



BOARD RETREAT MINUTES

September 5-6, 2019

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Board members present:

Jason J. Rosenberg (Committee Chair), David L. Brandon, James W. Heavener, Morteza Hosseini (Board Chair), Leonard H. Johnson, Thomas G. Kuntz (Board Vice Chair), Michael C. Murphy, Daniel T. O'Keefe, Rahul Patel, Marsha D. Powers, Robert G. Stern, Ray G. Thomas and Anita G. Zucker.

Others present:

W. Kent Fuchs, President; Winfred Phillips, Executive Chief of Staff; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Charlie Lane, Senior Vice President and Chief Operating Officer; Amy Hass, Vice President and General Counsel; Elias Eldayrie, Vice President and Chief Information Officer; Zina Evans, Vice President for Enrollment Management and Associate Provost; Antonio Farias, Chief Diversity Officer and Senior Advisor to the President; Jodi Gentry, Vice President for Human Resources; Edward Jimenez, Chief Executive Officer for UF Health Shands; Mark Kaplan, Vice President for Government and Community Relations; Michael McKee, Vice President and Chief Financial Officer; Thomas Mitchell, Vice President for Advancement; David Nelson, Senior Vice President for Health Affairs and President of UF Health, David Norton, Vice President for Research; Nancy Paton, Vice President for Strategic Communications and Marketing; Curtis Reynolds, Vice President for Business Affairs; Scott Stricklin, Director of Athletics, and other members of the University community.

Board Chair Mori Hosseini welcomed everyone, thanked everyone for their good work in UF's rise in the rankings, and introduced President Fuchs.

President Fuchs thanked everyone for their continued efforts to elevate UF in its rankings to become a Top 5 university. He gave highlights and distributed information from his recent address on the State of the University.

Provost Joe Glover, Associate Provost Zina Evans, and Associate Provost and Director of Institutional Planning and Research Cathy Lebo discussed UF Metrics which have been an integral part of UF's rise in the rankings. In particular, they discussed some of the following: faculty retention, faculty to support ratio, faculty to student ratio, and attracting top students to increase UF's freshman class SAT scores.

Vice President Mark Kaplan, Vice President Nancy Paton, and Vice President Tom Mitchell presented on UF storytelling and Advocacy. For the first time at the upcoming State University System Board of Governors meeting that will take place at UF at the end of October, UF has the unique opportunity to present a 30 minute presentation and tell our story. Mori pointed out that this is UF's opportunity to launch our campaign to become Top 5. We need to highlight why it is in the state's best interest for UF to become top 5 and that we need their support. The group was divided into four groups for a brainstorming session.

Trustee Jason Rosenberg presented a white paper on Student Experience – Student Success. He discussed the following three phases of Student Experience – Student Success; student recruitment, as a UF student, and as an Alum. He discussed organizing a working group to continue to discuss in more detail and improve the three phases of Student Experience – Student Success.

Senior Vice President David Nelson and Chief Executive Officer, Shands, Ed Jimenez presented on UF Health Shands. SVP Nelson began by giving an update on North Florida's Academic Health Center in Jacksonville rise in the rankings, increase in reputation, and improvements in care. CEO Jimenez then discussed UF Health's ambition and action plan to become the top-ranked health system in Florida. CEO Jiemenz also discussed the Medical Center of Deltona and the arrangement with Halifax Health and UF Health to make it happen.

Adjourn

The Retreat was adjourned at 5:15 p.m.

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Communications and Marketing; Jack Payne, Senior Vice President for Agriculture and Natural Resources; Curtis Reynolds, Vice President for Business Affairs and other members of the University community.

Board Chair Hosseini called the retreat to order at 8:30 a.m. and welcomed all those in attendance.

Vice President Mike McKee, Assistant Vice President, University Controller, Alan West and Assistant Vice President, Financial Analysis and Budget George Kolb offered additional Board training by reviewing the Enterprise Financial Summary.

Chair Mori Hosseini, Trustee Rahul Patel, Vice President and General Counsel Amy Hass, and Vice President Mark Kaplan discussed the Board self-evaluation which Trustees received information about in an email.

Vice President and General Counsel Amy Hass introduced Director of Compliance & Conflicts of Interest Gary Wimsett and Director of Research Compliance and Global Support Terra Dubois for a conflict of interest and outside activities discussion.

The retreat adjourned at 10:50 am