



**UNIVERSITY OF FLORIDA BOARD OF TRUSTEES
BOARD MEETING MINUTES**

March 23, 2018

Time Convened: 9:31 a.m. EDT

Time Adjourned: 11:33 a.m. EDT

**President's Room 215B, Emerson Alumni Hall
University of Florida, Gainesville, FL**

1.0 Verification of Quorum

Amy M. Hass, Interim Vice President and General Counsel, verified a quorum, with all members present, except Smith Meyers, who attended via telephone.

Board members present were:

James W. Heavener (Chair), David L. Brandon, Mori Hosseini, Leonard H. Johnson, Thomas G. Kuntz, W. Smith Meyers (by phone), Daniel T. O'Keefe, Rahul Patel, Marsha D. Powers, David M. Quillen, Jason J. Rosenberg, Robert G. Stern, and Anita G. Zucker.

Others present were:

W. Kent Fuchs, President; Winfred Phillips, Executive Chief of Staff; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Charles Lane, Senior Vice President and Chief Operating Officer; David Guzick, Senior Vice President for Health Affairs and President of UF Health; Jack Payne, Senior Vice President for Agriculture and Natural Resources; Amy M. Hass, Interim Vice President and General Counsel; other members of the President's Cabinet; Melissa Orth, Senior Director for Government Relations and Assistant University Secretary; Brigit Dermott, Executive Assistant; Sandy Mitchell, Legal Assistant; and other members of the University community and members of the media.

2.0 Call to Order and Welcome

Board Chair James W. Heavener called the meeting to order at 9:31 a.m. EDT and welcomed all Trustees, the administration and all in attendance at the meeting. Chair Heavener extended a special welcome to Trustees Tom Kuntz and Dan O'Keefe, who are new to the Board.

3.0 Strategic Discussion

President Kent Fuchs noted that the strategic discussion would focus on the University's research enterprise and provided some introductory remarks about the role of the Vice President for Research. Vice President for Research David Norton gave his presentation entitled "UF Research: Making a Difference in the State, the Nation, the World and Beyond." Dr. Norton provided examples of how UF Research is making a difference in areas such as a finding a cure

for blindness, growing blueberries in Florida, illuminating the history of the Gulf of Mexico, and investigating gravitational waves. He also provided examples of current research efforts including insect borne illnesses, citrus greening and intelligent tech and big learning.

Dr. Norton gave an overview of key metrics that measure UF's success against its peers and discussed what is needed for the University to reach Top 5 in this area. He noted that the University broke \$800M in research expenditures for the first time. Other measures include honors and awards and moving research into the real world. He reported that the Sid Martin Biotechnology Incubator has been twice named the best incubator in the world, and the University is a leader in technology transfer.

Dr. Norton concluded his presentation and addressed comments and questions from the Trustees. Trustee Tom Kuntz noted that \$1.1B in research expenditures is the benchmark for reaching Top 5 and asked what it would take for UF to reach that mark. Dr. Norton replied that the preeminence hires have made a tremendous difference, and noted that the new Washington office for Government Relations will be very helpful as the federal government is the primary source of research funding. He further noted that faculty is the most important resource and support to recruit new faculty and provide the resources necessary for them to succeed is essential to a push to reach Top 5.

4.0 President's Report

President Fuchs gave his report to the Board. Highlights of this report included:

- Florida was ranked the best state in the nation for higher education by UD News and World Report.
- Blue Ridge Institute for Medical Research ranked the UF College of Dentistry 5th in the nation.
- UF is one of five institutions to receive the 2018 Senator Paul Simon Award for Comprehensive Internationalization.
- UF ranked fifth among large schools in producing Peace Corps volunteers.
- Ja'Net Glover was hired as Senior Director of the UF Career Resource Center.
- Director of the National Institutes of Health, Francis Collins, will visit UF on Monday, April 2.
- The spring 2018 Career Showcase was held January 30-31 and was attended by nearly 6,000 students and alumni. It is the largest career fair in the Southeast.

5.0 Board Election of Officers

Chair Heavener turned the Board's attention to the next item of business, the election of Board Officers. He noted that it was his honor to serve the Board and then outlined the election process. Chair Heavener remarked that he found a uniquely dedicated partner in Mori Hosseini, who has worked tirelessly on behalf of the University. He then nominated Mr. Hosseini to be Chair of the Board starting on July 1, 2018. His nomination was seconded and passed unanimously. Chair Heavener then turned the election over to Chair-elect Hosseini to make his nomination for Vice Chair.

Chair-elect Hosseini proceeded to nominate Trustee Tom Kuntz as the new Vice Chair of the Board starting on July 1, 2018, noting that Trustee Kuntz's experience leading the Board of

Governors, his unbiased commitment to education and straightforward style would serve the best interests of the University. Mr. Kuntz's nomination was seconded and passed unanimously.

Chair-elect Hosseini thanked Chair Heavener for giving him the runway to do what he can to advance the University. He noted that the Board has been given an awesome responsibility and consequently can make a difference in the future of the University. He remarked that he will need the help of the entire Board as it works to get UF to the Top 5 and to get every student where he or she wants to be. He also remarked on the incredible work of UF Health, the importance of UF Athletics to University and the community, and to the influence of IFAS throughout the state. He thanked the legislators and the governor for their support of higher education.

6.0 Resolutions

Chair Heavener noted that at last night's Trustee dinner the Board had the opportunity to honor Vice President for University Relations Jane Adams, Trustee David M. Quillen and Trustee Steven M. Scott. He noted that the Resolutions recognizing their accomplishments and expressing gratitude for their service have been uploaded to Board Vantage and copies were provided for the Trustees. Chair Heavener then read each Resolution, which are incorporated in these minutes, into the record.

Chair Heavener asked for a motion to pass Resolutions R18-198, R18-200 and R18-201, which was made by Trustee Brandon, and a second, which was made by Trustee Zucker. Chair Heavener asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Board Chair Heavener turned the Board's attention to the Consent Agenda and asked for a motion to approve the Consent Agenda (comprising all the Action Items listed below), which was made by Trustee Hosseini, and a second, which was made by Trustee Rosenberg. The motion was approved unanimously.

7.0 President's Campaign Update

Trustee Anita Zucker provided an update from the Go Greater Capital Campaign. She remarked that the campaign is perfectly aligned with the University's mission to reach the Top 5. Trustee Zucker highlighted recent campaign events in San Francisco and Orlando. She reported that Chair Bill Heavener received the Lifetime Philanthropist Award from the Academy of Golden Gators and Chair-elect Mori Hosseini was inducted in the Bergstrom Real Estate Center's Hall of Fame. Trustee Zucker provided dates of upcoming campaign events and encouraged her fellow trustees to attend if they are in the area.

8.0 Consent Agenda

Board Chair Heavener turned the Board's attention to the Consent Agenda and asked for a motion to approve the Consent Agenda (comprising all the Action Items listed below), which was made by Trustee Hosseini, and a second, which was made by Trustee Patel. The motion was approved unanimously.

Board of Trustees (BT)

BT1 Minutes December 15, 2017

Committee on Audit and Compliance (AC)

AC1 University of Florida Annual Financial Report for the Fiscal Year Ended June 30, 2017

Committee on Educational Policy & Strategic Initiatives (EP)

EP1 Tenure Upon Hire

EP2 Honorary Degrees

EP3 Degree Program Terminations

EP4 Degree Program Changes

EP5 New Degree: Master of Fine Arts

EP6 and R18-193 Facility Security Clearance: Exclusion of Certain Directors and Officers; Designation of Senior Managerial Group for Classified Information

EP7 University of Florida Regulations

EP8 UF/IFAS Industrial Hemp Pilot Project

Committee on Finance and Facilities (FF)

FF1 Transportation and Parking Auxiliary—Covenants Relating to Facilities with Outstanding Revenue Bonds

FF2 University Infrastructure Strategy: Electricity – Steam – Chilled Water

FF3 and R18-194 University Athletic Association, Inc., Bond Issuance

Committee on Governance (GV)

GV1 UFRF Legal Entity

GV2 Amend Articles of Incorporation and Bylaws for Practice Plans

6.0 Action Items, Non-consent Agenda

Board Chair Heavener turned the Board's attention to the Non-Consent Agenda and asked for a motion to approve FF4 and R18-195, FF5 and R18-196, and FF6 and R18-194, which was made by Trustee Rosenberg. Chair asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

7.0 New Business

There was no new business to come before the Board.

8.0 Adjourn

Asking for any further discussion and hearing none, Board Chair Heavener adjourned the meeting of the Board of Trustees at 11:33 a.m. EDT.