1.0 Call to Order and Welcome
Chair, C. David Brown, II, called the meeting to order at 10:26 a.m. EST.

Members present were:
Trustees C. David Brown, II (Chair), Christina A. Bonarrigo, Susan M. Cameron, Christopher T. Corr, Charles B. Edwards, James W. Heavener, Marc W. Heft, Carolyn K. Roberts, Jason J. Rosenberg, Juliet M. Roulhac, Steven M. Scott, David M. Thomas. Trustee Marshall M. Criser, III was unable to attend.

Others present were:
Marshall M. Criser, Jr., Former President of the University of Florida, Rashad Graham, BoardVantage Representative, members of the President’s Cabinet, other members of the University of Florida community, and other members of the public and the media.

2.0 Verification of Quorum
After a roll call, a quorum was confirmed, with all members present except Trustee Criser. Trustees Edwards and Cameron participated by phone.

Chair Brown welcomed everyone to the meeting. He recognized Rashad Graham, a representative from BoardVantage who was in attendance to assist with the launch of the new Board software. Chair Brown thanked Becky Holt, Brandon Vega, Rebecca Nace, Melissa Orth, and Jamal Sowell for their efforts and excellent work to implement the new BoardVantage software in support of the meeting.

Chair Brown then asked President Machen for his President’s Report.

3.0 President’s Report
President Machen began by reporting that it has been a wonderful semester and that the coming semester should also be a productive one. He thanked the Board for its support and dedication to the University. President Machen presented a book – Kongo Across the Waters, a book accompanying an exciting exhibit at the Harn Museum. He asked that the Board members read the book over the holidays and return to campus in the New Year to visit the exhibit. President Machen closed by thanking the Board and Cabinet for all they you do for the University and wishing the entire University community happy holidays.

Chair Brown thanked President Machen for his report and asked for the Committee Chairs to present their reports.

4.0 Committee Reports

Committee on Audit and Operations Review
Trustee Chris Corr, Acting Chair of the Committee on Audit and Operations Review, provided his report, noting all Committee members were present, except Trustee Brown (who was attending the Finance and Facilities Committee meeting) and Trustee Edwards.

After reviewing and approving the minutes of the June 6, 2013 meeting, the Committee discussed and then unanimously approved the following Action Item and recommended this action for the Board’s approval on the Consent Agenda (with the details of his report reflected in the Committee’s December 5, 2013 minutes):

AO1. University of Florida Operational Audit for the FYE June 30, 2013

Discussion/Informational Items addressed were an Update on External Audits, Audits and Other Reviews, Quarterly Follow-up, Annual Audit Plan Revisions, Audits of Affiliated Organizations and the Annual Audit Report, with the discussion reflected in the Committee’s December 5, 2013 minutes.

Committee on Educational Policy and Strategy
Trustee David Brown, Acting Chair of the Committee on Educational Policy and Strategy, provided his report, noting all Committee members were present, except Trustees Criser, Cameron and Edwards.

After reviewing and approving the minutes of November 5, 2013, the Committee heard these public comments. Candy Herrera, Graduate Assistants United, Liana Guerra, Student Leader for Gators for Tuition Equity, and Conor Munro, Students for a Democratic Society spoke about tuition equity for undocumented students, and President Machen and Chair Brown acknowledged the importance of the issue and the eloquence of the speakers, as well as efforts that could be pursued with the Florida Legislature, as further summarized in the Committee’s December 5, 2013 minutes.

Then the Committee discussed and unanimously approved the following Action Items and recommended these actions for the Board’s approval on the Consent Agenda (with the details of his report reflected in the Committee’s December 5, 2013 minutes):
EP1. Tenure Upon Hire
EP2. University of Florida Regulation Amendment
EP3. Degree Program Terminations
EP5. New Degree: Master of Environmental Analysis and Design

Discussion/Informational Items addressed were the Student Computer Operating System, Admissions/Financial Aid Update, Student Government Update, Faculty Senate Update and Name Changes, with the discussion reflected in the Committee’s December 5, 2013 minutes.

Committee on External Relations
Trustee Carolyn Roberts, Chair of the Committee on External Relations, provided her report, noting all Committee members were present, except Trustees Criser and Edwards.

The Committee reviewed and approved the minutes of the June 6, 2013 meeting. There were no Action Items on the Agenda.

Discussion/Informational Items addressed were a Preview of 2014 Legislative Session and an update on the Marketing Campaign for UF Online and Florida Preeminence/Top 10 Initiatives, with the discussion reflected in the Committees December 5, 2013 minutes. The Committee on External Relations joined the Committee on Strategic Initiatives and the Joint Committee heard a presentation by the University’s marketing agency 160over90.

Committee on Finance and Facilities
Trustee Steven Scott, Acting Chair of the Committee on Finance and Facilities, provided his report, noting all Committee members were present, except Trustees Cameron and Criser. After reviewing and approving the minutes of September 20, 2013, the Committee discussed and then unanimously approved the following Action Items and recommended these actions for the Board’s approval on the Consent Agenda (with the details of his report reflected in the Committee’s December 5, 2013 minutes):

FF2. Resolution R13-125-Amendment to R04-21, as amended by R10-69, as amended by R11-91, as amended by R12-103-University of Florida Depositories
FF3. Amendments to 2013-14 Budgets of Revenues and Expenses

Discussion/Informational Items addressed were an Update on the State of Florida Financial Outlook, Construction/Maintenance Report/Information Item and UFICO Update, with the discussion reflected in the Committees December 5, 2013 minutes.

Committee on Governance
Trustee Steven Scott, Chair of the Committee on Governance, provided his Report, noting all Committee members were present, except Trustees Cameron and Criser.
After reviewing and approving the minutes of September 19, 2013, the Committee discussed and then unanimously approved the following Action Items and recommended these actions for the Board’s approval on the Consent Agenda (with the details of his report reflected in the Committee’s December 5, 2013 minutes):

- GV1. Amendments to Collective Bargaining Agreement between the University of Florida Board of Trustees (BOT) and the Police Benevolent Association (PBA)
- GV2. Conforming Amendments to the Board’s Bylaws
- GV3. President’s Strategic Priority Goals
- GV4. Mid-Term Vacancy in Board Vice Chair

Discussion Items addressed were an Update on Category 1 DSO Presentations and an update on the Affiliate Insurance Review project, with the discussion reflected in the Committees December 5, minutes.

Committee on Strategic Initiatives
Trustee Christopher Corr, Co-Chair of the Committee on Strategic Initiatives, provided his report, noting all Committee members were present, except Trustee Cameron.

After reviewing and approving the minutes of June 7, 2013, the Committee discussed the development of a new mission statement for the University, including two drafts as further detailed in the Committee’s minutes. Action Item SI1 on the mission statement was removed from the Consent Agenda to provide further opportunity for review, comment and development of the mission statement, with recognition that the concepts in the two versions have much in common, but that the more concise second version is a preferable format. It is anticipated that the mission statement will be brought to the Board at its next meeting for final approval.

The Committee on Strategic Initiatives joined the Committee on External Relations and the Joint Committee heard a presentation by the University’s marketing agency 160over90.

5.0 Consent Agenda

At the completion of the Committee reports, Chair Brown indicated that one Action Item—SI1. Mission Statement—had a favorable review at the Strategic Initiatives Committee, but was removed from the Consent Agenda so that it could be reviewed again by the Faculty Senate and then be brought back to the Board for final acceptance at the next meeting. Chair Brown then asked for a motion to approve the Consent Agenda with the exception of SI1 as mentioned above, which was made by Trustee Roberts and seconded by Trustee Corr. The Chair asked for further discussion, after which he asked for all in favor of the motion and any opposed and the motion was approved unanimously.

6.0 Comments of the Chair of the Board

Chair Brown asked the Board for any new business, and hearing none he began his comments.
Chair Brown thanked the students who came the day before to speak to the Board members about tuition equity for undocumented students, at the meeting of the Committee on Educational Policy and Strategy. He commented that the students’ presentations were very impressive and thoughtfully addressed an important subject. Chair Brown noted that it had been a busy two days and much was accomplished by the Board members. He said that he could not thank all the Trustees enough for their efforts over the last year on behalf of the University. Chair Brown said that it is very gratifying to see long-server and newer Trustees really come together as a team, and that he is truly proud to be serving with all of them. Chair Brown reflected on the new buildings underway, including Heavener Hall and the Harrell Medical Education Building. He noted that this is the 500th anniversary of Ponce de Leon’s discovery of Florida and the 450th anniversary of St. Augustine, which has a goal of restoring 35 historic buildings under the University’s leadership.

Chair Brown mentioned Trustee Criser’s recent appointment as the Chancellor of the State University System of Florida and how very proud the Board and University are that our Trustee has assumed this important role. Chair Brown indicated that the Board would celebrate Trustee Criser’s service to the University at the March meeting.

Chair Brown then recognized that Former President Marshall Criser, Jr., was in the audience and thanked him for his attendance. Closing the meeting, Chair Brown noted that the holidays are upon us and he wished everyone in the UF community a safe and enjoyable holiday season.

7.0 Adjourn

After asking for any further discussion and hearing none, Chair Brown asked for a motion to adjourn, which was made by Trustee Thomas and a second which was made by Trustee Roberts, and, with no further discussion desired, the motion was passed unanimously and the University of Florida Board of Trustees meeting was adjourned at 11:01 a.m. EST.