



**UNIVERSITY OF FLORIDA BOARD OF TRUSTEES  
BOARD MEETING MINUTES**

**March 17, 2017**

**Time Convened: 11:16 a.m. EDT**

**Time Adjourned: 11:55 a.m. EDT**

**President's Room 215B, Emerson Alumni Hall  
University of Florida, Gainesville, FL**

**1.0 Verification of Quorum**

Jamie Lewis Keith, Vice President, General Counsel and University Secretary, verified a quorum, with all members present, except Trustee David Thomas, who was unable to attend.

**Board members present were:**

James W. Heavener (Chair), David L. Brandon, Mori Hosseini, Leonard H. Johnson, Rahul Patel, Marsha D. Powers, Jason J. Rosenberg, Steven M. Scott, Nicole LP Stedman, Robert G. Stern, Susan D.C. Webster and Anita G. Zucker. Trustee David M. Thomas was not able to attend.

**Others present were:**

W. Kent Fuchs, President; Winfred Phillips, Executive Chief of Staff; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Charles Lane, Senior Vice President and Chief Operating Officer; David Guzick, Senior Vice President for Health Affairs and President of UF Health; Jack Payne, Senior Vice President for Agriculture and Natural Resources; Jamie Lewis Keith, Vice President, General Counsel and University Secretary; Jane Adams, Vice President for University Relations; other members of the President's Cabinet; Janine Sikes, Assistant Vice President for Media Relations and Public Affairs; Melissa Orth, Senior Director, Government Relations, and Assistant University Secretary; Brigit Dermott, Executive Assistant; Sandy Mitchell, Legal Assistant; and other members of the University community and members of the media.

**2.0 Call to Order and Welcome**

Board Chair James W. Heavener called the meeting to order at 11:16 a.m. EDT and welcomed all Trustees, the administration and all in attendance at the meeting.

### **3.0 Committee Reports**

Board Chair Heavener noted that a report would not be delivered for the Committee on Educational Policy and Strategic Initiatives because all Trustees were present. He asked Trustee Marsha Powers the Chair of the Committee on Audit and Operations Review to give her report.

#### **Committee on Audit and Operations Review**

Committee Chair Marsha Powers provided her report. She noted that the following Committee members—Nicole LP Stedman, Robert G. Stern, David M. Thomas, and Susan D.C. Webster—were present at the Committee meeting on March 16, 2017. Board Chair James W. Heavener was not present at the Committee meeting.

After reviewing and approving the minutes of the December 1, 2016, Committee meeting, the Committee discussed and then unanimously approved the following Action Item and then recommended this action to the Board for its approval on the Consent Agenda (with details of this report reflected in the Committee’s March 16, 2017 minutes):

- AO1. University of Florida Annual Financial Report for the Fiscal Year ended June 30, 2016

Discussion/Informational Items addressed were updates on external audits, audits and other reviews, the quarterly follow-up, and audits of affiliated organizations. The Committee also reviewed the Compliance Program update and the Office of Internal Audit (OIA) Quality Assessment review update. Details of these discussion items are also reflected in the Committee’s March 16, 2017 meeting minutes.

#### **Committee on External Relations**

Committee Chair Robert G. Stern provided his report. He noted that Committee members Leonard H. Johnson, Marsha D. Powers, Jason J. Rosenberg, and Nicole LP Stedman were present at the Committee meeting on March 16, 2017. Trustee Susan D.C. Webster was unable to attend the Committee meeting.

After reviewing and approving the minutes of the December 1, 2016 Committee meeting, the Committee, which did not have any Action Items, addressed the following Discussion/Informational Items: the 2017 Legislative session and the Changing Media. The details of these discussion items are reflected in the Committee’s March 16, 2017 minutes.

#### **Committee on Finance and Facilities**

Committee Chair Rahul Patel provided his report. He noted that all Committee members—David L. Brandon, Mori Hosseini, Leonard H. Johnson, Jason J. Rosenberg, Steven M. Scott and Anita Zucker--were present at the Committee meeting on March 16, 2017.

After reviewing and approving the minutes of the December 1, 2016, Committee meeting, the Committee discussed and then unanimously approved the following Action Items and then recommended these actions to the Board for its approval on the Consent Agenda and Non-

Consent Agenda (with details of this report reflected in the Committee’s March 16, 2017 minutes):

- FF1. Lease of Real Property
- FF2. Transportation and Parking Auxiliary—Covenants Relating to Facilities with Outstanding Revenue Bonds
- FF3 and R17-187. Naming
- FF4 and R17-188. Naming
- FF5. Medical Office Building II—Springhill
- FF6. University Transportation and Parking Services Project Cost and Maximum Bond Principal Indebtedness

Discussion/Informational Items addressed were the Quarterly Financial Update, UAA Capital project plan, construction report, Five-Year Capital Improvement Plan overview, and the UFICO update. Details of these discussion items are also reflected in the Committee’s March 16, 2017 meeting minutes.

#### **Committee on Governance**

Vice Chair Mori Hosseini, Chair of the Committee on Governance, provided his report. He noted that all Committee members—David L. Brandon, James W. Heavener, Rahul Patel, Steven M. Scott, David M. Thomas and Anita Zucker—were present at the Committee’s meeting on March 16, 2017.

After reviewing and approving the minutes of the January 30, 2017, Committee meeting, the Committee discussed and then unanimously approved the following Action Item and then recommended this action to the Board for its approval on the Consent Agenda (with details of this report reflected in the Committee’s March 16, 2017 minutes):

- GV1. Ratification of Affiliate Board Appointment

Discussion/Informational Items addressed were Shands Teaching Hospital and Clinics, Inc., Shands Jacksonville Healthcare, Inc., and Shands Jacksonville Medical Center, Inc., governance presentation, upcoming Audit and Operations Review charter revision, UF Ethics policy adoption as a regulation, and Trustee interviews update. Details of these discussion items are also reflected in the Committee’s March 16, 2017 meeting minutes.

#### **4.0 Action Items (Consent)**

At the completion of the Committee reports, Board Chair Heavener asked if any Trustee wished for further discussion of any matters to be approved by the Board. He then turned the Board’s attention to the Consent Agenda and asked for a motion to approve the Consent Agenda (comprising all the Action Items listed below), which was made by Trustee Brandon, and a second, which was made by Trustee Johnson. The Board Chair asked for any further discussion

and then for all in favor of the motion and any opposed, and the motion was approved unanimously.

**Board of Trustees (BT)**

BT1. Minutes – January 30, 2017

**Committee on Audit and Operations Review (AO)**

AO1. University of Florida Annual Financial Report for the Fiscal Year ended June 30, 2016

**Committee on Educational Policy & Strategic Initiatives (EP)**

EP1. Tenure Upon Hire

EP2. University of Florida Annual Accountability Report 2015-2106

EP3. New Degree: Doctor of Occupational Therapy

EP4. University of Florida Regulations

**Committee on Finance and Facilities (FF)**

FF1. Lease of Real Property

FF2. Transportation and Parking Auxiliary--Covenants Relating to Facilities with Outstanding Revenue Bonds

FF5. Medical Office Building II—Springhill

FF6. University Transportation and Parking Services Project Cost and Maximum Bond Principal Indebtedness

**Committee on Governance (GV)**

GV1. Ratification of Affiliate Board Appointment

**5.0 Action Items (Non-Consent)**

Board Chair Heavener turned the Board’s attention to the Non-Consent Agenda. He noted that the Board of Governors’ regulation requires that namings be voted on as separate items.

**FF3 and R17-187. Naming**

Board Chair Heavener noted that FF3 and R17-187 addressed naming the plaza between Heavener Hall and the adjacent archway “Bob Brockman Gateway.” He asked for a motion to approve the FF3 and R17-187, which was made by Trustee Zucker, and a second, which was made by Trustee Powers. The Board Chair asked for any further discussion and then for all in favor of the motion and any opposed, and the motion was approved unanimously.

**FF4 and R17-188. Naming**

Board Chair Heavener noted that FF4 and R17-188 addressed the naming of University House the “Earl and Christy Powell University House.” He asked for a motion to approve the FF4 and R17-188, which was made by Trustee Brandon, and a second, which was made by Trustee Stern. The Board Chair asked for any further discussion, and then for all in favor of the motion and any opposed, and the motion was approved unanimously.

## **6.0 Resolutions**

Board Chair Bill Heavener noted that at the Board of Trustees' dinner the previous evening the Board honored and thanked:

- Faculty Trustee Nicole Stedman—a distinguished scholar and nationally recognized teacher and great UF citizen, who has focused on excellence in communication and collaboration among faculty and administration—and
- Student Trustee Susan Webster—a deeply committed leader and accomplished student who has worked to engage all students in the advancement of UF and to promote student safety, mental health, international perspectives, as well as supporting important initiatives for students in need, such as the Field and Fork Food Pantry.

Resolutions recognizing and expressing gratitude for their contributions are uploaded in BoardVantage, and are entered in the minutes of the meeting. Board Chair Heavener asked for a motion to approve the Resolutions, which was made by Trustee Brandon, and a second, which was made by Trustee Zucker. The Board Chair asked for any further discussion and then for all in favor of the motion and any opposed, and the motion was approved unanimously.

## **7.0 New Business**

There was no new business brought before the Board.

## **8.0 Comments of the Chair of the Board**

Board Chair Bill Heavener remarked that the Board did important work over the last two days—and, with university leadership, is advancing UF in its top 10 and preeminence goals. The Governance Enhancement Standards adopted on Thursday heighten oversight of major undertakings of the University and its affiliates. They advance good Board governance—while also being sensitive to the operational needs of a \$5.5B enterprise, which must deliver on UF's priorities. Chair Heavener thanked everyone involved in the development of the standards—and the entire Board for its engagement and thoughtfulness.

Chair Heavener remarked that the Trustee dinner at Joseph Hernandez Hall—the magnificent new Chemistry Building—was a wonderful celebration of the opportunities this new facility will provide to students and researchers. He commented that the Trustees are very grateful for the dedication and generosity of young alumnus, Joe Hernandez, to the Chemistry Department and the future of UF.

He also noted that the Trustee breakfast that morning with Machen Florida Opportunity Scholars was inspirational. These bright and accomplished students are among UF's best, and they are not only receiving life-changing opportunities through a UF education, but they are already giving back.

He thanked President Fuchs and Professor Lidsky from the UF Levin College of Law for leading the morning's discussion on how UF is addressing incidents of hate—which campuses across the country are facing—and noted that the University will continue to work hard to keep the

campus safe and to encourage understanding and a welcoming campus community for all. The University will protect First Amendment freedom of speech, which is fundamental to democracy and a requirement for public universities. At the same time, the University is actively committed to providing strong support and protection for all in our community who are targets of hate.

Chair Heavener next remarked that Provost Joe Glover led a critical ongoing discussion of what UF is doing to achieve its top 10 and performance funding goals. The provost addressed what we can expect on timing of progress under the Board-endorsed Metrics That Matter, how we are meeting those expectations in many areas, and how we are focusing on challenges.

Finally, Chair Heavener thanked faculty and student Trustees, Professor Nicole Stedman and Susan Webster, for being such wonderful colleagues, and thanked his fellow Trustees, President Fuchs and his administration for their hard work together in the best interests of University of Florida.

#### **9.0 Adjourn**

Asking for any further discussion and hearing none, Board Chair Heavener asked for a motion to adjourn the meeting, which was made by Vice Chair Hosseini, and a second, which was made by Trustee Brandon. With no further discussion, the motion was passed unanimously and the University of Florida Board of Trustees meeting was adjourned at 11:55 a.m. EDT.