



COMMITTEE ON ADVANCEMENT

Meeting Minutes

June 8, 2023

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 8:34 a.m.

Time Adjourned: 8:41 a.m.

Committee and Board members present:

Anita G. Zucker (Committee Chair), David L. Brandon, Richard P. Cole, Christopher T. Corr, Olivia E. Green, James W. Heavener, Morteza "Mori" Hosseini (Board Chair), Daniel T. O'Keefe, Rahul Patel (Board Vice Chair), Marsha D. Powers, Fred S. Ridley, Danaya C. Wright, and Patrick O. Zalupski.

Others present:

Ben Sasse, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; J. Scott Angle, Senior Vice President for Agriculture and Natural Resources; Chris Cowen, Senior Vice President and Chief Financial Officer; Melissa Curry, Interim Vice President for Human Resources; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Maria Gutierrez Martin, Interim Vice President for Advancement; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President; David Nelson, Senior Vice President for Health Affairs and President of UF Health; David Norton, Vice President for Research; Steve Orlando, Interim, Vice President for Strategic Communications and Marketing; Mary Parker, Vice President for Enrollment Management and Associate Provost; Curtis Reynolds, Vice President for Business Affairs; Heather White, Vice President for Student Life; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair Anita G. Zucker welcomed everyone in attendance and called the meeting to order at 8:34 a.m.

2.0 Verification of Quorum

Interim Vice President Maria Gutierrez Martin verified a quorum with all members present.

3.0 Review and Approval of Minutes

Committee Chair Zucker asked for a motion to approve the minutes of the March 16, 2023 Committee Meeting and the May 10, 2023 Committee Pre-Meeting, which was made by Trustee Cole, and a second, which was made by Trustee Powers. Committee Chair Zucker asked for

further discussion, and then asked for all in favor of the motion and any opposed and the motion was approved unanimously.

4.0 Discussion Item

Committee Chair Zucker began by sharing that great progress has been made on our UF/Jacksonville Graduate Center initiative. Jacksonville is a high-growth urban area that holds the distinction of being the 12th largest U.S. city with 1 million+ residents. It makes perfect sense for the University of Florida to have a prominent foothold in the Jacksonville region, as it is projected to grow faster than the state of Florida and the nation over the next 10 years. This will be a gamechanger for UF as well as Jacksonville. She then called on Interim Vice President Martin to provide brief remarks.

4.1 Jacksonville Graduate Center

Interim Vice President Martin reported on the progress that has been made to date. The City of Jacksonville approved \$50M for the Center in March 2023, we successfully raised over \$60 million in private support, and the state legislature approved not only \$50 million but an additional \$25M for a total of \$75M. Advancement will be working this year to match the additional \$25M in private support.

Phase 1 was the leadership gift phase, and we needed to raise a minimum of \$50M to be positioned to leverage state support. Much has been accomplished since our kickoff dinner on January 9 in Jacksonville. Within just a couple of months, a little over \$60 million was raised. We received 28 gift commitments valued at \$50.5M and 1 gift-in-kind valued at \$10M. We owe a great deal of gratitude to Board Chair Hosseini, Trustee Zalupski, and all the Jacksonville volunteers who worked hard to help us reach our goal of \$50M. We are now moving to Phase 2 and already have 1 signed gift agreement for \$1M and 10 other donors/prospects who are very interested in the project.

Board Chair Hosseini added that we owe a debt of gratitude to Trustee Zalupski for all of his work in Jacksonville in helping UF raise over \$60M. We are looking forward to working with Committee Chair Zucker, Trustee Zalupski, and Interim VP Martin on the next phase. We will want to have over \$300M in total funding before we go back to the state for the additional money that we will need, so more private and city funding will need to be raised. We are looking at sites and working with the City of Jacksonville, which has been interested in the University of Florida. We will be depending on Trustee Zalupski for the next phase.

President Sasse remarked that Jacksonville is a very interesting place with people that care about each other and the future of their community. Interim VP Martin and former Vice President for Advancement Tom Mitchell, as he transitioned out, have done great work for us. He added his thanks to Board Chair Hosseini and Trustee Zalupski for all of their great work.

Committee Chair Zucker extended her appreciation to Trustee Zalupski. She added we also need to cultivate new people and look for the families of people who have done great things in the past for Jacksonville. She noted that our Advancement team will continue to reach out to our pipeline of donors and prospects to secure the additional \$25M in private support needed

to match the state's funding. She acknowledged Board Chair Hosseini's challenge for us to raise \$300M in total funding. This is a unique and exceptional opportunity for Jacksonville, the University of Florida, and other higher education institutions in the greater Jacksonville area.

5.0 New Business

There was no new business to come before the committee.

6.0 Adjourn

There being no further discussion, Committee Chair Zucker adjourned the meeting at 8:41 a.m.



COMMITTEE ON AUDIT AND COMPLIANCE

Meeting Minutes

June 8, 2023

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 8:42 a.m.

Time Adjourned: 9:00 a.m.

Committee and Board members present:

Daniel T. O'Keefe (Committee Chair), David L. Brandon, Richard P. Cole, Christopher T. Corr, Olivia E. Green, James W. Heavener, Morteza "Mori" Hosseini (Board Chair), Rahul Patel (Board Vice Chair), Marsha D. Powers, Fred S. Ridley, Danaya C. Wright, Patrick O. Zalupski, and Anita G. Zucker.

Others present:

Ben Sasse, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; J. Scott Angle, Senior Vice President for Agriculture and Natural Resources; Chris Cowen, Senior Vice President and Chief Financial Officer; Melissa Curry, Interim Vice President for Human Resources; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Maria Gutierrez Martin, Interim Vice President for Advancement; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President; David Nelson, Senior Vice President for Health Affairs and President of UF Health; David Norton, Vice President for Research; Steve Orlando, Interim Vice President for Strategic Communications and Marketing; Mary Parker, Vice President for Enrollment Management and Associate Provost; Curtis Reynolds, Vice President for Business Affairs; Heather White, Vice President for Student Life; Terra DuBois, Chief Compliance, Ethics, and Privacy Officer; Robert Michalski, Vice President and Chief Compliance and Privacy Officer for UF Health; Dhanesh Raniga, Chief Audit Executive; members of the University of Florida community and the public.

1.0 Call to Order and Welcome

Committee Chair Daniel T. O'Keefe welcomed everyone and called the meeting to order at 8:42 a.m.

2.0 Verification of Quorum

Chief Compliance, Ethics, and Privacy Officer (CCO) Terra DuBois verified a quorum with all members present.

3.0 Review and Approval of Minutes

Committee Chair O'Keefe asked for a motion to approve the minutes of the March 16, 2023 Committee Meeting and the May 9, 2023 Committee Pre-Meeting, which was made by Trustee

Brandon, and a second, which was made by Trustee Cole. Committee Chair O’Keefe asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

4.0 Action Item

AC1 July 1, 2023 – June 30, 2024, Office of Internal Audit Work Plan

Committee Chair O'Keefe introduced the action item and stated that the audit work plan had been reviewed in detail at the May 9, 2023 Committee Pre-Meeting.

Chief Audit Executive (CAE) Dhanesh Raniga stated that Board of Governors (BOG) regulation 4.002 (6) requires that the Chief Audit Executive develop a risk-based audit plan which shall be submitted to the Board of Trustees for approval. CAE Raniga provided an overview of the process to develop the FY24 audit work plan, which was developed in consultation with UF executives and trustees and included higher education industry risk areas. CAE Raniga stated that the plan is designed to address the university’s key functions and activities for the purpose of evaluating and improving the effectiveness of its risk management, governance, and internal control processes, and he explained that it is an evolving document that is reviewed every quarter for changes in risk profile. Any proposed changes would be brought to the Committee’s attention at future meetings. CAE Raniga informed the Committee that detailed discussions on the audit planning process and key topics included in the plan were discussed at the May 2023 Committee Pre-Meeting. CAE Raniga asked the Committee to approve the July 1, 2023 – June 30, 2024 Office of Internal Audit Work Plan for recommendation to the Board of Trustees for approval on the Consent Agenda.

Committee Chair O’Keefe asked for a motion to approve Action Item AC1 which was made by Trustee Cole, and a second, which was made by Trustee Patel for recommendation to the Board for its approval on the Consent Agenda. Committee Chair O’Keefe asked for further discussion, and then asked for all in favor motion and any opposed, and the motion was approved unanimously.

5.0 Discussion Item

5.1 Compliance and Ethics Educational Item – Healthcare Compliance

Chief Compliance, Ethics, and Privacy Officer (CCO) Terra DuBois reminded the Board that she will present one educational item per year. In alignment with the UF Compliance Program’s requirement to provide training and education for the Trustees, the Committee requested that she provide a summary of the UF Health Compliance Program at this meeting. CCO DuBois introduced Vice President and Chief Compliance and Privacy Officer for UF Health (CCO) Robert Michalski to provide an overview of UF Health’s program.

CCO Michalski shared with the Board the elements that make healthcare compliance unique and provided a high-level overview of the UF Health Compliance Program. He further noted that compliance is a shared responsibility and, through the efforts of the compliance program, UF Health continues to meet and exceed the regulatory requirements as well as the high standards of performance the University and UF Health sets for itself.

Committee Chair O'Keefe commented that compliance is essential to the university and that it aligns with UF's stated goal of maintaining a culture of excellence. He thanked CCO DuBois and CCO Michalski for their good work.

6.0 New Business

There was no new business to come before the committee.

7.0 Adjourn

There being no further discussion, Committee Chair O'Keefe adjourned the meeting at 9:00 a.m.



**COMMITTEE ON GOVERNANCE, GOVERNMENT RELATIONS
AND INTERNAL AFFAIRS**

Meeting Minutes

June 8, 2023

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 9:00 a.m.

Time Adjourned: 9:36 a.m.

Committee and Board members present:

Morteza "Mori" Hosseini (Board and Committee Chair), David L. Brandon, Richard P. Cole, Christopher T. Corr, Oliva E. Green, James W. Heavener, Daniel T. O'Keefe, Rahul Patel (Board Vice Chair), Marsha D. Powers, Fred S. Ridley, Danaya C. Wright, Patrick O. Zalupski, and Anita G. Zucker.

Others present:

Ben Sasse, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Scott Angle, Senior Vice President for Agriculture and Natural Resources; Chris Cowen, Senior Vice President and Chief Financial Officer; Melissa Curry, Interim Vice President for Human Resources; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Maria Gutierrez Martin, Interim Vice President for Advancement; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President; David Nelson, Senior Vice President for Health Affairs and President of UF Health; David Norton, Vice President for Research; Steve Orlando, Interim Vice President for Strategic Communications and Marketing; Mary Parker, Vice President for Enrollment Management and Associate Provost; Curtis Reynolds, Vice President for Business Affairs; Heather White, Vice President of Student Life; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair Mori Hosseini welcomed everyone in attendance and called the meeting to order at 9:00 a.m.

2.0 Verification of Quorum

Vice President and University Secretary Mark Kaplan verified a quorum, and all Committee members were present.

3.0 Review and Approval of Minutes

Committee Chair Hosseini asked for a motion to approve the minutes of the March 16, 2023 Committee Meeting and May 9, 2023 Committee Pre-Meeting, which was made by Trustee

Brandon, and a second, which was made by Trustee Patel. Committee Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

4.0 Action Items

GGRIA1 Direct Support Organizations Appointments

Vice President and General Counsel Amy Hass summarized the 23 direct support organization appointments before the committee for approval, including eighteen for UF Alumni Association, four for UF Historic St. Augustine, and one for UF Investment Corporation.

- UF Alumni Association (18): Jennifer Adams, Roger “Beau” Beaubien, Kristin Carter, Ruan Cox, Jessica Costello, Christina Cabrera, Christina Criser Jackson, Carlos del Sol, Alex Hurd, Kim Kaupe, Erica Loewe, Isabella Montoya, Careshia Moore, Glenna Palazzo, Nik Patel, Andrea Pelt-Thornton, Damon Sununtnasuk, Craig Thompson
- UF Historic St. Augustine (4): J. Michael Francis, Elsbeth “Buff” Gordon, Bill Robinson, Herschel Shepard
- UF Investment Corporation (1): Scott Friedman

Committee Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Action Item GGRIA1 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Brandon and a second, which was made by Trustee Cole. Committee Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

GGRIA2 UF Regulation

Vice President and General Counsel Amy Hass reviewed one UF Regulation, 3.0375 Tuition Cost. The proposed regulation amendment reflects an increase in the repeat course surcharge from \$189.74 to \$204.65, an increase of \$14.91, as set by the Board of Governors (BOG).

VP Hass noted there was a second UF Regulation, 7.010 Faculty Evaluations, discussed at the GGRIA Committee Pre-Meeting on May 9, 2023 that was no longer being considered at this time due to continued discussions on how to proceed. She stated this regulation would be brought forward at a future meeting for consideration.

Committee Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Action Item GGRIA2 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Cole and a second, which was made by Trustee Brandon. Committee Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

GGRIA3 Facility Security Clearance

Vice President for Research David Norton reviewed the Facility Security Clearance resolution stating certain contracts between the University and federal government agencies and certain research at the University require a facility clearance rather than obtaining the clearances for the individuals. The resolution confirms the Board of Trustees will not require, will not have, and be

effectively and formally excluded from access to all classified information disclosed to the entity, designating a senior management group comprising the President and Vice President for Research for that purpose.

Committee Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Action Item GGRIA3 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Cole and a second, which was made by Trustee Brandon. Board and Committee Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

5.0 Discussion Item

Government Update

Vice President for Government and Community Relations and University Secretary Mark Kaplan shared UF had a record year of funding receiving approximately \$130M in new recurring Education & General funding and more than \$250M for fixed capital outlay (PECO). This increased UF's fixed capital outlay over the last five legislative sessions to an unprecedented \$750M. He noted the 2024 legislative session is set to begin on January 9, 2024 and committee meetings will begin this September.

Committee Chair Hosseini stated that many bills passed that give power to the BOG to implement. The university will follow the law. He requested VP Hass send these laws to the Board. He added that during session there are many headlines about bills that are not actually what ends up passing into law. He thanked Trustee Brandon for all his work now and in previous years on deferred maintenance. He also thanks VP Hass for her involvement during the legislative session.

President Sasse noted that price controls impact our long-term funding model. We need to consider price deregulation, new revenue streams, or secure recurring appropriations from the legislature to be able to achieve our aspirations. We will have to be focused on one or more of these at all times. Committee Chair Hosseini noted BOG is taking up out-of-state tuition at their June meeting. He provided an example of one law school tuition of ~\$22K compared to others at \$60K-70K adding we need market rate tuition.

Committee Chair Hosseini congratulated the University of South Florida for being invited to the Association of American Universities (AAU). President Sasse shared his thanks to Board Chair Hosseini for the creation of the preeminence funding model developed when he was chair of the Board of Governors.

6.0 New Business

There was no new business to come before the committee.

7.0 Adjourn

There being no further discussion, Committee Chair Hosseini adjourned the meeting at 9:36 a.m.



**COMMITTEE ON ACADEMIC, FACULTY
AND STUDENT SUCCESS, PUBLIC RELATIONS AND STRATEGIC
COMMUNICATIONS**

Meeting Minutes

June 8, 2023

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 9:37 a.m.

Time Adjourned: 11:42 a.m.

Committee and Board members present:

Rahul Patel (Board Vice Chair and Committee Chair), David L. Brandon, Richard P. Cole, Christopher T. Corr, Olivia E. Green, James W. Heavener, Morteza "Mori" Hosseini (Board Chair), Daniel T. O'Keefe, Marsha D. Powers, Fred S. Ridley, Danaya C. Wright, Patrick O. Zalupski, and Anita G. Zucker.

Others present:

Ben Sasse, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Scott Angle, Vice President for Agriculture and Natural Resources; Chris Cowen, Senior Vice President and Chief Financial Officer; Melissa Curry, Interim Vice President for Human Resources; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Maria Gutierrez Martin, Interim Vice President for Advancement; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President; David Nelson, Senior Vice President for Health Affairs and President of UF Health; David Norton, Vice President for Research; Steve Orlando, Interim Vice President for Strategic Communications and Marketing; Mary Parker, Vice President for Enrollment Management and Associate Provost; Curtis Reynolds, Vice President for Business Affairs; Heather White, Vice President for Student Life; Cathy Lebo, Assistant Provost; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair Rahul Patel welcomed everyone in attendance and called the meeting to order at 9:37 a.m.

2.0 Verification of Quorum

Provost Joseph Glover verified a quorum with all members present.

3.0 Review and Approval of Minutes

Committee Chair Patel asked for a motion to approve the minutes from the March 16, 2023 Committee Meeting and the May 10, 2023 Committee Pre-Meeting, which was made by Trustee Cole and seconded by Trustee O’Keefe. Committee Chair Patel asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

4.0 Action Items

AFSSPRSC1 Tenure Upon Hire

Committee Chair Patel stated that the file review on the Tenure Upon Hire cases was not complete. He noted there would be a review of the files and then a special board meeting would be scheduled within the next 30 days to take action on this item.

AFSSPRSC2 Annual Tenure Awards

Provost Glover indicated that this is an annual report that goes through the University’s process, which includes being recommended by the Department Chair which then goes to a College review committee, and then a review from the Dean for a recommendation to the Academic Personnel Board, Provost, and the President. President Sasse stated that since he arrived in the middle of the process, he will defer to the current process and supports the cases that are being recommended for tenure and permanent status. He will be reviewing the process and making recommendations.

Committee Chair Patel asked for any questions or further discussion. He then asked for a motion to approve Action Item AFSSPRSC2 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Zucker, and second which was made by Trustee Wright. Committee Chair Patel asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSSPRSC3 New Degrees

Provost Glover stated there are 3 new degrees proposed for consideration: 1. Master of Science in Urban Analytics in the College of Design, Construction and Planning, 2. Master of Science in Artificial Intelligence Systems in the Herbert Wertheim College of Engineering, and 3. Master of Science in Genetics and Genomics in the colleges of Agriculture and Life Sciences, Liberal Arts and Sciences and Medicine.

Committee Chair Patel asked for any questions or further discussion. He then asked for a motion to approve Action Item AFSSPRSC3 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Zucker, and second which was made by Trustee Wright. Committee Chair Patel asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSSPRSC4 Degree Program Termination

Provost Glover indicated that the College of the Arts is requesting to terminate the Bachelor of Arts in Art Education. This program was replaced with a certificate that will fulfill the needs of the students wishing to teach art in the K-12 setting. The last student graduated in 2022, so no students would be impacted.

Committee Chair Patel asked for any questions or further discussion. He then asked for a motion to approve Action Item AFSSPRSC4 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee O’Keefe, and second which was made by Trustee Wright. Committee Chair Patel asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSSPRSC5 Degree Program Changes

Provost Glover indicated that the College of Journalism and Communications is requesting to reduce the number of credit hours from 124 to 120 for the following degrees: 1. B.S. in Media Production, Management and Technology Specializations: Digital Film and Television Production, Management and Strategy, and Media and Society, 2. B.S. in Journalism and Sports Media, 3. B.S. in Advertising Specializations: Persuasive Messaging and Agency, and 4. B.S. in Public Relations.

The Accrediting Council on Education in Journalism and Mass Communications rescinded the stipulation on the number of credit hours that students needed to take outside the college and the extra four hours is no longer necessary due to the students being allowed to take over 50 credit hours within the college. Trustee Wright stated that the Accrediting Council removed an obligation for courses that were not related to the subject.

Committee Chair Patel asked for any questions or further discussion. He then asked for a motion to approve Action Item AFSSPRSC5 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Zucker, and second which was made by Trustee Wright. Committee Chair Patel asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

5.0 Discussion Items

5.1 Admissions Update

Vice President for Enrollment Management and Associate Provost Mary Parker provided updates on the incoming class for Fall 2027 and on scholarships.

VP Parker stated there is a confirmed class of 7,000 committed freshmen as of May 1, 2023. She indicated we received the most ever Honors applications with over 14,000 applications. She noted there was also an increase in the quality of Honors applications and in those who accepted. She shared Enrollment Management held the first Honors Yield event at the Harn Museum with high attendance and Provost Glover provided the address.

VP Parker emphasized that scholarships matter, especially need and merit based, and how we leverage them. We need to think about the timing of scholarship awards. For the freshmen class, the university awards scholarships when the admissions decisions are released which helps inform the students decision to attend UF. She indicated she has been working with the UF Foundation on the new Scholarship Universe software that will improve the student and end user experience. It will streamline the process so that students and colleges will know what scholarships are available and have been awarded. The goal is to have it fully implemented to

campus within the next year. President Sasse noted the Strategic Enrollment Taskforce is looking at this and welcomes any suggestions.

Board Chair Hosseini inquired about decisions for transfer students. VP Parker indicated that Enrollment Management processes the applications, but that the colleges make the decisions and notify the students. Board Chair Hosseini asked Committee Chair Patel to come up with a uniform deadline for transfer students to get timely decisions (by the end of June/end of May). He asked the Committee to then work with the President to create a plan to put into place for next year. Committee Chair Patel agreed.

Trustee O'Keefe thanked VP Parker for her proactive leadership.

5.2 Faculty Senate Update

Trustee and Faculty Senate Chair Danaya Wright thanked Board Chair Hosseini and members of the Board and Board staff for welcoming her and all the work that is involved with the annual transition of the Faculty Senate Chair. She noted the faculty appreciate the opportunity to share their voice on the Board.

Trustee Wright reviewed some of her initiatives for her term, including post-tenure review. She stated the regulation and policy should be carefully crafted and post-tenure review should be based on objective criteria regarding merit. Faculty need to have confidence in the system put into place. She noted ~40% of faculty time is managing administrative tasks and compliance.

Trustee Wright requested consideration of a task force on Academic Integrity be formed due to the increase in ChatGPT, remote, and hybrid learning options that are available to students. She asked the faculty to be leveraged more during legislative session and earlier in the process. She indicated there should be adequate faculty friendly single stall bathrooms in every building. Finally, Trustee Wright stated the Faculty Senate Task Force on Shared Governance would soon release their report that addresses improving governance in the colleges and departments.

President Sasse welcomed Trustee Wright and indicated that he strongly agreed with 3 of the big themes in her comments. He indicated that we have an obligation to implement post-tenure review and to clarify for the world that post-tenure review has nothing to do with politics and everything to do with rigor, excellence and serving our students and delivering more relevant translational research. Next, he stated that post-tenure review would be an opportunity to review our systems and levels of review. The faculty is the foundation of a great university past and future. Finally, he stated the availability of assessment and tools related to academic integrity is critical. They will have an opportunity to discuss.

Board Chair Hosseini agreed post-tenure review is based on merit, not political views. He believes in academic integrity and agrees it should be reviewed. Trustee Wright indicated that the faculty are hearing in the news that tenure is going away, and faculty need to hear from the Board that tenure is important. Board Chair Hosseini stated he is a believer in tenure.

5.3 Student Body President Update

Trustee and Student Body President Olivia Green provided an update on the projects that she will be focusing on during her term, which include Community Building, Gator Needs, and Student Organizations. She indicated that she will also continuing the past initiative of the previous administration with the Whole Gator App.

5.5 Student Life Update

Vice President for Student Life Heather White provided an update on the Disability Resource Center (DRC), including what will be provided for the students and noted the number registered with DRC for assistance. She emphasized these students need to have the same standards as every other student on campus.

VP White indicated that the DRC is currently located in a Residence Hall-Reed Hall. She noted that the students support a free-standing DRC. The Capital Improvement Trust Fund (CITF) money will be used to help create this stand-alone facility. The proposed new DRC location is the old Infirmary lot. This will be the first free-standing disability center across our peer institutions, top private, top 10 public, SEC, and SUS. The DRC will allow for a testing center which the University does not currently have. The University currently has the \$12.5M of CITF monies and the students are additionally investing \$250K into the testing center. The additional funds needed would be approximately \$16M.

Board Chair Hosseini indicated that there are two requirements for building a new building: 1. the President needs to approve and 2. the Board of Trustees needs to approve. Vice President Reynolds indicated that the DRC potential building site is in the Campus Master Plan, which was approved by the previous president. Board Chair Hosseini reiterated no new buildings will be built until after the current president and the Board of Trustees have reviewed all sites.

Trustee Brandon noted a design firm has already been selected as part of the original technical review committee and president review process. Board Chair Hosseini requested all project information be sent to President Sasse for review. If it meets with his approval, then we will review the design firm to see if they have the capacity to do the new design. If they do not, it will go back to the technical review committee.

Trustee Zucker shared her congratulations and appreciation for the DRC for our students. She hopes that we can work to increase the number of students to staff ratio. Board Chair Hosseini stated that the Board absolutely believes in the DRC and added Trustee Cole did a great job working with them. Trustee Wright applauded VP White's office and all the work the DRC does. She indicated that accommodations have led to administering exams in a very different way for faculty, whether it be in different places or remote exams.

The committee adjourned for a break at 10:55 a.m. and came back into session at 11:10 a.m.

6.0 New Business

Committee Chair Patel indicated a number of the Trustees may have seen in the news that the U.S. News & World Report has recently made some changes in their ranking criteria. He asked

Assistant Provost Cathy Lebo to provide an update so the Board is aware of how rankings will be impacted.

AP Lebo noted the U.S. News & World Report announced they are going to drop four variables from the undergraduate rankings and nine additional variables are under review. The four variables being dropped are: 1. Alumni giving, 2. faculty degrees, 3. class size, and 4. high school class rank.

Board Chair Hosseini stated that AP Lebo has done an amazing job dealing with all the changes and expressed his appreciation. President Sasse echoed the Board Chairman's comments and stated that she has been a treasure and thanked her for all her work.

Committee Chair Patel stated that he has been discussing with VP Parker what students focus on when deciding where to go to college. The conversations indicated that students do focus on the rankings. President Sasse indicated that we need to manage the reputational issues.

7.0 Adjourn

There being no further discussion, Committee Chair Patel adjourned the meeting at 11:42 a.m.



**COMMITTEE ON FINANCE, STRATEGIC PLANNING
AND PERFORMANCE METRICS**

Meeting Minutes

June 8, 2023

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 11:43 a.m.

Time Adjourned: 2:00 p.m.

Committee and Board members present:

Marsha D. Powers (Committee Chair), David L. Brandon, Richard P. Cole, Christopher T. Corr, Olivia E. Green, James W. Heavener, Morteza "Mori" Hosseini (Board Chair), Daniel T. O'Keefe, Rahul Patel (Board Vice Chair), Fred S. Ridley, Danaya C. Wright, Patrick O. Zalupski, and Anita G. Zucker.

Others present:

Ben Sasse, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; J. Scott Angle, Vice President for Agriculture and Natural Resources; Chris Cowen, Senior Vice President and Chief Financial Officer; Melissa Curry, Interim Vice President for Human Resources; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Maria Gutierrez Martin, Interim Vice President for Advancement; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President; David Nelson, Senior Vice President for Health Affairs and President of UF Health; David Norton, Vice President for Research; Steve Orlando, Interim, Vice President for Strategic Communications and Marketing; Mary Parker, Vice President for Enrollment Management and Associate Provost; Curtis Reynolds, Vice President for Business Affairs; Heather White, Vice President for Student Life; William Reeser, Chief Investment Officer of UFICO; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair Marsha D. Powers welcomed everyone in attendance and called the meeting to order at 11:43 a.m.

2.0 Verification of Quorum

Senior Vice President and Chief Financial Officer Chris Cowen verified a quorum with all members present.

3.0 Review and Approval of Minutes

Committee Chair Powers asked for a motion to approve the minutes of the March 16, 2023 Committee Meeting and May 9, 2023 Committee Pre-meeting, which was made by Trustee Ridley, and a second, which was made by Trustee Corr. Committee Chair Powers asked for further discussion, and then asked for all in favor of the motion and any opposed and the motion was approved unanimously.

4.0 Action Items

FSPPM1 Preliminary Operating Budget FY24

Senior Vice President Cowen began the discussion by reminding the Board that this is his final meeting. He then provided a high-level overview of the preliminary operating budget explaining that FY24 preliminary budget is underway and will be presented to the Board of Governors in June for approval. He noted that the numbers being presented are preliminary and will be updated as more specifics become available. He provided an update of the budget comparison to previous years and highlighted notable changes from last year's budget, including a bottom-line surplus of \$57M.

SVP Cowen provided a breakdown of supplemental appropriations, noting the state increased its operating appropriations to UF by approximately 10%, which included an incremental \$130 million in operating support. He expressed the need to allocate the money to important priorities. He indicated that ~\$7M will be allocated to prior commitments, a portion will be retained for institutional priorities, and the remainder will be provided to colleges as block grants to pay expenses and provide additional funds. Additionally, SVP Cowen noted that a percentage will be retained for competitive requests with periodic updates regarding progress required.

SVP Cowen shared updates on the Direct Support Organizations (DSOs) and Affiliates budgets and highlighted significant changes. Board Chair Hosseini noted UF Health Shands Gainesville net margin of 3.5% and questioned the \$30M shortfall from Florida Clinical Practice Association (FCPA), asking where the money will come from to cover the deficit. Senior Vice President for Health Affairs David Nelson provided a brief organizational breakdown and stated that the deficit could be paid out of the hospitals cash on hand. There was a discussion about the hospitals costs and services and the need to look at the operational aspect of business to gain a greater understanding of cashflow and financial performance. SVP Nelson indicated they have a consultant helping to do a review. Board Chair Hosseini added UF Health will present at the September Board Retreat regarding this information. He also congratulated SVP Nelson on UF Health's National Cancer Institute (NCI) designation. President Sasse noted distinctions to be made: 1. health care delivery vs. safety net/cross subsidiaries, 2. inpatient, ambulatory, geography, and 3. Shands Gainesville is healthy, all others are subsidized by it.

SVP Cowen briefly discussed the Budget Enhancement Enactment Committee and the efforts being made towards navigating the current fiscal environment.

Committee Chair Powers asked for a motion to approve Action Item FSPPM1 which was made by Trustee Brandon, and a second, which was made by Trustee Patel for recommendation to the Board for its approval on the Consent Agenda. Committee Chair Powers asked for further

discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Committee Chair Powers expressed the need to be diligent in how the increased appropriations are spent and thanked Board Chair Hosseini for his work with the state to obtain more funding. President Sasse agreed and reiterated the need to be good stewards of the money and show how it was spent.

FSPPM2 Estimated Direct Support Organization Use of University Resources for FY24

Senior Vice President Cowen provided an overview of changes to the estimated Direct Support Organization (DSO) use for University resources for FY24. Each June the Board is asked to approve estimated use of University resources for 13 active DSOs the following year. He noted that it is similar to what was approved last year. Of the 13 reviewed, the vast majority of University Resources are being used by the University of Florida Foundation (UFF) and the University Athletic Association (UAA). President Sasse noted that Director of Athletics Scott Strickin was not at the meeting, but is open to any questions regarding the UAA.

Committee Chair Powers asked for a motion to approve Action Item FSPPM2 which was made by Trustee Brandon, and a second, which was made by Trustee Patel for recommendation to the Board for its approval on the Consent Agenda. Committee Chair Powers asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

FSPPM3 Enterprise Resource Planning Vendor Software Selection

Board Chair Hosseini thanked SVP Cowen and Vice President and Chief Information Officer Elias Eldayrie for their work on the Enterprise Resource Planning (ERP) project. He noted that the requested approval for \$67M for Workday went through the technical committee and they were selected. This will be a game changer for the University and will set up the University for the long term. Trustee Ridley asked to recuse himself from the vote, as he has a conflict since - he sits on the Workday CEO Advisory Board.

SVP Cowen expressed his gratitude for VP Eldayrie's work on the project. He then provided a breakdown of cost and noted the final contract price was negotiated down by ~\$15.6M since the initial pricing proposal. He indicated that it is the lowest publicly known negotiated price in higher education (UCF, Arizona State, among others). He added that this contract is only for finance and human capital management modules, but embedded in the contract is the possibility to include an implementation for modules for student services and hospitals in the future with price holds. SVP Cowen provided next steps and the implementation target date of July 2024.

Board Chair Hosseini asked SVP Cowen to provide the Board with a breakdown of the total cost. SVP Cowen explained that the Workday portion is \$67M, but there will be additional costs for implementation and University personnel costs, totaling \$167M for two modules over 15 years.

Committee Chair Powers asked for a motion to approve Action Item FSPPM3 which was made by Board Chair Hosseini, and a second, which was made by Trustee Patel for recommendation to

the Board for its approval on the Consent Agenda. Committee Chair Powers asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

FSPPM4 Proposal for Bridge Funding

Senior Vice President Cowen stated that there is a constant need to fund capital projects, but most major capital gifts are paid over multiple years with a pledge schedule and no cash on hand to complete the project. He explained that under state law, the University lacks the ability to acquire a line of credit, but JP Morgan provided a proposal to establish bridge financing that complies with current Florida statutes and Board of Governors guidelines. SVP Cowen presented the draft term sheet and provided a breakdown of terms and guidelines. He noted this will help us be accountable.

Trustee Zalupski asked for clarification on individual notes, to which SVP Cowen explained each will be a University of Florida obligation with no connection to the donor. Trustee Corr asked for clarification on the accordion feature. SVP Cowen explained that we can ask for an initial \$30M then go back and ask for up to an additional \$70M, totaling \$100M. President Sasse expressed his gratitude for SVP Cowen's and others work on this. Trustee Ridley added this is a very creative funding solution. Trustee Brandon expressed thanks to SVP Cowen, Associate Vice President for Enterprise Projects and Senior Counsel Colt Little, and retired Board Vice Chair and FSPPM Committee Chair Tom Kuntz for their work on this project. Board Chair Hosseini expressed his thanks to SVP Cowen.

Committee Chair Powers asked for a motion to approve Action Item FSPPM4 which was made by Board Chair Hosseini, and a second, which was made by Trustee Ridley for recommendation to the Board as a Non-Consent Agenda action. The Committee Chair asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

5.0 Discussion Items

5.1 CFO Report

Senior Vice President Cowen provided a brief overview of the CFO Report.

5.2 Quarterly Financials

Senior Vice President Cowen provided an update on the University's financials for the third quarter. He noted that the Gainesville Practice Plan is projected to end the fiscal year at -\$35M, with work being done to decrease the deficit down to -\$18M. He indicated that due to the deficit, FCPA will violate its TD Bank bond covenant for FY23, but they are requesting a waiver.

Committee Chair Powers suggested a one-hour break for lunch and the Committee reconvened at 1:45pm.

Upon return from lunch, Senior Vice President Cowen continued the discussion by briefly revisiting the quarterly financials. He provided an update on bond ratings and indicated that the University's ratings are Aa1/AA/AA+. He noted that two bonds were issued recently including

Student Activity Refunding and Dormitory Revenue Refunding. SVP Cowen highlighted credit rating comments, specifically the challenges recognized.

5.3 UFICO Update

Chief Investment Officer of UFICO Bill Reeser provided an update of the UF Operating portfolio. He reviewed changes to the payout structure and noted the changes have increased return and improved liquidity. CIO Reeser provided an overview of the asset allocation and working capital yield for the Operating and Endowment portfolios. He noted from a performance perspective, the university is underperforming for a trailing 1-year period, but still ahead of benchmarks for 3, 5, and 10 years. He noted changes to the UF Investment Policy statement made to align with state guidelines. He finished his presentation by providing a financial recap of the Endowment portfolio.

6.0 New Business

There was no new business to come before the committee.

7.0 Adjourn

There being no further discussion, Committee Chair Powers adjourned the meeting at 2:00 p.m.



COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS

Meeting Minutes

June 8, 2023

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 2:00 p.m.

Time Adjourned: 3:43 p.m.

Committee and Board members present:

David L. Brandon (Committee Chair), Richard P. Cole, Christopher T. Corr, Olivia E. Green, James W. Heavener, Morteza "Mori" Hosseini (Board Chair), Daniel T. O'Keefe, Rahul Patel (Board Vice Chair), Marsha D. Powers, Fred S. Ridley, Danaya C. Wright, Patrick O. Zalupski, and Anita G. Zucker.

Others present:

Ben Sasse, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; J. Scott Angle, Vice President for Agriculture and Natural Resources; Chris Cowen, Senior Vice President and Chief Financial Officer; Melissa Curry, Interim Vice President for Human Resources; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Maria Gutierrez Martin, Interim Vice President for Advancement; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President; David Nelson, Senior Vice President for Health Affairs and President of UF Health; David Norton, Vice President for Research; Steve Orlando, Interim Vice President for Strategic Communications and Marketing; Mary Parker, Vice President for Enrollment Management and Associate Provost; Curtis Reynolds, Vice President for Business Affairs; Heather White, Vice President for Student Life; Carrie Bush, Chief of Staff for Chief Operating Officer; Colt Little, Associate Vice President for Enterprise Projects and Senior Counsel; Linda Stump-Kurnick, Chief of UF Police Department; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair David L. Brandon welcomed everyone in attendance and called the meeting to order at 2:00 p.m.

2.0 Verification of Quorum

Vice President Curtis Reynolds verified a quorum with all members present.

3.0 Review and Approval of Minutes

Committee Chair Brandon asked for a motion to approve the minutes of the March 16, 2023 Committee Meeting and the May 10, 2023 Committee Pre-Meeting, which was made by Trustee

Zucker, and a second, which was made by Trustee O’Keefe. The Committee Chair asked for further discussion, and then asked for all in favor of the motion and any opposed and the motion was approved unanimously.

4.0 Action Items

FCI1 Construction Projects Budget Amendment

Vice President Reynolds provided an overview of the current Construction Projects Report along with a request for budget amendment of \$2.6M for the Data Science and Information Technology Building, increasing the total ratified budget to \$153M.

Committee Chair Brandon asked for a motion to approve Action Item FCI1, which was made by Trustee O’Keefe, and a second, which was made by Trustee Zucker for recommendation to the Board for its approval on the Consent Agenda. Committee Chair Brandon asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

FCI2 Parking Fee Restructure for FY24

This action item was removed as there were no permit prices included for the Trustees to approve. Vice President Reynolds was asked to bring this action item back to the Board with permit prices.

FCI3 Center for Applied Artificial Intelligence

Board Chair Hosseini asked this Center to be presented as all building projects must come forward to the Board. This item was presented as a part of the legislative budget request at a previous meeting, but not presented individually to the Board. Senior Vice President Scott Angle presented the Center for Applied Artificial Intelligence at the UF/IFAS Gulf Coast Research and Education Center. The Center is located east of Tampa and currently consists of 473 acres, 34 buildings and 283K gross square feet of built space staffed by 19 tenure-track faculty from various UF/IFAS departments including AI hires. The new 35K gross square feet set of buildings will contain an AI hub for research, development and training; extension and training; purpose-designed spaces including machine/fabrication room, engineering labs, training center, collaboration and graduate student space, and dormitory for 16 graduate students. He shared the importance of the Center, noting almost all food production depends on low-cost foreign labor and robotics powered by AI are the workforce solution. AI can drive automated harvesting, significantly reduce water use by using Smart Irrigation Technology, and detect disease and apply remedies and nutrient applications precisely.

Vice President Curtis Reynolds requested this item be included in the preliminary 2024-2025 Fixed Capital Outlay Legislative Budget Request (FCI4). The legislature funded \$10M for the Center. Board Chair Hosseini asked if the current amount requested was enough as they will need to go back to the legislature to ask for more funding to complete the Center. The number on the PECO list was updated to \$14M. Board Chair Hosseini asked SVP Angle to look at the other costs associated with the Center and confirm the total amount. All agreed they would request up to, and not exceed, \$30M. SVP Angle will share that information with the president and board chair, and they will have the authority to include on the PECO list.

Committee Chair Brandon asked for a motion to approve Action Item FCI3 with the agreement SVP Angle would go back to the Board Chair and President and provide additional information and cost not to exceed \$30M which was made by Board Chair Hosseini, and a second, which was made by Trustee O’Keefe for recommendation to the Board for its approval on the Consent Agenda. Committee Chair Brandon asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

FCI4 Fixed Capital Outlay Legislative Budget Request for FY25

Vice President Curtis Reynolds reviewed the fixed capital outlay legislative budget request for FY25. He noted the change made in action item FCI3. In addition, he added the testing center should be included. The Committee is also asked to recommend to the Board its approval authorizing the president and board chair to develop and direct the submission of the final approved list that will be submitted to the Board of Governors by the July 1, 2023 deadline.

Committee Chair Brandon asked for a motion to approve Action Item FCI4 which was made by Trustee O’Keefe and a second, which was made by Trustee Ridley for recommendation to the Board for its approval on for recommendation to the Board for its approval on the Consent Agenda. Committee Chair Brandon asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

FCI5 Facilities Spending Plan

Vice President Curtis Reynolds presented the facilities spending plan for fiscal year ending June 30, 2024 that includes ~\$250M in Public Education Capital Outlay (PECO) and ~\$7M in Campus Improvement Trust Fund (CITF) projects. The Board of Governors requires the spending plan for CITF projects. The Governor has still not signed the budget. Board Chair Hosseini noted the Whitney Lab for Biosciences was increased because they are looking at additional land around it. He asked President Sasse to review the Music Building and Dental Science Building in detail. Board Chair Hosseini asked the Board to approve authority be delegated to the president and board chair about the future direction of the Dental Science Building.

Committee Chair Brandon asked for a motion to approve Action Item FCI5 which was made by Board Chair Hosseini and a second, which was made by Trustee O’Keefe for recommendation to the Board for its approval on the Consent Agenda. Committee Chair Brandon asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Committee Chair Brandon asked for a motion to approve delegation authority of the Dental Science Building to the president and board chair, which was made by Trustee O’Keefe and a second, which was made by Trustee Ridley. Committee Chair Brandon asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

FCI6 Energy Agreement

Associate Vice President for Enterprise Projects and Senior Counsel Colt Little presented the Energy Agreement Term Sheet and authorization for the University President or his designee(s)

to negotiate, finalize, and execute a definitive agreement between the University and Duke Energy Florida, LLC (DEF). Mr. Little provided background regarding the action item. Presently, Duke Energy Florida, LLC (DEF) owns and operates a co-generation plant on the University's campus to provide for the entirety of UF's steam needs. The Plant also produces electricity as a coincidental product of the Plant's steam generation. The University does not receive a dedicated supply of electricity directly from the Plant; rather, the Plant's electricity goes back on to DEF's broader grid from which the University purchases its electricity at the regulated rates as a typical institutional customer. The purchase and sale of steam from the Plant is governed by an existing agreement between the University and DEF, but DEF's obligation to operate the Plant under the Existing Agreement will cease on October 1, 2027. As a result of DEF's originally stated intention to decommission the Plant after October 1, 2027, the Board of Trustees, at its June 11, 2021 meeting, approved the University's pursuit of a public-private partnership ("P3") as a means of securing an alternative source of campus steam. The University then conducted a competitive solicitation process seeking proposals from qualified developers to engage in a P3 project for a new campus thermal energy plant. However, due to several intervening factors (rising interest rates, inflation, conflicts, etc.) which combined to make any such P3 project considerably more expensive than anticipated. Goldman Sachs initial projected construction costs were \$250-300M, then changed to \$500M and then \$750M. At that time, the University then sought out other options. Duke Energy shifted its position and offered to extend the Existing Agreement for the provision of steam via the Plant by 15 years with at least one, and possibly two (to be negotiated), University options to extend by an additional 7 years each.

Terms include:

- DEF will install, own, operate and maintain new back-up boilers to both provide more reliable steam service to the University and generate additional electricity for the wider grid (removing the University's existing burden of owning and maintaining its own boilers).
- The University will continue to purchase (i) electricity from DEF as a retail customer, but at a transmission-level tariff rate, which is a significant discount off the prior rate, and (ii) steam at a price fixed by the existing formula, including the existing annual \$1M discount.
- DEF will provide up to \$100,000 towards site improvements in connection with its installation of the boilers and expanded Plant footprint.
- DEF is committed to continue to support the University through research grants, scholarships, and sponsorships.

Board Chair Hosseini thanked AVP Little and others involved. Senior Vice President and Chief Financial Officer Chris Cowen noted the other incentives included are good for the university. Committee Chair Brandon noted we ended up with the best-case outcome with great savings.

Committee Chair Brandon asked for a motion to approve Action Item FCI6 which was made by Board Chair Hosseini and a second, which was made by Trustee Zucker for recommendation to the Board for its approval on the Consent Agenda to be taken up separately from the rest of action items. Committee Chair Brandon asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

5.0 Discussion Items

5.1 Housing Update

Committee Chair Brandon welcomed Carrie Bush, Chief of Staff for the Chief Operating Office to present an update on housing. He reminded the Committee that the Board Chair charged them with looking at housing and facilities services efficiencies last year. Dr. Bush shared the offices of Business Affairs (Facilities) and Student Life (Housing) have been working together to identify areas for efficiencies. Highlighted areas include staff positions and vacancies, service contracts, shared management system, consolidated warehouse/inventory services, shared facilities management, and custodial services. The offices will pilot some of these suggested integrations and implement others now. They are currently working on an MOU regarding all highlighted areas between the offices to guide next steps including a potential strategic management fund. The goal is to have all suggested efficiencies in effect by July 2024. SVP Cowen noted the need to track these cost saving dollars under one strategic framework. Committee Chair Brandon noted they will need direction from the president regarding student housing buildings. Provost Joe Glover asked if a financial analysis had been completed so that Student Life is left whole, should monies be moved as suggested. He does not want an inadvertent whole in their budget. Committee Chair Brandon confirmed any savings go back into Student Life buildings and \$250K would go back into grounds positions (Facility Services will now pay and stop charging Housing for grounds). VP White noted three points 1. Finances – Housing should not spend more than what they are spending now in facilities and custodial services, 2. Quality in Residence Halls needs to be the same or be better, and 3. Culture – the Housing team has focused on the student experience at a very high level. VP Reynolds agreed and stated the intent was to maintain those components and that the Housing budget remains whole. Board Chair Hosseini wants to expand the student surveys. We need to review them each semester and continue to measure ourselves, information is important. He asked the president to look further into this topic. President Sasse noted this will be a part of the strategic planning process. He added 1. Data is needed with all students including the least engaged on campus 2. Are 8600 beds adequate for 36K undergraduates? Do we aspire to have all freshman and sophomores live on campus, if so, how do we finance it? 3. More hybrid modalities – online, study abroad, internships, externships, cohorts based not always on co-locality, more modularity, flexibility, pilot programs.

5.2 Campus Construction Update

Vice President Curtis Reynolds began with a brief video of project updates. He provided an overview of the major projects and asked the Board to accept the report. Committee Chair Brandon requested a motion to accept the report, which was made by Trustee O’Keefe and a second, which was made by Board Chair Hosseini. All were in favor.

5.3 Campus Safety Plan Update

Vice President Curtis Reynolds and UF Police Department Chief Linda Stump-Kurnick provided a progress update on campus safety, including license plate readers, cameras, blue lights, Gator One card mobile credentialing, the Secure in Place project, the new Public Safety Building, Integrated Operations Center, and use of AI with existing systems. Recurring funding is needed. Trustee Cole asked when the replacement of the 541 campus lighting fixtures will be completed. VP Reynolds noted that more than 2,000 lights have been updated to LED to date and the rest will be complete when funding is allocated. Chief Stump-Kurnick shared crime statistics.

6.0 New Business

There was no new business to come before the committee.

7.0 Adjourn

There being no further discussion, Committee Chair Brandon adjourned the meeting at 3:43 p.m.



BOARD MEETING MINUTES

June 8, 2023

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 4:08 p.m.

Time Adjourned: 4:35 p.m.

Board members present:

Morteza "Mori" Hosseini (Board Chair), David L. Brandon, Richard P. Cole, Christopher T. Corr, Olivia E. Green, James W. Heavener, Daniel T. O'Keefe, Rahul Patel (Board Vice Chair), Marsha D. Powers, Fred S. Ridley, Danaya C. Wright, Patrick O. Zalupski, and Anita G. Zucker.

Others present:

Ben Sasse, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Scott Angle, Senior Vice President for Agriculture and Natural Resources; Chris Cowen, Senior Vice President and Chief Financial Officer; Melissa Curry, Interim Vice President for Human Resources; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Maria Gutierrez Martin, Interim Vice President for Advancement; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President; David Nelson, Senior Vice President for Health Affairs and President of UF Health; David Norton, Vice President for Research; Steve Orlando, Interim Vice President for Strategic Communications and Marketing; Mary Parker, Vice President for Enrollment Management and Associate Provost; Curtis Reynolds, Vice President for Business Affairs; Heather White, Vice President of Student Life; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Board Chairman Mori Hosseini welcomed everyone in attendance and called the meeting to order at 4:08 p.m.

2.0 Verification of Quorum

Vice President and University Secretary Mark Kaplan verified a quorum, and all Board members were present.

3.0 Recognitions

Board Chairman Hosseini recognized Retired Trustee Lauren Lemasters, Senior Vice President and Chief Financial Officer Chris Cowen, and Provost Joseph Glover. Resolutions honoring each of them were read into the record at the meeting.

4.0 Public Comment

Vice President and General Counsel Amy Hass informed the Board no members of the public signed up to speak.

5.0 Action Items (Consent)

Board of Trustees Minutes

Board Chairman Hosseini asked if there were any additions or corrections to the minutes. Hearing none, he asked for a motion to approve the meeting minutes from March 17, 2023, April 17, 2023, and May 15, 2023, which was made by Trustee Brandon and seconded by Trustee O'Keefe. Board Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Board Chairman Hosseini stated there are 19 action items on the consent agenda for five committees. The action items were taken up by committee, except action item FSPPM4 which was taken up individually.

Committee on Academic, Faculty, Student Success, Public Relations and Strategic Communications (AFSSPRSC)

The Board Chairman noted AFSSPRSC1 was removed during the AFSSPRSC Committee meeting earlier that day, so it will not be included in this committee's consent agenda.

The Board Chairman asked for a motion to approve Action Items AFSSPRSC2, AFSSPRSC3, AFSSPRSC4, and AFSSPRSC5, which was made by Trustee Wright and seconded by Trustee Ridley. Board Chairman Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Committee Audit and Compliance (AC)

The Board Chairman asked for a motion to approve Action Item AC1, which was made by Trustee O'Keefe and seconded by Trustee Brandon. Board Chairman Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Committee on Facilities and Capital Investments (FCI)

The Board Chairman noted FCI2 was removed during the FCI Committee meeting earlier that day, so it will not be included in this committee's consent agenda.

The Board Chairman asked for a motion to approve Action Items FCI1, FCI3, FCI4, FCI5, and FCI6, which was made by Trustee Powers and seconded by Trustee Zalupski. Board Chairman Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Committee on Finance, Strategic Planning and Performance Metrics (FSPPM)

The Board Chairman noted that Trustee Ridley would abstain from voting on FSPPM3 as noted during the FSPPM Committee meeting earlier that day and FSPPM4 would be taken up individually.

The Board Chairman asked for a motion to approve Action Items FSPPM1, FSPPM2, and FSPPM3, which was made by Trustee Brandon and seconded by Trustee Powers. Board Chairman Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

The Board Chairman asked for a motion to approve Action Item FSPPM4, which was made by Trustee Brandon and seconded by Trustee Cole. Board Chairman Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Committee on Governance, Government Relations and Internal Affairs (GGRIA)

The Board Chairman asked for a motion to approve Action Items GGRIA1, GGRIA2, and GGRIA3, which was made by Trustee Cole and seconded by Trustee Patel. Board Chairman Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

6.0 President's Report

President Sasse highlighted there will be several personnel announcements in the next 10-12 days. He shared that the retirement celebration for Provost Glover will be held on June 28, 2023 and a celebration for SVP Cowen will also occur on a separate to be determined date. More information on both events is forthcoming. In early August, the university strategic planning process will begin. Noting time constraints, he indicated he will provide a few additional updates at the retreat on Friday.

7.0 New Business

There was no new business to come before the Board.

8.0 Comments by the Chair of the Board

Board Chair Hosseini thanked the trustees and university leaders for all their good work.

9.0 Adjourn

There being no further discussion, Board Chair Hosseini adjourned the meeting at 4:35 p.m.