



**UNIVERSITY OF FLORIDA BOARD OF TRUSTEES  
BOARD MINUTES**

**June 6, 2014**

**Emerson Alumni Hall, University of Florida, Gainesville, Florida**

**Time Convened: 10:17 a.m. EDT**

**Time Adjourned: 11:33 a.m. EDT**

**1.0 Call to Order and Welcome**

Chair, C. David Brown, II, called the meeting to order at 10:17 a.m. EDT.

**Members present were:**

Trustees C. David Brown, II (Chair), Susan M. Cameron, Christopher T. Corr, Charles B. Edwards, James W. Heavener, Pradeep Kumar, Carolyn K. Roberts, Jason J. Rosenberg, Juliet M. Roulhac, Steven M. Scott, David M. Thomas, Cory M. Yeffet.

**Others present were:**

President J. Bernard Machen, members of the President's Cabinet, other members of the University of Florida community, and other members of the public and the media.

**2.0 Verification of Quorum**

After a roll call, a quorum was confirmed, with all members present.

Chair Brown welcomed everyone to the meeting and asked President Machen for his President's Report.

**3.0 President's Report**

President Machen expressed his satisfaction with the successes of the year, as the 2013-14 academic year comes to an end. He congratulated the talented faculty whose teaching, research and service represent high accomplishments and who were being promoted and granted tenure. President Machen observed that our great faculty members are the vitality of the institution. He commended the administrative team for their teamwork, dedication and ability to support the important work of the University. Expressing his appreciation, President Machen said the administrative team is very focused on doing what is good for the institution.

Chair Brown thanked President Machen for his report and commented that the work being done is outstanding. He then asked for the Committee Chairs to present their reports.

#### **4.0 Committee Reports**

##### **Committee on Audit and Operations Review**

Trustee Charles Edwards, Chair of the Committee on Audit and Operations Review, provided his report, noting that all Committee members were present at the Committee meeting, except Trustee Brown who was unable to attend. After reviewing and approving the minutes of the March 27, 2014 meeting, and having no Action Items on the Agenda, the Committee then moved to the Discussion/Informational Items on its Agenda.

Discussion/Informational Items addressed were an Update on External Audits, Audits and Other Reviews, Quarterly Follow-up, Annual Audit Plan Revisions, Audits of Affiliated Organizations and the Annual Audit Report, with the discussion reflected in the Committee's June 5, 2014 minutes.

##### **Committee on Educational Policy and Strategy**

Trustee Steven Scott, Chair of the Committee on Educational Policy and Strategy, provided his report, noting that all Committee members were present at the Committee's meeting, except Trustee Brown who was unable to attend.

After reviewing and approving the minutes of the March 18, 2014 and March 27, 2014 meeting, the Committee discussed and then unanimously approved the following Action Items and recommended these actions for the Board's approval on the Consent Agenda (with the details of his report reflected in the Committee's June 5, 2014 minutes):

- EP1. Tenure Upon Hire
- EP2. Baby Gator Child Development and Research Center Fees FY 2014-2015
- EP3. Facility Security Clearance; Exclusion of Certain Directors and Officers; Designation of Senior Management Group for Classified Information
- EP4. New Degree: Ph.D. in Computer and Information Science and Engineering
- EP5. University of Florida Regulations
- EP6. University of Florida Work Plan 2014-2015
- EP7. Degree Program Terminations
- EP8. Annual Tenure Awards

Discussion/Informational Items addressed were updates on admissions, student government, and the faculty senate, and information on name changes, the SACS/COC accreditation report, IT update and UF Online update, with the discussion reflected in the Committee's June 5, 2014 minutes.

##### **Committee on External Relations**

Trustee Carolyn Roberts, Chair of the Committee on External Relations, provided her report, noting all Committee members were present at the Committee meeting. After reviewing and approving the minutes of the March 27, 2014 meeting, and having no Action Items on the

Agenda, the Committee then moved to the Discussion/Informational Items on its Agenda. The Discussion/Informational Item addressed was an Update on St. Augustine from William L. Proctor, former legislator, Chancellor and former president of Flagler College, and a member of the UF Direct Support Organization, Historic St. Augustine, with the discussion reflected in the Committee's June 5, 2014 minutes. The Committee on External Relations joined the Committee on Strategic Initiatives and the Joint Committee heard a presentation by Richard Galehouse on Maximizing Town/Gown Relations.

### **Committee on Finance and Facilities**

Trustee Susan Cameron, Chair of the Committee on Finance and Facilities, provided her report, noting that all Committee members were present at the Committee meeting, except Trustee Brown who was unable to attend. After reviewing and approving the minutes of March 27, 2014, the Committee discussed and then unanimously approved the following Action Items and recommended them for the Board's approval on the Consent Agenda (with the details of her report reflected in the Committee's June 5, 2014 minutes):

- FF1 Final Operating Budget of Revenues and Expenses for Fiscal Year Ended 2013-14 and Preliminary Operating Budget of Revenues and Expenses for Fiscal Year Ended 2014-15
- FF2 Fixed Capital Outlay Legislative Budget Request for Fiscal Year 2015-2016
- FF3 2015-16 Facilities Spending Plan for FY14 PECO/CITF/Other Appropriated Funds
- FF4 2015-2020 Educational Plant Survey
- FF5 Dental Science Building (DSB) Energy Efficiency Contract – UF Building 0205

Discussion/Informational Items addressed were updates on Construction and Maintenance, Campus Master Plan Amendment, Quarterly Financial Report, Legislative, Parking Monetization, Banking ITN, University of Florida Investment Company (UFICO), Service Innovation and Employee Recognition, with the discussion reflected in the Committee's June 5, 2014 minutes.

### **Committee on Governance**

Trustee David Thomas, Chair of the Committee on Governance, provided his report, noting that all Committee members were present at the Committee meeting. After reviewing and approving the minutes of the March 27, 2014 meeting, the Committee discussed and then unanimously approved the following Action Item and recommended this action for the Board's approval on the Consent Agenda (with the details of his report reflected in the Committee's June 5, 2014 minutes):

- GV1. Creation of Shands Recovery LLC
- GV2. and R14-131. Election
- R14-132. University Secretary

Committee Chair Thomas expressed his and the Board's deep gratitude to Board Chair David Brown for his extraordinary leadership and service to UF over many years and two terms on the Board. Chair Brown has supported the development of an exceptional Board and has led the University's governance through many challenges to a time of growth and strength.

Discussion/Informational Items addressed were Category 1 Affiliate presentations from the University of Florida Athletic Association and Gator Boosters and the University of Florida Foundation, and an update on the Vice President for Research Reporting, with the discussion reflected in the Committee's June 5, 2014 minutes.

### **Committee on Strategic Initiatives**

Trustee Christopher Corr, Chair of the Committee on Strategic Initiatives, provided his report, noting that all Committee members were present. After reviewing and approving the minutes of the March 27, 2014 meeting, and having no Action Items on the Agenda, the Committee then moved to the Discussion/Informational Items on its Agenda.

The Discussion Item addressed was an update on the preeminence dashboard, with the discussion reflected in the Committee's June 5 2014 minutes. The Committee on External Relations joined the Committee on Strategic Initiatives and the Joint Committee heard a presentation by Richard Galehouse on Maximizing Town/Gown Relations.

## **5.0 Consent Agenda**

At the completion of the Committee reports, Chair Brown asked for a motion to approve the Consent Agenda, which was made by Trustee Thomas and seconded by Trustee Roberts. The Chair asked for further discussion, after which he asked for all in favor of the motion and any opposed and the motion was approved unanimously.

Chair Brown congratulated Trustee and Board Vice Chair Steven Scott on his election as Chair of the Board of Trustees and Trustee and Governance Committee Chair David Thomas on his election as Vice Chair of the Board of Trustees. He expressed that it has been an honor to serve as Chair of this distinguished and dedicated Board and to contribute with fellow Trustees, President Machen, and the Administration to the growth and recognition of this great University. Mr. Brown emphasized that the University and this Board are in capable and dedicated hands with Trustee Scott and Trustee Thomas. Trustee Scott brings sophisticated national and international knowledge of academic research institutions and academic medicine, as well as financial, investment and entrepreneurial savvy. Trustee Scott's leadership will help this University recruit its next President and reach its goal of becoming a top 10 public AAU research university. Trustee Thomas brings top international business, technology, investment, and communications experience, as well as a keen sense of entrepreneurial opportunities and creativity. Trustee Thomas' experience leading and serving on the boards of major technology, investment and communications businesses and his global perspective are great assets to UF. Both are deeply dedicated to this University, to its recognition as a top public research university and to its continued growth and strength. Chair Brown expressed his confidence in all of the Trustees and in their support of Trustee Scott and Trustee Thomas in their efforts.

Trustee Scott stated that President Machen and Board Chair Brown had brought the University to a very high and unique place. Finding a new leader who will steer us successfully through the next 10 years will be a task requiring great effort and dedication, but UF is prepared to do exactly that. The faculty will have to help raise the bar, and they are ready to do so. Dr. Scott

stated that it is a real honor to serve as Chair of the Board and Chair of the Search Committee, and these responsibilities are weighty. He expressed his intent to do everything possible to educate himself and help identify the very best candidate to lead UF through the next ten years. The University has an excellent foundation on which to build due to the dedication, wisdom and efforts of President Machen, the Deans, the faculty and the administration; UF is reaping those rewards with the hiring of additional accomplished faculty in our preeminence initiative. This is a landmark time for UF. If we make the right decisions now, the University has an opportunity to really bring University of Florida to a whole new level. Without diminishing the task ahead, Chair-elect Scott expressed his confidence that UF will recruit a distinguished academic who is also a great leader and administrator to help secure the University's future.

## **6.0 New Business**

No new business was brought before the Board.

## **7.0 Resolutions**

Chair Brown noted that the Board is recognizing the contributions of one of our fellow Trustees and three University leaders who will be moving on to other endeavors. A resolution for each of them is incorporated in these minutes and will be posted in BoardVantage. Chair Brown highlighted the contributions of each of the honorees.

### **R14-129 Marc Heft, President of the Faculty Senate**

Chair Brown noted that Trustee Heft, President of the Faculty Senate, has brought to the Board valuable insights about the University and the faculty. He has served the faculty interests well, while thoughtfully considering all perspectives of important University issues and reaching wise decisions for the best interests of the University. Trustee Heft has applied incredible intelligence and intellectual curiosity to enrich the University community with his round tables and distinguished faculty lecture series, helping the broad University community to appreciate the work of our extraordinary faculty and fostering an understanding of important issues facing academic research and higher education. Trustee Heft's collegiality and his seriousness of purpose and dedication have been remarkable. Chair Brown expressed the gratitude of the entire Board for Trustee Heft's contributions and for the opportunity to work with him on the Board. His exceptional citizenship has earned him a seat on the Presidential Search Committee and we will surely call on him in the years to come.

### **R14-135 Matthew Fajack, Vice President and Chief Financial Officer**

Chair Brown asked Provost Glover to offer some comments on Vice President and Chief Financial Officer, Matt Fajack. Provost Glover indicated that the moment was a bittersweet one. Vice President Fajack was the first Chief Financial Officer hired at the University of Florida. He laid the groundwork for all future Chief Financial Officers. He seized the opportunity and established a great legacy at the University by implementing the RCM budgeting system and positioning it to evolve after a good start. Mr. Fajack's Service Innovation Initiative has generated cost savings and efficiencies at UF, streamlining business processes at UF. He took the initiative to act as a principal liaison between the University and Gainesville and the

surrounding communities, contributing to the community and supporting UF's reputation as a good citizen. Vice President Fajack has a wonderful demeanor, always trying to help others to problem-solve. Provost Glover observed that UF's loss is the University of North Carolina's future.

#### **R14-136 Winfred Phillips, Senior Vice President and Chief Operating Officer**

President Machen asked Chair Brown to speak about the next two honorees. He first addressed former Dean of Engineering, Vice President for Research, and the first Senior Vice President and Chief Operating Officer, Dr. Win Phillips, emphasizing that the University has enormously benefited from Dr. Phillips' leadership and wisdom over a long period of time. Dr. Phillips has the ability to make things happen. All constituencies at the University and in the academic research and Gainesville communities know they can trust him. He has the confidence of the faculty and the administration. He leaves an incredibly successful and important legacy of growth and accomplishment at UF. He achieved a complete restructuring of the administration by creating the Chief Operating Officer role, and as a personal favor to me took it on. The University runs today as a result of Dr. Phillips stepping up and making this new model work. Dr. Machen expressed his deep gratitude to Dr. Phillips, stating that the University would not have been able to accomplish what we have over the last decades without his leadership.

#### **R14-134 Jamal Sowell, Special Assistant to the President and Board Liaison**

President Machen next addressed Jamal Sowell, observing that it is rare to have someone who permeates so many aspects of the University and does so with such thoughtfulness and ease. Jamal Sowell has advised and supported the success of students, his colleagues in the administration, the Board, the President, many special constituencies. He has had a profoundly positive impact on many parts of the University. The future is ahead for Jamal Sowell.

Chair Brown asked for a motion to adopt the resolutions for Marc Heft, Matthew Fajack, Win Phillips, and Jamal Sowell, which was made by Trustee Scott and seconded by Trustee Yeffet. The Chair asked for further discussion, after which he asked for all in favor of the motion and any opposed and the motion was approved unanimously.

### **8.0 Comments of the Chair of the Board**

Chair Brown asked the Board for any new business, and hearing none, he began his comments.

Chair Brown thanked all of the Trustees, President Machen and the Administration for their hard and effective work on behalf of the University and for the pleasure of working with them, acknowledging that this was his last meeting as the Chair. He said that it had been a 45-year journey for him in his relationship with UF, from his time as a student, to his Board service with Jeb Bush appointing him the first time, to the honor of serving the University as Board Chair. David Brown mused that when Jeb Bush appointed him, Governor Bush asked him to promise to be a better Trustee than he was a student. Chair Brown said that it has meant so much to be able to serve the University as a member and the Chair of the Board, and remarked that there couldn't be a better meeting at which to end his term. Chair Brown closed by saying that this

has been a magnificent team to work with and expressed his excitement about selecting a new president in the coming year.

## **9.0 Adjourn**

After asking for any further discussion and hearing none, Chair Brown asked for a motion to adjourn, which was made by Trustee Cameron and a second which was made by Trustee Roberts. With no further discussion desired, Chair Brown asked for all in favor and any opposed, and the motion passed unanimously. The University of Florida Board of Trustees meeting adjourned at 11:33 a.m. EDT.