



**UNIVERSITY OF FLORIDA BOARD OF TRUSTEES
BOARD MEETING MINUTES**

December 4, 2015

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, Florida

Time Convened: 10:05 a.m. EST

Time Adjourned: 11:05 a.m. EST

1.0 Verification of Quorum

Board Chair, Steven M. Scott, asked Vice President, General Counsel and University Secretary Jamie Lewis Keith to verify the quorum. Ms. Keith confirmed a quorum, with all Trustees present.

University of Florida Board of Trustees Members present were:

Steven M. Scott (Board Chair), David L. Brandon, Susan M. Cameron, Christopher T. Corr, Paul W. Davenport, Charles B. Edwards, James W. Heavener, Joselin Padron-Rasines, Rahul Patel, Jason J. Rosenberg, Robert G. Stern, David M. Thomas and Anita G. Zucker.

Others present were:

W. Kent Fuchs, President; Jamie Lewis Keith, Vice President, General Counsel and University Secretary; other members of the President's Cabinet; Janine Sikes, Assistant Vice President for Media Relations and Public Affairs; Melissa Orth, Senior Director, Government Relations; Becky Holt, Executive Assistant, other members of the University community and members of the media.

2.0 Call to Order and Welcome

Chair Scott called the meeting to order at 10:05 a.m. EST and welcomed all Trustees and everyone in attendance at the meeting. Chair Scott recognized that it was a great day for University of Florida with the inauguration of President, Kent Fuchs.

Chair Scott asked President Fuchs to deliver his report.

3.0 President's Report

President Fuchs reported the following developments:

- He noted that HiPerGator 2, a powerful tool supporting the University's research endeavor, is the second most powerful supercomputer among public universities. It

recently ranked as the third most powerful supercomputer among all universities and the 114th most-powerful supercomputer in the world – including all universities, governments and Google.

- He said that UF announced a wonderful \$50 million gift, naming the Herbert Wertheim College of Engineering, the largest cash gift in UF's history.
- President Fuchs shared that this fiscal year to date, UF reached an all-time record of \$141 million in private gift support and expects to reach \$200 million before the New Year. This well-exceeds the halfway point in UF's goal of \$315 million for the fiscal year.
- He also reflected that UF celebrated the 50th anniversary of the invention of Gatorade this year. The University has received \$280 million in royalties from Gatorade. Last year, UF received \$17.2 million in royalties.
- President Fuchs reported on these notable rankings earned by UF:
 - The Association of University Technology Managers ranked UF in the top ten among both public and private universities in patents, startups and licenses.
 - *USA Today* ranked UF among the top five of the nation's colleges for veterans.
 - *StartClass*, an education research website, ranked UF seventh among the Top 20 Public Colleges in the Country.
 - *The Business Journals* ranked UF seventh among the best public colleges.
 - The *New York Times*, ranked UF sixth in doing the most for educating and graduating low-income students and second among public universities in the percentage of freshmen federal Pell grant recipients who are likely to graduate. This indicates that UF provides exceptional access to low-income students, and not only admits these students but successfully educates and graduates this cohort.
- President Fuchs noted the ribbon-cutting ceremonies for two new residence halls, Infinity Hall, a private residence with special access and services for UF students, and Cypress Hall, which is specially equipped for students with multiple disabilities, making 26 residences.
- He announced the ground-breaking for the second phase of UF Health North in Jacksonville, a 92-bed in-patient hospital.
- President Fuchs lauded the new Reitz Union, which is within one month of re-opening following a 50,000-square-foot renovation of the existing structure and a 100,000-square-foot addition. This project began in fall 2013 and represents an historic expansion of a facility that serves many co-curricular needs of UF students.
- He noted that the Field and Fork Food Pantry was opened in September to ensure that students struggling to pay for food will never experience hunger.
- President Fuchs reported that the results from AAU Campus Climate Survey on Sexual Assault conducted at UF and other AAU universities reports that one in five female UF undergraduate students indicated they have experienced some type of sexual assault, which mirrors the results at other universities.
- President Fuchs also reported that the Goal Setting Task Force completed its work leading to seven overarching University goals, along with objectives and metrics. The Trustees have provided input to and favorably reviewed the goals at two retreats. A brochure on

these UF-wide strategic goals has been published and are available at each Trustee's seat. The next stage is for UF's 16 colleges to develop their plans for reaching these goals.

- President Fuchs relayed that IFAS researchers have developed a transgenic tree that is highly resistant to the greening bacteria, which is a step toward ending citrus greening.
- He reported that IFAS also received a \$49 million award to build livestock capacity in six countries in Africa and Asia from USAID. Forty land-grant universities competed for this award.
- President Fuchs announced that the Provost's symposium, "UF's Strategic Goals: A Path to Implementation," will be held on January 28th and 29th. The guest speaker is Dr. Robert Birgeneau, the Chancellor Emeritus of U.C. Berkeley. Dr. Birgeneau is the co-chair, with University of Michigan President Emerita Mary Sue Coleman, of The Lincoln Project: Excellence and Access in Higher Education. Dr. Coleman was recently named President of the AAU. The Lincoln Project published two documents which were provided to the Trustees and are the first of five publications of the project with key facts and information about the role, resources and status of public research universities.

4.0 Committee Reports

Chair Scott next asked the Chairs of the Committees on Audit and Operations Review, Finance and Facilities, and Governance to deliver their reports on their meetings of December 3, 2015. The other Committees are committees of the whole Board and do not require a report.

Committee on Audit and Operations Review

Charles B. Edwards, Chair of the Committee on Audit and Operations Review, provided his report, noting all Committee members were present at the Committee meeting.

After reviewing and approving the minutes of the June 4, 2015 Committee meeting, the Committee discussed and then unanimously approved the following Action Item and recommended this action for the Board's approval on the Consent Agenda (with the details of his report being reflected in the Committee's December 3, 2015 meeting minutes):

- AO1. University of Florida Performance Based Funding – Data Integrity (Audit Report) and Performance Based Funding Data Integrity Certification.

The Informational/Discussion Items addressed were updates on external audits, internal audits and other reviews, the quarterly follow-up report, the report on audits of affiliated organizations, audit plan revisions, and the annual report. Details of these discussion items are reflected in the Committee's December 3, 2015 meeting minutes.

Committee on Finance and Facilities

Jason J. Rosenberg, Chair of the Committee on Finance and Facilities, provided his report, noting all Committee members were present at the Committee meeting except for Trustee Thomas.

After reviewing and approving the minutes of the September 4, 2015 Committee meeting, the Committee discussed and then unanimously approved the following Action Items for the Board's

approval on the Consent Agenda (with the details of his report being reflected in the Committee's December 3, 2015 meeting minutes):

- FF1. Approval of Amendment to 2015-16 Budget of Revenues and Expenses
- FF2. Approval of Real Estate Sublease Agreements
- FF3. Approval of Real Property Acquisition
- FF4. and R15-159 Naming: Alan and Cathy Hitchcock Field and Fork Pantry
- FF5. and R15-160 Naming: Rex & Preston Farrior Hall

Informational/Discussion Items addressed were updates on construction, building valuations, a parking garage site, and a University of Florida Investment Corporation (UFICO) update. Details of these discussion items are reflected in the Committee's December 3, 2015 meeting minutes.

Committee on Governance

James W. Heavener, Chair of the Committee on Governance, provided his report, noting that all Committee members were present at the Committee meeting, except for Trustee Thomas.

After reviewing and approving the minutes of the September 3, 2015 and September 4, 2015 Committee meetings, the Committee discussed and then unanimously approved the following Action Items and recommended these actions for the Board's approval on the Consent Agenda (with the details of his report being reflected in the Committee's December 3, 2015 meeting minutes):

- GV1. Collective Bargaining Agreement between the University of Florida Board of Trustees (BOT) and the American Federation of State, County and Municipal Employees, AFL-CIO (AFSCME).
- GV2. Collective Bargaining Agreement between the University of Florida Board of Trustees (BOT) and the Police Benevolent Association (PBA).
- GV3. And R15-158 Election (of David M. Thomas as the Chair and James W. Heavener as the Vice Chair of the Board of Trustees upon the end of the terms of Chair Steven M. Scott and Vice Chair David M. Thomas).

Discussion/Informational Items addressed were the Insurance Update. Details of this discussion are reflected in the Committee's December 3, 2015 meeting minutes.

Committee on External Relations

David L. Brandon, Chair of the Committee on External Relations, provided his report, noting that all Committee members were present at the Committee meeting.

After reviewing and approving the minutes of the June 4, 2015 Committee meeting, the Committee received updates on the Legislative session, social media campaign and branding. Details of these discussion items are reflected in the Committee's December 3, 2015 meeting minutes.

Committee on Strategic Initiatives

Christopher T. Corr, Chair of the Committee on Strategic Initiatives, provided his report, noting all Committee members were present except Trustee Thomas.

After reviewing and approving the minutes of the June 4, 2015 Committee meeting, the Committee received updates on the Strategic Development Plan and UF Online. Details of these discussion items are reflected in the Committee's December 3, 2015 meeting minutes.

Committee on Educational Policy & Strategy

Due to all Trustees being present during the Committee on Educational Policy and Strategy meeting except Trustee Thomas, the Committee report was dispensed with. The details on any Action Items approved and any discussions are reflected in the Committee's December 3, 2015 meeting minutes and Trustee Thomas has received a briefing.

5.0 Action Items (Consent)

At the completion of the Committee reports, Chair Scott asked if any Trustee wished for further discussion of any matters to be considered for approval by the Board. He then turned the Board's attention to the Consent Agenda and asked for a motion to approve the Consent Agenda, which was made by Trustee Corr, and a second, which was made by Trustee Edwards. The Chair asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

6.0 Action Items (Non-Consent)

Chair Scott asked for a motion to approve the non-Consent item FF4, the Naming of the Alan and Cathy Hitchcock Field and Fork Pantry, which was made by Trustee Cameron, and a second, which was made by Trustee Zucker. The Chair asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Chair Scott asked for a motion to approve the non-Consent item FF5 the Naming of the Rex & Preston Farrior Hall, which was made by Trustee Thomas, and a second, which was made by Trustee Edwards. The Chair asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

7.0 New Business

Chair Scott noted that there will be a number of guests from Cornell University and other institutions joining the Board for the President's inauguration and he encouraged the Trustees and leadership team to introduce themselves to the guests.

Ms. Keith, Vice President, General Counsel and University Secretary provided a brief overview of the inauguration schedule and logistics.

8.0 Comments of the Chair of the Board

Chair Scott noted that this has been a milestone year for University of Florida, the first year of service by President, Kent Fuchs, who will be inaugurated that day. The University is embracing UF-wide goals, which with the efforts of our faculty, students, and the administrators who support them will advance the University of Florida to a top 10 national public research university stature and allow UF to contribute even more to Florida, the nation and the world.

The Board has elected David Thomas as Chair and James Heavener as Vice Chair to serve when Chair Scott's term as Chair and David Thomas' term as Vice Chair end on July 1, 2016. This was a wise decision, which positions Board leadership for a smooth transition at a particularly important time for the University.

In the coming year, UF will be accelerating planning and activities for what will be a truly transformational capital campaign to support the University's academic, research and service mission. The University will also begin implementation of the UF-wide goals and strategies that have been developed in President Fuchs' first year and will be pursued for the advancement of UF.

Chair Scott stated that the University is extraordinarily fortunate that David Thomas and Bill Heavener are willing to assume the heavy responsibility of serving as Chair and Vice Chair of this Board and to make the commitment of time and resources that this service entails. This is a collegial, dedicated and wise Board and all Trustees are committed fiduciaries who put the University's best interests first. Chair Scott thanked all Trustees for their service and thanked David Thomas and Bill Heavener for their special service as Chair- and Vice Chair- elect.

I am grateful and proud that the University's Board recruited Kent Fuchs as UF's President and look forward to the day's festivities and ceremony.

Finally, Chair Scott reflected that this is a busy time of year for our students, faculty, staff and friends. Classes are ending, finals are soon to follow, and the holidays will be here before we know it. He asked the entire UF community to be vigilant at this time if you see someone in need, and make sure those in our community know that there are resources at UF to assist them. The U Matter We Care web site is a great source for assistance for students—and Human Resource Services' website is a source for employees. He wished the Trustees, the Administration and all in the UF community a safe and wonderful holiday and President Fuchs' inauguration. To end, he wished the Gators well at the SEC championship on Saturday.

9.0 Adjourn

After asking for any further discussion and hearing none, Chair Scott asked for a motion to adjourn, which was made by Trustee Zucker and Seconded by Trustee Cameron. With no further discussion desired, the motion was passed unanimously and the University of Florida Board of Trustees meeting was adjourned at 11:05 a.m. EST.