



**UNIVERSITY OF FLORIDA BOARD OF TRUSTEES
BOARD RETREAT MINUTES**

June 5, 2015

Cypress Lodge, Lake Wauburg

133 Regatta Drive, Micanopy, FL 32667

Time Convened: 8:30 a.m. EDT

Time Adjourned: 12:00 p.m. EDT

The University of Florida Board of Trustees met on Friday, June 5, 2015 beginning at 8:30 a.m. EDT. at Cypress Lodge at Lake Wauburg, Florida for a Board Retreat.

Board Members Present:

Steven M. Scott (Board Chair), David L. Brandon, Susan M. Cameron, Christopher T. Corr, Paul W. Davenport, Charles B. Edwards, James W. Heavener, Joselin Padron-Rasines, Rahul Patel, Jason J. Rosenberg, Robert G. Stern, David M. Thomas, Anita G. Zucker

Others Present:

W. Kent Fuchs, President, Win Phillips, Executive Chief of Staff, Joseph Glover, Provost and Senior Vice President for Academic Affairs, Jamie Lewis Keith, Vice President, General Counsel and University Secretary, Melissa Orth, Senior Director, Government Relations, Janine Sikes, Assistant Vice President for Media and Public Relations, and Becky Holt, Executive Assistant. The members of the President's Cabinet joined the retreat for the last segment and lunch.

The retreat addressed the following discussion items (Action items are not addressed at retreats.):

Welcome – The Role of Trustees in University Leadership

Board Chair Steven M. Scott

Overarching Questions for the Day

President W. Kent Fuchs

Expectations: Identifying goals and strategies in pursuit of preeminence and top ten or better status

Background Information

Executive Chief of Staff Winfred Phillips

The Goals-Setting Process

What does top 10 mean—What benefits does high national ranking bring to UF students, Florida, the nation, the world—and what are the meaningful measures? Consider, AAU—the great American partnership of research university, government and industry—The Benefits Of UF’s research, teaching, economic development contributions to Florida, the U.S., the world.

AAU Metrics

Break Out Sessions

(3 Trustees in each of 4 Groups with Chair Steven Scott being available to all groups)

Role and dimensions of the following areas-and related ideas-for UF’s advancement:

Table 1 - Distinction Of Research In Fields of Excellence—Being Among the Best, Growing the Research Endeavor to Approach A Billion Dollars of Expenditures Per Year over 10 years or so, and Related Contributions. [Thomas, Corr, Davenport]

Table 2 - Excellence In Student Educational Experience In and Out of the Classroom--The Importance Of Faculty Excellence in Research and Scholarship--Future of Educational Technology, Learning and Delivery Methods. [Rosenberg, Edwards, Padron-Rasines]

Table 3 - Global Perspective, Multi-disciplinary Perspective (including Land Grant mission, etc.) and Broad Diversity (including but not limited to geographic, racial, ethnic, gender). [Cameron, Stern, Patel]

Table 4 - Resources and Support-- Growing Endowment, Obtaining and Maintaining Facilities, Adequacy of Operating Budget/Revenue Generation, Enhancing Local Community Attraction, Providing Support of Administrative Systems and Talent. [Brandon, Heavener, Zucker]

Break, Prepare for Reporting Out, Get Lunch

Trustee Small Groups

Working Lunch with Reporting/Discussion (20 minutes per group) Trustee Reporters from each group are bolded above. Members of the Cabinet joined for discussion.

Perspectives and Take-Away Messages

President W. Kent Fuchs

Board Chair, Steven M. Scott gave his closing remarks to the Trustees and the University of Florida Board Trustees Retreat adjourned at 11:50 a.m. EDT.