



**UNIVERSITY OF FLORIDA BOARD OF TRUSTEES
BOARD MEETING MINUTES**

April 3, 2015

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, Florida

Time Convened: 10:42 a.m. EDT

Time Adjourned: 11:35 a.m. EDT

1.0 Verification of Quorum

Board Chair, Steve M. Scott, asked Vice President, General Counsel and University Secretary Jamie Lewis Keith to verify the quorum. Ms. Keith confirmed a quorum, with all Trustees present other than Trustee Heavener who was unable to attend.

2.0 Call to Order and Welcome

Chair Scott called the meeting to order at 10:42 a.m. EDT and welcomed all Trustees and everyone in attendance at the meeting. He particularly welcomed Anita Zucker on her first meeting, Rahul Patel and Rob Stern on their first in-person meeting, and David Brandon on his reappointment as a Trustee. Chair Scott also recognized President Kent Fuchs at first in-person Board meeting.

University of Florida Board of Trustees Members present:

Steven M. Scott (Board Chair), David L. Brandon, Susan M. Cameron, Christopher T. Corr, Charles B. Edwards, Pradeep Kumar, Rahul Patel, Jason J. Rosenberg, Robert G. Stern, David M. Thomas, Corry M. Yeffet and Anita G. Zucker. Trustee James W. Heavener was unable to attend.

Others present:

W. Kent Fuchs, President; Jamie Lewis Keith, Vice President, General Counsel and University Secretary; other members of the President's Cabinet; Janine Sikes, Assistant Vice President for Media Relations and Public Affairs; Melissa Orth, Senior Director, Government Relations; Becky Holt, Executive Assistant, other members of the University community and members of the media.

Chair Scott asked President Fuchs to deliver his report.

3.0 President's Report

President Fuchs reported the following highlights of the past several months at UF:

- On March 31st, former President Jimmy Carter spoke about mental health at the Phillips Center for the Performing Arts; he appeared in place of his wife, Rosalynn Carter, who was indisposed.
- President Fuchs and his wife Linda Fuchs have enjoyed a multi-city listening tour in Florida's major cities and are about to embark on a tour of additional Florida cities and selected cities nationwide where there are high concentrations of Gators. They visited Orlando, Jacksonville and Miami, meeting with alumni, friends, media and community leaders to ideas and hear ideas and thoughts about how to shape UF's next era. President Fuchs also met with state lawmakers in Tallahassee.
- There was a groundbreaking in January for the UF Health Heart and Vascular Hospital in and the UF Health Neuromedicine Hospital in two towers now under construction near the UF Health Cancer Hospital. These projects represent a \$415 million investment and a major expansion of UF Health services for the university community, the local area and beyond; the new hospital facilities are scheduled to open in 2018. Healthcare professionals in these hospitals will have access to the latest medical technologies. They will work in an environment designed to support the most compassionate and effective care for patients and families.
- As part of an elaborate April Fools' Day joke on April 1st, Coach Jim McElwain and President Fuchs reported that they had swapped jobs. President Fuchs and Coach McElwain filmed a video on the job swap and released it publicly on social media. The video had over a half-million tweets and reached over a half-million people on Facebook and were covered by ESPN.
- Provost and Senior Vice President for Academic Affairs Joe Glover and Vice President for Research David Norton will invest \$8 million to replace the HiPerGator with an even more powerful and fast super-computer. The existing HiPerGator, which was state of the art at its inception and has helped 400 faculty inventors, 1500 post-doctoral affiliates and 13 colleges with the prompt processing of high volume data, is at its capacity.
- University of Florida law professor, Dr. Kathryn Russell-Brown, was nominated this year for an NAACP Image Award for Outstanding Literacy Work for "Little Melba and Her Big Trombone" the debut biography children's picture book about the late Melba Liston, a jazz musician and pioneer trombonist and arranger.
- We're all aware of rising concerns over concussions in football. UF is one of 11 universities in a \$30 million NCAA/DOD-initiative to advance knowledge on this issue through clinical and research efforts. The University Athletic Association has produced an excellent multimedia presentation about these efforts – one that is both accessible and informative. President Fuchs stated that a link to the report would be provided to the Trustees (<https://floridagators.exposure.co/heady-ambitions>).
- The Dance Marathon at the University of Florida, which was one of the most successful student-run philanthropy projects in the South-East, raised over two million dollars for pediatric patients at UF Health Shands Children's Hospital. President Fuchs attended

the event with Senior Vice President for Health Affairs and President of UF Health David Guzick and Vice President for Student Affairs David Kratzer.

- On December 3 and 4, 2015, the Board will meet and an inauguration ceremony for President Fuchs will be held on the afternoon of December 4th, with presidents of many other universities invited to attend. During the days preceding the inauguration, the University's and its College's histories and current and future strengths and contributions will be celebrated.
- Recapping the President's hour for discussion with the Trustees, the hour focused on undergraduate education and included PowerPoint presentations and five questions that need to be considered in advancing undergraduate education at UF. The PowerPoint slides are available on the Trustees' Website. The questions were as follows and the discussion began to explore why the questions and answers are important to the advancement of UF:
 - How many undergraduate students should we have at UF and what factors influence limits?
 - What should be the geographic diversity of our students be and why?
 - How about the racial and ethnic diversity of our students?
 - How much need-based aid should we provide and how should we fund it?
 - How much merit-based aid should we provide and how should we fund it?

4.0 Committee Reports

Chair Scott next asked the Committee Chairs to deliver their reports.

Committee on Audit & Operations Review

Charles Edwards, Chair of the Committee on Audit and Operations Review, provided his report, noting all Committee members were present at the Committee meeting.

After reviewing and approving the minutes of the March 9, 2015 meeting, the Committee discussed and then unanimously approved the following Action Item and recommended this action for the Board's approval on the Consent Agenda (with the details of his report to be reflected in the Committee's April 2, 2015 meeting minutes):

- AO1. University of Florida Annual Financial Report as of and for the Fiscal Year ended June 30, 2014.

Discussion/Informational Items addressed were updates on external audits, audits and other reviews, the quarterly follow-up report, the report on audits of affiliated organizations, and an update on the University's identify theft prevention program. Details of these discussion items are reflected in the Committee's April 2, 2015 meeting minutes.

Committee on Finance & Facilities

Jason Rosenberg, Chair of the Committee on Finance and Facilities, provided his report, noting all Committee members were present at the Committee meeting except Trustee Heavener.

After reviewing and approving the minutes of the November 24, 2014 and December 4, 2014 committee meetings, the Committee discussed and then unanimously approved the following Action Items and recommended FF1 for the Board's approval on the Consent Agenda and FF2 for the Board's approval as a non-consent item as required by Board of Governors regulation (with the details of his report reflected in the Committee's April 2, 2015 meeting minutes):

- FF1. Auxiliary Facilities with Outstanding Revenue Bonds; and
- FF2. Naming: Lee Chira Family Heisman Plaza.

Discussion/Informational Items addressed were updates on the campus master plan and strategic development plan, a construction and maintenance update, a physical property insurance update, a presentation of the unaudited quarterly financial report, a University of Florida Investment Corporation (UFICO) update, and the recognition of a long-serving employee and her contributions. Details of these discussion items are reflected in the Committee's April 2, 2015 meeting minutes.

Committee on Governance

Susan Cameron, Acting Chair of the Committee on Governance provided her report, noting that all Committee members were present at the Committee meeting, except for Committee Chair, Bill Heavener, who was unable to attend.

The Committee discussed and then unanimously approved the following Action Item and recommended this action for the Board's approval on the Consent Agenda (with the details of her report to be reflected in the Committee's April 2, 2015 meeting minutes):

- GV1. Amendment of Internal Operating Memorandum 01-1.

Discussion/Informational Items addressed were a PowerPoint presentation on, and discussion of possible follow up for, the affiliate governance review project and potential additional governance principles for Category 1 and 2 affiliates, an update on the affiliated organizations insurance review project, and an overview of an employee climate survey and AAU student survey. A copy of the PowerPoint is available on the Trustees' Website. Details of these discussion items are reflected in the Committee's April 2, 2015 meeting minutes.

Joint Committee on Strategic Initiatives and External Relations

Christopher Corr, Chair of the Committee on Strategic Initiatives and David Brandon, Chair of the Committee on External Relations, provided their report on the joint meeting of the two Committees, noting that all of the members of the Committees were present at the joint meeting, except Trustee Heavener, a member of the Committee on External Relations, who was unable to attend.

There were no Action Items for the Committees, other than the minutes of their respective December 4, 2014 meetings. After the members of each Committee separately reviewed and approved the minutes of their Committee's December 4, 2014 meeting, the Committees received an update on legislative items, a presentation on President Kent Fuchs' and Linda Fuchs' listening tour, a presentation on admissions communications, an overview of a planned

University “Florida Center” in Miami, and a University-wide goal setting process. Details of these discussion items are reflected in the Committee’s April 2, 2015 meeting minutes.

Committee on Educational Policy & Strategy

Board Vice-Chair David Thomas, Chair of the Committee on Educational Policy and Strategy, provided his report, noting that all Committee members were present at the Committee meeting, except Trustee Heavener who was unable to attend.

After reviewing and approving the minutes of the May 23, 2014 and November 3, 2014 committee meetings, the Committee discussed and then unanimously approved the following Action Items and recommended these actions for the Board’s approval on the Consent Agenda (with the details of his report reflected in the Committee’s December 4, 2014 meeting minutes):

- EP1. Tenure Upon Hire;
- EP2. Housing Rental Rates for Fiscal Year Ending June 30, 2016;
- EP3. Honorary Degree;
- EP4. University of Florida Regulation Amendments;
- EP5. Facility Security Clearance; Exclusion of Certain Directors and Officers; Designation of Senior Managerial Group for Classified Information; and
- EP6. UF-UFRF Institutional Conflict of Interest Policy

Discussion/Informational Items addressed were an update on admissions and financial aid, the faculty senate report, the student government report, and presentations on one new major in the College of Design, Construction and Planning, one request to close a major in the College of Liberal Arts and Sciences, three new centers, and one center name change. Details of these discussion items are reflected in the Committee’s April 2, 2015 meeting minutes.

5.0 Action Items (Consent)

At the completion of the Committee reports, Chair Scott asked if any Trustee wished for further discussion of any matters to be approved by the Board. He then turned the Board’s attention to the Consent Agenda and asked for a motion to approve the Consent Agenda, which was made by Trustee Cameron, and a second, which was made by Trustee Zucker. The Chair asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

6.0 Action Items (Non-Consent)

Chair Scott asked for a motion to approve the Non-Consent Agenda Item FF2, Naming of the Lee Chira Family Heisman Plaza, which was made Trustee Cameron, and a second, which was made by Trustee Zucker. The Chair asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

7.0 New Business

Chair Scott asked if there was any new business to be brought before the Board. Chair Scott stated that this is Trustee Yeffet’s last Board meeting, as his term as Student Body President will end on May 1st and Joselin Padron-Rasines, a political science major, will be succeeding him.

Vice President Keith noted that the Board and Cabinet will have an opportunity to recognize Trustee Yeffert at the June Board dinner or another future Board dinner when he can be in Gainesville. She noted that recently retired Trustee and Board Chair David Brown, recently retired Trustees Carolyn Roberts and Juliet Roulhac, retiring Faculty Senate Trustee Pradeep Kumar, and TJ Villamil, former Trustee Liaison and Student Body President Trustee, will be celebrated and thanked at the June Board dinner.

President Fuchs commented that he was looking forward to working with the Board and UF in setting high level goals for UF. He noted that he will be creating a task force on goal-setting that will focus on UF's academic, research and service core mission, and stakeholders from many different constituencies will have opportunities for meaningful input.

8.0 Comments of the Chair of the Board

Chair Scott then began his comments. He noted that this has been an extraordinary year for the University of Florida, with the recruitment of President Kent Fuchs and President Fuchs' leadership beginning in the middle of the academic year. Recognizing that President Fuchs and Executive Chief of Staff Win Phillips laid out the goal setting process for the Board, he thanked them for getting that process underway.

Chair Scott reminded the Board that the June meeting will include one day of business and one day of retreat, likely focusing on Trustee input in the goal-setting process, as explained by President Fuchs. He expressed that he looks forward to having that opportunity for more free-flowing discussion among Trustees about important topics for UF's future.

As the UF community enters the end of the academic year, Chair Scott wished all the students the best of luck on their finals and everyone a good end of the academic year. He also encouraged the Trustees to attend graduation if they are able. This is the reason we are here and graduation is always an inspiring occasion.

9.0 Adjourn

After asking for any further discussion and hearing none, Chair Scott asked for a motion to adjourn, which was made by Trustee Edwards and Seconded by Trustee Zucker. With no further discussion desired, the motion was passed unanimously and the University of Florida Board of Trustees meeting was adjourned at 11:35 a.m. EDT.