



**COMMITTEE ON ACADEMIC, FACULTY AND  
STUDENT AFFAIRS & EXPERIENCE**

**Meeting Minutes**

December 6, 2018

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 10:19 a.m.

Time Adjourned: 12:39 p.m.

**Committee and Board members present:**

Jason J. Rosenberg (Committee Chair), David L. Brandon, Ian M. Green, James W. Heavener, Morteza Hosseini (Board Chair), Leonard H. Johnson, Thomas G. Kuntz (Board Vice Chair), Daniel T. O'Keefe, Rahul Patel, Marsha D. Powers, Robert G. Stern, Katherine Vogel Anderson, Anita Zucker.

**Others present:**

W. Kent Fuchs, President; Winfred Phillips, Executive Chief of Staff; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Charlie Lane, Senior Vice President and Chief Operating Officer; Amy Hass, Vice President and General Counsel; Elias Eldayrie, Vice President and Chief Information Officer; Zina Evans, Vice President for Enrollment Management and Associate Provost; Antonio Farias, Chief Diversity Officer and Senior Advisor to the President; Jodi Gentry, Vice President for Human Resources; Edward Jimenez, Chief Executive Officer for UF Health Shands; Mark Kaplan, Vice President for Government and Community Relations; Michael McKee, Vice President and Chief Financial Officer; Thomas Mitchell, Vice President for Advancement; David Nelson, Interim Senior Vice President for Health Affairs and President of UF Health, David Norton, Vice President for Research; David Parrott, Vice President for Student Affairs; Nancy Paton, Vice President for Strategic Communications and Marketing; Jack Payne, Senior Vice President for Agriculture and Natural Resources; Curtis Reynolds, Vice President for Business Affairs and other members of the University community.

**1.0 Verification of Quorum**

Vice President and General Counsel Hass confirmed a quorum with all Committee members present.

**2.0 Call to Order and Welcome**

Committee Chair Rosenberg welcomed everyone in attendance and called the meeting to order at 10:19 a.m.

### **3.0 Review and Approval of Minutes**

Committee Chair Rosenberg asked if there were any additions and/or corrections to the minutes. Hearing none, he asked for a motion to approve the minutes from the June 5 and 7, and September 17, 2018 meetings, which was made by Trustee Johnson and a second by Trustee Kuntz. The motion was approved unanimously.

### **4.0 Action Items**

Committee Chair Rosenberg asked Provost Glover to present the Action Items.

#### **AFSAE1 Tenure Upon Hire**

Provost Glover presented the nomination of Dr. Jessica Kramer, Associate Professor, Department of Occupational Therapy, College of Public Health and Health Professions for the award of tenure upon hire, with the concurrence of the dean of the college.

Committee Chair Rosenberg asked for any further discussion. He then asked for a motion to approve Committee Action Item AFSAE1, which was made by Trustee Johnson, and second which was made by Trustee Green. The motion was approved unanimously.

#### **AFSAE2 Honorary Degree**

The following honorary degrees were recommended by the Honorary Degrees and Distinguished Awards Committee, approved by the Faculty Senate on November 15, 2018, and then by the President on November 19, 2018.

1. Donald M. Berwick, Doctor of Science
2. Walter Isaacson, Doctor of Letters
3. James B. Patterson, Doctor of Education
4. George H. Starke, Doctor of Laws

Committee Chair Rosenberg asked for any further discussion. He then asked for a motion to approve Committee Action Item AFSAE2, which was made by Trustee Brandon, and second which was made by Trustee Green. The motion was approved unanimously.

#### **AFSAE3 Degree Program Termination**

Provost Glover noted that the College of Journalism and Communication is requesting that the Master of Advertising be terminated. The program can be closed without negative impact on students due to the recently revised doctoral program which provides appropriate educational opportunities for professional track students. The Faculty Senate approved the request from the College of Journalism and Communications at its September 27, 2018 meeting.

Committee Chair Rosenberg asked for any further discussion. He then asked for a motion to approve Committee Action Item AFSAE3, which was made by Trustee Johnson, and second which was made by Trustee Green. The motion was approved unanimously.

#### **AFSAE4 Type III Campus**

Provost Glover stated that the College of Pharmacy is seeking approval to reclassify the UF Research and Academic Center at Lake Nona from a Special Purpose Center to a Type III Campus. Due to the Pharm.D. program on the St. Petersburg campus being phased out, the enrollment on the Lake Nona and Gainesville campuses have increased gradually. In Fall 2019, the enrollment will be limited to 280-300 Pharm.D. students. Board of Governors approval is required.

Committee Chair Rosenberg asked for any further discussion. He then asked for a motion to approve Committee Action Item AFSAE4, which was made by Trustee Brandon, and second which was made by Trustee Johnson. The motion was approved unanimously.

#### **AFSAE5 New Degrees**

Provost Glover noted that the proposed Ph.D./M.S. degree in Anatomical Sciences Education will be jointly taught by the Colleges of Medicine and Education. The students will be admitted into the College of Medicine, Department of Anatomy and Cell Biology and the degrees will be granted by the College of Medicine. The proposed online, non-thesis Master of Science program offers the flexibility of three paths of study that are centered on human medical anatomy: (1) education, (2) pre-professional, and (3) biomedical research. The proposed 3-path program will allow students with different goals to pursue additional training beyond their baccalaureate degree. The proposed Ph.D. program is a dissertation-based doctoral program designed to train individuals to become fully qualified educators in all the anatomical disciplines and conduct educational scholarly research for promotion and tenure. The Ph.D./M.S. degree in Anatomical Education was approved by the Curriculum Committee and then by the Faculty Senate at their November 15, 2018 meeting. Board of Governors approval is required.

Committee Chair Rosenberg asked for any further discussion. He then asked for a motion to approve Committee Action Item AFSAE5, which was made by Trustee Johnson, and second which was made by Trustee Brandon. The motion was approved unanimously.

#### **AFSAE6 Removal of Limited Access Program**

The Committee on Academic, Faculty and Student Affairs and Experience is asked to approve the removal of the Limited Access status for the B.A. in Criminology in the College of Liberal Arts and Sciences. Board of Governors approval is required.

Committee Chair Rosenberg asked for any further discussion. He then asked for a motion to approve Committee Action Item AFSAE6, which was made by Trustee Green, and second which was made by Trustee Johnson. The motion was approved unanimously.

### **5.0 Discussion**

Committee Chair Rosenberg turned the Committee's attention to the discussion items.

### **5.1 Admissions Update**

Vice President for Enrollment Management Evans gave an update on admissions. She indicated that the freshman applicants have multiple pathways to enter the UF including summer/fall, spring (Innovation Academy), PACE and UF Online. November 16 was the priority deadline for freshmen applications with a final deadline of March 1. In five years, there have been the following increases:

- Total Applications 39, 215; Applications are up 37.9%
- Likely Pell eligible up 9.8%
- First Generation Students up 34%
- Minority up 27%
- Top 10% up 36%

### **5.2 Faculty Update**

Faculty Senate Chair Vogel Anderson provided an update on the following:

- Academic Policy Council – To include student’s preferred name/pronoun; Disability Resource Center resources for faculty; and the new evaluations system.
- Budget Council – There were discussions regarding sources of funding; availability of the financial transparency portal; and a proposed discussion regarding p-cards.
- Infrastructure Council – There were discussions relating to parking, faculty club, and partnership with University Libraries Committee.
- Research and Scholarship Council – There were discussions regarding Team science; clarification regarding effort reporting and using the Discovery Suite for collaboration.
- Welfare Council – Discussions on mentoring; onboarding of new faculty; and Team science initiative in collaboration with SCORS.
- Advisory Council of Faculty Senates – Last meeting was September 14, 2018, in Sarasota and the next meeting is scheduled for January 11, 2019, in Tallahassee.
- UF Faculty Senate has partnerships with Student Affairs, UF Police Department and Administration. Also, the resolution opposing proposed constitutional amendments 5 and 7.

### **5.3 Student Body President Update**

Student Body President Green provided an update on the accomplishments and initiatives of Student Government (SG), including:

- The Class Councils Agency pairing with the Alumni Association;
- External Affairs Chair Emily Dempsey and Chomp the Vote in the Reitz Union;

- Trustee Green worked with the Provost to secure funding for Library West to be open 24/7 beginning this Fall semester for an additional two years;
- SG partnered with UAA to provide water stations on home football games;
- SG launched a new program with the partnership of the Career Connections Center to support students as they seek career opportunities;
- Student Government Productions and Chomp the Vote kicked off Civic Engagement Week with a Rock-The-Vote concert held on September 7 at Flavet Field. Before the concert, students had the opportunity to register to vote;
- ACCENT Speakers Bureau Chair Greg Wolf brought SNL comedian Jay Pharaoh to campus for a Summer B semester show on July 10. Pharaoh is famous for his impressions of former President Barack Obama, Drake, and Jay-Z;
- Two sell-out shows, October 2 Armando Christian Perez came to campus as a partnership between ACCENT Speakers Bureau and Hispanic Heritage month, on November 6 Aly Raisman spoke to students and the community about her experience as a gold medalist as well as her experiences within the #MeToo movement;
- SG printing network has been expanded to Fifield Hall. This expands the free printing program that allow students to print up to 250 pages each at one of SG's multiple locations;
- SG hosted financial literacy classes using the toolkit called "CashCourse." Themes range from budgeting, financial aid, and scholarships;
- SG has expanded the Kosher & Halal-Friendly Food Options at the six POD markets on campus as well as working with UF Hillel to develop specialized menus at two dining halls for religious holidays as Rosh Hashanah; and
- RecSports implemented capacity counters for the gyms on campus so students now have a more detailed understanding of how full the weight rooms, basketball courts, and other rooms are as they plan their gym trip. In addition, Student Government partnered with RecSports to secure the funding of installing an accessible Boat Launch Ramp at Lake Wauburg North shores.

President Fuchs noted that it's very special to have great leadership by Trustees' Green and Katie Vogel Anderson among that having the Student Government and Faculty Senate as a voting member. There is a legacy of shared governance with Student Government, the Faculty Senate and administration that is unique and special.

#### **5.4 UF Performing Arts Plan for Top 5**

Director of UF Performing Arts Brian Jose presented a plan for the Performing Arts to achieve a Top 5 ranking. UF Performing Arts is leading the national effort to forge the future of university performance arts. UF Performing Arts has 50 performances and 400 programs; and UF is one of the major university presenters. The drive to Top 5 will include:

- Well-rounded graduates to integrate creativity into STEM learning
- Premium on world's greatest artists in coursework and classroom
- \$10 tickets for UF students
- New American canon

He informed the Committee that it will take the following to get to the Top 5:

- 100% student participation
- Up-to-date technology (sound and lighting)
- Mid-size venue (600-seat)
- Facility renovation

Director Jose added the lighting and sound are original to the building and approximately 27 years old. It will take approximately \$4 million to update. Board Chair Hosseini noted that Art is as important as STEM. Committee Chair Rosenberg commented that we, as a Gainesville community, can benefit from UF Performing Arts.

### **5.5 College of the Arts Plan for Top 5**

Onye Ozuzu, newly appointed Dean for College of the Arts introduced herself to the Committee. Dean Ozuzu came to UF from Columbia College Chicago where she served as the dean of the school of Fine and Performing Arts. She also has been presenting Dance workshops since 1997. This is Dean Ozuzu 128<sup>th</sup> day as UF Dean. She briefly explained why she chose UF. She recognized the growth, vision, drive of preeminence, and the resources. The highlights of her presentation for the College of the Arts drive for Top 5 included:

- Faculty Resources
- Student Experiences
- Arts as catalyst
- Art and health
- Art and design technology
- Art and social change

Dean Ozuzu discussed several challenges including facility upgrades and collaborative flex space.

### **5.6 Student Experience Update**

Provost Glover provided a presentation on the GATOR360 Lobby Management System. As part of the campus-wide efforts to modernize student information and support systems, the mainframe-based lobby management system utilized by advising office was slated for replacement. This system is to enhance the customer experience and measure customer satisfaction. Provost Glover turned the information item over for further

discussion to Vice President Eldayrie. Vice President Eldayrie informed the Committee that work began in 2018 to develop a solution. The investment in technology to help facilitate and modernize student progress is a part of the investment customer relations tool. By January 2019, over 20 advising offices will be using the new system. Those offices include over 200 advisors across 11 colleges. Since November 30, 2018, over 41,500 advising sessions has been handled serving nearly 20,000 students.

Board Chair Hosseini asked that the system send the student a 3-4 question survey immediately after an appointment. He asked if there was a way to go online and check academic advising customer surveys from year to year to see the progress. Vice President Eldayrie indicated there is a way. Trustee Green asked for the average response rate on emails. Vice President Eldayrie said he will get back to him. Trustee Kuntz asked if any other universities were doing this. Provost Glover said they have not yet benchmarked. Trustee Patel asked for information on how many people respond to surveys. Vice President Parrott stated that he would provide that information to him. Trustee Patel asked if the students that are being recruited are given a survey about the recruiting process.

#### **5.7 Degree Change: B.A. in Visual Art Studios to B.A. in Art**

Provost Glover noted that the current name Visual Art Studios is confusing to students; additionally, it would be better to align the BA degree name with that used by peer institutions. In addition to clearing up confusion as to the content of the degree, a BA in Art parallels the BFA in Art designation and creates better communication between the BFA and BA Students.

#### **5.8 Centers/Institutes**

Provost Glover indicated that information was provided regarding the new centers that have been created and the center name changes that have taken place. They do not require Board action but were presented for information.

**5.8.1 New Institute: Thompson Institute for Earth Systems (Florida Museum of Natural History)** – The mission of the Thompson Institute is to advance the communication of current earth systems resulting in better informed citizens of Florida, and beyond.

**5.8.2 New Center: Center for Arthropod Management Technologies (IFAS)** – The Center for Arthropod Management Technologies is a National Science foundation Industry/University Cooperative Research Center, with center research driven by the needs of the marketplace for practical management solutions.

**5.8.3 Name Change: Hypertension Center to Center for Integrative Cardiovascular and Metabolic Diseases** – The hypertension research is a strength at UF, some of the established investigators who were long-standing members of the Hypertension Center have retired. The critical mass of faculty required for

excellence in this area is somewhat depleted. An emerging group of junior and mid-career faculty with interest and expertise in hypertension, but in the broader context of understanding the pathophysiology and treatment of related comorbidities. In parallel with a refocusing of the center, there will be a change in center leadership to include representation of basic and clinical scientists.

**5.8.4 Name Change: Center for Pharmacogenomics to Center for Pharmacogenomics & Precision Medicine (College of Pharmacy)** – The scope of the center has expanded since its inception in 2001. The new name recognizes the translation of such discoveries into patient care to more precisely guide therapeutic decisions for which the Center has a leading role.

#### **6.0 New Business**

None.

#### **7.0 Adjournment**

There being no further discussion, the meeting was adjourned.