water systems, including drinking water and wastewater systems; electrical transmission facilities and systems; utilities; broadband infrastructure; and buildings and real property. Infrastructure also includes structures, facilities, and equipment that generate, transport, and distribute energy, including electric vehicle (EV) charging stations. “Infrastructure” has a broad interpretation and the definition provided is illustrative and not exhaustive.

Manufactured Product—Items assembled out of components, or otherwise made or processed from raw materials into finished products. Manufactured products must be manufactured (assembled) in the United States, and the cost of components that were mined, produced, or manufactured in the United States must be greater than 55 percent of the total cost of all components of the manufactured product, unless another standard for determining the minimum amount of domestic content of the manufactured product has been established under applicable law or regulation.

Manufacturer's Certification—Documentation provided by a manufacturer, certifying that the items provided by manufacturer meet the domestic preference requirements of the Act.

Project—means the construction, alteration, maintenance, or repair of infrastructure in the United States.

## 11.2. Compliance

The recipient must comply with the provisions of the Build America, Buy America Act (BABAA). Pub. L. No. 117-58, §§ 70901-52, enacted on November 15, 2021. By accepting these conditions, the recipient attests that they or their designee(s) will maintain documentation for BABAA provisions to indicate compliance.

Minimum records include certifications from manufacturers, the architect/engineers, and the prime contractor. Supporting documentation includes purchasing records and notes and photos taken by the Resident Project Representative (RPR)/ Resident Inspector (RI). Documentation must be available and reviewable upon request.

## 11.3. Evidence Standards

### Manufacturers

For each item to which BABAA applies (every item permanently installed on the project, except for aggregate and aggregate binding materials), a manufacturer's certification letter or other document demonstrating compliance is required. It must, at a minimum, identify the item being certified (short written description as well as part number, if applicable) and affirm that the item complies with BABAA. This document must be signed by an authorized company representative. The manufacturer may submit a letter on letterhead or provide other evidence acceptable to the Agency.

### Architects and Engineers (A/E)

The need to comply with BABAA will be spelled out in agreements for A/E services, construction contracts, and procurement contracts. Generally, the A/E contract will include, as a basic service, obtaining and maintaining all BABAA documentation (particularly manufacturers' certifications) during construction, which shall be transferred to the recipient upon substantial completion of the project. The architect or engineer should certify in writing to the completeness and accuracy of the manufacturers' certifications.

### Resident project representative (RPR) / Resident inspector (RI)

As part of their duties, RPR/RI will be instructed to verify items delivered to the site and installed are accompanied by documentation of compliance with BABAA. They will photograph items as appropriate. RPR/RI daily logs and photographs will become

part of the construction record and can be used as supporting information during audits, providing evidence for items that are buried or otherwise inaccessible.

#### Contractors

The construction contract(s) will include a requirement to procure and install only items that comply with BABAA or are subject to a waiver approved by the Secretary of Agriculture or designee. The contractors are to provide manufacturers' certifications for all BABAA compliant items to the architect/engineer no later than with applications for payment. At substantial completion, the contractor will be required to certify that all items used on the contract complied with BABAA and that all manufacturers' certifications were provided to the architect/engineer.

#### **11.4. Obtaining Waivers under the BABA Act**

The Secretary of Agriculture or a designee may grant waivers to the procurement requirements under the following conditions:

- (1) *Nonavailability*. The Secretary of Agriculture or delegate determines that the iron, steel or relevant manufactured goods or construction materials are not produced or manufactured in sufficient and reasonably available commercial quantities of a satisfactory quality.
- (2) *Unreasonable cost*. The Secretary of Agriculture or delegate determines that the inclusion of domestic iron, steel, or relevant manufactured goods will increase the cost of the overall project by more than 25%.
- (3) *Inconsistent with public interest*. The Secretary of Agriculture or delegate determines that the application of these restrictions would be inconsistent with the public interest.

#### **11.5. BABAA Waivers for Rural Development**

A waiver of the domestic procurement requirement for a specific product in a specific infrastructure project may be obtained upon a satisfactory showing of evidence that the waiver is warranted by a recipient and a recommendation by the Agency. Waivers of the procurement requirement are granted by the Secretary of Agriculture or by a designee of the Secretary. The requirements are posted publicly at the USDA OCFO website: USDA Buy America Waivers for Federal Financial Assistance | USDA located at <https://www.usda.gov/ocfo/federal-financial-assistance-policy/USDABuyAmericaWaiver>

Before submitting a request for waiver, recipient should determine whether they qualify for agency-wide public interest waivers that have already been approved by USDA. One such public interest waiver is referred to as the “*De Minimis*, Small Grants, and

Minor Components” waiver, which has three parts. *De Minimis* is intended to prevent restrictions on the procurement of materials and products that represent a small portion of an infrastructure project, specifically no more than 5% of the project costs up to a maximum of \$1,000,000, from hindering the overall project. *Small Grants* exempts projects below the Federal Simplified Acquisition Threshold of \$250,000 (the grant section also applies to small loans and loan guarantees). The *Minor Components* provision of the waiver exempts miscellaneous components of iron and steel that make up no more than 5% of the total cost of an iron or steel product used in a project.

12. **Electronic Funds Transfer**—All grant funds will be transferred to grantees via Electronic Funds Transfer/Automated Clearinghouse Systems (EFT/ACH). Normal transfers will be ACH, with money being placed in the grantees account two business days after the USDA processing office approves the pay request. The applicant must submit the Electronic Funds Transfer Form containing the banking (ACH) information to the USDA Servicing Office at least 45 days prior to the date of grant closing. Failure to do so could delay grant closing.

## **SECTION II. GRANT CONDITIONS TO BE SATISFIED DURING CONSTRUCTION**

1. **Disbursement of Grant Funds**—USDA Rural Development funds will be disbursed as they are needed in the amount(s) necessary to cover the Rural Development proportionate share of obligation due and payable to the Grantee.
2. **Inspections**— A full-time resident inspector/project manager is required during construction unless a written exception is made by the Agency upon your written request. This service is to be provided by the consulting architect or other arrangements as approved by the Agency. Prior to the pre-construction conference, a resume of qualifications of the resident inspector(s) will be submitted to the owner and Agency for review and approval. The owner will provide a letter of acceptance for all proposed observers to the architect and Agency. The inspection reports must be available to USDA Rural Development for review at any time. These reports must be kept at the project site or borrower's office, if nearby.
3. **Monthly Reporting**— The applicant must monitor and provide a monthly reports to USDA Rural Development on actual performance for each project financed, or to be financed, in whole or in part with USDA Rural Development funds. For construction projects, include Forms RD 1924-18, “Partial Payment Estimate” or similar format.
4. **Final Inspection**—A final inspection will be made by USDA Rural Development on the component USDA is financing before final payment is made.
5. **Excess Funds**—Any remaining funds must be utilized for approved purposes within 120 days following the final inspection or the funds will be canceled without further

notification from USDA Rural Development.

### **SECTION III. GRANT CONDITIONS TO BE SATISFIED AFTER PROJECT COMPLETION**

1. **Financial Statements**—To be submitted on an annual basis in accordance with the following:
  - a. 2 CFR Part 200, Subpart F establishes audit requirements that borrowers and grantees must follow. Borrowers and grantees who expend \$750,000 or more in Federal awards in their fiscal year, have CF loan balances totaling \$750,000 or more, or a combination of the two must submit an audit in accordance with 2 CFR 200, Subpart F.

**Federal funds expended during a borrowers fiscal year:** 2 CFR Part 200, Subpart F requires a borrower that expends \$750,000 or more in Federal awards in their fiscal year to submit a single or program-specific audit. A CF direct loan, guaranteed loan, and/or grant, or any combination thereof, are considered Federal awards.

**Grantees:** Grantees that expend \$750,000 or more in a year in Federal awards must have an audit conducted in accordance with 2 CFR Part 200, Subpart F except when the grantee elects to have a program specific audit conducted.

**Prior loan and loan guarantees:** 2 CFR Part 200, §200.502(b) establishes the basis for including loan and loan guarantees (loans) on the Schedule of Expenditures of Federal Awards (SEFA). The value of new loans made or received during the audit period plus the beginning of the audit period balance of loans from previous years for which the Federal Government imposes continuing compliance requirements must be reported on the SEFA. CF Program loans require its borrowers to meet continuing compliance requirements. Continuing compliance requirements that CF borrowers must meet include, but are not limited to, funding reserves, maintaining insurance, deposit funds in Federally insured banks, meet financial covenants, maintain sufficient debt service ratios, comply with civil rights requirements, and comply with additional requirements established as part of the loan approval process.

Borrowers and grantees must submit audits within nine months from the end of the borrower's fiscal year or 30 days after receipt from the auditor, whichever is earlier. The audited financial statements must be submitted to the Federal Audit Clearinghouse.

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- b. All borrowers exempt from the audit requirements cited in 1(a) above, and who do not otherwise have annual audits, will within 60 days following the end of the borrower's fiscal year furnish Rural Development with annual financial statements, consisting of a verification of the organizations, balance sheet and statement of income and expenses.

Grantees exempt from the audit requirements cited in 1(a) above, and who do not otherwise have annual audits, will within 60 days following the end of the fiscal year in which any grant funds were expended furnish Rural Development with annual financial statements consisting of a verification of the organizations, balance sheet and statement of income and expenses.

The borrower/grantee may use Forms RD 442-2 “Statement of Budget, Income and Equity” and 442-3 “Balance Sheet”, or similar format to provide the financial information. For borrowers using Form RD 442-2, the dual purpose of fourth quarter management reports, when required, and annual statements of income will be met with this one submission.

2. **Audit agreement**—If you are required to obtain the services of a licensed Certified Public Accountant (CPA), you must enter into a written audit agreement with the auditor. The audit agreement may include terms and conditions that you and auditor deem appropriate.





**UNIVERSITY OF FLORIDA BOARD OF TRUSTEES  
RESOLUTION**

**Number:** R25-319  
**Subject:** Construction Grant for the 4-H Camp Cherry Lake  
**Date:** March 27, 2025

**WHEREAS**, U.S. Representative Al Lawson, Jr. (FL) submitted a Community Project Funding request of \$1,125,000 for the Cherry Lake 4-H Center in Madison in the 2022 House Agriculture Appropriations Subcommittee bill, aiming to support workforce training for youth and adults seeking entry in agricultural fields by funding the construction of a Multipurpose Building at 4-H Camp Cherry Lake;

**WHEREAS**, the United States Department of Agriculture (“USDA”) Rural Development is administering the funding and requires a grant application before disbursing the funds to the University for the benefit of the UF Institute of Food and Agricultural Sciences (“IFAS”);

**WHEREAS**, on behalf of IFAS, the UF Research Sponsored Programs Office (“DSP”) applied for a Rural Development, Rural Housing Service, Community Facilities Grant, Congressionally Directed Spending (Funding Opportunity Number RD-RHS-CFG-CDS), for the construction of the Multipurpose Building;

**WHEREAS**, the USDA Rural Development, State Director executed a Certification of Approval obligating the funds for this purpose effective October 28, 2024; and

**WHEREAS**, as a condition to providing such grant to IFAS, the USDA requires that the University of Florida Board of Trustees adopt a resolution approving acceptance of the grant under the terms offered by the Government and authorizing DSP to execute a Grant Agreement to be issued by the USDA.

**NOW, THEREFORE**, the University of Florida Board of Trustees resolves to accept a grant in an amount not to exceed \$1,125,000.00 under the terms offered by the USDA; that the authorized representatives to whom the University of Florida Interim President has delegated or delegates authority are hereby authorized and empowered to take all actions necessary or appropriate, including the execution of all written instruments as may be required, in regard to or as evidence of such grant (including, without limitation, a Notice of Federal Interest encumbering the University’s interest in the Cherry Lake 4-H Center property); and to operate the facility under the terms offered in said grant agreement(s);

Adopted this 28<sup>th</sup> day of March 2025 by the University of Florida Board of Trustees.

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Morteza “Mori” Hosseini, Chair

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W. Kent Fuchs, Interim President and Corporate Secretary



**COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS**  
**ACTION ITEM FCI3**  
**March 27, 2025**

**SUBJECT:** Memorial Statue: Alfred C. Warrington IV

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**BACKGROUND INFORMATION**

In recognition of the generous and significant impact made by Alfred C. Warrington IV to the University of Florida, the University and the University of Florida Foundation seek to install a memorial statue in the Warrington Courtyard recognizing Alfred C. Warrington IV.

**PROPOSED COMMITTEE ACTION**

The Committee on Facilities and Capital Investments is asked to approve the installation of a memorial statue for Alfred C. Warrington IV which will be located in the Warrington Courtyard on campus (Resolution R25-320) for recommendation to the Board of Trustees for approval on the Non-Consent Agenda.

**ADDITIONAL COMMITTEE CONSIDERATIONS**

Board of Governors approval is not required, but Board of Governors' regulations require all facility, road, and landscape naming to be approved separately on the Non-Consent Agenda.

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Supporting Documentation Included: Biography, Support Letter, and Resolution R25-320

Submitted by: Maria Gutierrez Martin, Interim Vice President for Advancement

**Approved by the University of Florida Board of Trustees, March 28, 2025**

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Morteza "Mori" Hosseini, Chair

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W. Kent Fuchs, Interim President and Corporate Secretary

## Alfred C. Warrington IV



Al Warrington (BSBA 1958, University of Florida) was a self-employed investor and entrepreneur. He was a CPA and retired from the accounting firm Arthur Andersen & Co. after 32 years, including having served as managing partner. He was subsequently founding chairman of environmental company Sanifill, Inc., and involved with several other manufacturing and services companies. Mr. Warrington was a military veteran having served in the U.S. Marine Corps Reserve.

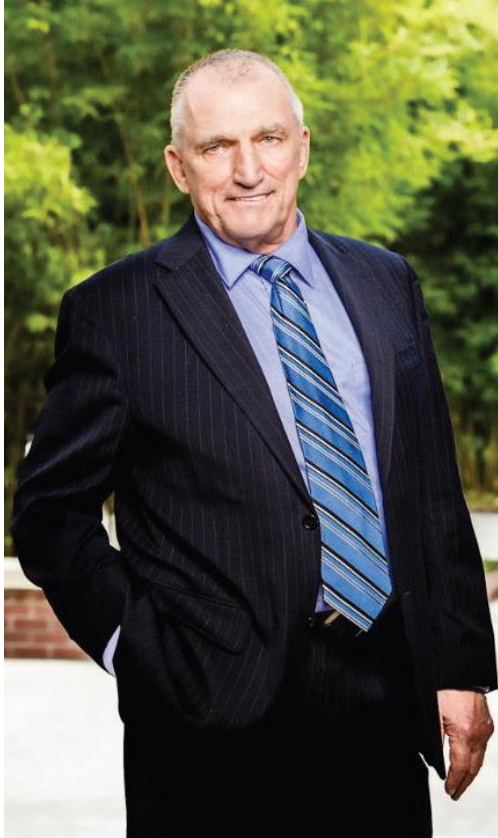
He was one of three original members of the UF College of Business Advisory Council and founded the Steering Committee of what is now the Fisher School of Accounting at UF. In addition, he served as president of the both the UF Alumni Association and Gator Boosters, Inc. and also served on the UF Foundation, Inc. Board of Directors. Mr. Warrington served on the University of Florida Board of Trustees and both the Florida and Texas Commissions on Higher Public Education. In his lifetime, he was philanthropically generous to the University of Florida, making significant contributions to UF Athletics, IFAS, the Machen Florida Opportunity Scholars program, construction of Emerson Alumni Hall and the Warrington College of Business, which is named in his honor.

Mr. Warrington passed away in 2020 at the age of 84.

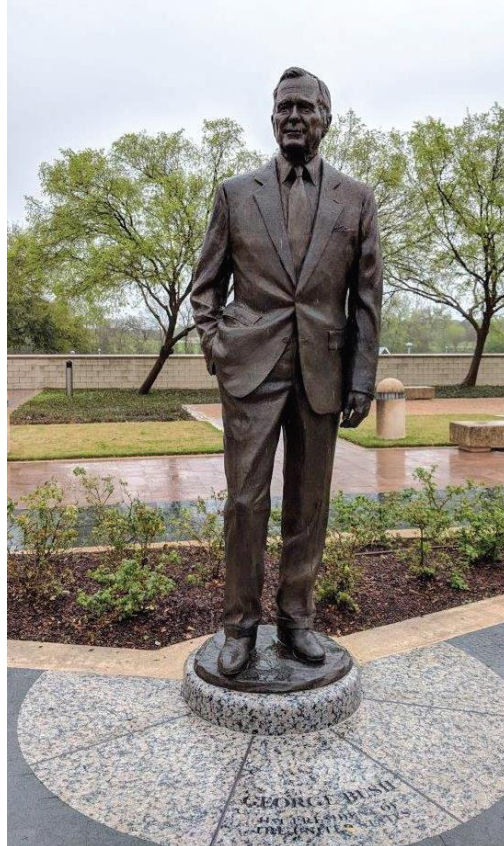
Below is a vision board of our expectations with this statue. The college/unit will work with UF's Planning, Design, and Construction to ensure we are adhering to campus master plan with the look and location of this statue.

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Sample Photo



Sample Statue Style



Proposed Location in the existing Warrington Courtyard



January 31, 2025

Mrs. Maria Gutierrez Martin  
Interim Vice President, UF Advancement  
University of Florida Advancement  
1938 W. University Avenue  
Gainesville, FL 32603

Dear Maria,

Our development team has been working with Judy Warrington on a proposed recognition of her late husband Alfred C. Warrington IV's extraordinary impact on this campus.


Al is well known across campus and throughout the Gator Nation as one of the University of Florida's greatest champions and benefactors.

Al left Gainesville with a BS in Business Administration in 1958. For the next sixty-two years, in addition to his extraordinary professional career as an accountant and entrepreneur, he made supporting his alma mater his life's calling. By the 1970's he was an omnipresent volunteer for the university, including serving as president of the UF Alumni Association in 1976. In partnership with business dean Robert Lanzillotti and accounting department chair John Simmons, he led the effort to gain approval from the Florida Board of Regents and the state legislature to establish one of the nation's first schools of accounting at UF in 1977. He served for many years on the Board of Directors of Gator Boosters, Inc. and was inducted into the UF Athletic Hall of Fame as an Honorary Letter Winner. In addition, Al served on the advisory board of the College of Business and the UF Foundation Board of Directors as well as twelve years on the UF Board of Trustees. In 1996, in recognition of his extraordinary leadership and philanthropy, the UF Warrington College of Business was named in his honor. Al passed away in 2020 at the age of eighty-four.

I respectfully request your support and assistance advancing this request to Interim President Fuchs, the Board of Trustees, and any other university approvals, as necessary.

Thank you for your consideration and please let me know if you have any questions.

Sincerely,



Saby Mitra  
Dean



**UNIVERSITY OF FLORIDA BOARD OF TRUSTEES  
RESOLUTION**

**Number:** R25-320

**Subject:** Memorial Statue: Alfred C. Warrington IV

**Date:** March 27, 2025

**WHEREAS**, Alfred C. Warrington IV has made a generous and significant impact on the University of Florida;

**WHEREAS**, in grateful recognition of this impact, the University seeks to install a memorial statue located in the Warrington Courtyard on campus;

**WHEREAS**, the University of Florida Foundation seeks the approval to install a memorial statue located in the Warrington Courtyard on campus;

**WHEREAS**, the University of Florida Board of Trustees has naming authority conferred by the Florida Board of Governors under its Regulations 1.001 and 9.005;

**NOW, THEREFORE**, the University of Florida Board of Trustees hereby resolves that a memorial statue for Alfred C. Warrington IV is approved to be installed;"

Adopted this 28<sup>th</sup> day of March 2025 by the University of Florida Board of Trustees.

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Morteza "Mori" Hosseini, Chair

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W. Kent Fuchs, Interim President and Corporate Secretary



**COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS**  
**ACTION ITEM FCI4**  
**March 27, 2025**

**SUBJECT:** Naming: Homer and Dolly Hand Homestead

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**BACKGROUND INFORMATION**

In recognition of the generous and significant impact made by Homer and Dolly Hand to the State of Florida and University of Florida, the University and the University of Florida Foundation seek to name the donated property located in Palm Beach County the Homer and Dolly Hand Homestead.

**PROPOSED COMMITTEE ACTION**

The Committee on Facilities and Capital Investments is asked to approve the naming of the donated property located in Palm Beach County the Homer and Dolly Hand Homestead (Resolution R25-321) for recommendation to the Board of Trustees for approval on the Non-Consent Agenda.

**ADDITIONAL COMMITTEE CONSIDERATIONS**

Board of Governors approval is not required, but Board of Governors' regulations require all facility, road, and landscape naming to be approved separately on the Non-Consent Agenda.

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Supporting Documentation Included: Biography, Support Letter, and Resolution R25-321

Submitted by: Maria Gutierrez Martin, Interim Vice President for Advancement

**Approved by the University of Florida Board of Trustees, March 28, 2025**

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Morteza "Mori" Hosseini, Chair

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W. Kent Fuchs, Interim President and Corporate Secretary



## The Hand Foundation/ Dolly and Homer Hand



Homer and Dolly Hand were lifelong residents of the Glades area and were married in Belle Glade in 1954. Together they continued to expand upon and develop farmland in the Everglades Agricultural Area that was started by Dolly's parents in the 1930s, growing to approximately 7,000 acres of prime Everglades muck land by the 1990s. Modest with their own lifestyle, the Hands saved diligently so they could generously help others. Over the years, hundreds of young people have benefitted from educational funding provided by the Hands, something that continues today through The Hand Foundation.

Prior to their passing they established The Hand Foundation to ensure that this work would continue in perpetuity. The Hands supported numerous causes and have had several buildings named in recognition of their philanthropy:

- The Homer and Dolly Hand Art Center at Stetson University in DeLand, Florida
- The Dolly and Homer Hand Law Library at Stetson University in Gulfport, Florida
- The Dolly Hand Cultural Arts Center in Belle Glade, Florida

The Hands were also loyal donors to UF/IFAS. In 1991, the Hands established the Homer and Dolly Hand Fellowship Fund to support graduate students at the UF/IFAS Everglades Research and Education Center (EREC) in Belle Glade. In 1998, the Frances R. and Homer J. Hand EREC Endowment was created to support scholarships/fellowships, visiting professorships, scientific and technical support, library acquisitions, and more, at EREC. Homer passed in 2022 and Dolly followed in 2024, leaving the Hand Foundation to represent their philanthropic interests.

The Hand Foundation has gifted the family home and property to UF/IFAS to be utilized by the faculty, staff, and students working on critical issues to the Glades agricultural community. The home, designed by the renowned architect Alfred Brown Parker and constructed in 1970, is a notable landmark in the community. Graduating from the School of Architecture at the University of Florida in 1939, Parker later returned as a professor emeritus. His papers and drawings are in the Alfred Browning Parker Collection of the Architecture Archives of the George A. Smathers Libraries at the University of Florida.

The Hand Foundation is managed by Executive Director Wesley Ledesma.

<https://handfoundationinc.org/>.





UNIVERSITY of FLORIDA  
FOUNDATION



January 21, 2025

Mrs. Maria Gutierrez Martin  
Interim Vice President, UF Advancement  
University of Florida Advancement  
1938 W. University Avenue  
Gainesville, FL 32603

Dear Maria,

Our development team has been working with The Hand Foundation on a proposed naming for The Homer and Dolly Hand Homestead.

For over a half century Homer and Dolly Hand were philanthropists to many causes, including the UF/IFAS Everglades Research and Education Center (EREC). Prior to their passing they established The Hand Foundation to ensure that this work would continue in perpetuity. The Hand Foundation has gifted the Hand family home and adjoining 9.6 acres in Belle Glade to EREC to be used to further the important work the research center does in this area. Additionally, the Hand Foundation is committed to continuing the philanthropic relationship with UF/IFAS and EREC as part of their long-term commitment to the Hands legacy.

I respectfully request your support and assistance advancing this proposed naming to President Fuchs, the Board of Trustees, and any other university approvals, as necessary.

Thank you for your consideration and please let me know if you have any questions.

Sincerely,



Dr. Rob Gilbert  
Dean for Research and Executive Director for Academic Affairs  
Director of the Florida Agricultural Experiment Station  
McCarty Hall D, Suite G040



**UNIVERSITY OF FLORIDA BOARD OF TRUSTEES  
RESOLUTION**

**Number:** R25-321

**Subject:** Naming: Homer and Dolly Hand Homestead

**Date:** March 27, 2025

**WHEREAS**, Homer and Dolly Hand have made a generous and significant impact on the state of Florida and University of Florida;

**WHEREAS**, in grateful recognition of this impact, the University seeks to name the donated property located in Palm Beach County the Homer and Dolly Hand Homestead;

**WHEREAS**, the University of Florida Foundation seeks to name the donated property located in Palm Beach County the Homer and Dolly Hand Homestead;

**WHEREAS**, the University of Florida Board of Trustees has naming authority conferred by the Florida Board of Governors under its Regulations 1.001 and 9.005;

**NOW, THEREFORE**, the University of Florida Board of Trustees hereby resolves that the donated property located in Palm Beach County be named the Homer and Dolly Hand Homestead;

Adopted this 28<sup>th</sup> day of March 2025 by the University of Florida Board of Trustees.

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Morteza "Mori" Hosseini, Chair

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W. Kent Fuchs, Interim President and Corporate Secretary



**COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS**  
**ACTION ITEM FCIS**  
**March 27, 2025**

**SUBJECT:** Naming: Linda and Ken McGurn Medical Plaza

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**BACKGROUND INFORMATION**

In recognition of the generous and significant impact made by Linda and Ken McGurn to the University of Florida, the University and the University of Florida Foundation seek to name the Shands Medical Plaza B the Linda and Ken McGurn Medical Plaza.

**PROPOSED COMMITTEE ACTION**

The Committee on Facilities and Capital Investments is asked to approve the naming of the Shands Medical Plaza B the Linda and Ken McGurn Medical Plaza (Resolution R25-322) for recommendation to the Board of Trustees for approval on the Non-Consent Agenda.

**ADDITIONAL COMMITTEE CONSIDERATIONS**

Board of Governors approval is not required, but Board of Governors' regulations require all facility, road, and landscape naming to be approved separately on the Non-Consent Agenda.

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Supporting Documentation Included: Biography, Support Letter, and Resolution R25-322

Submitted by: Maria Gutierrez Martin, Interim Vice President for Advancement

**Approved by the University of Florida Board of Trustees, March 28, 2025**

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Morteza "Mori" Hosseini, Chair

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W. Kent Fuchs, Interim President and Corporate Secretary

## Linda & Ken McGurn



**Ken McGurn** (UF, BSBA '72, MBA '73, PhD Real Estate & Urban Analysis '81)

**Linda McGurn** (UF, BSBA '73, JD '78)

*Gainesville, FL*

### **BIO INFORMATION**

McGurn Management Company (MMC) – Principals

- Manager of apartments, offices, condominium associations and retail space in Gainesville
- Instrumental in the Gainesville community's innovation and progress since 1978; they revitalized the downtown area, spurred new types of development and prioritized green/sustainable approaches to building
- Received over 60 local, state, regional and national awards for their work, including a Sustainable Florida Initiative Award from Governor Bush and a National Certificate of Merit from the U.S. Dept. of Housing and Urban Development
- Investors in high tech incubators and startup companies, fostering job creation and strengthening Gainesville's entrepreneurial community

### **UF ENGAGEMENT**

- **UF Affiliations:** Both: Alumni Association life members, Business Advisory Council; Linda: UFF National Board;
- Past – UFF Executive Board, Business Accounting Steering Committee and Real Estate Board, UF Women Steering Council, active in past campaign(s); Ken: FLMNH Associates Board, Bergstrom Center for Real Estate Studies Board; Past – UFF Board
- **UF Awards:** Both: Gator100 Pinnacle Award (2019), Academy of Golden Gators Lifetime Volunteer Award (2016), College of Business Distinguished Alumni (2012)

# UF Health Linda and Ken McGurn Medical Plaza





**UNIVERSITY OF FLORIDA BOARD OF TRUSTEES  
RESOLUTION**

**Number:** R25-322

**Subject:** Naming: Linda and Ken McGurn Medical Plaza

**Date:** March 27, 2025

**WHEREAS**, Linda and Ken McGurn have made a generous and significant impact on the University of Florida;

**WHEREAS**, in grateful recognition of this impact, the University seeks to name the Shands Medical Plaza B the Linda and Ken McGurn Medical Plaza;

**WHEREAS**, the University of Florida Foundation seeks to name the Shands Medical Plaza B the Linda and Ken McGurn Medical Plaza;

**WHEREAS**, the University of Florida Board of Trustees has naming authority conferred by the Florida Board of Governors under its Regulations 1.001 and 9.005;

**NOW, THEREFORE**, the University of Florida Board of Trustees hereby resolves that the Shands Medical Plaza B be named the Linda and Ken McGurn Medical Plaza;

Adopted this 28<sup>th</sup> day of March 2025 by the University of Florida Board of Trustees.

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Morteza "Mori" Hosseini, Chair

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W. Kent Fuchs, Interim President and Corporate Secretary



**COMMITTEE ON ADVANCEMENT  
PRE-MEETING AGENDA**

**Tuesday, February 25, 2025**

**~9:30 a.m. or at the conclusion of**

**the FCI Pre-Meeting beginning at ~9:00 a.m.**

**Virtual Meeting: (646) 558-8656, ID#: 963 0582 7238**

**Committee Members:**

Morteza “Mori” Hosseini (Board and Acting Committee Chair), Richard P. Cole, Christopher T. Corr, James W. Heavener, Sarah D. Lynne, Marsha D. Powers, Patrick O. Zalupski

- 1.0 Call to Order and Welcome .....Morteza “Mori” Hosseini, Acting Chair
- 2.0 Roll Call ..... Vice President Liaison
- 3.0 Review Draft Agenda for March Meeting .....Mori Hosseini, Acting Chair
  - 3.1 Review Draft Minutes
    - [December 12, 2024](#)
  - 3.2 Review Discussion Items
    - FY25 Current Fundraising Performance ..... Maria Gutierrez Martin, Interim Vice President for Advancement
    - Campaign Planning Update .....Maria Gutierrez Martin
    - New Leadership Gifts (January – March 2025) .....Maria Gutierrez Martin
- 4.0 New Business.....Mori Hosseini, Acting Chair
- 5.0 Adjourn.....Mori Hosseini, Acting Chair





## **COMMITTEE ON ADVANCEMENT**

### **Meeting Minutes**

**Thursday, December 12, 2024**

**President's Ballroom 215B, Emerson Alumni Hall**

**University of Florida, Gainesville, FL**

**Time Convened: 10:42 a.m.**

**Time Adjourned: 10:59 a.m.**

#### **Committee and Board members present:**

Anita G. Zucker (Committee Chair), David L. Brandon, John E. Brinkman, Richard P. Cole, Christopher T. Corr, Morteza "Mori" Hosseini (Board Chair), Sarah D. Lynne, Daniel T. O'Keefe, Rahul Patel (Board Vice Chair), Marsha D. Powers, Fred S. Ridley, and Patrick O. Zalupski.

#### **Others present:**

Kent Fuchs, Interim President; Scott Angle, Senior Vice President for Agriculture and Natural Resources; Melissa Curry, Vice President for Human Resources; Kurt Dudas, Vice President for Strategic Initiatives; Elias Eldayrie, Vice President and Chief Information Officer; Ryan Fuller, Interim Vice President and General Counsel; Joe Glover, Interim Provost and Senior Vice President for Academic Affairs, Taylor Jantz, Senior Vice President and Chief Financial Officer; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; David Kratzer, Senior Vice President for Construction, Facilities, and Auxiliary Operations; Maria Gutierrez Martin, Interim Vice President for Advancement; Stephen Motew, UF Health President and System Chief Executive Officer; David Nelson, Senior Vice President for Health Affairs; David Norton, Vice President for Research; Mary Parker, Vice President and Chief Enrollment Strategist; Brandi Renton, Interim Vice President for Business Affairs; Scott Stricklin, Director of Athletics; James Wegmann, Vice President for Communications; Heather White, Vice President for Student Life; members of the University of Florida community, and the public.

#### **1.0 Call to Order and Welcome**

Committee Chair Anita Zucker welcomed everyone in attendance and called the meeting to order at 10:42 a.m.

#### **2.0 Verification of Quorum**

Interim Vice President Maria Gutierrez Martin verified a quorum with all members present, except Trustee Heavener who had an excused absence.

#### **3.0 Review and Approval of Minutes**

- **June 13, 2024 and November 13, 2024**

Committee Chair Zucker asked for a motion to approve the minutes from the June 13, 2024 Committee Meeting and the November 13, 2024 Committee Pre-Meeting. A motion was made by Trustee Cole and

seconded by Trustee Lynne. Committee Chair Zucker asked for any further discussion, after which she asked for all in favor of the motion and any opposed. The motion was approved unanimously.

#### **4.0 Action Items**

- **ADV1 Optimizing Use of Donor Funds**

Interim VP Martin stated due to changing eligibility criteria and legal restrictions, there are times that we are not able to fully utilize our endowed and non-endowed funds. We have over 10,000 donor funds that we are attempting to optimize by establishing an infrastructure for a more standardized fund purpose. The Committee and the Board are asked to approve conducting a holistic review of all these historical funds to ensure the fund balances are being actively leveraged per the donor intent.

Committee Chair Zucker asked for a motion to approve Action Item ADV1. A motion was made by Trustee Cole and seconded by Trustee Lynne. Committee Chair Zucker asked for any further discussion, after which she asked for all in favor of the motion and any opposed. The motion was approved unanimously.

- **ADV2 Campaign Planning**

Interim VP Martin stated the Foundation is in the beginning stages of planning for the university's 5<sup>th</sup> comprehensive fundraising campaign. Each large public fundraising campaign is divided into two phases – silent and public – and spans a total of 7 to 10 years. Pre-planning is in progress with our internal assessments detailing our current state analysis with a focus on data integrity. The Committee and the Board are asked to approve the launch of this campaign planning for the next campaign.

Committee Chair Zucker asked for a motion to approve Action Item ADV2. A motion was made by Trustee Cole and seconded by Trustee Lynne. Committee Chair Zucker asked for any further discussion, after which she asked for all in favor of the motion and any opposed. The motion was approved unanimously.

#### **5.0 Discussion Items**

- **5.1 FY24 Final and FY25 Current Fundraising Performance**

Interim VP Martin summarized the report for FY24 final and FY25 current fundraising performance:

- FY24 Final – \$497 million (Total Commitments) and \$367 million (Case Funds Received)
- FY25 Current - \$146 million (Total Commitments) and \$100 million (Case Funds Received)

- **5.2 New Leadership Gifts (June - November 2024)**

Committee Chair Zucker highlighted some of the new gifts received from June to November 2024:

- Whitney Laboratory for Marine Bioscience – leadership gift to support sustainability.
- CitiBank and Department of Electrical and Computer Engineering – partnership involving both philanthropy and sponsored research, including the creation of the Citi Endowed Professorship in Advanced Technologies, support for 10 undergraduate research fellowships per year, and research focused on AI, digital twin, and datacenter energy.
- Provost Office – leadership gift from a couple to provide resources to the provost to grant term Professorships and Chairs to incentivize interdisciplinary research tackling real-world problems.

- Hamilton Center for Classical and Civic Education – gift from The Tikvah Fund to create the Robert M. Beren Program in Jewish Classical Education Fund.
- Levin College of Law – leadership gift from alumnus Gerald A. Rosenthal (JD '73) that will bolster UF Law's positioning at the intersection of technology and law.

Board Chair Hosseini thanked Committee Chair Zucker and Interim VP Martin for their amazing work raising \$497 million in a year of change. He added our endowment next goal should be at least \$7 billion to be competitive with our Top 10 peer universities.

#### **4.0 New Business**

There was no new business to come before the Committee.

#### **5.0 Adjourn**

There being no further discussion, Committee Chair Zucker adjourned the meeting at 10:59 a.m.

DRAFT