SCHEDULES
UNIVERSITY OF FLORIDA BOARD OF TRUSTEES’
COMMITTEE MEETINGS, BOARD MEETING AND BOARD RETREAT
June 4-5, 2015
Emerson Alumni Hall and Lake Wauburg

Thursday, June 4, 2015
9:00 a.m. – 5:30 p.m. (estimated)

Board Committees and Full Board Meetings and Hearing
Emerson Alumni Hall, University of Florida Campus, Gainesville, Florida

The below listed Committees of the University of Florida Board of Trustees and the full University of Florida Board of Trustees will meet, and the Board of Trustees will hold a hearing, in the following sequence, with one meeting, hearing or break beginning immediately after the prior meeting, hearing or break ends and continuing until all meetings, hearings and breaks have concluded (times are estimated and may be earlier or later depending on time needed for each meeting, hearing and break):

9:00 – ~10:15 a.m. Committee on Governance, Warrington Conference Room
(Heavener (Chair), Brandon, Cameron, Corr, Scott, Thomas, Zucker)

~10:30~11:45 a.m. Committee on Audit and Operations Review, President’s Room 215B
(Edwards (Chair), Corr, Davenport, Padron-Rasines, Patel, Scott, Stern)
Committee on Finance and Facilities, President’s Room 215C
(Rosenberg (Chair), Brandon, Cameron, Heavener, Scott, Thomas, Zucker)

~11:45~12:45 p.m. Lunch for Trustees and Vice Presidents, President’s Room 215A
Guests: University Goal-Setting Task Force Members
(See http://president.ufl.edu/initiatives/goal-setting-task-force/ for names and biographies of the members)

~12:45~1:45 p.m. Joint Meeting – Committee on Strategic Initiatives and External Relations
President’s Room 215B
Committee on Strategic Initiatives
(Corr (Chair), Cameron, Davenport, Patel, Scott, Thomas, Zucker)
Committee on External Relations
(Brandon (Chair), Edwards, Heavener, Padron-Rasines, Rosenberg, Stern)
Break (~15 minutes)

~2:00~3:30 p.m. **Committee on Educational Policy & Strategy, President’s Room 215B** *(Full Board)*

Break (~10 minutes)

3:40 - ~4:25 p.m. **University of Florida Board of Trustees Public Hearing on the University Campus Master Plan, President’s Room 215B** *(Full Board)*

Break (~10 minutes)

~4:35 - ~5:30 p.m. **University of Florida Board of Trustees Meeting, President’s Room 215B** *(Full Board)*

6:00 – 8:30 p.m. **Reception and Dinner for Trustees and Vice Presidents** *(Former Trustees David Brown, Juliet Roulhac, Carolyn Roberts and Pradeep Kumar will be honored as well as TJ Villamil)*

*[Clinical and Translational Science Institute (CTSI)]*
Friday, June 5, 2015

<table>
<thead>
<tr>
<th>Time</th>
<th>Agenda Item</th>
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<tbody>
<tr>
<td>8:00 – 8:45 a.m.</td>
<td>Breakfast for Trustees</td>
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<tr>
<td>8:30 – 8:35 a.m.</td>
<td>Welcome – The Role of Trustees in University Leadership</td>
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<tr>
<td>~8:35 – 8:45 a.m.</td>
<td>Overarching Questions for the Day</td>
</tr>
<tr>
<td>~8:45 – 9:30 a.m.</td>
<td>Background Information</td>
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</tbody>
</table>

Board Retreat
Cypress Lodge, Lake Wauburg, 133 Regatta Drive, Micanopy, FL 32667

The retreat segments are expected to be held in the following sequence, with one segment or break beginning immediately after the prior segment or break ends and continuing until all segments and breaks have concluded. However, the retreat is more flexible than other Board meetings and changes in order of segments may occur. Also, times are estimated and may be earlier or later depending on time needed for each segment and break and any reordering of segments that may occur.

Advance Reading:
The Importance of Thinking Differently, Florida Independent Alligator (April 20, 2015), W. Kent Fuchs
http://www.alligator.org/opinion/columns/article_ce4528e0-e70b-11e4-b383-bbc8ed7ac89c.html
Information on Association of American Universities’ and other metrics (to be provided)

~9:30 - ~10:45 a.m.  Break Out Sessions
Trustees, In Small Groups, Will Consider Issues For UF’s Advancement In Stature and Contributions

~10:45 - ~11:00 a.m.  Break, Prepare for Reporting Out, Get Lunch
Trustee Small Groups

~11:00 - ~12:30 p.m.  Working Lunch with Reporting/Discussion (20 minutes per group)
Reporters from Each Group

(Cabinet Members/Vice Presidents are invited to listen at lunch and for the remainder of the day)

~12:30 - ~12:45 p.m.  Short Break (~10 minutes)

~12:45 - ~1:15 p.m.  Perspectives and Take-Away Messages
President W. Kent Fuchs

~1:15 - ~1:30 p.m.  Closing Remarks
Board Chair Steven M. Scott
UF BOARD OF TRUSTEE LUNCH
JUNE 4, 2015
GUESTS: GOAL-SETTING TASK FORCE MEMBERS

Carole R. Beal, PhD
Professor, School of Teaching and Learning
Director, Online Learning Institute
College of Education

Paul W. Davenport, PhD
Distinguished Professor/Faculty Senate Chair
Department of Physiological Sciences
College of Veterinary Medicine

Harry J. Klee, PhD
Eminent Scholar and Professor
Horticultural Sciences Department, College of Agricultural and Life Sciences
Institute of Food & Agricultural Sciences (IFAS)
UF BOARD OF TRUSTEE LUNCH  
JUNE 4, 2015  
GUESTS: GOAL-SETTING TASK FORCE MEMBERS

Lucinda Lavelli, MFA  
Dean  
College of the Arts

Michele V. Manuel, PhD  
Associate Professor, Department of Materials Science and Engineering  
College of Engineering

David R. Nelson, MD  
Professor of Medicine, Molecular Genetics and Microbiology  
Director, UF Clinical and Translational Science Institute  
Associate Dean for Clinical Research, Division of Gastroenterology, Hepatology and Nutrition  
Department of Medicine  
College of Medicine
UF BOARD OF TRUSTEE LUNCH
JUNE 4, 2015
GUESTS: GOAL-SETTING TASK FORCE MEMBERS

Paul Ortiz, PhD
Director, Samuel Proctor Oral History Program
Associate Professor of History, Department of History
College of Liberal Arts and Sciences

Joselin Padron-Rasines
UF Student Body President/Trustee
Political Science and International Studies in Latin America and Caribbean
College of Liberal Arts and Sciences
UF Student Body President

Winfred Phillips, D.Sc.
Committee Chair
Executive Chief of Staff
Office of the President
Scott K. Powers, PhD
UAA Endowed Professor and Distinguished Professor
Department of Applied Physiology and Kinesiology
College of Health and Human Performance

Christine E. Schmidt, PhD
Pruitt Family Professor and Chair
J. Crayton Pruitt Family Department of Biomedical Engineering
College of Engineering
The Committee will consider and act on the following Action Items:

**GV1. Amendment of Internal Operating Memorandum 01-1**
This amendment implements the determination of the Governance Committee at its April 2015 meeting, that the President should have flexibility to appoint Trustees or former Trustees to the boards of Category One affiliates, which he does in consultation with the Board Chair, to ensure that individuals are appointed who can make the time commitment and provide the specialized expertise needed for the best UF Board oversight of each affiliate.

**GV2. President’s Fiscal Year 2016 Performance Goals**
As required by the President’s contract, this Action Item concerns the President’s and Board Chair’s annual proposal to the Governance Committee of short- and long-term presidential performance goals, for final approval by the Board. (President Fuchs and Board Chair Scott will provide the proposed goals.) One short-term goal required by the contract is the creation of University-wide short-term and long-term strategic goals, which are to be developed by the President in collaboration with the 16 Colleges and other main UF units, reviewed by the Faculty Senate, and approved by the Board. President Fuchs introduced to the Trustees at the April 2015 meeting that the UF goal-setting process is underway, guided by a President-appointed task force of faculty. The target for finalization of UF-wide strategic goals is by June 30, 2016. It will be important to ensure that the President’s long-term FY16 goals align with the UF-wide strategic goals. The Committee is asked to commit to reviewing the President’s long-term performance goals once the UF-wide goals are approved to determine if any change is needed to align with the UF-wide goals (in which case, the change would be brought to the Board for action).

**GV3. Emergency Contracting Authority of the Board Chair**
The Board has delegated contracting authority to and through the President as a necessary executive function to operate a large complex university. However, it is also possible, although unlikely and rare, that there could be a situation where the Board Chair would need to directly retain an outside expert to represent the Board because the President, the General Counsel and other members of senior administration, who would usually enter into the contract for advisory services to the Board, are unable to do so or have unmanageable conflicts of interests in connection with doing so. If such a rare circumstance were to arise, this Action Item authorizes the Board Chair, after notice to the Vice Chair, to act in an executive capacity and enter into a contract in a manner that does not disrupt the orderly
operation of the university or the appropriate separation of management and Board roles, while also addressing the matter requiring expert advice to the Board.

The Committee will address the following Discussion/Informational Items:

5.1 Trustee Development: Qualifications and Needs
The Committee will be asked to review and discuss draft qualifications to guide the recruitment of Trustees, taking into account the expertise and qualities needed. A hand out will be provided at the meeting.

5.2 Proposed Cycle for Committee Review of Category 1 Affiliates
As the Committee requested at the April 2015 meeting, Vice President, General Counsel and University Secretary Jamie Keith will review a proposed cycle for meetings of Category One affiliates with the Governance Committee on a two or three year rotation. The proposal is included in the materials.
UNIVERSITY OF FLORIDA BOARD OF TRUSTEES
COMMITTEE ON GOVERNANCE
COMMITTEE AGENDA
June 4, 2015
9:00 a.m. EDT
Warrington Conference Room, Emerson Alumni Hall
University of Florida, Gainesville, Florida

Committee Members:
James W. Heavener (Chair), David L. Brandon, Susan M. Cameron, Christopher T. Corr, Steven M. Scott, David M. Thomas, Anita G. Zucker

1.0 Verification of Quorum ........ Jamie Lewis Keith, VP/General Counsel, University Secretary

2.0 Call to Order and Welcome ................................................................. James W. Heavener, Chair

3.0 Review and Approval of Minutes......................................................... James W. Heavener, Chair
   April 2, 2015

4.0 Action Items ......................................................................................... James W. Heavener, Chair
   GV1. Amendment of Internal Operating Memorandum 01-1 ...................... Jamie Lewis Keith, Vice President, General Counsel, and University Secretary
   GV2. President’s Fiscal Year 2016 Performance Goals ............................... W. Kent Fuchs and Steven M. Scott, Board Chair
   GV3. Emergency Contracting Authority of the Board Chair ...................... Jamie Lewis Keith, Vice President, General Counsel, and University Secretary

5.0 Discussion/Informational Items .............................................................. James W. Heavener, Chair
5.1 Trustee Development: Qualifications and Needs ......................... W. Kent Fuchs, President Steven M. Scott, Board Chair

5.2 Proposed Cycle for Committee Review of Category 1 Affiliates ................. Jamie Lewis Keith, VP, General Counsel, University Secretary

6.0 New Business ........................................................................................ James W. Heavener, Chair

7.0 Adjourn ................................................................................................. James W. Heavener, Chair
SUBJECT: Amendment of Internal Operating Memorandum 01-1

BACKGROUND INFORMATION

The Board has authorized the President to make appointments to the governing boards of affiliated entities, which he does in consultation with the Board Chair. Internal Operating Memorandum 01-1 requires a current Trustee to be appointed to the board of each Category One affiliate. At the April 2015 meeting of the Governance Committee, the Committee determined that giving the President the flexibility to appoint Trustees or former Trustees to the boards of Category One affiliates would ensure that individuals are appointed who can make the time commitment and provide the specialized expertise needed for the best UF Board oversight of each affiliate, furthering good governance and support of UF’s interests. Appointing some former Trustees to these boards also encourages proven leaders to remain actively involved in support of the University.

PROPOSED COMMITTEE ACTION

Approve for recommendation to the full Board of Trustees for its approval on the Consent Agenda an amendment to Board Internal Operating Memorandum 01-1 to provide that a Trustee (as currently required) “or former Trustee” (as is added by the amendment) shall serve on the governing board of each Category One affiliate.

SIGNIFICANT POLICY ISSUES FOR COMMITTEE TO CONSIDER

None. Board of Governors approval is not required.

Supporting Documentation Included: See attached Internal Operating Memorandum 01-1, lined to show the proposed amendment.

Submitted by: Jamie Lewis Keith, Vice President, General Counsel and University Secretary
| UNIVERSITY OF FLORIDA INTERNAL OPERATING MEMORANDUM |
| Number: 01-1 |
| Subject: Service of Trustees on Direct Support Organizations, Health Services Support Organizations, and Other Affiliated Corporate Boards |

The University of Florida Board of Trustees, in consultation with the University President, determines whether Trustees or non-Trustee representatives of the Board of Trustees should serve on the boards of University of Florida Direct Support Organizations, Health Services Support Organizations or other affiliated corporations. Although Trustees need not always serve as directors on University-affiliated boards, the nature and scope of certain boards warrants Board of Trustees participation. University representation, including Trustee service on such boards, shall meet the following minimum oversight requirements (which have been the intent and application of this IOM since its inception):

1. University of Florida Direct Support Organizations, Health Services Support Organizations or other affiliated boards that should include a University of Florida Trustee or former Trustee as a member.

   University of Florida Foundation, Inc.
   The University Athletic Association, Inc.
   Gator Boosters, Inc.
   University of Florida Research Foundation, Inc.
   Shands Teaching Hospitals and Clinics, Inc.
   Shands Healthcare, Inc.

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1 The BOT previously delegated authority to the University President generally to make all appointments to affiliates’ boards. (Affiliates include Direct Support Organizations, Health Services Support Organizations, as well as non-DSO affiliates.) The BOT reserved the right to approve creation of all affiliates and, as always if desired, to act in any particular case. [BOT Resolutions R07-37 (part I, O and II, P and the accompanying summary chart) and RO8-44 (giving UFICO the same treatment as other DSOs).] Florida 2003 Statutes, 1004.28(3) and 1004.29(4), authorize--but do not require--the Chair of the Board of Trustees to appoint a representative to each DSO or HSSO board of directors and executive committee. (These statutes do not apply to non-DSO affiliates.) Consequently, to implement this IOM, the BOT approves the categorization of each affiliate as a Category 1, 2 or 3 affiliate and the President generally makes all appointments to non-DSO affiliate boards---as well as to DSO and HSSO boards if the Chair opts to give effect to the BOT Resolutions, rather than exercising the Chair’s discretionary statutory authority to make an appointment.

2 Added by BOT Action Agenda Item GV1 on June 4, 2015; Appointments of Former Trustees made to Category One Affiliates prior to this change are ratified by the Board’s action.

3 Creation of new non-DSO affiliate approved by BOT RO9-50, January 14, 2009. Pursuant to BOT R09-61, September 11, 2009, creation will be done at an appropriate time determined by the UF President.
2. **University of Florida Direct Support Organizations, Health Services Support Organizations or other affiliated boards that should include a designated non-Trustee representative of the University of Florida Board of Trustees as a member.**

Citrus Research and Development Foundation, Inc.\(^7\)
Citrus Research and Education Foundation, Inc.
Florida 4-H Club Foundation, Inc.
Florida Foundation Seed Producers, Inc.
GatorCare Health Management Corporation\(^8\)
Southwest Florida Research and Education Foundation, Inc.
Treasure Coast Agricultural Research Foundation, Inc.
University of Florida Leadership and Education Foundation, Inc.
Florida Clinical Practice Association, Inc. (College of Medicine)
University of Florida Jacksonville Physicians, Inc.
University of Florida Jacksonville Healthcare, Inc.
University of Florida Alumni Association, Inc.
The University of Florida Law Center Association, Inc.
UF Historic St. Augustine, Inc.\(^9\)

3. **Other boards that should include a designee of the University President as a member with a report of such designees to the Board of Trustees.**

University of Florida College of Nursing Faculty Practice Association, Inc.
University of Florida College of Pharmacy Faculty Practice Association, Inc.
Faculty Associates, Inc. (College of Dentistry)
Florida Health Professions Association, Inc.
University of Florida Health Care Education Insurance Company, Inc.
Florida Veterinary Medicine Faculty Association, Inc.\(^9\)
Faculty Clinic, Inc.\(^9\)
University Village Apartments, Inc.\(^9\)


\(^{4}\) Recategorized pursuant to BOT Action Agenda Item GV1, April 3, 2015.
\(^{5}\) Categorized pursuant to BOT Action Agenda Item 5.13, June 14, 2005
\(^{6}\) DSO approved by BOT Action Agenda Item GV1, March 17, 2011.
\(^{7}\) DSO approved by BOT Action Agenda Item GV2, March 17, 2009.
\(^{8}\) DSO approved by BOT Action Agenda Item GV, September 21, 2012
\(^{9}\) DSO approved by BOT Action Agenda Item GV1, June 11, 2010
BACKGROUND INFORMATION

The Board-approved President’s Contract requires the President and Board Chair to propose to the Governance Committee, the Governance Committee to then review and recommend, and the Board to approve each year, numerical short-term and long-term performance goals for the President. These goals are to specify margins within which the goals are deemed met at the 100% and 75% levels. The Contract also provides that, each year, the President and Board Chair are to review the President’s performance against the Board-approved short-term goals and the President’s progress against the Board-approved long-term goals; and the Governance Committee is then to confirm the accuracy of that annual assessment and make a report to the Board.

One short-term goal that is required by the Contract is the creation of University-wide short-term and long-term strategic goals, which are to be developed by the President in collaboration with the 16 Colleges and other main UF units, reviewed by the Faculty Senate, and approved by the Board, within a timeframe determined by the Governance Committee in consultation with the President. That goal-setting process is underway, guided by a President-appointed task force of faculty, with a target for completion by June 30, 2016. The President’s Fiscal Year 2016 performance goals should be initially established at the June 2015 Board meeting because the Fiscal Year begins on July 1, 2015. However, it will be important to ensure that the long-term goals established as the President’s Fiscal Year 2016 performance goals align with the UF-wide strategic goals. This will require a review by the Governance Committee of the President’s long-term performance goals once the UF-wide goals are approved.
**PROPOSED COMMITTEE ACTION**

Finally approve as the target deadline for the President’s development of University-wide short- and long-term strategic goals, any date determined by the President that is on or before June 30, 2016.

Approve for recommendation to the full Board of Trustees for its approval on the Consent Agenda the attached President’s Fiscal Year 2016 Performance Goals, with the following commitment and requirement. Upon the Board’s approval of University-wide goals currently being developed in a process guided by a faculty task force, the Governance Committee will review the long-term goals that are included in the President’s Fiscal Year 2016 goals being approved at this time to ensure the President’s long-term goals align with the University-wide strategic goals and, upon recommendation of the Governance Committee, any necessary adjustment in the President’s long-term goals will be approved by the Board.

**SIGNIFICANT POLICY ISSUES FOR COMMITTEE TO CONSIDER**

None. Board of Governors approval is not required.

Supporting Documentation Included: President’s Fiscal Year 2016 Performance Goals *(to be provided)*

Submitted by: Steven M. Scott, Chair of the Board of Trustees  
W. Kent Fuchs, President
SUBJECT: Emergency Contracting Authority of the Board Chair

BACKGROUND INFORMATION
The Board has recognized that contracting authority as part of administering a large and complex research university such as UF is a necessary executive function, which has been delegated to and through the President. However, it is also possible, although unlikely and rare, that there could be a situation where the Board Chair would need to directly retain an outside expert to represent the Board because the President, the General Counsel and other members of senior administration, who would usually enter into the contract for advisory services to the Board, are unable to do so or have unmanageable conflicts of interests in connection with doing so. If such a circumstance were to arise, the Board Chair would want to act in a manner that does not disrupt the orderly operation of the university or the appropriate separation of management and Board roles, while also addressing the matter requiring expert advice to the Board.

PROPOSED COMMITTEE ACTION
The Committee on Governance is asked to approve for recommendation to the University of Florida Board of Trustees on its Consent Agenda, the granting of authority to any individual serving as the Chair of the Board of Trustees, acting in an executive capacity and after notifying the Vice Chair of the Board, to retain and enter into any contract for necessary expert advisory services to the Board, if the normal University processes for engaging such services do not suffice due to unusual circumstances. Where possible under the circumstances, this would be done in collaboration with an appropriate senior administrator to support orderly administration of the University and governance by the Board.

SIGNIFICANT POLICY ISSUES FOR COMMITTEE TO CONSIDER
None. Board of Governors approval is not required.
The Committee will consider and act on the following Action Items:

- No Action Items

The Committee will address the following Discussion/Informational Items:

- Phil Ciano, the local field supervisor from the Auditor General’s office, will update the committee on the current external audits being conducted by his office.
- Brian Mikell, Chief Audit Executive (CAE), will discuss activities in the Office of Internal Audit (OIA) including:
  - internal audits completed and issued since the last committee meeting;
  - the status of follow-up of audit comment action plans;
  - proposed revisions to the 2015-2016 Annual Audit Plan originally approved by the BOT in June 2013
- The committee will receive an update on the status of audits of university-affiliated support organizations.
- The CAE will update the Committee on periodic review of the Charters for the Committee on Audit and Operations Review and the OIA.
UNIVERSITY OF FLORIDA BOARD OF TRUSTEES
COMMITTEE ON AUDIT AND OPERATIONS REVIEW
COMMITTEE AGENDA
June 4, 2015
~10:30 a.m. EDT
President’s Room 215B, Emerson Alumni Hall
University of Florida, Gainesville, Florida

Committee Members:
Charles B. Edwards (Chair), Christopher T. Corr, Paul W. Davenport, Joselin Padron-Rasines, Rahul Patel, Steven M. Scott, Robert G. Stern

1.0 Verification of Quorum ...................................................... Brian Mikell, Chief Audit Executive

2.0 Call to Order and Welcome .................................................. Charles B. Edwards, Chair

3.0 Review and Approval of Minutes ........................................... Charles B. Edwards, Chair
   April 2, 2015

4.0 Action Items ........................................................................ Charles B. Edwards, Chair
   None

5.0 Discussion/Informational Items ............................................. Charles B. Edwards, Chair
5.1 Update on External Audits ........................................................ Phil Ciano, Office of the Auditor General
5.2 Audits and Other Reviews ....................................................... Office of Internal Audit
5.3 Quarterly Follow-up ............................................................... Office of Internal Audit
5.4 2015-2016 Annual Audit Plan .................................................. Office of Internal Audit
5.5 Audits of Affiliated Organizations ........................................ Office of the Chief Financial Officer
5.6 Charter Review Update – Committee and OIA .......................... Office of Internal Audit

6.0 New Business ..................................................................... Charles B. Edwards, Chair

7.0 Adjourn ............................................................................. Charles B. Edwards, Chair

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UNIVERSITY OF FLORIDA BOARD OF TRUSTEES
COMMITTEE ON FINANCE AND FACILITIES
EXECUTIVE SUMMARY
June 4, 2015

The Committee will consider and act on the following Action Items:

The Committee on Finance and Facilities is asked to approve the University’s Final Budget of Revenues and Expenses for the Fiscal Year Ended June 30, 2015 and to approve the University’s Preliminary Budget of Revenues and Expenses for the Fiscal Year Ended June 30, 2016 for recommendation to the Board of Trustees for approval on the Consent Agenda and for submission by the University of Florida to the BOG for final approval.

FF2.  Update to IOM 06-15 Investment Policy for Funds in Excess of Those Required for the Benefit of the University of Florida
The Committee on Finance and Facilities is asked to approve changes to Internal Operating Memorandum 06-15 to amend portfolio targets and other fund requirements.

FF3.  Approval of Real Property Acquisition
The Committee on Finance and Facilities is asked to approve the acquisition of real property in Cedar Key, Florida for recommendation to the Board of Trustees for approval on the Consent Agenda.

FF4.  2016-17 Fixed Capital Outlay Legislative Budget Request
The Florida Board of Governors requires an annual submission from each university of its Fixed Capital Outlay Legislative Budget Request. This update is used by the Florida Board of Governors to develop the annual Fixed Capital Outlay Legislative Budget Request. Several items are included in this submission as follows;
• Five year Capital Improvement Plan (“PECO List“)
• Amendments to the 2015 Educational Plant Survey to incorporate PECO list modifications
• Requests from Other State Sources
• Fixed Capital Outlay Authorization for projects requiring General Revenue for operation
• Approval of 2015-2016 Fixed Capital Outlay Legislative Budget Request including Educational Plant Survey amendments for submission by the University of Florida to the Florida Board of Governors.

FF5. Facilities Spending Plan for FY15 PECO/CITF/Other Appropriated Funds
In light of the uncertainty of final appropriations from the current Legislative Session, the Committee on Finance and Facilities is asked to “tentatively” approve the facilities spending plan as submitted. Upon approval of the State of Florida General Appropriations Act, any necessary amendments to the anticipated appropriations will need to be discussed and approved by BOT conference call.

FF6. Adoption of Campus Master Plan for 2015-2025
The Committee on Finance and Facilities is asked to approve Adoption of the Campus Master Plan for 2015-2025.

FF7. Approval of Campus Development Agreement for 2015-2025
The Committee on Finance and Facilities is asked to approve the University executing a campus development agreement and authorize Dr. Charles Lane, Chief Operating Officer, to negotiate and execute a final agreement.

FF8. Approval of Real Property Exchange with Innovation Square, LLC
Approve the proposed exchange of real property between the University of Florida Board of Trustees and Innovation Square, LLC; waive the Memorandum’s requirements relating to due diligence; and delegate authority to the President or his designee (which will be a Senior Vice President) to execute all documents and take all necessary or prudent steps to accomplish the proposed property exchange.

The Committee will address the following Discussion/Informational Items:
5.1 Construction and Maintenance Update...Curtis Reynolds, Vice President, Business Affairs
5.2 UFICO Update ....................................... William Reeser, Chief Investment Officer UFICO
5.3 Employee Recognition ...............................Curtis Reynolds, Vice President, Business Affairs
UNIVERSITY OF FLORIDA BOARD OF TRUSTEES
COMMITTEE ON FINANCE AND FACILITIES
COMMITTEE AGENDA
June 4, 2015
~10:30 a.m. EDT
President’s Room 215B, Emerson Alumni Hall
University of Florida, Gainesville, Florida

Committee Members:
Jason J. Rosenberg (Chair), David L. Brandon, Susan M. Cameron, Steven M. Scott, James W. Heavener, David M. Thomas, Anita G. Zucker

1.0 Call to Order and Welcome .................................................................Jason J. Rosenberg, Chair

2.0 Verification of Quorum .............................................................................Jason J. Rosenberg, Chair

3.0 Review and Approval of Minutes..............................................................Jason J. Rosenberg, Chair
March 9, 2015
March 20, 2015
April 2, 2015

4.0 Action Items ............................................................................................Jason J. Rosenberg, Chair
FF2. Update to IOM 06-15 Investment Policy for Funds in Excess of Those Required for the Benefit of the University of Florida
FF3. Approval of Real Property Acquisition
FF4. Fixed Capital Outlay Legislative Budget Request for Fiscal Year 2016-2017
FF5. Facilities Spending Plan for FY15 PECO/CITF/Other Appropriated Funds
FF6. Adoption of Campus Master Plan for 2015-2025
FF7. Approval of Campus Development Agreement for 2015-2025
FF8. Approval of Real Property Exchange with Innovation Square, LLC

5.0 Discussion/Informational Items.................................................................Jason J. Rosenberg, Chair
5.1 Construction and Maintenance Update ....................................................Curtis Reynolds, Vice President, Business Affairs
5.2 UFICO Update .........................................................................................William Reeser, Chief Investment Officer
5.3 Employee Recognition ........................Curtis Reynolds, Vice President, Business Affairs

6.0 New Business .................................................................Jason J. Rosenberg, Chair

7.0 Adjourn .................................................................Jason J. Rosenberg, Chair

BACKGROUND INFORMATION

The Board of Trustees is requested to approve the University’s Final Budget of Revenues and Expenses for the Fiscal Year Ended June 30, 2015 and Preliminary Budget of Revenues and Expenses for the Fiscal Year Ended June 30, 2016.

Detailed budgets of revenues and expenses for the University for the Fiscal Years Ended June 30, 2015 (final) and June 30, 2016 (preliminary) are being presented to the Board of Trustees.

PROPOSED COMMITTEE ACTION

The Committee on Finance and Facilities is asked to approve the University’s Final Budget of Revenues and Expenses for the Fiscal Year Ended June 30, 2015 and to approve the University’s Preliminary Budget of Revenues and Expenses for the Fiscal Year Ended June 30, 2016 for recommendation to the Board of Trustees for approval on the Consent Agenda and for submission by the University of Florida to the BOG for final approval.

SIGNIFICANT POLICY ISSUES FOR COMMITTEE TO CONSIDER

Board of Governors final approval is required for the 2015-2016 preliminary budget of revenues and expenses

Supporting Documentation Included: See attached Final Operating Budget and Preliminary Operating Budget.
## Preliminary Operating Budget for 2015-16

<table>
<thead>
<tr>
<th></th>
<th>2014-15 Pending Approval Final Operating Budget (June 2015)</th>
<th>2015-16 Preliminary Operating Budget</th>
<th>Net Dollar Change</th>
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<td><strong>General Revenue</strong></td>
<td>$569,371,488</td>
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<td><strong>Lottery</strong></td>
<td>$65,469,304</td>
<td>$65,469,304</td>
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<td><strong>Tuition</strong></td>
<td>$331,585,189</td>
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<td><strong>Contracts &amp; Grants</strong></td>
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<td><strong>Misc Gifts &amp; Grants</strong></td>
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<tr>
<td><strong>IFAS/HSC Trust Funds</strong></td>
<td>$49,417,716</td>
<td>$49,417,716</td>
<td>$-</td>
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<tr>
<td><strong>Enterprise &amp; Auxiliary</strong></td>
<td>$419,045,921</td>
<td>$419,045,921</td>
<td>$-</td>
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<tr>
<td><strong>Other</strong></td>
<td>$1,169,825,083</td>
<td>$1,169,825,083</td>
<td>$-</td>
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<tr>
<td><strong>Non-Operating Revenue (Transfers In)</strong></td>
<td>$934,366,679</td>
<td>$934,366,679</td>
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<tr>
<td><strong>Total Revenue</strong></td>
<td>$5,059,410,954</td>
<td>$5,059,410,954</td>
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<tr>
<td><strong>Salaries &amp; Benefits</strong></td>
<td>$1,576,836,591</td>
<td>$1,576,836,591</td>
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<tr>
<td><strong>Other Personal Services</strong></td>
<td>$315,192,691</td>
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**General Revenue, Lottery, and Tuition are DRAFT pending the outcome of the Legislature's Special Session. Per the Board of Governors staff, we are to use a continuation budget until the General Appropriation Act is finalized.**
## University of Florida
### 2014-15 Final Operating Budget of Revenues and Expenses

### Operating Budget for 2014-15

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<tr>
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<tr>
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<td>(14,233,089)</td>
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<td>Lottery</td>
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<tr>
<td>Tuition</td>
<td>331,585,189</td>
<td>331,585,189</td>
<td>0.00%</td>
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<tr>
<td>Total Revenue</td>
<td>5,059,410,954</td>
<td>5,059,410,954</td>
<td>0.00%</td>
<td>-</td>
</tr>
<tr>
<td>Salaries &amp; Benefits</td>
<td>1,576,836,591</td>
<td>1,576,836,591</td>
<td>0.00%</td>
<td>-</td>
</tr>
<tr>
<td>Other Personal Services</td>
<td>315,192,691</td>
<td>315,192,691</td>
<td>0.00%</td>
<td>-</td>
</tr>
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<td>Operating Expenses</td>
<td>449,423,786</td>
<td>449,423,786</td>
<td>0.00%</td>
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<td>0.00%</td>
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<td>Net Change</td>
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</table>

UNIVERSITY OF FLORIDA BOARD OF TRUSTEES
COMMITTEE ON FINANCE AND FACILITIES
COMMITTEE ACTION ITEM FF2
June 4, 2015

SUBJECT: Investment Policy for Funds in Excess of Those Required for the Benefit of the University of Florida

BACKGROUND INFORMATION

The purpose of this investment policy (Policy) is to govern the investment of certain University Operating funds in accordance with sections 1011.42(5) and 218.415, Florida Statutes.

Scope - This investment policy applies to certain operating funds determined by the President to be in excess of those required to meet current expenses for the benefit of the University of Florida (University). These funds will be designated as University Operating Funds (UOF) for the purpose of this policy. The policy shall not apply to funds related to the issuance of debt where there are other existing policies or indentures in effect for such funds.

PROPOSED COMMITTEE ACTION

The Committee on Finance and Facilities is asked to approve changes to Internal Operating Memorandum 06-15 to amend portfolio targets and other fund requirements for recommendation to the Board of Trustees for approval on the Consent Agenda.

SIGNIFICANT POLICY ISSUES FOR COMMITTEE TO CONSIDER

Board of Governors approval is not required.

Supporting Documentation Included: See Appendix for lined changes and accepted changes.

Submitted by: Michael V. McKee, Vice President and Chief Financial Officer
SUBJECT: Approval of Real Property Acquisition

BACKGROUND INFORMATION

University of Florida Internal Operating Memorandum 02-5 requires the approval of the Board of Trustees to acquire fee simple interest in real property on behalf of the University of Florida.

The Gulf Side Motel, LLC (the “LLC”) is the owner of land totaling approximately 0.4 acres, located at 552 First Street, Cedar Key, Florida, and more particularly described in the attached Exhibit A. The land contains a motel and ancillary office space totaling approximately 4,700 square feet. The LLC has proposed selling the land and improvements to the Board of Trustees of the University of Florida for $585,000. The proposed University use for the property is as a mainland base for the University’s Seahorse Key Marine Lab, headquartered in Cedar Key and providing oceanographic research at Seahorse Key, approximately four miles offshore. The purchase of the property will include the assignment to the University of the current owner’s leasehold interest in certain adjacent real property that will give the University the right to construct, on state-owned submerged lands, a dock for the University-owned research boat. The property will be acquired utilizing funds committed by both the Office of the Provost and the Office of the Senior Vice President for Agriculture and Natural Resources.

The University has previously entered into an option agreement with the LLC (the “Option Agreement”) whereby the University was granted the option, to be exercised within its sole discretion, to purchase the subject property at the above-referenced price and in accordance with the terms set forth in a negotiated purchase and sale agreement incorporated into the Option Agreement. In accordance with statutory requirements, two appraisals of the property will have been obtained by the date of this meeting, and the results will be provided to the Committee. The University has complied, or will comply at or prior to closing, with all requirements relating to the purchase of the property, including those relating to the completion of due diligence activities and the securing of title insurance, that arise from the Florida Statutes and Board of Governors and University regulations.
PROPOSED COMMITTEE ACTION

The Committee on Finance and Facilities is asked to approve for recommendation to the Board of Trustees for its approval on the Consent Agenda, the following: (a) exercise of the University’s option and acquisition of the above-described real property in Cedar Key, Florida, on terms complying with applicable law and regulation and consistent with this Action Item, as approved by University President or the Senior Vice President and Chief Operating Officer, as his designee, and (b) authorization of the University President or the Senior Vice President and Chief Operating Officer as his designee, to approve, execute and deliver all related documents and filings and to take all other actions deemed by him to be in the best interests of the University in connection with the acquisition.

SIGNIFICANT POLICY ISSUES FOR COMMITTEE TO CONSIDER

Board of Governors approval is not required.

Supporting Documentation Included: See attached legal description, location maps and Option Agreement located in the Appendix.

Submitted by: Charles E. Lane, Senior Vice President and Chief Operating Officer
PROPOSED PROPERTY ACQUISITION
LEGAL DESCRIPTION

552 1st St., Cedar Key, FL, tax parcel number 0044600000

More particularly described as:

All that tract lying south of Block 3 and the end of "D" Street in the City of Cedar Key, Florida, according to the plat thereof recorded in Plat Book 1, Page 3, of the public records of Levy County, Florida, and being in Section 32, Township 15 South, Range 13 East, Levy County, Florida, more particularly described as follows: Beginning at the Southwest corner of the intersection of Front or First Street and "D" Street in Cedar Key, Florida, according to the plat thereof recorded in Plat Book 1, Page 3, public records of Levy County, Florida, and running thence Easterly along the south line of First or Front Street a distance of 100 feet; thence South 26º03' East, along the westerly boundary of ISLAND PLACE AT CEDAR KEY, A CONDOMINIUM, according to the Declaration thereof recorded in Official Records Book 192, Page 322, et seq., of the public records of Levy County, Florida, said line also being parallel to the West line of said "D" Street, extended southerly, to the North line of the main channel; thence Westerly along the North line of said main channel to a point intersecting the West line of "D" Street, if "D" Street were extended to the main channel; thence in a Northerly direction along the West line of "D" Street, if "D" Street were extended Southerly to the main channel, to the Point of Beginning. Subject to restrictions, reservations and easements of record, if any.
SUBJECT: Fixed Capital Outlay Legislative Budget Request for Fiscal Year 2016-2017

BACKGROUND INFORMATION

The Florida Board of Governors requires an annual submission from each university of its Fixed Capital Outlay Legislative Budget Request. This update is used by the Florida Board of Governors to develop the annual Fixed Capital Outlay Legislative Budget Request. Several items are included in this submission as follows:

- Five year Capital Improvement Plan (“PECO List”)
- Amendments to the 2015 Educational Plant Survey to incorporate PECO list modifications
- Requests from Other State Sources
- Fixed Capital Outlay Authorization for projects requiring General Revenue for operation

PROPOSED COMMITTEE ACTION

The Committee on Finance and Facilities is asked to approve the Fixed Capital Outlay Legislative Budget Request for Fiscal Year 2016-2017 including Educational Plant Survey amendments for recommendation to the Board of Trustees for approval on the Consent Agenda and for submission by the University of Florida to the Florida Board of Governors.

SIGNIFICANT POLICY ISSUES FOR COMMITTEE TO CONSIDER

Board of Governors approval is required.
Supporting Documentation Included: (CIP-2) Five Year Capital Improvement Plan, (BOB-2) Fixed Capital Outlay Projects Requiring Legislative Authorization and General Revenue Funds to Operate and Maintain, Amendments to 2015 Educational Plant Survey.

Submitted by: Curtis A. Reynolds, Vice President for Business Affairs
## PECO-ELIGIBLE PROJECT REQUESTS

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<th>Year 3</th>
<th>Year 4</th>
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<td>MCCARTY HALL - A,B,D RENOVATIONS (P,C,E)</td>
<td>35,293,500</td>
<td>35,293,500</td>
<td>35,293,500</td>
<td>35,293,500</td>
<td>35,293,500</td>
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<tr>
<td>14</td>
<td>ENVIRONMENTAL HEALTH &amp; SCIENCES BUILDING (P,C,E)</td>
<td>45,000,000</td>
<td>45,000,000</td>
<td>45,000,000</td>
<td>45,000,000</td>
<td>45,000,000</td>
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<tr>
<td>15</td>
<td>MUSIC BUILDING RENOVATION (P,C,E)</td>
<td>18,250,000</td>
<td>18,250,000</td>
<td>18,250,000</td>
<td>18,250,000</td>
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</tr>
<tr>
<td>16</td>
<td>TROPICAL RESEARCH AND EDUCATION CENTER(P,C,E)</td>
<td>6,000,000</td>
<td>6,000,000</td>
<td>6,000,000</td>
<td>6,000,000</td>
<td>6,000,000</td>
</tr>
</tbody>
</table>

**TOTAL**

|  | 68,000,000 | 109,606,850 | 64,300,000 | 81,182,000 | 243,569,684 |

## CITF PROJECT REQUESTS

<table>
<thead>
<tr>
<th>Project Title</th>
<th>Year 1</th>
<th>Year 2</th>
<th>Year 3</th>
<th>Year 4</th>
<th>Year 5</th>
</tr>
</thead>
<tbody>
<tr>
<td>EXPANSION &amp; RENOVATION OF CAREER RESOURCE CENTER</td>
<td>5,100,000</td>
<td>5,100,000</td>
<td>5,100,000</td>
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</table>

**TOTAL**

|  | 5,100,000 | 0 | 0 | 0 | 0 |

## REQUESTS FROM OTHER STATE SOURCES

<table>
<thead>
<tr>
<th>Project</th>
<th>Year 1</th>
<th>Year 2</th>
<th>Year 3</th>
<th>Year 4</th>
<th>Year 5</th>
</tr>
</thead>
<tbody>
<tr>
<td>PK YONGE DEVELOPMENTAL RESEARCH SCHOOL - PHASE 2 (P,C,E)</td>
<td>18,730,900</td>
<td>18,730,900</td>
<td>18,730,900</td>
<td>18,730,900</td>
<td>18,730,900</td>
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<tr>
<td>JOINT USE LIBRARY STORAGE FACILITY (C,E)</td>
<td>17,957,488</td>
<td>17,957,488</td>
<td>17,957,488</td>
<td>17,957,488</td>
<td>17,957,488</td>
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</table>

**TOTAL**

|  | 36,688,388 | 36,688,388 | 36,688,388 | 36,688,388 | 36,688,388 |

## REQUESTS FROM NON-STATE SOURCES, INCLUDING DEBT

<table>
<thead>
<tr>
<th>Project</th>
<th>Year 1</th>
<th>Year 2</th>
<th>Year 3</th>
<th>Year 4</th>
<th>Year 5</th>
</tr>
</thead>
</table>

**TOTAL**

<p>|  | 0 | 0 | 0 | 0 | 0 |</p>
<table>
<thead>
<tr>
<th>Univ.</th>
<th>Project Title</th>
<th>GSF</th>
<th>Brief Description of Project</th>
<th>Project Location</th>
<th>Project Amount</th>
<th>Funding Source</th>
<th>Estimated Annual Amount For Operational &amp; Maintenance Costs</th>
</tr>
</thead>
<tbody>
<tr>
<td>UF</td>
<td>Addiction Research Center in Yon Hall</td>
<td>6,750</td>
<td>The project scope is for repurposing of the vacated Living Well Auxiliary spaces located in Yon Hall into E&amp;G space to house the Addiction Research Center. This new center will be staffed by incoming preeminent faculty hires establishing research initiatives in the field of Health Education and Behavior.</td>
<td>Main Campus</td>
<td>1,460,000</td>
<td>UF Funds</td>
<td>59,695</td>
</tr>
<tr>
<td>UF</td>
<td>Children’s Medical Services Building (Schiebler CMS Building)</td>
<td>46,181</td>
<td>The Children’s Medical Services Buildings are presently owned by the State of Florida, administered under the Department of Environmental Protection, and leased to the Department of Health (DOH). Currently, building “A” is predominately occupied by the UF College of Medicine, Pediatrics Department and will be released for transfer of assignment from the Department of Health to the University of Florida.</td>
<td>Main Campus</td>
<td>Property Transfer</td>
<td>Property Transfer</td>
<td>477,330</td>
</tr>
<tr>
<td>UF</td>
<td>Baby Gator Childhood Development and Research Center (Corry Circle-Bldg# 1049)</td>
<td>11,083</td>
<td>Baby Gator Childhood Development and Research Center supports the university’s mission to provide teaching, research, scholarship and service by providing training and research support for pre-service teachers and students in fields related to children and families. Students from the College of Education and IFAS Family Youth and Community Science completed a total of 4,399 training hours in Baby Gator classrooms. Support for these teachers-in-training requires an orientation/introduction to the field of teaching young children, hands-on in-class training, supervision by their mentor teachers, and completion of assessments required by their professors. Additionally, the College of Medicine places one or two pediatric residents at Baby Gator for a 2-day rotation each month.</td>
<td>Main Campus</td>
<td>Property Acquisition</td>
<td>Property Acquisition</td>
<td>98,014</td>
</tr>
<tr>
<td>UF</td>
<td>Sea Horse Key Facility</td>
<td>5,000</td>
<td>The property serves as the mainland base for the University’s Seahorse Key Marine Lab, headquartered in Cedar Key and providing oceanographic research at Seahorse Key, approximately four miles offshore. The University’s research boat is also docked at this site. The property includes spaces for both office and administrative uses, as well as residential dormitory style accommodations for visiting faculty, graduate students, and school groups which visit Seahorse Key on a regular basis.</td>
<td>Sea Horse Key Site</td>
<td>Property Acquisition</td>
<td>Property Acquisition</td>
<td>42,197</td>
</tr>
<tr>
<td>IFAS</td>
<td>Storage Building Fisheries</td>
<td>5,000</td>
<td>Equipment storage is needed to provide weather protected boat storage for Fisheries and Aquatic Sciences at the Gainesville Millhopper site.</td>
<td>Gainesville</td>
<td>$75,000</td>
<td>Private</td>
<td>44,144</td>
</tr>
<tr>
<td>IFAS</td>
<td>Equipment Storage Wildlife</td>
<td>3,200</td>
<td>Equipment storage and support building is needed for housing Wildlife Ecology &amp; Conservation Department boats and equipment. This will provide weather protected boat &amp; dry storage of research equipment suitable to organize and load up for research activities across the state.</td>
<td>Gainesville</td>
<td>$100,000</td>
<td>Private</td>
<td>28,252</td>
</tr>
<tr>
<td>IFAS</td>
<td>Greenhouse Multi-department (B1223)</td>
<td>9,920</td>
<td>New eight bay greenhouse for the plant science departments located at the on-campus Fifield greenhouse complex. Greenhouse will include trip screen protection, cooling pads and heaters with modern control systems to support growing area of research.</td>
<td>Gainesville</td>
<td>$800,000</td>
<td>Grant</td>
<td>87,581</td>
</tr>
<tr>
<td>IFAS</td>
<td>Land Management Building Ordway-Swisher Biological Station (B2242)</td>
<td>2,080</td>
<td>Newly acquired building will be used to support land management of the 9,400 acre Ordway-Swisher Biological Station.</td>
<td>Homestead</td>
<td>$32,343</td>
<td>Private</td>
<td>18,364</td>
</tr>
<tr>
<td>IFAS</td>
<td>Really Nolen Cabin Ordway-Swisher Biological Station (B2270)</td>
<td>912</td>
<td>Newly acquired residence will be used to house visiting scientists at the Ordway-Swisher Biological Station.</td>
<td>na</td>
<td>Donated</td>
<td></td>
<td>8,052</td>
</tr>
<tr>
<td>IFAS</td>
<td>Storage Building Ordway-Swisher Biological Station (B2271)</td>
<td>336</td>
<td>Newly acquired storage building will be used to store research program materials at the Ordway-Swisher Biological Station.</td>
<td>Melrose</td>
<td>na</td>
<td>Donated</td>
<td>2,966</td>
</tr>
<tr>
<td>Univ.</td>
<td>Project Title</td>
<td>GSF</td>
<td>Brief Description of Project</td>
<td>Project Location</td>
<td>Project Amount</td>
<td>Funding Source</td>
<td>Estimated Annual Amount For Operational &amp; Maintenance Costs</td>
</tr>
<tr>
<td>-------</td>
<td>---------------------------------------</td>
<td>------</td>
<td>------------------------------------------------------------------------------------------------</td>
<td>------------------</td>
<td>---------------</td>
<td>---------------</td>
<td>------------------------------------------------------------</td>
</tr>
<tr>
<td>IFAS</td>
<td>Equipment Storage Citrus REC (B7129)</td>
<td>280</td>
<td>New equipment storage building used to store research equipment in support of citrus greening research located at Citrus Research and Education Center - Lake Alfred.</td>
<td>Lake Alfred</td>
<td>$1,725</td>
<td>Private</td>
<td>2,472 State</td>
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<tr>
<td>IFAS</td>
<td>Graduate Residence (B7201)</td>
<td>1,120</td>
<td>Graduate student residence in support of management of the Equine Sciences Center. This will be used to hose graduate students and provide for off hours security at the facility.</td>
<td>Lowell</td>
<td>$53,270</td>
<td>Private</td>
<td>9,888 State</td>
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<tr>
<td>IFAS</td>
<td>Mix/Load Facility Indian River REC (B7293)</td>
<td>512</td>
<td>The new mix-load facility at the Indian River Research and Education Center- Ft. Pierce is in support of grove management in accordance with state BMP's, best management practices.</td>
<td>Ft Pierce</td>
<td>$80,000</td>
<td>Private</td>
<td>4,520 State</td>
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<tr>
<td>IFAS</td>
<td>Tunnel House #1 Plant Science REU (B7528)</td>
<td>1,152</td>
<td>The tunnel house will be used in support of horticultural research at the Plant Science Research and Education Unit - Citra.</td>
<td>Citra</td>
<td>$9,000</td>
<td>Grant</td>
<td>10,171 State</td>
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<tr>
<td>IFAS</td>
<td>Tunnel House #2 Plant Science REU (B7529)</td>
<td>1,152</td>
<td>The tunnel house will be used in support of horticultural research at the Plant Science Research and Education Unit - Citra.</td>
<td>Citra</td>
<td>$9,000</td>
<td>Grant</td>
<td>10,171 State</td>
</tr>
<tr>
<td>IFAS</td>
<td>Tunnel House #3 Plant Science REU (B7530)</td>
<td>1,152</td>
<td>The tunnel house will be used in support of horticultural research at the Plant Science Research and Education Unit - Citra.</td>
<td>Citra</td>
<td>$9,000</td>
<td>Grant</td>
<td>10,171 State</td>
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<tr>
<td>IFAS</td>
<td>Equipment Storage Plant Science REU (B7531)</td>
<td>12,000</td>
<td>Equipment storage building is needed to support the farm operations equipment at the 1,045 acre Plant Science Research and Education Unit.</td>
<td>Citra</td>
<td>$86,000</td>
<td>Private</td>
<td>105,944 State</td>
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<td>IFAS</td>
<td>Field Building Suwannee Valley Agricultural Extension Center (B6007)</td>
<td>220</td>
<td>New field building will be used to protect the irrigation controls system.</td>
<td>Live Oak</td>
<td>$800</td>
<td>Private</td>
<td>1,942 State</td>
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<tr>
<td>IFAS</td>
<td>Equipment Storage Tropical Aquaculture Lab (B9411)</td>
<td>2,720</td>
<td>Equipment storage building is needed for the expanding research programs at the Tropical Aquaculture facility located in Ruskin.</td>
<td>Ruskin</td>
<td>$16,500</td>
<td>Private</td>
<td>24,014 State</td>
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<tr>
<td>Project Description</td>
<td>Sub Total Net Space Need</td>
<td>Sub Total Percent</td>
<td>Percent of Space Needs</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>---------------------</td>
<td>--------------------------</td>
<td>------------------</td>
<td>------------------------</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Nuclear Science Building Renovation</td>
<td>3,543</td>
<td>99.03%</td>
<td>69.47%</td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Norman Hall Remodeling &amp; Conference Addition</td>
<td>3,543</td>
<td>99.03%</td>
<td>72.05%</td>
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<td></td>
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<td></td>
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<tr>
<td>Dental Science Building Renovations</td>
<td>3,543</td>
<td>99.03%</td>
<td>72.05%</td>
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<td></td>
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<tr>
<td>McCarty Hall - A,B,D Renovations</td>
<td>3,543</td>
<td>99.03%</td>
<td>72.05%</td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MULTIDISCIPLINARY INFORMATION TECHNOLOGY BUILDING</td>
<td>3,543</td>
<td>99.03%</td>
<td>72.05%</td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>Public Safety Building</td>
<td>3,543</td>
<td>99.03%</td>
<td>72.05%</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>IFAS Natural Resources Building</td>
<td>3,543</td>
<td>99.03%</td>
<td>72.05%</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Psychology Building Remodeling &amp; Addition</td>
<td>3,543</td>
<td>99.03%</td>
<td>72.05%</td>
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<td></td>
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<td></td>
</tr>
<tr>
<td>Rolls Hall Renovation/Restoration</td>
<td>3,543</td>
<td>99.03%</td>
<td>72.05%</td>
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<td></td>
<td></td>
<td></td>
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<tr>
<td>Weil Hall Remodeling, Phase II</td>
<td>3,543</td>
<td>99.03%</td>
<td>72.05%</td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Environmental Health &amp; Sciences Building</td>
<td>3,543</td>
<td>99.03%</td>
<td>72.05%</td>
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<td></td>
<td></td>
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<tr>
<td>Music Building Renovation</td>
<td>3,543</td>
<td>99.03%</td>
<td>72.05%</td>
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</tbody>
</table>

**Percent of Space Needs**

- Nuclear Science Building Renovation: 99.03%
- Norman Hall Remodeling & Conference Addition: 99.03%
- McCarty Hall - A,B,D Renovations: 99.03%
- MULTIDISCIPLINARY INFORMATION TECHNOLOGY BUILDING: 99.03%
- Public Safety Building: 99.03%
- IFAS Natural Resources Building: 99.03%
- Psychology Building Remodeling & Addition: 99.03%
- Rolls Hall Renovation/Restoration: 99.03%
- Weil Hall Remodeling, Phase II: 99.03%
- Environmental Health & Sciences Building: 99.03%
- Music Building Renovation: 99.03%

**Total**

- Nuclear Science Building Renovation: 69.47%
- Norman Hall Remodeling & Conference Addition: 72.05%
- McCarty Hall - A,B,D Renovations: 72.05%
- MULTIDISCIPLINARY INFORMATION TECHNOLOGY BUILDING: 72.05%
- Public Safety Building: 72.05%
- IFAS Natural Resources Building: 72.05%
- Psychology Building Remodeling & Addition: 72.05%
- Rolls Hall Renovation/Restoration: 72.05%
- Weil Hall Remodeling, Phase II: 72.05%
- Environmental Health & Sciences Building: 72.05%
- Music Building Renovation: 72.05%

**Total NASF**

- Nuclear Science Building Renovation: 69.29%
- Norman Hall Remodeling & Conference Addition: 72.54%
- McCarty Hall - A,B,D Renovations: 72.54%
- MULTIDISCIPLINARY INFORMATION TECHNOLOGY BUILDING: 72.54%
- Public Safety Building: 72.54%
- IFAS Natural Resources Building: 72.54%
- Psychology Building Remodeling & Addition: 72.54%
- Rolls Hall Renovation/Restoration: 72.54%
- Weil Hall Remodeling, Phase II: 72.54%
- Environmental Health & Sciences Building: 72.54%
- Music Building Renovation: 72.54%
### Proj. 13) CLAS Life Sciences

<table>
<thead>
<tr>
<th>Category</th>
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<th>12,900</th>
<th>4,000</th>
<th>25,000</th>
<th>10,000</th>
<th>0</th>
<th>0</th>
<th>0</th>
<th>950</th>
<th>52,850</th>
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<tr>
<td>Sub Total Net Space Need:</td>
<td>1,543</td>
<td>61,777</td>
<td>514,719</td>
<td>569,776</td>
<td>247,630</td>
<td>32,518</td>
<td>14,304</td>
<td>0</td>
<td>76,548</td>
<td>58,059</td>
</tr>
<tr>
<td>Sub Total Percent</td>
<td>99.58%</td>
<td>82.88%</td>
<td>46.40%</td>
<td>69.79%</td>
<td>86.95%</td>
<td>70.20%</td>
<td>45.38%</td>
<td>0.00%</td>
<td>47.53%</td>
<td>78.32%</td>
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</table>

Projects added May, 2015 supplemental survey.

### Proj. 14) IFAS Academic Building

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<th>Category</th>
<th>0</th>
<th>11,400</th>
<th>750</th>
<th>0</th>
<th>0</th>
<th>4,500</th>
<th>0</th>
<th>0</th>
<th>0</th>
<th>1,000</th>
<th>17,650</th>
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<tr>
<td>Sub Total Net Space Need:</td>
<td>1,543</td>
<td>50,377</td>
<td>513,969</td>
<td>569,776</td>
<td>247,630</td>
<td>28,018</td>
<td>14,304</td>
<td>0</td>
<td>76,548</td>
<td>57,059</td>
<td>1,559,222</td>
</tr>
<tr>
<td>Sub Total Percent</td>
<td>99.58%</td>
<td>84.91%</td>
<td>46.48%</td>
<td>69.79%</td>
<td>86.95%</td>
<td>74.33%</td>
<td>45.38%</td>
<td>0.00%</td>
<td>47.53%</td>
<td>78.69%</td>
<td>74.50%</td>
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</table>

### Proj. 15) FNHM BIODIVERSITY AND SPECIAL COLLECTIONS FACILITY

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<th>28,850</th>
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<th>0</th>
<th>0</th>
<th>0</th>
<th>400</th>
<th>34,250</th>
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<tbody>
<tr>
<td>Sub Total Net Space Need:</td>
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<td>50,377</td>
<td>513,969</td>
<td>540,926</td>
<td>242,630</td>
<td>28,018</td>
<td>14,304</td>
<td>0</td>
<td>76,548</td>
<td>56,659</td>
</tr>
<tr>
<td>Sub Total Percent</td>
<td>99.58%</td>
<td>84.91%</td>
<td>46.48%</td>
<td>71.29%</td>
<td>87.20%</td>
<td>74.33%</td>
<td>45.38%</td>
<td>0.00%</td>
<td>47.53%</td>
<td>78.84%</td>
</tr>
</tbody>
</table>

Total Percent of Net Space Needs

| Category | 99.58% | 84.91% | 46.48% | 71.29% | 87.20% | 74.33% | 45.38% | 0.00% | 47.53% | 78.84% | 75.04% |

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* Satisfactory Space calculated using the 2013 UF Space File Submission. Adjustments made in each category to account for the total amount of sq ft of the Health Science Center Space in the following disciplines: Veterinary Medicine, Med.

Additional adjustments made in each category to account for half the total amount of sq ft of the Health Science Center Space in the following disciplines: Office of Health Affairs & Graduate Research

All applicable data provided by UF and can be located in the UF_HSC_By_Cat document.

*** Due to the elimination of the Student Academic Support Space factor, Student Academic Support Space has been added to the Study Category.
SUBJECT: Facilities Spending Plan for FY15 PECO/CITF/Other Appropriated Funds

BACKGROUND INFORMATION

During the 2015 Florida Legislative session, the University of Florida anticipates receipt of funding appropriations as follows;

- (PECO) Nuclear Science Bldg. Renovations/Addition (Engineering Nexus) $25,000,000
- (PECO) Norman Hall Remodeling/Conference Center Addition $ 8,000,000
- (PECO) UF Boiler System $ 7,000,000
- (PECO) Maintenance/Repair/Renovations/Remodeling $18,558,218
- (CITF) J. Wayne Reitz Union Career Resource Center (CRC) $ 5,100,000

PROPOSED COMMITTEE ACTION

In light of the uncertainty of final appropriations from the current Legislative Session, the Committee on Finance and Facilities is asked to “tentatively” approve the facilities spending plan as submitted for approval on the Board’s Consent Agenda. Upon approval of the State of Florida General Appropriations Act, any necessary amendments to the anticipated appropriations will be discussed and approved by conference call meeting of the Committee and the Board. If no changes are needed, the Board will be notified and the tentative approval will be deemed final.

SIGNIFICANT POLICY ISSUES FOR COMMITTEE TO CONSIDER

Board of Governors approval is not required.

Supporting Documentation Included: See attached Facilities Spending Plan.
Submitted by: Curtis A. Reynolds, Vice President for Business Affairs
<table>
<thead>
<tr>
<th>Project Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>UTILITIES/INFRASTRUCTURE IMPROVEMENTS</td>
<td>0</td>
</tr>
<tr>
<td>UF BOILER PROJECT</td>
<td>7,000,000</td>
</tr>
<tr>
<td>NUCLEAR SCIENCE BUILDING RENOVATIONS/ADDITION (ENGINEERING NEXUS)</td>
<td>25,000,000</td>
</tr>
<tr>
<td>NORMAN HALL REMODELING/CONFERENCE CENTER ADDITION</td>
<td>8,000,000</td>
</tr>
<tr>
<td>CRITICAL DEFERRED MAINTENANCE</td>
<td>0</td>
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SUBJECT: Adoption of Campus Master Plan for 2015-2025

BACKGROUND INFORMATION

Because of the unique relationship between the state universities and the local governments in which they are situated, the Florida Legislature determined in the early 1990’s that state university campuses should follow a master plan process for campus planning and concurrency requirements instead of the traditional growth management laws followed in and by local communities. By law, university master plans must be updated at least every five years. At the current time, it is necessary for the University of Florida to update its Campus Master Plan (CMP).

At this Board’s meeting on December 5, 2014, the Board authorized the University to commence the process for adopting the Campus Master Plan for 2015-2025. The required first public hearing was conducted on December 16, 2014. Subsequently, the proposed CMP was provided to the City of Gainesville, Alachua County and eight additional state and regional agencies for review as required. All comments received by the University about the proposed CMP as well as the University’s responses are summarized for the board’s review. The final CMP documents have been revised as needed in response to comments and are ready for final adoption. The plan documents and review comments are available online at http://www.facilities.ufl.edu/planning/cmp/mp2015/mpdocs.php.

The required informal public information session was conducted on October 27, 2014. An additional public information session was conducted on May 19, 2014. As required by law, the final public hearing for plan adoption is being held by the UF Board of Trustees in conjunction with the Board’s meeting on June 4, 2015. At the end of the public hearing, this Board will be requested to formally act to approve and adopt the Campus Master Plan for 2015-2025, as required by this Board’s policy on campus master plans (03-6).
PROPOSED COMMITTEE ACTION

The Committee on Finance and Facilities is asked to approve the Adoption of the Campus Master Plan for 2015-2025 for recommendation to the Board of Trustees for approval at the end of the Public Hearing, which will be held at 3:40 pm EDT on June 4, 2015, after the Board Committees’ meetings and before the full Board’s regular business meeting that day.

SIGNIFICANT POLICY ISSUES FOR COMMITTEE TO CONSIDER

Board of Governors approval is not required.

Supporting Documentation Included: See Appendix.

Submitted by: Curtis A. Reynolds, Vice President for Business Affairs
BACKGROUND INFORMATION
Because of the unique relationship between the state universities and the local governments in which they are situated, the Florida Legislature determined in the early 1990’s that state universities should follow a master plan process for campus planning and concurrency requirements instead of the traditional growth management laws followed in and by local communities. By law, university master plans and associated campus development agreements must be updated at least every five years. The current Campus Development Agreement (CDA) with the City of Gainesville and Alachua County expires on December 31, 2015.

This Board is being asked to adopt the Campus Master Plan for 2015-2025 at its hearing on June 4, 2015. In anticipation of this action, the University, the City of Gainesville and Alachua County, have been in negotiations for a CDA and these negotiations are on-going. As required by law, the CDA must identify the impact that University development described in the campus master plan will have on public facilities and services including roads, sanitary sewer, solid waste, storm water run-off, potable water, parks and recreation, and public transportation. The law also provides that certain public facilities and services, including fire/emergency rescue, may be addressed in the CDA. Furthermore, the agreement establishes the University’s fair share cost of improvements necessary to address the impacts.

A draft of the CDA for 2015-2025 is provided for board review. The proposed CDA contemplates extending the balance of building square footage and parking spaces authorized in the current CDA that are as yet unbuilt. The structure of the CDA follows a format of;

1. Outlining the public facilities and services considered in the CDA;
2. Identifying the level of service requirements set by the host local governments for those facilities and services;
3. Identifying existing financial arrangements for the university’s use of those facilities and services including payments made in previous CDAs;
4. Identifying the anticipated impacts of proposed campus development on those facilities and services;
5. Identifying improvements required to maintain the level of service and mitigate impacts of proposed campus development on those facilities and services; and
6. Providing financial assurances from the UFBOT for its fair share cost of these improvements to be made by the host local government.

The proposed CDA for 2015-2025 includes only development levels that were previously authorized and mitigated in the CDA for 2005-2015. Therefore, the UF Board of Trustees’ obligation relating to its fair share of the costs pertaining to identified deficiencies is wholly fulfilled and no further financial commitments need to be assured by the UF Board of Trustees at this time.

PROPOSED COMMITTEE ACTION

The Committee on Finance and Facilities is asked to approve for recommendation to the Board of Trustees for its approval at the public hearing on the Campus Master Plan, the University’s entering into a final campus development agreement and authorization of President W. Kent Fuchs or, as his designee, Dr. Charles E. Lane, Senior Vice President and Chief Operating Officer, to negotiate, approve the terms, and execute a final agreement and to take all ancillary actions deemed by him to be in the best interests of the University in connection with the final agreement.

SIGNIFICANT POLICY ISSUES FOR COMMITTEE TO CONSIDER

None. Board of Governors approval is not required.

Supporting Documentation Included: See Appendix.

Submitted by: Curtis A. Reynolds, Vice President for Business Affairs
SUBJECT: Approval of Real Property Exchange with Innovation Square, LLC

BACKGROUND INFORMATION

University of Florida Internal Operating Memorandum 02-5 (the “Memorandum”) requires the approval of the Board of Trustees to acquire or dispose of any fee simple (full ownership) interest in real property on behalf of the University of Florida.

The University of Florida is the owner of an approximately 1 acre parcel of real property on which the existing Florida Innovation Hub at UF (the “Hub Site”) is located. The Hub Site is part of the larger overall development known as Innovation Square, which is being developed by an entity affiliated with the University of Florida known as Innovation Square, LLC (the “LLC”). The sole members of the LLC are the University of Florida Development Corporation, a direct-support organization of the University, and Shands Teaching Hospital and Clinics, Inc. The LLC owns a parcel of property immediately to the west of the Hub Site approximately 0.68 acres in size (“Parcel A”), and UF owns an additional parcel of property immediately to the south of the Hub Site approximately 0.50 acres in size (“Parcel B”). In order to facilitate the continued development of Innovation Square and a second phase of the Hub building (which will be incorporated into the existing Hub building, per its original design), the LLC is proposing that it and the University simultaneously convey and exchange ownership of Parcels A and B; the parcels are of equal value (so no monetary consideration will be exchanged).

Note that UF originally owned nearly all of Parcel A and the LLC originally owned Parcel B. The parcels were previously exchanged for one another in 2012 (resulting in today’s ownership status) in order to accommodate a private construction project which did not materialize. It is now proposed that Parcel A and Parcel B be transferred back to their original owners to allow the construction of the second phase of the Hub facility. Because (i) the subject parcels are being returned to their original owners; (ii) each parcel has been held solely by UF and its affiliate organizations; and (iii) no vertical construction has occurred on the parcels, it is proposed that, in an effort to avoid unnecessary costs and effort, UF waive its internal requirements, as set forth in the Memorandum, relating to due diligence on property it intends to acquire. Additionally, it is requested that the Board of Trustees delegate authority to the
President or the Senior Vice President and Chief Operating Officer as his designee to execute all documents and take all necessary or prudent steps to accomplish the proposed property exchange. Finally, it is noted that, this is essentially an internal exchange of real property among UF affiliates that unwinds a prior exchange and results in UF receiving the larger of two almost adjacent parcels with no vertical improvements. (The parcel UF is receiving has a small parking lot on it.) Consequently, if there is any difference in value, UF is receiving the greater value.

**PROPOSED COMMITTEE ACTION**

Approve the proposed exchange of real estate, unwinding the prior exchange of ownership of Parcel A and Parcel B, between the University of Florida Board of Trustees and Innovation Square, LLC, resulting in ownership of Parcel A returning to the University of Florida Board of Trustees and ownership of Parcel B returning to the LLC; waive the Memorandum’s requirements relating to due diligence; and authorize the President or the Senior Vice President and Chief Operating Officer as his designee to approve, execute and deliver all related documents and take all other actions deemed by him to be in the best interest of the University to accomplish the proposed property exchange.

**SIGNIFICANT POLICY ISSUES FOR COMMITTEE TO CONSIDER**

It is requested that the Board of Trustees waive the due diligence required by Section C of the Memorandum for the reasons summarized above.

Board of Governors approval is not required.

Supporting Documentation Included:  See attached location map.

Submitted by: Dr. Charles E. Lane, Senior Vice President and Chief Operating Officer
At their joint meeting on June 4th, the committees will be briefed on the dashboard of metrics for the university in preparation for the Board’s retreat on June 5th. The committee will also receive an update on the Strategic Development Plan.

The External Relations Committee will also receive written presentations on (1) the celebration of the 50th anniversary of Gatorade and (2) the evolution of communications and the increased reliance of digital media as opposed to traditional media and marketing. The digital media presentation will outline what University Relations has done to adjust to the changing face of communications and its plans for the future.

There are no action items for the committees to consider at this meeting.
UNIVERSITY OF FLORIDA BOARD OF TRUSTEES
COMMITTEE ON EXTERNAL RELATIONS
AND
COMMITTEE ON STRATEGIC INITIATIVES
JOINT MEETING AGENDA
June 4, 2015
~12:45 p.m. EDT
President’s Room 215B, Emerson Hall
University of Florida, Gainesville, Florida

External Relations Committee Members:
David L. Brandon (Chair), Charles B. Edwards, James W. Heavener, Joselin Padron-Rasines,
Jason J. Rosenberg, Robert G. Stern

Strategic Initiatives Committee Members:
Christopher T. Corr (Chair), Susan M. Cameron, Paul W. Davenport, Rahul Patel, Steven M.
Scott, David M. Thomas, Anita G. Zucker

1.0 Verification of Quorum ........ Jamie Lewis Keith, VP/General Counsel/University Secretary

2.0 Call to Order and Welcome ......................... David L. Brandon, Chair, External Relations
Christopher T. Corr, Chair, Strategic Initiatives

3.0 Review and Approval of Minutes
External Relations......................................................... David L. Brandon, Chair
April 2, 2015
Strategic Initiatives ...................................................... Christopher T. Corr, Chair
April 2, 2015

4.0 Action Items.......................................................David L. Brandon, Chair, External Relations
Christopher T. Corr, Chair, Strategic Initiatives
None

5.0 Discussion/Informational Items...................... David L. Brandon, Chair, External Relations
Christopher T. Corr, Chair, Strategic Initiatives
5.1 **Metrics Dashboard** ...... Joseph Glover, Provost and Senior Vice President, Academic Affairs with Winfred Phillips, Executive Chief of Staff
5.2 **Strategic Development Plan Update** ................................. Charles E. Lane, SVP & COO

6.0 New Business .......................... David L. Brandon, Chair, External Relations
                                     Christopher T. Corr, Chair, Strategic Initiatives

7.0 Adjourn .......................... David L. Brandon, Chair, External Relations
                                     Christopher T. Corr, Chair, Strategic Initiatives
At their joint meeting on June 4th, the committees will be briefed on the dashboard of metrics for the university in preparation for the Board’s retreat on June 5th. The committee will also receive an update on the Strategic Development Plan.

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There are no action items for the committees to consider at this meeting.
UNIVERSITY OF FLORIDA BOARD OF TRUSTEES
COMMITTEE ON EXTERNAL RELATIONS
AND
COMMITTEE ON STRATEGIC INITIATIVES
JOINT MEETING AGENDA
June 4, 2015
~12:45 p.m. EDT
President’s Room 215B, Emerson Hall
University of Florida, Gainesville, Florida

External Relations Committee Members:
David L. Brandon (Chair), Charles B. Edwards, James W. Heavener, Joselin Padron-Rasines, Jason J. Rosenberg, Robert G. Stern

Strategic Initiatives Committee Members:
Christopher T. Corr (Chair), Paul W. Davenport, Rahul Patel, Steven M. Scott, David M. Thomas, Anita G. Zucker

1.0 Verification of Quorum ........ Jamie Lewis Keith, VP/General Counsel/University Secretary

2.0 Call to Order and Welcome ............................. David L. Brandon, Chair, External Relations
                                                        Christopher T. Corr, Chair, Strategic Initiatives

3.0 Review and Approval of Minutes
            External Relations .................................................................David L. Brandon, Chair
                                                        April 2, 2015
                                                  Strategic Initiatives .......................................................... Christopher T. Corr, Chair
                                                        April 2, 2015

4.0 Action Items ............................................. David L. Brandon, Chair, External Relations
                                                        Christopher T. Corr, Chair, Strategic Initiatives
                                                        None

5.0 Discussion/Informational Items .......................... David L. Brandon, Chair, External Relations
                                                        Christopher T. Corr, Chair, Strategic Initiatives
5.1 Metrics Dashboard ...... Joseph Glover, Provost and Senior Vice President, Academic Affairs with Winfred Phillips, Executive Chief of Staff
5.2 Strategic Development Plan Update ..............................................Charles E. Lane, SVP and COO

6.0 New Business .......................................................... David L. Brandon, Chair, External Relations
                                                        Christopher T. Corr, Chair, Strategic Initiatives

7.0 Adjourn ................................................................. David L. Brandon, Chair, External Relations
                                                        Christopher T. Corr, Chair, Strategic Initiatives
The Committee will consider and act on the following Action Items:

- **EP1. Tenure Upon Hire** – The Committee’s recommendation to the Board of Trustees is requested for its approval on the Consent Agenda of the granting of tenure commencing with the appointment of 15 newly appointed faculty members who have been recommended to the President and Provost by their Chairs and Deans for tenure upon hire.

- **EP2. Honorary Degrees** – The Committee’s recommendation to the Board of Trustees is requested for its approval on the Consent Agenda of the awarding of two Honorary Degrees, to Walden C. Rhines (Doctor of Technology) and Henry P. Trawick, Jr. (Doctor of Laws)

- **EP3. Baby Gator Child Development & Research Center Fees for Fiscal Year 2015-2016** – The Committee’s recommendation to the Board of Trustees is requested for its approval on the Consent Agenda of the approval of the Baby Gator Child Development and Research Center fees for Fiscal Year 2015-2016.

- **EP4. University of Florida Work Plan 2015** – The Committee’s recommendation to the Board of Trustees is requested for its approval on the Consent Agenda of the approval of the University of Florida Work Plan 2015.

- **EP5. Facility Security Clearance; Exclusion of Certain Directors and Officers; Designation of Senior Managerial Group for Classified Information** – The Committee’s recommendation to the Board of Trustees is requested for its approval on the Consent Agenda of Resolution R15-153, an update of the Board’s existing resolution on access to classified information, listing all of the Trustees. The updated resolution, which is required by the Department of Defense each time a Trustee is appointed, obviates the need for Trustees to obtain security clearances and instead provides for UF to continue to rely on the President and Vice President for Research to maintain the necessary clearance to oversee such programs.

- **EP6. Annual Tenure Awards** – The Committee’s recommendation to the Board of Trustees is requested for its approval on the Consent Agenda of the awarding of annual tenure awards to faculty as recommended by the President and Provost.
EP7. University of Florida Regulation Amendments – The Committee's recommendation to the Board of Trustees is requested for its approval on the Consent Agenda of the University of Florida Regulation Amendments.

The Committee will address the following Discussion/Informational Items:

- Admission Update by Zina Evans, Vice President for Enrollment Management
- Faculty Senate Update by Paul Davenport, Faculty Senate Chair
- Student Government Update by Joselin Padron-Rasines, Student Body President
- Changes in Major and Degree Programs by Joe Glover, Provost and Senior Vice President for Academic Affairs
- New Center/Institute by Joe Glover, Provost and Senior Vice President for Academic Affairs
- Center/Institute Closings by Joe Glover, Provost and Senior Vice President for Academic Affairs
UNIVERSITY OF FLORIDA BOARD OF TRUSTEES
COMMITTEE ON EDUCATIONAL POLICY AND STRATEGY
COMMITTEE AGENDA

June 4, 2015
~2:00 p.m., EDT

President’s Room 215B, Emerson Alumni Hall
University of Florida, Gainesville, Florida

Committee Members:

1.0 Verification of Quorum ........ Jamie Lewis Keith, VP/General Counsel, University Secretary

2.0 Call to Order and Welcome .................................................................David M. Thomas, Chair

3.0 Review and Approval of Minutes .......................................................David M. Thomas, Chair
  March 30, 2015
  April 2, 2015

4.0 Public Comment .................................................................David M. Thomas, Chair

5.0 Action Items ....................................................................................David M. Thomas, Chair
  EP1. Tenure Upon Hire
  EP2. Honorary Degrees
  EP5. Facility Security Clearance; Exclusion of Certain Directors and Officers;
       Designation of Senior Managerial Group for Classified Information
  EP6. Annual Tenure Awards
  EP7. University of Florida Regulation Amendments

6.0 Discussion/Informational Items .........................................................David M. Thomas, Chair
  6.1 Admissions Update ........ Zina Evans, Vice President for Enrollment Management
  6.2 Faculty Senate Update ................................................................. Paul Davenport, Faculty Senate Chair
6.3  **Student Government Update**  ...... Joselin Padron-Rasines, Student Body President

6.4  Changes in Major/Degree Program ................................. Joseph Glover, Provost and 
Senior Vice President for Academic Affairs

   6.4.1  **Bachelor of Science in Economics (CIP Code 52.0201) Warrington College 
of Business Administration**

   6.4.2  **Bachelor of Music in Music Education – Change in total credits of degree 
program for 2015 and 2016**

6.5  New Center/Institute ......................................................... Joseph Glover, Provost 
and Senior Vice President for Academic Affairs

   6.5.1  **Myology Institute**

6.6  Centers/Institutes Closing ................................................. Joseph Glover, Provost 
and Senior Vice President for Academic Affairs

   6.6.1  **Florida Center for Medicaid and the Uninsured (FCMU)**

   6.6.2  **National Rural Behavioral Health Center (NRBHC)**

   6.6.3  **Florida Institute on Disability and Rehabilitation (FIDR)**

   6.6.4  **Center for Neurobiology of Aging**

   6.6.5  **Center for Pavements and Infrastructure Materials**

7.0  New Business ................................................................. David M. Thomas, Chair

8.0  Adjourn ................................................................. David M. Thomas, Chair
SUBJECT: Tenure Upon Hire

BACKGROUND INFORMATION

The relevant Chairs and Deans have recommended to the President and Provost that 15 newly appointed faculty members be granted tenure commencing with their appointment. These individuals meet the criteria set forth in the University’s tenure policy and are recommended by the President and Provost to receive tenure. Attached is a Summary of these Tenure Upon Hire cases.

PROPOSED COMMITTEE ACTION

The Committee on Educational Policy and Strategy is asked to approve the Tenure Upon Hire cases listed on the attached Summary and the Board materials for recommendation to the Board of Trustees for approval on the Consent Agenda. While any administrative appointment is noted, tenure is granted only for the faculty appointments.

SIGNIFICANT POLICY ISSUES FOR COMMITTEE TO CONSIDER

Board of Governors approval is not required.

Supporting Documentation Included: See attached Summary and BoardVantage for Tenure packets.

Submitted by: Joseph Glover, Provost and Senior Vice President for Academic Affairs
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<td>Glenn Smith</td>
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Dr. David Gaddis Ross - College of Business Administration
Associate Professor, Department of Management

Dr. David Gaddis Ross received his B.S. in Economics and Computer Science-Mathematics from the State University of New York in 1990, his M.B.A. from the University of Pennsylvania in 1997, and his Ph.D. in Economics from New York University in 2007. Currently Dr. Ross is an associate professor of leadership and ethics at Columbia Business School. Dr. Ross is an outstanding classroom instructor. He has consistently been ranked among the best and most innovative instructors while teaching a wide variety of strategy courses at the MBA and doctoral levels. Dr. Ross’s teaching materials reveal a conscientious level of preparation and involvement of his students. He has published in top tier journals with his publications being recognized by excellent business schools throughout the country. One focus of Dr. Ross’s research is the socially important topic of gender diversity in top management where women remain highly underrepresented. With Dr. Ross’s excellent focus on teaching and his very relevant research, the College of Business Administration and the University of Florida are extremely excited to have him here.

Dr. Swarup Bhunia – College of Engineering
Associate Professor, Department of Electrical and Computer Engineering

Dr. Bhunia received his B.E. degree in computer science from Jadavpur University (Kolkata, India) in 1995, and his M. Tech. degree in the same field from the Indian Institute of Technology (Kharagpur, India) in 1997. He subsequently attended Purdue University where he earned his Ph.D. in electrical and computer engineering in 2005. He began his academic career as an Assistant Professor in the Department of Electrical Engineering and Computer Science at Case Western Reserve University. He was promoted to Associate Professor with tenure in 2011. In 2013, he was appointed to the T. and A. Schroeder Chaired Professorship in computer science and engineering. Dr. Bhunia is a recognized expert in hardware security and trust with emphasis on anti-counterfeiting, anti-Trojan, authentication, and anti-piracy solutions for a broad range of electronic devices. His research endeavors further encompass adaptive nano-computing with emerging technologies, computing with nano-mechanical logic and memory, low-power and robust electronics, and bio-implantable and wearable systems. Dr. Bhunia is an accomplished scholar and academic research. His publication record includes 50 peer-reviewed journal articles and 119 full-paper refereed conference papers. His research activities have been supported by both federal agencies (National Science Foundation, Department of Veteran Affairs) and industry (Semiconductor Research Corporation, IBM) with total funding of $3.3M since 2011. Dr. Bhunia is very active professionally. He serves as Associate Editor for four different journals in the field (IEEE Transactions on Multi-Scale Computing Systems, IEEE Transactions on Computer-Aided Design of Integrated Circuit Systems, ACM Journal on Emerging Technologies in Computer Systems, and Journal of Low-Power Electronics). He has further served as chair or member on a wide variety of conference organizing committees, technical program committees, workshop organizations, proposal review panels, and conference sessions.
His service to the university, college, and department is equally impressive and broad. Dr. Bhunia will most assuredly be a valued member of the University of Florida Department of Electrical and Computer Engineering, and of the College of Engineering.

**Dr. Thomas Shrimpton-College of Engineering**  
**Associate Professor, Department of Computer & Information Sciences & Engineering**  
Dr. Shrimpton earned his B.S. in Electrical Engineering from the Virginia Polytechnic University in 1994, his M.S. in Electrical Engineering from the University of Maryland, Baltimore County in 1997, and a Ph.D. degree in Electrical Engineering from the University of California, Davis in 2004. Dr. Shrimpton worked as intern for the National Security Agency as an undergraduate and for Bell Laboratories as a graduate student. He also worked as an industry consultant while earning his M.S. degree. After receiving his Ph.D., Dr. Shrimpton joined Portland State University as an Assistant Professor in Computer Science. In 2012 he was promoted to associate professor with tenure. Dr. Shrimpton’s expertise is in the area of modern cryptography, a field which is currently in great demand. His work involves both theory and applications in areas such as hash functions, authenticated encryption and contexts requiring unconventional cryptography. His work has been utilized by companies such as Google, Intel and Voltage Security. Dr. Shrimpton has 29 publications and a number of invited lectures and seminars. He was invited to serve as a Visiting Fellow at the Isaac Newton Institute at Cambridge University in England, indicative of his stature as an international expert in his field. His funding record is very good, having secured several competitive, peer reviewed grants. In 2014, his work on a technology called “Format-transforming encryption” with his student Kevin Dyer, and collaborators Scott Coull and Tom Ristenpart, was awarded a $100,000 gift from Google Executive Chairman Eric Schmidt. Dr. Shrimpton is a recipient of the prestigious NSF CAREER award. As his reference letters attest, he is among the very best in the country in his area of research. Dr. Shrimpton’s record of service to his university and to the profession is very good. Professionally, he has been very active in conference organization both nationally and internationally. He has also served as a reviewer for several journals. Dr. Shrimpton clearly will become a valued member of the Computer and Information Science and Engineering Department and the College of Engineering.

**Dr. Douglas Spearot-College of Engineering**  
**Associate Professor, Department of Mechanical and Aerospace Engineering**  
Dr. Spearot earned his B.S. in Mechanical Engineering from the University of Michigan in 1999, his M.S. and Ph.D. degrees in Mechanical Engineering from the Georgia Institute of Technology in 2001 and 2005, respectively. After receiving his Ph.D., Dr. Spearot joined the University of Arkansas in 2005 as an Assistant Professor in Mechanical Engineering and was promoted to associate professor with tenure in 2011. Dr. Spearot’s expertise is in the area of computational simulation of mechanical properties of materials. This is an important area which encompasses both mechanical engineering and materials science and engineering. His work has addressed
both applied topics such as defect evolution during synthesis as well as fundamental science including the role of defects in the mechanical behavior of nanostructured materials. Dr. Spearot has over 50 publications in quality venues, an excellent record for a faculty member at the Associate Professor level. Many of his papers have been authored with his students, an indicator of strong student mentoring. His funding record is very good, having participated in successful proposals with over $7M in external funding since his appointment to a faculty position. He is a recipient of the prestigious NSF CAREER award and was recognized by the TMS with the Young Leader International Scholar Award. Dr. Spearot’s record of service to his university and to the profession is very good. Professionally, he has been very active in conference organization and has put together sessions and meetings nationally and internationally. He has also served as a guest editor for two journals. He has served his university as the Interim Co-Director of the Arkansas High Performance Computing Center. Dr. Spearot clearly will become a valued member of the Mechanical and Aerospace Engineering Department and the College of Engineering.

Dr. Mark Tehranipoor-College of Engineering
Professor, Department of Electrical and Computer Engineering

Dr. Tehranipoor earned his B.Sc. degree in Electrical Engineering from Tehran Polytechnic University in 1977, followed by a M.Sc. degree in the same field in 2000 from the University of Tehran. From 2000 to 2002, he worked as a Research Associate at the Circuits and Systems Laboratory at the University of Tehran. Subsequently, he was hired as a Research Assistant in the Center for Integrated Circuits and Systems at the University of Texas at Dallas, where he earned his Ph.D. in electrical engineering in 2004. His academic career began in 2004 as an Assistant Professor in the Department of Computer Sciences and Electrical Engineering at the University of Maryland-Baltimore County (UMBC). In 2006, he moved to the Department of Electrical and Computer Engineering at the University of Connecticut, where he was subsequently promoted to Associate Professor with tenure in 2010. He was promoted to Full Professor in 2013. In July 2015, he will join the University of Florida as the Charles E. Young Intel Leadership Chair in Cybersecurity within the Department of Electrical and Computer Engineering. Dr. Tehranipoor is an internationally recognized expert in hardware security, counterfeit electronics detection and prevention, supply chain security, reliable circuit design and analysis, and nanoscale circuit testing. He is Founding Director of two centers at the University of Connecticut – Center for Hardware Assurance, Security, and Engineering (CHASE) and the Comcast Center of Excellence in Security Innovation (CSI). He established the Institute of Electrical and Electronics Engineers (IEEE) Workshop on Hardware-Oriented Security and Trust (HOST) in 2008. In 2010 HOST became a symposium and is now considered the premier event on hardware security. Dr. Tehranipoor is a very accomplished researcher and scholar. His publication record includes 6 books, 10 book chapters, 55 peer-reviewed journal articles, and 186 refereed conference papers. His research laboratory has been funded to a level of over $23M from both federal agencies (National Science Foundation, Department of Defense, Office of
Naval Research, and Army Research Office) and industrial partners (Texas Instruments, Cisco, EPSRC of the United Kingdom, and Intel). Dr. Tehranipoor has an extensive record of professional service. He serves as Associate Editor for four different journals of the field (ACM Transactions on Design Automation of Electronic Systems, IEEE Design & Testing of Computers, Journal of Low Power Electronics, and Journal of Electronic Testing: Theory and Applications). He has served as Chair and Member for a variety of IEEE technical workshops and symposia. Since 2008, he has organized and taught a number of educational workshops, both on the University of Connecticut campus, as well as continuing education sessions at IEEE conferences and symposia. Dr. Tehranipoor will most assuredly be a valued member of the University of Florida Department of Electrical and Computer Engineering, and the College of Engineering.

Ms. Laura Rosenbury-College of Law
Professor, College of Law
Ms. Laura Rosenbury received her B.A. in Women’s Studies from Harvard-Radcliffe College in 1992 and her J.D. from Harvard Law School in 1997. Currently Ms. Rosenbury is a professor of law at Washington University Law School. Ms. Rosenbury focuses on children and the family, employment, and feminist legal theory. While at Harvard Law School, Ms. Rosenbury was Primary Editor of the Harvard Law Review. Before joining Washington University, Ms. Rosenbury clerked in the United States District Court for the Eastern District of New York as well as the United States Court of Appeals for the Second Circuit. She is nationally recognized as an outstanding teacher and scholar having received multiple awards proving this achievement. Ms. Rosenbury is an accomplished scholar whose work draws on diverse fields of law and on the learning from disciplines outside law. She will bring distinction to the College of Law as well as to the University of Florida. Ms. Rosenbury will also have an administrative as Dean of the College of Law.

Dr. Derek Cummings-College of Liberal Arts and Sciences
Professor, Department of Biology
Dr. Derek Cummings received his B.S. in Chemistry from Brown University in 1996, his M.S. in Geography and Environmental Engineering from Johns Hopkins University in 2001, his M.H.S. in International Health from Johns Hopkins University in 2004, and his Ph.D. in Geography and Environmental Engineering from Johns Hopkins University in 2004. Currently Dr. Cummings is an associate professor in the Department of Epidemiology at Johns Hopkins University. He is an internationally recognized expert in infectious disease who works at the interface of theory and data to understand the spread of infectious disease and to design interventions to limit the spread. Dr. Cummings has been an author or co-author on over 100 publications and has participated in over 90 presentations nationally and internationally. His work has been supported by a huge array of large grants including the Gates Foundation, NIH R01, and the CDC. Dr. Cummings’ teaching record is impressive due to the extensive number of students he has and continues to
teach, advise, and mentor. Dr. Cummings is a phenomenal scholar whose performance will raise UF to the next level in terms of research, teaching, and service.

**Dr. Lisa L. Scott**
**College of Liberal Arts and Sciences**
**Associate Professor, Department of Psychology**
Dr. Lisa S. Scott received her B.S. in Child Psychology from the University of Minnesota in 1999 and her Ph.D. in Child Psychology from the University of Minnesota in 2004. Currently Dr. Scott is an associate professor in the Department of Psychological and Brain Sciences at the University of Massachusetts at Amherst. Dr. Scott’s interest lies in the relation between brain and cognition in the context of development, with specific interests in the development and neural bases of face recognition. This work is situated at the intersection of developmental psychology, adult cognitive psychology, social perception, and cognitive neuroscience. She has published 17 articles in peer-reviewed journals and 6 book chapters. Dr. Scott is currently funded by a NSF CAREER award and is PI on a $2.3 million grant from the U.S. Army Research Institute. She has taught a range of undergraduate and graduate courses, mentored 51 students, and has served on numerous doctoral, masters, and undergraduate committees. With Dr. Scott’s substantial record of accomplishments, she will be a wonderful addition to the college and to the university.

**Dr. Alyssa Zucker**
**College of Liberal Arts and Sciences**
**Associate Professor, Center for Women’s Studies and Gender Research**
Dr. Alyssa Zucker received her B.A. in Psychology from Vassar College in 1991, her M.A. in Personality Psychology from the University of Michigan in 1995, and her Ph.D. in Personality Psychology from the University of Michigan in 1998. Dr. Zucker is currently an associate professor of Psychology and Women’s Studies at The George Washington University. Her areas of expertise include women and psychology, psychology research methods, women and health, and discrimination and health. She has published numerous articles in peer-reviewed journals, several book chapters, and has participated in over 30 presentations both nationally and internationally. She has served as Consulting Editor for *Psychology of Women Quarterly* and as a reviewer for a number of other high quality journals. Dr. Zucker has taught a range of graduate and undergraduate courses in the areas of gender, diversity, health, and research methodology. She has mentored 15 master’s students and 7 Ph.D. students. Dr. Zucker’s visibility within the field as well as her effectiveness in administration and leadership make her a major benefit to the college and to the university.

**Dr. J. Andrew Berglund**
**College of Medicine**
**Professor, Department of Biochemistry and Molecular Biology**
Dr. J. Andrew Berglund received his B.A. in Biochemistry from the University of Colorado at Boulder in 1992 and his Ph.D. in Biochemistry from Brandeis University in 1997. Currently Dr. Berglund is a professor of Chemistry and Biochemistry at the University of Oregon. The primary
goal of Dr. Berglund’s lab is to understand how introns are recognized in the process of pre-mRNA splicing. He uses both biochemical and biophysical techniques to study these RNA-RNA, RNA-protein, and protein-protein interactions. Dr. Berglund has published more than 30 articles in peer-reviewed journals and has three patents to his credit. He has participated in numerous presentations both nationally and internationally. Dr. Berglund has an extensive list of students that he has mentored and supervised as well as having taught a multitude of courses. His grant funding is quite impressive at a total of over $14 million. Dr. Berglund’s outstanding qualifications and accomplishments will be exciting additions to the College of Medicine and to the University of Florida.

**Dr. Timothy Martin- College of Medicine**  
**Professor, Department of Anesthesiology**

Dr. Timothy Martin received his B.A. in Biology from the University of Missouri at Kansas City in 1982, his M.D. from the University of Missouri at Kansas City in 1984, and his M.B.A. from the University of Arkansas at Little Rock. Currently Dr. Martin is a professor of Anesthesiology at the University of Arkansas at Little Rock, the chair in Pediatric Anesthesiology at Arkansas Children’s Hospital, staff anesthesiologist and chief of the Division of Pediatric Anesthesia and Pain Medicine. He has published 15 journal articles, 10 book chapters, 11 letters, and has participated in numerous presentations both nationally and internationally. Dr. Martin serves as a senior examiner for the American Board of Anesthesiology. The advent of developing Shands Children’s Hospital has allowed us to recruit a candidate of Dr. Martin’s caliber, and we are very excited to have him here working with us.

**Dr. Gonzalo E. Torres- College of Medicine**  
**Associate Professor, Department of Pharmacology and Therapeutics**

Dr. Gonzalo E. Torres received his M.S. in Biochemistry from the Catholic University of Valparaiso in 1990 and his Ph.D. in Physiology and Pharmacology from Saint Louis University in 1999. Dr. Torres is currently an associate professor in the Department of Neurology in the School of Medicine at the University of Pittsburgh. One area of focus that Dr. Torres pursues is the transport of neurotransmitters across membranes and the possibility that there is a coupling between the synthesis of dopamine and its uptake into synaptic vesicles. He has nearly 50 publications in peer-reviewed journals and has served as a reviewer for many notable journals. Dr. Torres has trained and mentored more than thirty students ranging from high school students to undergraduate students to postdoctoral students. He has participated in 54 invited presentations and symposiums on both the national level and international level. The addition of Dr. Torres and his scientific accomplishments will certainly enhance the College of Medicine and the University of Florida.

**Dr. Michael T. Weaver- College of Nursing**  
**Professor and Associate Dean for Research, Department of Biobehavioral Nursing Science**
Dr. Michael T. Weaver received his B.S. from Bowling Green State University in 1975, his M.S. from the Medical College of Ohio in 1985, and his Ph.D. from the University of Toledo in 1990. Dr. Weaver is currently a professor in the Department of Science & Nursing Care and the interim dean of the Indiana University School of Nursing. Dr. Weaver is nationally recognized as a nurse scientist with a seminal research program as a methodologist specifically in intervention studies and those employing structural modeling. He has taught extensively and has mentored more than 20 students throughout his career. Dr. Weaver has written five book chapters, more than 100 peer-reviewed articles, and has participated in many national and international presentations. Dr. Weaver’s community service has been extensive and impressive. He has been a member and/or a chair of many Ph.D. advisory committees, nursing committees, and research committees to name a few. Dr. Weaver’s contributions to research, service, and teaching all lend him to be an outstanding addition to the College of Nursing and the University of Florida. Dr. Weaver’s administrative appointment will be as Associate Dean for Research in the Department of Biobehavioral Nursing Science.

Dr. Thomas Schmittgen-College of Pharmacy
Professor, Department of Pharmaceutics
Dr. Thomas Schmittgen received his B.S. in Pharmacy from the Ohio State University in 1985 and his Ph.D. in Pharmaceutics from The Ohio State University in 1992. Dr. Schmittgen is currently a professor and the chair in the Department of Pharmaceutics and Pharmaceutical Chemistry at The Ohio State University. His interests lie in exosomes as drug delivery vesicles, RNA-directed therapeutics for cancer, development of noncoding RNA biomarkers for cancer, and the role of noncoding RNAs in cancer. Dr. Schmittgen has an exceptional scientific record with over 50 original publications, 20 book chapters, 3 patents, and over $6 million in research funding as principal investigator. He has participated in 60 lectures and seminars nationally and internationally. Dr. Schmittgen has licensed a technology to a company and is author on a methods paper that has been cited over 30,000 times, a paper that Nature recently listed as the 21st most frequently cited paper ever. Dr. Schmittgen’s contributions to research, service, and teaching make him a significant addition to the College of Pharmacy.

Dr. Glenn Smith-College of Public Health and Health Professions
Professor, Department of Clinical and Health Psychology
Dr. Glenn Smith received his B.A. in Psychology from the University of Nebraska-Lincoln in 1981 and his Ph.D. in Neuropsychology and Rural/Community Psychology from the University of Nebraska-Lincoln in 1988. Dr. Smith is currently a professor in the Department of Psychology in the College of Medicine at the Mayo Clinic. He is the principal investigator of a $2.1 million grant funded by the Patient Centered Outcomes Research Institute on “Comparative Effectiveness of Behavioral Interventions to Prevent or Delay Dementia”. His focus on dementia research has been on early diagnosis, outcomes, depression, behavioral issues and successful cognitive aging. This research has led to the development of the Mayo Clinic’s Healthy Action to
Benefit Thinking and Independence, an intensive program for people with mild cognitive impairment. Dr. Smith has reached distinction in research and teaching and has developed an international reputation for excellence in his field. The University of Florida is excited and fortunate to have Dr. Smith join the faculty and look forward to many successes.
University of Florida Board of Trustees
Committee on Educational Policy & Strategy
Committee Action Item EP2
June 4, 2015

Subject: Honorary Degrees

Background Information

The Honorary Degrees, Distinguished Alumnus Awards and Memorials Committee recommends honorary degrees to the Faculty Senate.

The honorary degrees for Walden C. Rhines (Doctor of Technology) and Henry P. Trawick, Jr. (Doctor of Laws) were approved by the Faculty Senate on April 16, 2015 and then by the President.

Proposed Committee Action

The Committee on Educational Policy and Strategy is asked to approve the Honorary Degrees for Walden C. Rhines (Doctor of Technology) and Henry P. Trawick (Doctor of Laws) for recommendation to the Board of Trustees for approval on the Consent Agenda.

Significant Policy Issues for Committee to Consider

Board of Governors approval is not required.

Supporting Documentation Included: See Appendix.

Submitted by: Joseph Glover, Provost and Senior Vice President for Academic Affairs
UNIVERSITY OF FLORIDA BOARD OF TRUSTEES
COMMITTEE ON EDUCATIONAL POLICY & STRATEGY
COMMITTEE ACTION ITEM EP3
June 4, 2015

SUBJECT: Baby Gator Child Development and Research Center Fees for Fiscal Year 2015-2016

BACKGROUND INFORMATION
The University operates an educational research center for child development in accordance with Section 1011.48, Florida Statutes and Board of Governors authorization. Since 1969, this center has provided high quality care and early education to children of faculty, staff, and UF students. Baby Gator is an auxiliary of the University, operating under the Department of Human Resource Services. The fees charged for the care and services provided by Baby Gator are required by statute and Board of Governors regulation to be approved by the Board of Trustees.

The Baby Gator Advisory Board, a Board comprised of parent representatives, representatives of academic colleges and departments in partnership with Baby Gator, representatives of University of Florida Departments of Finance, Housing, Environmental Health and Safety, Student Services, and Human Resource Services, and Baby Gator teachers. The Board reviewed the annual budgets for each center and approved the fees for Fiscal Year 2015-2016.

PROPOSED COMMITTEE ACTION
The Committee on Educational Policy and Strategy is asked to approve the proposed Baby Gator Child Development and Research Center Fees for Fiscal Year 2015-2016, as reflected on the attachment, for recommendation to the Board of Trustees for approval on the Consent Agenda.

SIGNIFICANT POLICY ISSUES FOR COMMITTEE TO CONSIDER
Board of Governors approval is not required.

Supporting Documentation Included: See attached Proposed Fee Schedule.

Submitted by: Paula Fussell, Vice President for Human Resource Services
Proposed child care rate increase

Baby Gator centers provide high quality care and early education to 357 children ages six weeks to five years. Baby Gator employs well-trained, experienced teachers; most hold Bachelor’s or Master’s degrees. As a result of our efforts to maintain reasonable rates for families, our income has not been sufficient to support salaries that are comparable to the pay rate of other early childhood agencies who employ early childhood professionals with similar qualifications. Consequently, in the past year we have lost 12 teachers to higher paying jobs. The Baby Gator Advisory Board formed an ad hoc committee on salaries comprised of 13 parents and charged them with making recommendations for salary increases and identifying the funds to support those increases. The committee has requested PO&M funds and petitioned for an increase in CITF funding which, combined, would increase Baby Gator’s income by $300,000 in July 2016. The Advisory Board accepted the committee’s recommendation for an immediate increase in funding via a $5.00 per child, per week, rate increase and voted to approve the rate increase pending Board of Trustees’ approval. The funds generated by the rate increase will be used exclusively for teachers’ raises.

We are requesting approval of the $5.00 per week increase for the 2015-2016 fiscal year.

<table>
<thead>
<tr>
<th>Baby Gator at Lake Alice</th>
<th>Infants</th>
<th>Ones</th>
<th>Twos</th>
<th>2-3 Yr olds</th>
<th>3-4 Yr olds</th>
<th>4-5 Yr olds</th>
</tr>
</thead>
<tbody>
<tr>
<td>2014-2015 student</td>
<td>$203</td>
<td>$187</td>
<td>$165</td>
<td>$165</td>
<td>$140</td>
<td>$140</td>
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<tr>
<td>2014-2015 non-student</td>
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<td>$200</td>
<td>$190</td>
<td>$190</td>
<td>$175</td>
<td>$175</td>
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<td>Proposed 2015-2016 student</td>
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<td>$170</td>
<td>$170</td>
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<tr>
<td>Proposed 2015-2016 non-student</td>
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<td>$195</td>
<td>$195</td>
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<td>$180</td>
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<tr>
<td>Dollar change</td>
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<td>$5.00</td>
<td>$5.00</td>
<td>$5.00</td>
<td>$5.00</td>
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<td>Percentage change student</td>
<td>2.50%</td>
<td>2.60%</td>
<td>3.00%</td>
<td>3.00%</td>
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<td>3.50%</td>
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<td>Percentage change non-student</td>
<td>2.40%</td>
<td>2.50%</td>
<td>2.60%</td>
<td>2.60%</td>
<td>2.80%</td>
<td>2.80%</td>
</tr>
<tr>
<td>Baby Gator at Diamond Village / Newell</td>
<td>Infants</td>
<td>Ones</td>
<td>Twos</td>
<td>2-3 Yr olds</td>
<td>3-4 Yr olds</td>
<td>4-5 Yr olds</td>
</tr>
<tr>
<td>--------------------------------------</td>
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<td>-------</td>
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</tr>
<tr>
<td>2014-2015 student</td>
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<td>$205</td>
<td>$185</td>
<td>$140</td>
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<tr>
<td>2014-2015 non-student</td>
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<td>$231</td>
<td>$220</td>
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<td>$210</td>
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<td>Proposed 2015-2016 student</td>
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<td>Proposed 2015-2016 non-student</td>
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<tr>
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<td>Percentage change student</td>
<td>2.30%</td>
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<tr>
<td>Percentage change non-student</td>
<td>2.00%</td>
<td>2.10%</td>
<td>2.20%</td>
<td>2.30%</td>
<td>2.30%</td>
<td>2.40%</td>
</tr>
</tbody>
</table>

Proposed $25.00 increase to the annual supply fee for all children in all Baby Gator centers
The Baby Gator Advisory Board recommends a $100.00 annual supply fee, an increase of $25.00, for all children in all Baby Gator centers. The cost of teaching materials and supplies, everything from crayons to construction paper to toys and books increases each year. In an effort to maintain strong, supportive learning environments, teaching and play items need to be replaced or replenished annually. Among the child care centers UF families most frequently attend if space is not available at Baby Gator the average annual fee for educational supplies is $100.

<table>
<thead>
<tr>
<th>Center</th>
<th>KidsWorks</th>
<th>Abacus</th>
<th>Brentwood Academy</th>
<th>Gainesville Country Day</th>
<th>Oak Hall</th>
<th>Average</th>
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</thead>
<tbody>
<tr>
<td>Annual Supply Fee</td>
<td>$100</td>
<td>$100</td>
<td>$90</td>
<td>$100</td>
<td>$110</td>
<td>$100</td>
</tr>
</tbody>
</table>

The $25.00 per year increase in the supply fee was discussed by the Baby Gator Advisory Board. Parent members of the Board support the fee increase. The Board voted to approve the fee increase pending Board of Trustee approval.
SUBJECT: University of Florida Work Plan 2015

BACKGROUND INFORMATION

The Board of Governors (BOG) has developed three tools that aid in guiding the System’s future: 1) The BOG’s new Strategic Plan 2012-2025 is driven by goals and associated metrics that stake out where the System is headed; 2) The BOG’s Annual Accountability Report provides yearly tracking for how the System is progressing toward its goals; and 3) The Institutional Work Plans connect the two and create an opportunity for greater dialogue relative to how each institution contributes to the System’s overall vision.

These three documents assist the BOG with strategic planning and with setting short-, mid- and long-term goals. They also enhance the System’s commitment to accountability and drive improvements in three primary areas of focus: 1) academic quality; 2) operational efficiency; and; 3) return on investment.

The BOG will use these documents to help advocate for all System institutions and foster even greater coordination with the institutions and their Boards of Trustees.

PROPOSED COMMITTEE ACTION

The Committee on Educational Policy and Strategy is asked to approve the University of Florida Work Plan for 2015 for recommendation to the Board of Trustees for approval on the Consent Agenda.

SIGNIFICANT POLICY ISSUES FOR COMMITTEE TO CONSIDER

Submission to the Board of Governors of a copy of the Work Plan is required, but approval is not required.
Supporting Documentation Included:  See Appendix.

Submitted by:  Joseph Glover, Provost and Senior Vice President for Academic Affairs
SUBJECT: Facility Security Clearance; Exclusion of Certain Directors and Officers; Designation of Senior Managerial Group for Classified Information

BACKGROUND INFORMATION

Certain contracts between the University and federal governmental agencies and certain research at the University require a facility security clearance for classified information. Department of Defense policy and procedure permit the University to designate a senior management committee to obtain security clearance rather than obtaining the clearances for individual Trustees and other officers. All Trustees must be listed in the designation.

PROPOSED COMMITTEE ACTION

The Committee on Educational Policy and Strategy is asked to approve a Resolution, R15-153, confirming that members of the Board of Trustees will not require access to classified information designating a senior management committee comprising the President and Vice President for Research for that purpose, and listing all Trustees, for recommendation to the Board of Trustees for approval on the Consent Agenda.

SIGNIFICANT POLICY ISSUES FOR COMMITTEE TO CONSIDER

Board of Governors approval is not required. Upon the appointment of any new Trustees, the Board will need to approve a similar resolution to include them.

Supporting Documentation Included: See attached Resolution R15-153.

Submitted by: David P. Norton, Vice President for Research
UNIVERSITY OF FLORIDA BOARD OF TRUSTEES
RESOLUTION

Number: R15-153

Subject: Facility Security Clearance; Exclusion of Certain Directors and Officers; Designation of Senior Managerial Group for Classified Information

Date: June 4, 2015

WHEREAS, the University of Florida, a university in the State University System of Florida desires to enter into contractual obligations with agencies of the United States Government, including contractual obligations requiring security clearance, and

WHEREAS, current Department of Defense Regulations contain a provision making it mandatory that the Chair of the Board and all principal officers meet the personnel clearance requirements established for a security clearance, and

WHEREAS, current Department of Defense Regulations do authorize exclusion from the security clearance requirements of certain members of the Board of Directors and other officers, provided that this Board adopts a resolution stating that the Board members and such officers will not require access to classified material and designate the President and Vice President for Research for such purposes.

NOW THEREFORE, BE IT RESOLVED, that a Senior Managerial Group for Classified Information is hereby designated for the purpose of providing oversight of all classified information and programs at the University.

NOW THEREFORE, BE IT RESOLVED, that the membership of the Senior Managerial Group shall be composed of those persons occupying the following positions at the University: (a) the President; and (b) the Vice President for Research. The Chair of the Senior Managerial group shall be the Vice President for Research. At the present time, the individuals in these positions do possess, or will be processed for, the required security clearance; and
NOW THEREFORE, BE IT RESOLVED, that the following Board of Trustees members are excluded from access to classified information and are excluded from the requirement for a Personnel Security Clearance in accordance with Department of Defense 5220.00-M National Industrial Security Program Operating Manual, Section 1.2-106:

David L. Brandon  
Susan M. Cameron  
Christopher T. Corr  
Charles B. Edwards  
James W. Heavener  
Paul W. Davenport  
Joselin Padron-Rasines  
Rahul Patel  
Jason J. Rosenberg  
Steven M. Scott  
Robert G. Stern  
David M. Thomas  
Anita G. Zucker  

Trustee  
Trustee  
Trustee  
Trustee  
Trustee  
Faculty Trustee  
Student Trustee  
Trustee  
Trustee  
Trustee  
Trustee  
Trustee

This action is in the form of a resolution to take effect immediately upon its adoption.

Adopted this 4th day of June, 2015, by the Board of Trustees of the University of Florida.

______________________  _______________________
Steven M. Scott, Chair  W. Kent Fuchs, President
and Corporate Secretary
UNIVERSITY OF FLORIDA BOARD OF TRUSTEES
COMMITTEE ON EDUCATIONAL POLICY & STRATEGY
COMMITTEE ACTION ITEM EP6
June 4, 2015

SUBJECT: Annual Tenure Awards

BACKGROUND INFORMATION

The Board of Trustees has the authority to award tenure. President Fuchs has recommended the award of tenure to certain faculty meeting the requirements of the University’s tenure policy. A summary of highlights on each Faculty member recommended for tenure is attached.

PROPOSED BOARD ACTION

The Committee on Educational Policy and Strategy is asked to approve the Annual Tenure Awards to faculty recommended by the President as reflected in the attached summary for recommendation to the Board of Trustees for approval on the Consent Agenda.

SIGNIFICANT POLICY ISSUES FOR BOARD TO CONSIDER

Board of Governors approval is not required.

Supporting Documentation Included: See attached.

Submitted by: W. Kent Fuchs, President and Joseph Glover, Provost and Senior Vice President for Academic Affairs
<table>
<thead>
<tr>
<th>Name</th>
<th>College/Unit</th>
<th>Department</th>
<th>Sex</th>
<th>Ethnicity</th>
<th>Title</th>
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</thead>
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<td>College of the Arts</td>
<td>School of Art and Art History</td>
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<td>W</td>
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<tr>
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<td>School of Art and Art History</td>
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<td>W</td>
<td>Associate Professor</td>
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<tr>
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<td>School of Art and Art History</td>
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<td>W</td>
<td>Associate Professor</td>
</tr>
<tr>
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<td>School of Theatre and Dance</td>
<td>M</td>
<td>W</td>
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<tr>
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Tenure and Permanent Status
SUBJECT: University of Florida Regulation Amendments

BACKGROUND INFORMATION

Under the Board of Governors regulations development procedure for State Universities, proposed regulations or amendments are adopted upon approval of the University Board of Trustees. Regulations that pertain to student tuition and fees, articulation and admissions require additional approval by the Board of Governors prior to becoming effective.

PROPOSED COMMITTEE ACTION

The Committee on Educational Policy and Strategy is asked to approve the amendments to University of Florida regulations as contained in the following Summary and Board materials for recommendation to the Board of Trustees for approval on the Consent Agenda.

SIGNIFICANT POLICY ISSUES FOR COMMITTEE TO CONSIDER

Board of Governors’ final approval is required for regulations that pertain to student fees.

Supporting Documentation Included: See attached Summary and Appendix.

Submitted by: W. Kent Fuchs, President
3.0375 Tuition Cost
This is the BOT approval of tuition and certain fees for the 2015-2016 academic year, an action taken annually at the end of the legislative session in time for the fall term. Tuition being approved at this time, with the amount set forth in this regulation, is not being increased for 2015-2016, and will remain at the 2014-2015 level. The student activity and service, health, athletics, and transportation access fees for 2015-2016 were established and approved at the Board’s December 2014 meeting and are addressed in Regulation 3.0372; such fees are no longer included in this regulation (3.0375) to avoid duplication and confusion.
UNIVERSITY OF FLORIDA BOARD OF TRUSTEES
BOARD MEETING AGENDA
June 4, 2015
~4:30 p.m. EDT
President’s Room 215B, Emerson Alumni Hall
University of Florida, Gainesville, Florida

1.0 Verification of Quorum........Jamie Lewis Keith, VP/General Counsel/University Secretary

2.0 Call to Order and Welcome ................................................................. Steven M. Scott, Chair

3.0 President’s Report (10 min.)................................................................. W. Kent Fuchs, President

4.0 Committee Reports (35 min.)
Committee on Audit & Operations Review ............................................. Charles B. Edwards
Committee on Finance & Facilities ............................................................. Jason J. Rosenberg
Committee on Governance ........................................................................ James W. Heavener
Committee on External Relations ............................................................. David L. Brandon
Committee on Strategic Initiatives ......................................................... Christopher T. Corr
Committee on Educational Policy & Strategy ........................................... David M. Thomas

5.0 Action Items (Consent) (5 min.)............................................................Steven M. Scott, Chair

Board of Trustees (BT)
BT1. Minutes – April 3, 2015

Committee on Audit and Operations Reviews (AO)
None

Committee on Finance and Facilities (FF)
FF1. Final Operating Budget of Revenues and Expenses for Fiscal Year Ended June 30, 2015
and Preliminary Operating Budget of Revenues and Expenses for Fiscal Year Ended June 30, 2016
FF2. Update to IOM 06-15 Investment Policy for Funds in Excess of Those Required for the
Benefit of the University of Florida
FF3. Approval of Real Property Acquisition

Page 87/466
Fixed Capital Outlay Legislative Budget Request for Fiscal Year 2016-17
Facilities Spending Plan for FY15 PECO/CITF/Other Appropriated Funds
Approval of Campus Development Agreement for 2015-2025
Approval of Real Property Exchange with Innovation Square, LLC

(Note: FF6. Adoption of Campus Master Plan for 2015-2025 is a Board action for the Public Hearing preceding the Board meeting on June 4, 2015, and is not a Consent Agenda action.)

Committee on Governance (GV)
GV1. Internal Operating Memorandum 01-1 Amendment
GV2. President's Fiscal Year 2016 Performance Goals
GV3. Emergency Contracting Authority of the Board Chair

Committee on External Relations (ER)
None

Committee on Strategic Initiatives (SI)
None

Committee on Educational Policy & Strategy (EP)
EP1. Tenure Upon Hire
EP2. Honorary Degrees
EP5. Facility Security Clearance; Exclusion of Certain Directors and Officers; Designation of Senior Managerial Group for Classified Information
EP6. Annual Tenure Awards
EP7. University of Florida Regulation Amendments

6.0 Resolutions.................................................................Steven M. Scott, Chair
7.0 New Business .............................................................Steven M. Scott, Chair
8.0 Comments of the Chair of the Board (5 min.) ...............Steven M. Scott, Chair
9.0 Adjourn .....................................................................Steven M. Scott, Chair
APPENDIX

Note: For direct access to individual documents in the Appendix (without scrolling) go to the Agenda and click on the blue links, or go to the bookmarks (upper left hand corner on the iPad or upper right hand corner on the computer).
1.0 Verification of Quorum
Board Chair, Steve M. Scott, asked Vice President, General Counsel and University Secretary Jamie Lewis Keith to verify the quorum. Ms. Keith confirmed a quorum, with all Trustees present other than Trustee Heavener who was unable to attend.

2.0 Call to Order and Welcome
Chair Scott called the meeting to order at 10:42 a.m. EDT and welcomed all Trustees and everyone in attendance at the meeting. He particularly welcomed Anita Zucker on her first meeting, Rahul Patel and Rob Stern on their first in-person meeting, and David Brandon on his reappointment as a Trustee. Chair Scott also recognized President Kent Fuchs at first in-person Board meeting.

**University of Florida Board of Trustees Members present:**
Steven M. Scott (Board Chair), David L. Brandon, Susan M. Cameron, Christopher T. Corr, Charles B. Edwards, Pradeep Kumar, Rahul Patel, Jason J. Rosenberg, Robert G. Stern, David M. Thomas, Corry M. Yeffet and Anita G. Zucker. Trustee James W. Heavener was unable to attend.

**Others present:**
W. Kent Fuchs, President; Jamie Lewis Keith, Vice President, General Counsel and University Secretary; other members of the President’s Cabinet; Janine Sikes, Assistant Vice President for Media Relations and Public Affairs; Melissa Orth, Senior Director, Government Relations; Becky Holt, Executive Assistant, other members of the University community and members of the media.

Chair Scott asked President Fuchs to deliver his report.
3.0 President’s Report

President Fuchs reported the following highlights of the past several months at UF:

- On March 31st, former President Jimmy Carter spoke about mental health at the Phillips Center for the Performing Arts; he appeared in place of his wife, Rosalynn Carter, who was indisposed.
- President Fuchs and his wife Linda Fuchs have enjoyed a multi-city listening tour in Florida’s major cities and are about to embark on a tour of additional Florida cities and selected cities nationwide where there are high concentrations of Gators. They visited Orlando, Jacksonville and Miami, meeting with alumni, friends, media and community leaders to ideas and hear ideas and thoughts about how to shape UF’s next era. President Fuchs also met with state lawmakers in Tallahassee.
- There was a groundbreaking in January for the UF Health Heart and Vascular Hospital and the UF Health Neuromedicine Hospital in two towers now under construction near the UF Health Cancer Hospital. These projects represent a $415 million investment and a major expansion of UF Health services for the university community, the local area and beyond; the new hospital facilities are scheduled to open in 2018. Healthcare professionals in these hospitals will have access to the latest medical technologies. They will work in an environment designed to support the most compassionate and effective care for patients and families.
- As part of an elaborate April Fools’ Day joke on April 1st, Coach Jim McElwain and President Fuchs reported that they had swapped jobs. President Fuchs and Coach McElwain filmed a video on the job swap and released it publicly on social media. The video had over a half-million tweets and reached over a half-million people on Facebook and were covered by ESPN.
- Provost and Senior Vice President for Academic Affairs Joe Glover and Vice President for Research David Norton will invest $8 million to replace the HiPerGator with an even more powerful and fast super-computer. The existing HiPerGator, which was state of the art at its inception and has helped 400 faculty inventors, 1500 post-doctoral affiliates and 13 colleges with the prompt processing of high volume data, is at its capacity.
- University of Florida law professor, Dr. Kathryn Russell-Brown, was nominated this year for an NAACP Image Award for Outstanding Literacy Work for “Little Melba and Her Big Trombone” the debut biography children’s picture book about the late Melba Liston, a jazz musician and pioneer trombonist and arranger.
- We’re all aware of rising concerns over concussions in football. UF is one of 11 universities in a $30 million NCAA/DOD-initiative to advance knowledge on this issue through clinical and research efforts. The University Athletic Association has produced an excellent multimedia presentation about these efforts – one that is both accessible and informative. President Fuchs stated that a link to the report would be provided to the Trustees (https://floridagators.exposure.co/heady-ambitions).
- The Dance Marathon at the University of Florida, which was one of the most successful student-run philanthropy projects in the South-East, raised over two million dollars for pediatric patients at UF Health Shands Children’s Hospital. President Fuchs attended
the event with Senior Vice President for Health Affairs and President of UF Health David Guzick and Vice President for Student Affairs David Kratzer.

- On December 3 and 4, 2015, the Board will meet and an inauguration ceremony for President Fuchs will be held on the afternoon of December 4th, with presidents of many other universities invited to attend. During the days preceding the inauguration, the University’s and its College’s histories and current and future strengths and contributions will be celebrated.

- Recapping the President’s hour for discussion with the Trustees, the hour focused on undergraduate education and included PowerPoint presentations and five questions that need to be considered in advancing undergraduate education at UF. The PowerPoint slides are available on the Trustees’ Website. The questions were as follows and the discussion began to explore why the questions and answers are important to the advancement of UF:
  - How many undergraduate students should we have at UF and what factors influence limits?
  - What should be the geographic diversity of our students be and why?
  - How about the racial and ethnic diversity of our students?
  - How much need-based aid should we provide and how should we fund it?
  - How much merit-based aid should we provide and how should we fund it?

4.0 Committee Reports
Chair Scott next asked the Committee Chairs to deliver their reports.

Committee on Audit & Operations Review
Charles Edwards, Chair of the Committee on Audit and Operations Review, provided his report, noting all Committee members were present at the Committee meeting.

After reviewing and approving the minutes of the March 9, 2015 meeting, the Committee discussed and then unanimously approved the following Action Item and recommended this action for the Board’s approval on the Consent Agenda (with the details of his report to be reflected in the Committee’s April 2, 2015 meeting minutes):


Discussion/Informational Items addressed were updates on external audits, audits and other reviews, the quarterly follow-up report, the report on audits of affiliated organizations, and an update on the University’s identify theft prevention program. Details of these discussion items are reflected in the Committee’s April 2, 2015 meeting minutes.

Committee on Finance & Facilities
Jason Rosenberg, Chair of the Committee on Finance and Facilities, provided his report, noting all Committee members were present at the Committee meeting except Trustee Heavener.
After reviewing and approving the minutes of the November 24, 2014 and December 4, 2014 committee meetings, the Committee discussed and then unanimously approved the following Action Items and recommended FF1 for the Board’s approval on the Consent Agenda and FF2 for the Board’s approval as a non-consent item as required by Board of Governors regulation (with the details of his report reflected in the Committee’s April 2, 2015 meeting minutes):

- FF1. Auxiliary Facilities with Outstanding Revenue Bonds; and

Discussion/Informational Items addressed were updates on the campus master plan and strategic development plan, a construction and maintenance update, a physical property insurance update, a presentation of the unaudited quarterly financial report, a University of Florida Investment Corporation (UFICO) update, and the recognition of a long-serving employee and her contributions. Details of these discussion items are reflected in the Committee’s April 2, 2015 meeting minutes.

**Committee on Governance**
Susan Cameron, Acting Chair of the Committee on Governance provided her report, noting that all Committee members were present at the Committee meeting, except for Committee Chair, Bill Heavener, who was unable to attend.

The Committee discussed and then unanimously approved the following Action Item and recommended this action for the Board’s approval on the Consent Agenda (with the details of her report to be reflected in the Committee’s April 2, 2015 meeting minutes):

- GV1. Amendment of Internal Operating Memorandum 01-1.

Discussion/Informational Items addressed were a PowerPoint presentation on, and discussion of possible follow up for, the affiliate governance review project and potential additional governance principles for Category 1 and 2 affiliates, an update on the affiliated organizations insurance review project, and an overview of an employee climate survey and AAU student survey. A copy of the PowerPoint is available on the Trustees’ Website. Details of these discussion items are reflected in the Committee’s April 2, 2015 meeting minutes.

**Joint Committee on Strategic Initiatives and External Relations**
Christopher Corr, Chair of the Committee on Strategic Initiatives and David Brandon, Chair of the Committee on External Relations, provided their report on the joint meeting of the two Committees, noting that all of the members of the Committees were present at the joint meeting, except Trustee Heavener, a member of the Committee on External Relations, who was unable to attend.

There were no Action Items for the Committees, other than the minutes of their respective December 4, 2014 meetings. After the members of each Committee separately reviewed and approved the minutes of their Committee’s December 4, 2014 meeting, the Committees received an update on legislative items, a presentation on President Kent Fuchs’ and Linda Fuchs’ listening tour, a presentation on admissions communications, an overview of a planned
University “Florida Center” in Miami, and a University-wide goal setting process. Details of these discussion items are reflected in the Committee’s April 2, 2015 meeting minutes.

Committee on Educational Policy & Strategy
Board Vice-Chair David Thomas, Chair of the Committee on Educational Policy and Strategy, provided his report, noting that all Committee members were present at the Committee meeting, except Trustee Heavener who was unable to attend.

After reviewing and approving the minutes of the May 23, 2014 and November 3, 2014 committee meetings, the Committee discussed and then unanimously approved the following Action Items and recommended these actions for the Board’s approval on the Consent Agenda (with the details of his report reflected in the Committee’s December 4, 2014 meeting minutes):

- EP1. Tenure Upon Hire;
- EP3. Honorary Degree;
- EP5. Facility Security Clearance; Exclusion of Certain Directors and Officers; Designation of Senior Managerial Group for Classified Information; and
- EP6. UF-UFRF Institutional Conflict of Interest Policy

Discussion/Informational Items addressed were an update on admissions and financial aid, the faculty senate report, the student government report, and presentations on one new major in the College of Design, Construction and Planning, one request to close a major in the College of Liberal Arts and Sciences, three new centers, and one center name change. Details of these discussion items are reflected in the Committee’s April 2, 2015 meeting minutes.

5.0 Action Items (Consent)
At the completion of the Committee reports, Chair Scott asked if any Trustee wished for further discussion of any matters to be approved by the Board. He then turned the Board’s attention to the Consent Agenda and asked for a motion to approve the Consent Agenda, which was made by Trustee Cameron, and a second, which was made by Trustee Zucker. The Chair asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

6.0 Action Items (Non-Consent)
Chair Scott asked for a motion to approve the Non-Consent Agenda Item FF2, Naming of the Lee Chira Family Heisman Plaza, which was made Trustee Cameron, and a second, which was made by Trustee Zucker. The Chair asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

7.0 New Business
Chair Scott asked if there was any new business to be brought before the Board. Chair Scott stated that this is Trustee Yeffet’s last Board meeting, as his term as Student Body President will end on May 1st and Joselin Padron-Rasines, a political science major, will be succeeding him.
Vice President Keith noted that the Board and Cabinet will have an opportunity to recognize Trustee Yeffet at the June Board dinner or another future Board dinner when he can be in Gainesville. She noted that recently retired Trustee and Board Chair David Brown, recently retired Trustees Carolyn Roberts and Juliet Roulhac, retiring Faculty Senate Trustee Pradeep Kumar, and TJ Villamil, former Trustee Liaison and Student Body President Trustee, will be celebrated and thanked at the June Board dinner.

President Fuchs commented that he was looking forward to working with the Board and UF in setting high level goals for UF. He noted that he will be creating a task force on goal-setting that will focus on UF’s academic, research and service core mission, and stakeholders from many different constituencies will have opportunities for meaningful input.

8.0 Comments of the Chair of the Board
Chair Scott then began his comments. He noted that this has been an extraordinary year for the University of Florida, with the recruitment of President Kent Fuchs and President Fuchs’ leadership beginning in the middle of the academic year. Recognizing that President Fuchs and Executive Chief of Staff Win Phillips laid out the goal setting process for the Board, he thanked them for getting that process underway.

Chair Scott reminded the Board that the June meeting will include one day of business and one day of retreat, likely focusing on Trustee input in the goal-setting process, as explained by President Fuchs. He expressed that he looks forward to having that opportunity for more free-flowing discussion among Trustees about important topics for UF’s future.

As the UF community enters the end of the academic year, Chair Scott wished all the students the best of luck on their finals and everyone a good end of the academic year. He also encouraged the Trustees to attend graduation if they are able. This is the reason we are here and graduation is always an inspiring occasion.

9.0 Adjourn
After asking for any further discussion and hearing none, Chair Scott asked for a motion to adjourn, which was made by Trustee Edwards and Seconded by Trustee Zucker. With no further discussion desired, the motion was passed unanimously and the University of Florida Board of Trustees meeting was adjourned at 11:35 a.m. EDT.
1.0 Verification of Quorum
Acting Committee Chair Susan Cameron asked Vice President, General Counsel and University Secretary Jamie Lewis Keith to verify a quorum. Ms. Keith confirmed a quorum with all members present, other than Committee Chair Heavener.

Committee Members present:
Susan M. Cameron (Acting Chair), David L. Brandon, Christopher T. Corr, Steven M. Scott, David M. Thomas, Anita G. Zucker. Committee Chair James W. Heavener was unable to attend.

Others Present:
Trustee Paul Davenport; Kent Fuchs, President; Winfred Phillips, Executive Chief of Staff; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Charles Lane, Senior Vice President and Chief Operating Officer; David Guzick, Senior Vice President for Health Affairs and President of UF Health; Paula Fussell, Vice President for Human Resource Services; Jamie Lewis Keith, Vice President, General Counsel and University Secretary; William Connellan, Provost’s Office--Director/lead labor negotiator; Kim Baxley, Director, Employee Relations, Human Resource Services; Mike Ford, Senior University Counsel; Ryan Fuller, Senior University Counsel; Janine Sikes, Assistant Vice President for Media Relations and Public Affairs; Melissa Orth, Senior Director, Government Relations; Becky Holt, Executive Assistant, other members of the University community and members of the media.

2.0 Call to Order and Welcome
Acting Committee Chair Cameron called the meeting of the Committee on Governance to order at 10:32 a.m. EDT, welcoming all present, recognizing new Trustee and Committee member Anita Zucker, and new Committee members Chris Corr and David Brandon.
3.0 Review and Approval of Minutes
None.

4.0 Action Items
Acting Committee Chair Cameron turned the Committee’s attention to Action Item GV1, Amendment to Internal Operating Memorandum 01-1, and asked Vice President, General Counsel and University Secretary Jamie Keith to present it.

Ms. Keith explained that Internal Operating Memorandum 01-1 categorizes the University’s affiliated private tax-exempt organizations according to the level of governance oversight warranted by the scope, scale, complexity and exposures of their activities and assets. The amendment changes the affiliate status of Shands Jacksonville Medical Center, Inc. (UF’s closely affiliated academic hospital in Jacksonville) and its parent company, Shands Jacksonville Healthcare, Inc., from Category Three to a Category One, requiring a UF Trustee to serve on their governing boards. As Senior Vice President for Health Affairs and UF Health President David Guzick reported to the Committee in his governance presentation in December 2014, the governing boards of these Jacksonville Shands entities are controlled by the University—no longer by the Shands academic hospital in Gainesville—and the nature of their activities warrants this level of UF oversight. As authorized by the Board, the President appoints the UF Board’s and President’s representatives to the affiliated organization boards, in consultation with the UF Board Chair.

In the Committee’s discussion, the members noted the importance of the best expertise and adequate time commitment for Categories 1 and 2 affiliate boards and concluded it would be appropriate to enlist former Trustees to serve on some Category 1 and 2 affiliates to best serve the needs of affiliates. This will be the subject of future Governance Committee and then Board consideration and action.

Acting Chair Cameron asked for a motion to approve Action Item GV1, Amendment of Internal Operating Memorandum 01-1, which was made by Trustee Corr and Seconded by Trustee Thomas. The Acting Chair asked for any further discussion, of which there was none, and then she asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

5.0 Discussion/Informational Items
Acting Committee Chair Susan Cameron turned the Committee’s attention to the discussion items and asked Ms. Jamie Keith to introduce the first two items.

5.1 Affiliate Governance Review Follow-up and Principles
Ms. Keith presented slides that were available to all Trustees in the Board materials. The slides provide an overview of the good governance controls and standards that are in place for UF oversight of closely affiliated private entities whose exclusive or primary purposes are to support various aspects of UF’s mission.
These entities have their own boards and the UF Board is not seeking to micro-manage or impinge on the authority of these boards. The UF Board wants to appropriately ensure that good governance, enterprise risk identification and management practices, fiscal policies and leadership are in place at affiliates that are important to UF’s mission and reputation.

Under the oversight approach in place since 2007, a UF Trustee, the President or a designee serves on each affiliate’s board, and all affiliates’ bylaws must include certain required UF President approvals and affiliate board practices and controls. Former Board Chair Mac McGriff led the initiative to put these standards in place.

Recognizing that it is important to periodically review governance oversight and standards for affiliates, in 2014, the Governance Committee received governance surveys and presentations from the chief executives of the nine Category 1 UF affiliates with the most substantial operations and assets. These are:

- the University of Florida Foundation, Inc.,
- the University Athletic Association, Inc.,
- Gator Boosters, Inc.,
- the University of Florida Development Corporation,
- the University of Florida Research Foundation, Inc.,
- the University of Florida Investment Corporation,
- Shands Teaching Hospital and Clinics, Inc., our Gainesville academic hospital,
- and in anticipation of their change in affiliate status, Shands Jacksonville Medical Center, Inc. and its parent Shands Jacksonville Healthcare, Inc.

President Fuchs emphasized that the review of enhanced governance standards for affiliates was initiated before his leadership of UF began, and do not reflect a concern about the current actions of UF’s affiliates. In a private institution, he noted, the functions of UF’s affiliates would be part of the university, overseen by the President and reported to the Board. President Fuchs pointed out that it is wise and a good practice to well-position the UF Board’s governance oversight of affiliates for the future.

The Committee concluded that:

- President Fuchs and General Counsel Keith should propose to the Committee a rotating cycle for key affiliates to make presentations to the UF Board’s Governance Committee on a two or three year schedule; there is no need for all to present annually.
- At Board Chair Steve Scott’s suggestion, which was endorsed by the Committee, bylaws and governance controls and standards that apply to affiliates will be reviewed by the Governance Committee every two years.
- The Committee endorsed a planned pilot project with the Foundation and the Research Foundation to identify “priority actions” of key affiliate boards that would trigger some enhanced oversight. The affiliates are specifically created to support UF’s mission and General Counsel Keith explained that, in principle, these priority actions would target decisions affecting major resources and interests of the University above to-be-
established thresholds. The Committee asked President Fuchs and General Counsel Keith to use the pilot work to develop some appropriate enhanced governance standards and parameters, including those that will require the UF President or designee as a member of the affiliate board to vote in favor of the action for it to be effective. These will be reported back to the Committee for endorsement.

- Chair Scott noted that it might be appropriate to establish some board meeting attendance standards.

5.2 Update: Affiliated Organizations Insurance Review

Senior Counsel Mike Ford provided an update on a project to review the insurance needs of all of the UF affiliates—other than the Shands hospitals, the Athletic Association and the Foundation, which already have periodic expert reviews of their insurance needs.

Initial findings have been discussed with all affiliates and additional information has been elicited from them. The General Counsel’s office and outside insurance consultant—who does not write or receive a commission for others writing insurance—are collaborating with the chief executives of the affiliates and related UF Vice Presidents to evaluate operational/risk management approaches, statutory protections including possible sovereign immunity, and any gaps to determine final recommendations. Final recommendations will be made to the President and then to the Governance Committee Chair. Affiliates will coordinate to use economies of scale to secure any needed insurance. The General Counsel’s office is aiming to complete the project over the summer.

5.3 Employee Climate and AAU Student Surveys

President Fuchs then briefly addressed the Association of American University (AAU) student survey on sexual assault and related issues, of which the Board has been informed. This survey of a sample of UF students and students at 26 other AAU institutions, is being conducted by AAU and its contractor. UF will benefit by receiving a report on results, expected late in August or after. President Fuchs and Human Resource Services Vice President Paula Fussell also introduced a plan for a future employee climate survey. Acting Committee Chair Susan Cameron and Board Vice Chair David Thomas affirmed the importance of climate surveys to support effective organizations. President Fuchs noted that if climate issues are found in some areas, the surveys will help UF know how best to focus our efforts to achieve the most positive impact.

6.0 Executive Session on Collective Bargaining

At 11:30 a.m. EDT, Acting Committee Chair Susan Cameron announced that the Committee would go into an executive session to discuss collective bargaining and would then resume in open session to address any new business and adjourn. She reconvened the Committee in open session at 11:40 a.m. EDT.
7.0 New Business
Acting Committee Chair Susan Cameron asked if there was any new business.

Ms. Keith reminded the Committee that the Trustees’ guests at lunch are emerging UF leaders from academic and administrative departments who are participating in the UF Academy leadership development program. Trustee hosts are at the lunch and Governance Committee members are invited to join them at the adjournment of the meeting.

8.0 Adjourn
Acting Committee Chair Susan Cameron asked for a motion to adjourn, which was made by Trustee Scott, and a second, which was made by Trustee Thomas. The Acting Chair asked for all in favor and any opposed. The motion was approved unanimously and the University of Florida Committee on Governance adjourned at 11:47 a.m. EDT.
<table>
<thead>
<tr>
<th>Name of Affiliate</th>
<th>November/December</th>
<th>March</th>
<th>June</th>
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<tr>
<td>University of Florida Foundation, Inc.</td>
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<td>2016 2019 2022</td>
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<tr>
<td>University Athletic Association, Inc. Gator Boosters, Inc. (with UAA)</td>
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<td>2016 2018 2020</td>
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<td>University of Florida Development Corporation</td>
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<td>University of Florida Investment Corporation</td>
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<td>2016 2019 2022</td>
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<tr>
<td>Shands Teaching Hospital and Clinics, Inc. (Gainesville)</td>
<td>2015 2017 2019</td>
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<td>Shands Jacksonville Medical Center, Inc. and its parent Shands Jacksonville Healthcare, Inc.</td>
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1.0 Verification of Quorum
After a roll call, a quorum was confirmed with all members present except for Trustee Scott.

Committee on Audit and Operations Review Members present:
Charles B. Edwards (Chair), Christopher T. Corr, Paul W. Davenport, Rahul Patel, Robert G. Stern, Cory M. Yeffet

2.0 Call to Order and Welcome
Committee Chair Charles B. Edwards called the meeting to order at 12:31 pm EDT.

Committee Chair Edwards welcomed everyone and reported that he had reviewed the status of investigations conducted by the Office of Internal Audit (OIA). These activities included items that had been received on the UF Compliance Hotline. Trustee Edwards reported that he is satisfied the investigations are being appropriately conducted and reviewed either by the OIA or referred to other appropriate university offices.

Committee Chair Edwards also reported that he and Chief Audit Executive Brian Mikell attended a workshop with the Board of Governors Audit and Compliance Committee. In attendance were the Chief Audit Executives and Audit Committee Chairs from all State University System institutions. Common issues and concerns were discussed, including the creation of an overall compliance function at each university. The Board of Governors is considering drafting a regulation or policy requiring each university to develop an overall compliance officer or function. Trustee Edwards stated that he felt the university should be at the forefront of this initiative.
3.0 Review and Approval of Minutes
The Committee Chair asked for a motion to approve the minutes of the March 9, 2015 committee meeting, which was made by Trustee Corr and Seconded by Trustee Yeffet. The motion was approved unanimously.

4.0 Action Items

Committee Chair Edwards asked the Committee to consider for approval and recommendation to the Board its approval on the Consent Agenda Action Item A01: The University of Florida Annual Financial Report as of and for the Fiscal Year ended June 30, 2014.

Trustee Corr requested a presentation of the Annual Financial Report. Chief Financial Officer Mike McKee discussed the general process for producing the report and how the financial statements are audited by the Florida Auditor General. He then answered specific Trustee questions relating to the report.

Committee Chair Edwards asked for a motion to approve Action Item AO1 - The University of Florida Annual Financial Report as of and for the Fiscal Year ended June 30, 2014 for the full Board’s approval on the Consent Agenda. The motion was made by Trustee Corr and Seconded by Trustee Yeffet, and the motion was approved unanimously.

5.0 Discussion/Informational Items
The following Discussion/Informational Items were presented during the Committee meeting:

5.4 Identity Theft Prevention Program
Chief Privacy Officer Susan Blair discussed the purpose of the Privacy Office and the University’s Identity Theft Prevention Program, designed to comply with the Federal Trade Commission’s Red Flags Rule. The Rule requires the university to develop and implement a written program to identify, detect, prevent and mitigate identity theft related to covered financial accounts and to periodically report on its status to the Board of Trustees. Ms. Blair reported on the period from December 2013 to March 2015, during which the Privacy Office reviewed many university units and addressed any issues noted. Ms. Blair reported that there have been no serious data breaches at the university over this period.

5.1 Update on External Audits
Phil Ciano of the Auditor General’s Office appeared before the Committee to provide an update on external audit activity. For the benefit of the new trustees on the committee, Mr. Ciano explained the services provided by the Auditor General, as the university’s external auditors. With regard to current audit projects, Mr. Ciano reported:
• **Financial Statement Audit for the 2013-2014 fiscal year:** This annual audit is conducted as part of a statewide audit, but a separate report is issued for the University of Florida. The audit report contained an unmodified opinion and was released on December 16, 2014.

• **Federal Audit for the 2013-2014 fiscal year:** This audit is conducted and reported as the UF part of a statewide audit and is conducted according to OMB Circular A-133. Phil stated that there were no findings related to the University of Florida in the Federal audit report. Federal regulations require the report to be issued by March 31, 2015, and the statewide report was issued on March 30, 2015.

Audit work at UF for the 2014-2015 fiscal year audit period will include the Financial Statement Audit, the Statewide Federal Audit, an Operational Audit (required to be performed at least every three years) and an audit of the Bright Futures program covering FY’s 13-14 and 14-15. An entrance conference for these projects has been scheduled for April 10, 2015.

### 5.2 Audits and Other Reviews
Chief Audit Executive Brian Mikell of the Office of Internal Audit (OIA) presented four internal audit projects that had been completed and reports issued since the last Committee meeting. The projects presented were:

1. Foundation Restricted Gifts (CY 2013)
2. Performance Based Funding – Data Integrity
3. Baby Gator Childcare Centers
4. UAA Academic Support Services

The reports and summaries had been previously provided to the committee for detailed review. Each audit project was briefly discussed and questions from the committee were answered.

### 5.3 Quarterly Follow-up
Audit Director Joe Cannella of the OIA reported on the follow-up status of comments and action plans from previously issued internal and other audits.

### 5.5 Audits of Affiliated Organizations
The committee was provided information relating to audits of university affiliated organizations. This information was compiled by the general accounting and financial reporting department of the Office of the Controller. Chief Financial Officer Mike McKee and Senior Associate Controller Kathleen Tillett discussed the schedules and answered questions from the committee.

### 6.0 New Business
There was no New Business to discuss.

7.0 Adjourn
After asking for further discussion and hearing none, Committee Chair Edwards asked for a motion to adjourn and with no further discussion, the motion was passed unanimously and the Committee on Audit and Operations Review was adjourned at 1:39 p.m. EDT.
Objective:
The Office of Internal Audit (OIA) conducted an audit of the University of Florida Purchasing Card (PCard) Program as of June 30, 2014. The objective of this audit was to evaluate the effectiveness of controls in place to determine whether PCard transactions were appropriate, properly authorized, and adequately documented.

Background:
The PCard Program provides an effective and convenient way for the university to make purchases. To obtain a PCard, university policy requires all faculty or staff to be authorized by their dean, director, or department chair and to complete the web-based training. Training was recommended annually for all cardholders and approvers. Training consisted of various courses specifically designed for PCard holders, verifiers and approvers that discuss relevant PCard policies and procedures.

As of December 31, 2014, there were approximately 5,000 PCards issued for 371 business units. For the period of January 1, 2010 through December 31, 2014, the university had processed and approved PCard transactions exceeding $426 million, ranging from approximately $82 to $87 million per year.

Conclusion:
Purchases made via PCard do not involve and do not benefit from some of the traditional control mechanisms afforded by purchase requisitions, purchase orders, or receiving reports. Therefore, for the achievement of accountability objectives, prescribed control procedures must be followed both at the unit level, within any shared service center that may be utilized by the unit, and at central PCard administration. This audit focused on the transactions and controls exercised at the unit level and through shared service centers. We judgmentally selected and reviewed 600 PCard transactions from 15 business units to test their appropriateness, including proper support and approval. We also interviewed approvers for the selected business units.

Based on the results of our audit procedures, we concluded that controls in place were generally adequate to ensure that PCard usage was appropriate, including proper approval of PCard transactions. While we concluded that controls were in place and generally functioning as designed, university management and the audit team agreed on the following action plans to address noted improvement opportunities:

Actions:
- The OIA issued management letters (11) to the appropriate business units to communicate specific issues noted, emphasizing the importance of PCard processing controls
- PCard administration may conduct site visits and/or follow up with these business units to discuss exceptions noted and offer appropriate training and guidance

Office of Internal Audit

June 4, 2015
### Follow-up Statistics as of March 31, 2015  
(Third Quarter)

#### Planned Action Implementation Percentage

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<tr>
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#### Current Quarter Statistics

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<th>Balance</th>
<th>Follow Up Due and Reviewed</th>
<th>Implement</th>
<th>In process (extended)</th>
<th>Follow Up Ceased</th>
<th>Percent Implemented</th>
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<td><strong>10</strong></td>
<td><strong>5</strong></td>
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</table>
The following comments for this period were noted as significant based on the report issued.

**MATERIAL AND SUPPLY FEES AND EQUIPMENT USE FEES, UF-14-636-05, ISSUED JUNE 30, 2014**

**COMMENT 1 – REVIEW AND UPDATE OF EXISTING FEES:** The University Budget Office launched an eForm system in 2009, which utilized electronic workflow to allow units to submit new and updated fee proposals to the college dean’s office and the Office of Academic Affairs for review and approval. Per Administrative Memos issued by the University Budget Office, existing fees (M&S Fees and EU Fees) should be reviewed by university units to determine if units are charging the appropriate fee to cover the resources needed.

In our testing with potentially high risk units we identified some units did not have adequate procedures to regularly review their existing fees and the system default was to allow fees to roll forward each semester without requiring any action to confirm they were still accurate. Some units stated they did not have the resources to effectively review their large number of fees each semester especially considering the manual process to review the documentation within the eForm module. The eForm interface may have deterred units from reviewing their fees regularly.

The Budget Office stated they would work with Enterprise Systems to enhance the reporting capability of the system. A formal fee recertification process for colleges or units to recertify their existing fees each semester will be explored and considered for implementation. The Budget Office planned to enhance policies requiring units to review and certify their existing course fees each semester through the use of this recertification process. The Budget Office would also review the associated fees for those units having inadequate procedures noted in the report to determine if any fee balances should be adjusted.

The Budget Office, with the help of Enterprise Systems, has developed queries that allow units to view their active M&S and EU fees for a given semester as well as the details associated with the eForms, allowing for a full review of their current fees. The queries have been communicated to the users via listserv as well as information relating to the roles they need to access the queries. A policy has been developed and communicated to users that requires them to view their current fees, make necessary changes to them, and document their review each semester effective for the summer semester 2015. The Budget Office will complete its review during the semester.

Enterprise Systems is still working with the Budget Office to incorporate a fee re-certification process within the system. – **PARTIALLY IMPLEMENTED.**
<table>
<thead>
<tr>
<th>AUDITS &amp; ADVISORY PROJECTS</th>
<th>NOTES</th>
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<tbody>
<tr>
<td>Academic Affairs – Distance Learning</td>
<td>*</td>
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<tr>
<td>Agricultural Research &amp; Extension – IFAS Department</td>
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<tr>
<td>Fiscal &amp; Financial Management – Contract Management</td>
<td>* Postponed - based on risk assessment and available resources</td>
</tr>
<tr>
<td>Fiscal &amp; Financial Management – Decentralized Collections</td>
<td>* Postponed - based on risk assessment and available resources</td>
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<td>Health Affairs – Clinical Trials</td>
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<td>Information Resource Management – Decentralized IT Security &amp; Comp.</td>
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<tr>
<td>Information Resource Management – Student Systems</td>
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<td>Institutional Support – Conflicts of Interests</td>
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<td>Institutional Support – Emergency Preparedness and Incident Response</td>
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<tr>
<td>Institutional Support – Performance Based Funding</td>
<td>* Added – Board of Governors</td>
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<td>Other Support – Gator Boosters</td>
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<tr>
<td>Other Support – UAA Student Athlete Eligibility</td>
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<td>Other Support – UAA Information Technology General Controls</td>
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<td>Other Support – UAA Ticket Office</td>
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<td>Other Support – UFF Restricted Gifts – Non-endowed (CY 2015)</td>
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<td>Other Support – UFF Restricted Gifts – Endowed (CY 2015)</td>
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<td>Research Administration &amp; Support – Research Participation Payments</td>
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MANAGEMENT ADVISORY PROJECTS

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<td>Auxiliary &amp; Contracted Services – Auxiliary Oversight and Monitoring</td>
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<td>Information Resource Management – IBM Endpoint Manager Implementation</td>
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<td>Institutional Support – Executive Travel and Reimbursement</td>
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<td>Institutional Support – Export Control Compliance Program</td>
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<td>Institutional Support – Privacy Office</td>
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<td>Personnel Administration – Employee Relations and Leave Administration</td>
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<td>Research Administration &amp; Support – NRC Annual Review</td>
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**TOTAL PROJECTS**

| 24 | 23 |

* Replacements/Scope Change/New
* Projects Postponed/Canceled
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Note: Changes to report subsequent to the 4/2/15 Board of Trustees Audit Committee Meeting are highlighted.

(1) Audited Financial Statements not yet due as organization has a year end of March 31.
## UNIVERSITY OF FLORIDA
### SUMMARY OF AUDIT REPORTS FOR AFFILIATED ORGANIZATIONS
#### Year Ended 2014

<table>
<thead>
<tr>
<th>Direct Support Organizations</th>
<th>Control Deficiencies and/or Management Comments 2013?</th>
<th>Control Deficiencies and/or Management Comments 2014?</th>
<th>Repeat Finding(s) from Prior Year?</th>
<th>Summary of Repeat Finding(s)</th>
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<tbody>
<tr>
<td>1. University of Florida Foundation, Inc.</td>
<td>No</td>
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<tr>
<td>2. University of Florida Research Foundation, Inc.</td>
<td>Yes</td>
<td>No</td>
<td>N/A</td>
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<tr>
<td>3. The University Athletic Association, Inc.</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
<td>Seat contributions below required minimum</td>
</tr>
<tr>
<td>4. Gator Boosters, Inc.</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
<td>Seat contributions below required minimum</td>
</tr>
<tr>
<td>5. The University of Florida Law Center Association, Inc.</td>
<td>Yes</td>
<td>No</td>
<td>No</td>
<td>Per Diem paid last day of travel when organization paid for lodging.</td>
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<tr>
<td>6. Florida Foundation Seed Producers, Inc.</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
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<tr>
<td>7. Florida 4-H Club Foundation, Inc. (1)</td>
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<td>(1)</td>
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<td>8. Southwest Florida Research and Education Foundation, Inc.</td>
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<td>9. Citrus Research and Education Foundation, Inc.</td>
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<td>11. University of Florida Leadership &amp; Education Foundation, Inc.</td>
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<td>12. Treasure Coast Agricultural Research Foundation, Inc.</td>
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<td>13. University of Florida Alumni Association, Inc. (2)</td>
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<td>14. University of Florida Investment Corporation</td>
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<td>15. University of Florida Historic St. Augustine</td>
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<tr>
<td>17. GatorCare Health Management Corporation</td>
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</tr>
</tbody>
</table>

### Health Science Center Affiliates

1. Florida Clinical Practice Association, Inc. (College of Medicine) | No | No | No | |
2. University of Florida Jacksonville Physicians, Inc. | No | No | No | |
3. Faculty Associates, Inc. (College of Dentistry) | No | Yes | No | |
4. Florida Health Professions Association, Inc. | No | No | N/A | |
5. University of Florida College of Nursing Faculty Practice Association, Inc. | Yes | Yes | Yes | Fees charged without correct associated fee schedule |
6. University of Florida College of Pharmacy Faculty Practice Association, Inc. | No | No | N/A | |
7. Florida Veterinary Medicine Faculty Association, Inc. | No | No | N/A | |
8. University of Florida Jacksonville Healthcare, Inc. | No | No | No | |
9. Faculty Clinic, Inc. | No | No | No | |

### Self-Insurance Program

1. University of Florida Self-Insurance Program (Including HEIC) | Yes | No | No | |

### Other Affiliated Organizations

1. Shands Teaching Hospital and Clinics, Inc. and Subsidiaries | No | No | No | |
2. Shands Jacksonville Healthcare, Inc. | No | Yes | No | |
3. University Village Apartments, Inc. (3) | No | (3) | (3) | |

---

(1) Audited Financial Statements not yet due as organization has a year end of March 31.
### DIRECT-SUPPORT ORGANIZATIONS

1. University of Florida Foundation, Inc.  
   - **Year Ended June 30, 2014**  
     - Total Revenues and Other Additions: 1,732,291,082
     - Total Assets: 1,971,849,920
     - Total Liabilities: 68,776,253
     - Net Position or Fund Equity Beginning of Year (As Restated If Applicable): 1,732,291,082
     - Net Position or Fund Equity End of Year: 68,776,253
     - Change in Net Position: -325,477,982

2. University of Florida Research Foundation, Inc.  
   - **Year Ended June 30, 2014**  
     - Total Revenues and Other Additions: 91,579,839
     - Total Assets: 139,731,863
     - Total Liabilities: 36,353,082
     - Net Position or Fund Equity Beginning of Year (As Restated If Applicable): 91,579,839
     - Net Position or Fund Equity End of Year: 36,353,082
     - Change in Net Position: -55,226,757

3. The University Athletic Association, Inc.  
   - **Year Ended June 30, 2014**  
     - Total Revenues and Other Additions: 339,082
     - Total Assets: 7,697,450
     - Total Liabilities: 5,682,910
     - Net Position or Fund Equity Beginning of Year (As Restated If Applicable): 339,082
     - Net Position or Fund Equity End of Year: 5,682,910
     - Change in Net Position: -5,343,828

4. Gator Boosters, Inc.  
   - **Year Ended June 30, 2014**  
     - Total Revenues and Other Additions: 6,886,999
     - Total Assets: 7,043,335
     - Total Liabilities: 19,585
     - Net Position or Fund Equity Beginning of Year (As Restated If Applicable): 6,886,999
     - Net Position or Fund Equity End of Year: 19,585
     - Change in Net Position: -6,867,414

5. The University of Florida Law Center Association, Inc.  
   - **Year Ended June 30, 2014**  
     - Total Revenues and Other Additions: 4,696,033
     - Total Assets: 10,268,732
     - Total Liabilities: 5,102,679
     - Net Position or Fund Equity Beginning of Year (As Restated If Applicable): 4,696,033
     - Net Position or Fund Equity End of Year: 5,102,679
     - Change in Net Position: -476,020

6. Florida Foundation Seed Producers, Inc.  
   - **Year Ended June 30, 2014**  
     - Total Revenues and Other Additions: 1,587,000
     - Total Assets: 1,399,801
     - Total Liabilities: 28,526
     - Net Position or Fund Equity Beginning of Year (As Restated If Applicable): 1,587,000
     - Net Position or Fund Equity End of Year: 28,526
     - Change in Net Position: -1,558,474

7. Florida 4-H Club Foundation, Inc.  
   - **Year Ended March 31, 2015**  
     - Total Revenues and Other Additions: 133,733
     - Total Assets: 130,234
     - Total Liabilities: 2,125
     - Net Position or Fund Equity Beginning of Year (As Restated If Applicable): 133,733
     - Net Position or Fund Equity End of Year: 2,125
     - Change in Net Position: -131,608

8. Southwest Florida Research and Education Foundation, Inc.  
   - **Year Ended June 30, 2014**  
     - Total Revenues and Other Additions: 1,026,957
     - Total Assets: 2,774,668
     - Total Liabilities: 1,750,896
     - Net Position or Fund Equity Beginning of Year (As Restated If Applicable): 1,026,957
     - Net Position or Fund Equity End of Year: 1,750,896
     - Change in Net Position: -673,939

9. Citrus Research and Education Foundation, Inc.  
   - **Year Ended June 30, 2014**  
     - Total Revenues and Other Additions: 84,647
     - Total Assets: 28,802,312
     - Total Liabilities: 5,374,555
     - Net Position or Fund Equity Beginning of Year (As Restated If Applicable): 84,647
     - Net Position or Fund Equity End of Year: 5,374,555
     - Change in Net Position: -47,267

10. Citrus Research and Development Foundation, Inc.  
    - **Year Ended June 30, 2014**  
      - Total Revenues and Other Additions: 3,521,993
      - Total Assets: 6,037,562
      - Total Liabilities: 112,471
      - Net Position or Fund Equity Beginning of Year (As Restated If Applicable): 3,521,993
      - Net Position or Fund Equity End of Year: 112,471
      - Change in Net Position: -3,409,522

    - **Year Ended December 31, 2014**  
      - Total Revenues and Other Additions: 1,054,223
      - Total Assets: 11,088,829
      - Total Liabilities: 880,150
      - Net Position or Fund Equity Beginning of Year (As Restated If Applicable): 1,054,223
      - Net Position or Fund Equity End of Year: 880,150
      - Change in Net Position: -174,073

### HEALTH SCIENCE CENTER AFFILIATES

1. Florida Clinical Practice Association, Inc. (College of Medicine)  
   - **Year Ended June 30, 2014**  
     - Total Revenues and Other Additions: 100,017,770
     - Total Assets: 168,817,973
     - Total Liabilities: 68,777,271
     - Net Position or Fund Equity Beginning of Year (As Restated If Applicable): 100,017,770
     - Net Position or Fund Equity End of Year: 68,777,271
     - Change in Net Position: -31,240,500

2. University of Florida Jacksonville Physicians, Inc.  
   - **Year Ended June 30, 2014**  
     - Total Revenues and Other Additions: 1,315,738
     - Total Assets: 13,157,238
     - Total Liabilities: 11,841,500
     - Net Position or Fund Equity Beginning of Year (As Restated If Applicable): 1,315,738
     - Net Position or Fund Equity End of Year: 11,841,500
     - Change in Net Position: -6,525,762

   - **Year Ended June 30, 2014**  
     - Total Revenues and Other Additions: 1,500,545
     - Total Assets: 5,374,555
     - Total Liabilities: 3,877,588
     - Net Position or Fund Equity Beginning of Year (As Restated If Applicable): 1,500,545
     - Net Position or Fund Equity End of Year: 3,877,588
     - Change in Net Position: -2,377,043

### SELF-INSURANCE PROGRAM

1. University of Florida Self-Insurance Program (Including HEIC)  
   - **Year Ended June 30, 2014**  
     - Total Revenues and Other Additions: 111,680,432
     - Total Assets: 218,095,452
     - Total Liabilities: 79,817,276
     - Net Position or Fund Equity Beginning of Year (As Restated If Applicable): 111,680,432
     - Net Position or Fund Equity End of Year: 79,817,276
     - Change in Net Position: -31,863,156

### OTHER AFFILIATED ORGANIZATIONS

1. Shands Teaching Hospital and Clinics, Inc. and Subsidiaries (In Thousands)  
   - **Year Ended June 30, 2014**  
     - Total Revenues and Other Additions: 670,674
     - Total Assets: 1,735,393
     - Total Liabilities: 798,030
     - Net Position or Fund Equity Beginning of Year (As Restated If Applicable): 670,674
     - Net Position or Fund Equity End of Year: 798,030
     - Change in Net Position: -127,356

2. Shands Jacksonville Healthcare, Inc. (In Thousands)  
   - **Year Ended June 30, 2014**  
     - Total Revenues and Other Additions: 160,764
     - Total Assets: 459,618
     - Total Liabilities: 291,271
     - Net Position or Fund Equity Beginning of Year (As Restated If Applicable): 160,764
     - Net Position or Fund Equity End of Year: 291,271
     - Change in Net Position: -120,507

3. University Village Apartments, Inc.  
   - **Year Ended June 30, 2014**  
     - Total Revenues and Other Additions: 459,618
     - Total Assets: 459,618
     - Total Liabilities: 291,271
     - Net Position or Fund Equity Beginning of Year (As Restated If Applicable): 459,618
     - Net Position or Fund Equity End of Year: 291,271
     - Change in Net Position: -168,347

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1. Audited Financial Statements not yet due as organization has a year end of March 31.
2. The accounts related to the University of Florida Alumni Association, Inc. are included in the financial statements of the University of Florida Foundation, Inc. (UFF). The operating activities of the Alumni Association are presented in Note 13 to UFF’s Financial Statements.
3. The Corporation is in the process of dissolving and merging into the University Department of Housing and Residence Education. All transactions during the 2013-14 fiscal year are included in the University’s financial statements.
UNIVERSITY OF FLORIDA BOARD OF TRUSTEES
COMMITTEE ON FINANCE AND FACILITIES
COMMITTEE MINUTES
March 9, 2015
Campus Location: 123 Tigert Hall, University of Florida, Gainesville, Florida
Time Convened: 3:43 p.m. EDT
Time Adjourned: 3:56 p.m. EDT

1.0 Verification of Quorum
After a roll call, a quorum was confirmed, with all members present.

2.0 Call to Order and Welcome
Committee Chair, Jason J. Rosenberg called the meeting to order at 3:43 p.m. EDT, and welcomed the Committee members and everyone present. Chair Rosenberg gave a special welcome to new Trustees Patel and Stern and President Fuchs on the occasion of their first Board meeting.

University of Florida Board of Trustees’ Committee on Finance and Facilities Members present:
Jason J. Rosenberg (Chair), David L. Brandon, Susan M. Cameron, James W. Heavener, Carolyn K. Roberts, Steven M. Scott, David M. Thomas

Other Trustees present are:
Christopher T. Corr, Charles B. Edwards, Pradeep Kumar, Rahul Patel, Robert G. Stern, Cory M. Yeffet

Others Present:
Kent Fuchs, President; Win Phillips, Executive Chief of Staff; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Charles Lane, Senior Vice President and Chief Operating Officer; Jamie Lewis Keith, Vice President, General Counsel and University Secretary; Curtis Reynolds, Vice President for Business Affairs; Michael McKee, then-Interim Vice President and Chief Financial Officer; Zina Evans, Vice President for Enrollment; Elias Eldayrie, Vice President
and Chief Information Officer; Jeremy Foley, Athletic Director; Chip Howard, Senior Associate Athletic Director; Melissa Stuckey, Associate Athletics Director – Business Manager; Brian Mikell, Chief Audit Executive; Joe Canella, Audit Director; Jane Adams, Vice President for University Relations; Paul Davenport, Faculty Senate Chair-Elect; Michael Ford, Senior University Counsel; Janine Sikes, Assistant Vice President for Media Relations and Public Affairs; Becky Holt, Executive Assistant, Jeff Schweers, Gainesville Sun and Ariana Figueroa, Independent Alligator.

3.0 Review and Approval of Minutes
With no Trustee desiring separate votes, the Committee Chair asked for a motion to approve the minutes of the November 25, 2014 committee meeting and December 4, 2014 committee meeting, which was made by Trustee Brandon and Seconded by Trustee Cameron. The Chair asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

4.0 Action Items
Committee Chair Rosenberg asked Athletic Director Jeremy Foley, Vice President for Business Affairs Curtis Reynolds, and Vice President, General Counsel and University Secretary Jamie Lewis Keith to address Action Item FF1.

Referring to the plans in the Committee’s materials, Mr. Foley explained that the University Athletic Association needs to bring its football practice facilities up to the prevailing standard for SEC and NCAA Bowl Division programs. The facility is important for safety and continuity of practice in inclement weather. During the 2014 season, approximately 30 practices were affected by weather. The program has had to patch together use of the O’Connell Center or Florida Gym, when available. The new facility will house a 120-yard, synthetic turf football field, drill and training areas, equipment storage area, and restrooms. The Sanders football practice fields will also include two natural grass fields. The facility will be available to other sports, as needed. The University of Florida is the only one in the league (other than Georgia, which also is planning an indoor facility) that doesn’t have an indoor football practice facility.

Vice President Curtis Reynolds indicated that the estimated cost of the facility is $15 million, although estimating and project design are still in progress and the final total cost could be somewhat higher. Vice President Reynolds said that landscaping will screen the facility, which is located on the campus across from the old President’s House. The work needs to start without delay so the facility will be ready for the 2015-16 football season.

Athletic Director Foley indicated that the $25 million renovation and expansion of the Student Advising Center adjacent to the existing Center near the Florida Gym will provide support for academic and life-skills advising, as well as community service projects of student athletes. He detailed the improvements as described in the materials. This reflects a commitment to the academic and personal success of student athletes.
The University Athletic Association has adequate funds available for the Project if necessary in any event, but low interest, tax-exempt bonds are preferred and will allow for the most beneficial allocation of the University Athletic Association resources. This bond would bring the UAA’s total debt up to $95 million, maintaining the unofficial cap of $100 million that the University’s Audit and Operations Review Committee had identified as a prudent guideline many years ago. Mr. Foley opined that the University Athletic Association can comfortably manage this level of debt. He also noted that some programs around the country have assumed much higher levels of debt, but the UAA has embraced the unofficial cap addressed with the University’s Board.

President Fuchs provided his perspective on the project. He explained that the indoor practice facility is a unique building. It is big, but not expensive. President Fuchs stated that he is pleased with the work collaboratively undertaken by the University Athletic Association and the University’s Department of Facilities to screen and site the building well so that it will be appropriate in its location on 2nd Avenue across from the old President’s House. The timing is also unique, he said, in that the project was brought forward as the presidency of the University was transitioned and awaited the completion of that transfer in leadership before being fully vetted and completing the plans. President Fuchs stated that the reasons why he fully supports the project are that there is a real need, the funds are available, and the bonds provide flexibility to do more with funds and fundraising. He expressed his appreciation of the Trustees’ support and thanked the Committee and Board.

General Counsel Keith explained that the University Athletic Association Board approved issuance of the bonds in February and, upon the UF Board’s approval, the Board of Governors will be asked to approve the bonds. The Legislature will also need to approve the bonds, and this is a University legislative priority.

Board Chair Scott asked why artificial turf is used, rather than natural grass. Athletic Director Foley explained that, although the indoor facility has large doors that can be opened, artificial turf must be used because natural turf cannot be grown in the indoor facility. Chair Scott complimented Athletic Director Foley for his leadership and handling of the transition in Head Football Coaches. Committee Chair Rosenberg and other Trustees expressed their agreement.

General Counsel Keith summarized the Action Item and Resolution. The Committee and Board are asked to authorize bonds totaling $15 million toward funding of the Project which can be flexibly allocated to the Practice Facility and the Student Advising Center, depending on fundraising results for each part of the project. The Action Item also asks the Board of Governors to approve issuance of the bonds. The Action Item and Resolution authorize the UF President, any officer of UAA, and other authorized officers of UF and UAA, to take actions to implement the bond financing, including the execution, sale and delivery of the bonds.

The Committee Chair asked for a motion to approve Action Item FF1 and R15-144 University Athletic Association, Inc. Bond, which was made by Trustee Brandon and Seconded by Trustee
Roberts. The Chair asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

5.0 Discussion/Informational Items
There were no Discussion/Informational Items to discuss.

6.0 New Business
There was no New Business to discuss.

7.0 Adjourn
After asking for any further discussion and hearing none, Committee Chair Rosenberg asked for a motion to adjourn the meeting, after which he asked for all in favor and any opposed, and the Committee on Finance and Facilities was adjourned at 3:56 p.m. EDT.
UNIVERSITY OF FLORIDA BOARD OF TRUSTEES
COMMITTEE ON FINANCE AND FACILITIES
COMMITTEE MINUTES
March 20, 2015
Pre-Meeting/Telephone Conference Call
1 Tigert Hall, University of Florida, Gainesville, Florida
Convened: 10:00 a.m.
Adjourned: 10:20 a.m.

1. Verification of Quorum
After a roll call, a quorum was confirmed, with all members present except Trustees Heavener and Scott.

2. Call to Order and Welcome
Committee Chair Jason J. Rosenberg called the meeting to order at 10:00 a.m. and welcomed the newest member, Anita Zucker, who had been appointed to the Board of Trustees and Finance and Facilities committee the day before the meeting.

Members present were:
Jason J. Rosenberg (Chair), David L. Brandon, Susan M. Cameron, David M. Thomas, Anita G. Zucker

Others present were:
President Kent W. Fuchs; Jamie Lewis Keith, Vice President and General Counsel; Curtis Reynolds, Vice President for Business Affairs; Michael V. McKee, Vice President and Chief Financial Officer; Colt Little, Associate University Counsel; Janine Sikes, Assistant Vice President for Media Relations and Public Affairs; Mike Ford, Sr. University Counsel; Alan West, Sr. Associate Controller; Brad Staats, Assistant Vice President and Interim University Controller; Robert Miller, Associate Vice President, Business Affairs; Kathleen Tillett, Sr. Associate Controller; Jeff Chorlog, Asst. Vice President Physical Plant; Eugene Herring, Associate Director Facilities Planning; Charles Lane, Sr. Vice President and Chief Operating Officer; Kevin Heinicka, Director, Facilities Planning Operations.

3.0 Review and Approval of Minutes
The committee did not have any minutes to review.
The Committee addressed the following action items:

4. **Action Items**

**FF1. Auxiliary Facilities with Outstanding Revenue Bonds**
Certain outstanding state university system bond issues for auxiliary facilities require the Board of Governors to prepare and adopt a detailed revenue and expense budget for bonded auxiliaries. In order to comply with the Board of Governors regulation, a detailed fiscal year 2015-16 revenue and expense budget for the Transportation and Parking auxiliary, which includes anticipated amounts to be deposited to the maintenance and equipment reserve fund, will be presented for approval.

There was some discussion of the amount set aside in reserve, which is higher than the amount in the previous year. Associate Vice President for Business Affairs, Robert Miller, explained that every year an engineering study is done regarding deferred maintenance. A bit more is being set aside this year because UF will soon be at a point where UF needs to consider constructing another parking garage or two.

**FF2. Naming: Lee Chira Family Heisman Plaza**
The Finance and Facilities Committee is asked to approve the renaming of the Heisman Plaza to the Lee Chira Family Heisman Plaza.

**Information/Discussion Items**
The Information/Discussion items will be discussed at the April 2, 2015 Committee meeting.

**6.0 New Business**
There was a question regarding the decision to delay the renovations of the O'Connell Center. Curtis Reynolds told the committee that the decision on the delay was made by UF to give more time for completion of design and for fundraising, and was not because of Construction Manager changes or other factors.

**7.0 Adjournment**
After asking for any further discussion and hearing none, Committee Chair Rosenberg adjourned the meeting at 10:20 a.m.
1.0 Verification of Quorum
After a roll call, a quorum was confirmed, with all members present.

2.0 Call to Order and Welcome
Committee Chair, Jason J. Rosenberg called the meeting to order at 12:34 p.m. EDT, who welcomed the newest member, Trustee Anita Zucker, to the committee.

Members present were:
Jason J. Rosenberg (Chair) Susan M. Cameron, Steven M. Scott, David M. Thomas, David L. Brandon, Anita G. Zucker

Others present were:
W Kent Fuchs, President; Charles Lane, Sr. Vice President and Chief Operating Officer; Jamie Lewis Keith, Vice President and General Counsel; Curtis Reynolds, Vice President for Business Affairs; David Kratzer, Vice President for Student Affairs; William Reeser, Chief Executive Officer and Chief Investment Officer, UFICO; Ed Kelly, Chief Operating Officer, UFICO, and other UF Vice Presidents and Directors.

3.0 Review and Approval of Minutes
The Committee Chair asked for a motion to approve the minutes of the December 4, 2014 committee meeting which was made by Trustee Cameron and seconded by Trustee Thomas. The Chair asked for further discussion, after which he asked for all in favor of the motion and any opposed and the motion was approved unanimously.
The Committee next addressed the following action items:

4.0 Action Items

FF1. Auxiliary Facilities with Outstanding Revenue Bonds
Certain Bond covenants require auxiliary facilities to report the anticipated amount to be deposited in the auxiliary maintenance and equipment reserve fund. A detailed fiscal year 2014/15 revenue and expense budget for the Transportation and Parking auxiliary, which includes anticipated amounts to be deposited to the maintenance and equipment reserve fund, was presented for approval.

The Committee Chair asked for a motion to approve Action Item FF1 for recommendation to the Board which was made by Trustee Brandon and seconded by Trustee Zucker. The Chair asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

FF2. Naming: Lee Chira Family Heisman Plaza
Susan Goffman, Executive Director of Legal Services for the UF Foundation, presented the request to approve the renaming of the Heisman Plaza to the Lee Chira Family Heisman Plaza.

The Committee Chair asked for a motion to approve Action Item FF2 for recommendation to the Board on the Non-Consent Agenda which was made by Trustee Thomas and Seconded by Trustee Cameron. The Chair asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

5.0 Discussion/Informational Items

5.1 Campus Master Plan/Strategic Development Plan
Vice President Reynolds updated the committee on progress towards completion of the next 10 year Master Plan for campus. Public meetings were held in December 2014 and the first public comment stage has ended. There was minimal public comment and those comments that were made are being addressed. Officials are currently working with the City and County on a new campus development plan and it is expected that the new Master Plan and request to execute a campus development plan, will be presented to the Board at the June meeting. Following that presentation, a second public meeting will be held.

Charles Lane, Sr. Vice President and Chief Operating Officer, updated the committee on plans for development of a long-term strategic plan for campus. This plan grew out of committee concerns that UF needed a long term plan to deal with future issues such as housing, transportation, etc. These plans have been developed at peer universities and a number of outside consultants have been contacted regarding development of a long term (20-30 year) plan to address housing, transportation, trouble spots, campus branding and the impact on the community outside campus.
A request for proposals to consultants to help with this process is expected to be issued in May or June with the project expected to last eight-nine months.

5.2 Construction and Maintenance Update
Vice President Reynolds updated the committee on the ongoing projects at UF and critical deferred maintenance. Ongoing projects include:

- Chemistry building – expected completion summer 2016
- Reitz Union expansion – on schedule and on budget for completion this fall
- Cypress Hall student housing – on schedule for fall occupancy
- Harrell Medical building – scheduled for completion July 2015
- Football indoor practice facility – this project is being fast-tracked for September completion.

Trustee Cameron complimented the UF construction and design team that worked on Heavener Hall, remarking on how impressive the new entrance into UF from that corner is now.

Trustee Scott raised a question regarding future technological capabilities of the football indoor practice facility. Vice President Reynolds noted the infrastructure and technological capacity is in place for future use of things like simulations, etc.

In terms of deferred maintenance, UF has been utilizing ESCO contracts whereby a third party provides maintenance updates to critical energy systems and the cost is repaid with the savings realized by the improved efficiencies. Two facilities were highlighted to show Trustees how the improvements save money:

- Building 981, constructed in 1995, saw peak expenses in 2006. Since then electrical consumption has fallen 3 percent (although costs did rise slightly), natural gas consumption has dropped 65 percent with costs falling 125 per cent and chilled water consumption has gone down 140 percent while costs dropped 135 percent
- Building 970, a 92,000 square foot lab building, saw peak expenses in 2009. Since upgrades, electrical consumption has fallen 27 percent and costs 18 percent, natural gas consumption has dropped 50 percent with costs falling 97 per cent and chilled water consumption has gone down 34 percent while costs dropped 18 percent

Vice President Reynolds noted that the ESCO contracts are not a “catch-all” to solve all of the energy problems on campus but a valuable tool to have. A question was raised about energy costs a student housing and Dave Kratzer, Vice President Student Affairs, said that for all upcoming renovations there is an intention to use the ESCO format.

5.3 Physical Property Insurance Update
Vice President Reynolds updated the committee on UF’s property insurance levels. All state owned buildings are insured through the Florida Risk Management Trust Fund. Buildings are insured at actual cash value and discounted over a 35 year period to a value 40 percent of the original.) In addition, there are other insurance requirements such as Builder’s risk insurance and Contractor insurance requirements. Mr. Reynolds notes that a “gap analysis” is being
undertaken to determine the difference between what the state trust fund would provide and the replacement value of UF buildings. That study should be complete by July.

5.4 Quarterly Financial Report
Brad Staats, Assistant Vice President and Interim University Controller, updated the committee on the UF Quarterly financial report. He noted that this statement reflects the cash consolidation of DSOs at the beginning of the fiscal year resulting in a large increase in investments, due to component units, and non-operating revenues. There were no questions from the committee.

5.5 UFICO Update
William Reeser, Chief Investment Officer and Edward Kelly, Chief Operating Officer, UFICO updated the committee on the status of UF Endowment investments.
- UFICO has $2.62 billion in assets under management for UFF, UF, Shands, UAA and others
- Portfolio positioning favors equity risk over bonds, credit and cash. Currently the portfolio is overweight in Hedged strategies and underweight in Fixed income compared with its strategic target
- The UFF endowment portfolio is up two percent in this fiscal year to date which is much higher than that level achieved by its peer group
- Slow shift to hedged risk assets and short term preference for US equities
- In private equity sectors the portfolio is balanced by underweight in venture equity

5.6 Employee Recognition
Vice President Reynolds recognized two long term UF employees for their initiative in implementing a highly successful small business mentor-protégé program.

Faylene Welcome, Director of UF’s Small Business and Vendor Diversity Program and Miles Albertson, Director of Major Projects and Special programs in Planning, Design and Construction, developed and promoted the program that pairs small business owners with owners and managers of large businesses with UF contracts. The program lasts one year and since its inception in 2009, where there were seven protégés and mentors, it has grown to approximately 40 mentors or protégé participants this year.

6.0 Adjournment
After asking for any further discussion and hearing none, Chair Rosenberg asked for a motion to adjourn, which was made by Trustee Brandon and a second which was made by Trustee Cameron. With no further discussion, the motion was passed unanimously and the Finance and Facilities Committee meeting was adjourned at 1:30 p.m. EDT.
University of Florida Internal Operating Memorandum

Number: 06-15

Date: December 1, 2006 (Supercedes No. 06-14 dated September 8, 2006), Revised December 8, 2008, September 21, 2012, March 22, 2013, June 4, 2015

Subject: Investment Policy for Funds in Excess of Those Required for the Benefit of the University of Florida

Authority: Section 1011.42(5) and 218.415, F.S.

1. **Purpose and Scope**

   A. **Purpose** - The purpose of this Investment Policy (Policy) is to govern the investment of certain University Operating Funds in accordance with sections 1011.42(5) and 218.415, Florida Statutes.

   B. **Scope** - This investment policy applies to certain operating funds determined by the President to be in excess of those required to meet current expenses for the benefit of the University of Florida (University). These funds will be designated as University Operating Funds (UOF) for the purpose of this policy. The policy shall not apply to funds related to the issuance of debt where there are other existing policies or indentures in effect for such funds.

2. **Investment Objectives**

   A. The primary objective is to place the highest priority on the safety of UOF principal and liquidity. **The optimization of investment income shall be secondary to the requirements for safety and liquidity.**

   B. A secondary objective is to maximize income (book yield) per fiscal year while providing minimal risk of market value volatility and adequate short-term liquidity to meet any cash flow demands.

   C. As a tertiary objective, the UOF portfolio seeks to outperform its benchmarks associated with the investment pools described in section 7.B. below.
3. **Roles and Responsibilities**

A. **Board of Trustees – Finance and Facilities Committee**

The Finance and Facilities Committee of the UF Board of Trustees will approve the UOF investment policy of the university. They will also approve changes to the UF Investment Policy.

B. **University Investment Committee**

The University Investment Committee, appointed by the President of the University or his/her designee, will consist of five to eight persons related to the University and familiar with aspects of the University's cash needs.

The Investment Committee will approve asset allocation decisions based on long and short-term cash needs. Actual investment decisions within the approved allocations will be made by the Vice President and Chief Financial Officer ("CFO"), University Controller (as authorized by the CFO), and University of Florida Investment Corporation (UFICO) as appropriate.

The Investment Committee may engage advisors to assist them in their investment decisions, with approval from the President of the University. The Investment Committee may select investment manager(s) and is responsible for monitoring the performance of all such manager(s).

C. **Vice President and Chief Financial Officer**

The Vice President and Chief Financial Officer (CFO) will chair the University Investment Committee.

D. **Assistant Vice President and University Controller**

The University Controller performs the duties of Secretary of the Investment Committee, a non-voting role. The Division of Finance and Accounting, under the direction of the Controller, will ensure proper accounting of investments and prepare required monthly and quarterly management reports reviewed by the Investment Committee.

E. **Senior Vice Presidents**

The Senior Vice Presidents of the University will review the UOF management reports and portfolio performance at least twice per year and will advise the President to continue or recommend that the Board of Trustees discontinue or modify the UOF Investment Policy and the extent of investment in the UOF portfolio.
4. **Performance Measurement**

A. The State Treasury Investment Pool will be used as a benchmark for the current operating funds (short-term portfolio.)

B. For funds with a longer-term investment horizon (long-term portfolio) the State Treasury Investment Pool will also be used as well as an index with similar maturity characteristics; specifically defined relative to the specific longer-term funds at the time they are invested.

C. For funds invested with UFICO, a benchmark approved by the UFICO Board of Directors will be used, if it is also ratified by the University President or his or her designee.

5. **Prudence and Ethical Standards**

A. Investments shall be made in accordance with the “Prudent Person” rule which states the following: Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived from the investment.

B. Employees and members of the Investment Committee involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. Also, employees involved in the investment process shall disclose to the University any material financial interests in financial institutions that conduct business with the University, and they shall further disclose any material personal financial/investment positions that could be related to the performance of the University’s investment program.

C. Delegation of Authority – Except as provided in Section 17, authority to manage the UOF investment program outlined in this policy is delegated by the President of the University to the Investment Committee.
6. **UOF Portfolio Authorized Investments**

Investments shall be limited to the following:

A. U.S. Treasury Bills, Notes, Bonds, and Strips and other obligations whose principal and interest is fully guaranteed by the United States of America or any of its agencies or instrumentalities

B. Government Sponsored Enterprises: Federal Farm Credit Bank (FFCB), Federal National Mortgage Association (FNMA), Federal Home Loan Mortgage Corporation (FHLMC), Federal Home Loan Bank (FBLB), Student Loan Marketing Association (SLMA), Financing Corporation (FICO), The Resolution Funding Corporation (REFCO), Farm Credit System Financial Assistance Corporation, the Federal Housing Finance Board and all other government sponsored agencies and enterprises

C. Repurchase Agreements: collateralized at 102% by U.S. Treasuries

D. Certificates of Deposit in state-certified qualified public depositories

E. Mortgage-Backed Pass Throughs guaranteed by the U.S. Government or a Federal agency, including securities collateralized by the same

F. Asset-Backed Securities: rated "AAA" by either Standard & Poor's or Moody's at the time of purchase. Thereafter, any security downgraded below AAA by either rating agency will be evaluated for potential divestiture by the President of UFICO, CFO and University Controller.

G. Money Market Instruments: securities rated “A1/P1” or the equivalent as a minimum as defined by Standard & Poor's and/or Moody's and all other nationally recognized credit rating organizations (Tier 1 as defined by 2(a) 7 money market funds) at the time of purchase. Included but not limited to commercial paper, time deposits and banker's acceptances.

H. Corporate Notes rated single A and higher by both Standard & Poor's and Moody's at the time of purchase. Thereafter, any security downgraded below single A by either rating agency will be evaluated for potential divestiture by the Investment Manager, CFO and University Controller.

I. Money Market Funds registered with the SEC and only invested in securities as allowed by this policy
J. Such investments authorized by this section include those governed by the UFICO Statement of Investment Policy.

K. Investments as otherwise authorized by the Board of Trustees.

L. State Treasury Investment Pool

M. State Board of Administration Local Government Surplus Trust Fund (SBA Pool)

N. University Central Bank: Excess funds may be invested in the operations of university departments auxiliaries and centers through the University’s Central Bank Institutional Loan Program.

It should be recognized that certain securities may meet the above definition of an Authorized Investment but their risk characteristics, as created by their structure, may be such that a prudent investor would deem them inappropriate for the University. Securities of this type which are prohibited:

A. Reverse repurchase agreement

B. Floating rate securities whose coupon floats inversely to an index or whose coupon is determined based upon more than one index

C. Tranches of Collateralized Mortgage Obligations (CMO) which receive only the interest or principal from the underlying mortgage securities; commonly referred to as “IO’s” and “PO’s”

D. Securities whose future coupon may be suspended because of the movement of interest rates or an index

7. Maturity and Liquidity Requirements

A. The UOF investment portfolio shall be constructed in such manner as to provide sufficient liquidity to pay obligations as they come due. To the extent possible, an attempt will be made to match investment maturities with known cash needs and anticipated cash-flow requirements.

B. University funds will be held in the following three pools, based on the specific criteria for the pool as noted below.

1) Operational Cash and Emergency Reserves (short-term) –
designated as cash reserves needed for operational expenses and immediate cash reserves that may be needed to cover unforeseen emergency events (e.g., disaster recovery). Funds require late-day access and same day liquidity. Funds may be invested overnight with authorized institutions.

2) Restricted Cash – designated as cash proceeds from bonds earmarked for use with specific construction projects. Funds are invested as determined by bond covenant.

3) Strategic (long-term) – designated as cash that historically has not been used for normal operations and can be invested long-term, such as those invested with the UF Investment Corporation and the University Central Bank. Funds may be invested for one year or longer.

8. Portfolio Composition

Recognizing that market value volatility is a function of maturity, with the exception of the funds placed with UFICO and the University Central Bank, the UOF portfolio shall be maintained as a short-term maturity portfolio. Additionally, it is recognized that proper diversification is considered a prudent investment approach. Specifically, the following restrictions apply in the management and investment of the UOF Portfolio:

A. The total UOF Portfolio must maintain a total quality rating of 5.56.0 or higher on the following scale:

<table>
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<tr>
<th>Investment Type</th>
<th>Rating</th>
</tr>
</thead>
<tbody>
<tr>
<td>Government Investment Pool</td>
<td>10.0</td>
</tr>
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<td>10.0</td>
</tr>
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<td>University Central Bank</td>
<td>10.0</td>
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<td>9.0</td>
</tr>
<tr>
<td>&quot;AAA&quot;-rated securities</td>
<td>8.0</td>
</tr>
<tr>
<td>&quot;AA&quot;-rated securities</td>
<td>7.0</td>
</tr>
<tr>
<td>&quot;A&quot; – rated securities</td>
<td>6.0</td>
</tr>
<tr>
<td>&quot;BBB&quot;-rated securities</td>
<td>5.0</td>
</tr>
<tr>
<td>All others</td>
<td>1.0</td>
</tr>
</tbody>
</table>

B. The UOF Portfolio target portfolio mix is as follows:

<table>
<thead>
<tr>
<th>Asset Class</th>
<th>Minimum and Maximum Percent of Portfolio Assets</th>
<th>Target Percent of Portfolio Assets</th>
</tr>
</thead>
<tbody>
<tr>
<td>1) Public Equity</td>
<td>4.5% - 10.5%</td>
<td>68%</td>
</tr>
</tbody>
</table>
2) Fixed Income (Core and Short-term) 
\[
\begin{array}{ccc}
101\% & - & 185\% \\
142\%
\end{array}
\]
3) Hedged Strategies 
\[
\begin{array}{ccc}
1325\% & - & 2035\% \\
1732\%
\end{array}
\]
4) Private Equity 
\[
\begin{array}{ccc}
0\% & - & 57.5\% \\
35\%
\end{array}
\]
5) Natural Resources 
\[
\begin{array}{ccc}
0\% & - & 54\% \\
2\%
\end{array}
\]
6) Real Estate 
\[
\begin{array}{ccc}
0\% & - & 54\% \\
21\%
\end{array}
\]
7) Cash, SPIA, Central Bank 
\[
\begin{array}{ccc}
50\% & - & 65\% \\
550\%
\end{array}
\]

C. The University President is authorized to impose parameters on these investments that lower the risk. The long-term portion of the UOF portfolio placed with UFICO must maintain a total quality rating of 2.5 or higher.

D. The short-term UOF portfolio must maintain a total quality rating of 8.0 or higher.

E. The maximum average duration of the short-term UOF portfolio shall be no greater than 120% of the target benchmark's average duration.

1) The maturity of debt obligations with a call and/or put option(s) shall be considered the date on which it can be reasonably expected that the bond will be called, put or mature.

2) The maturity of mortgage/asset-backed securities shall be considered the date corresponding to its average life. This date reflects the point at which an investor will have received back half of the original principal (face) amount. The average life may be different from the stated legal maturity included in a security's description.

3) The effective maturity of floating rate securities shall be considered the time until the next full reset of the coupon. The maximum effective duration of a floating rate security shall be five (5) years from the date of purchase.

4) The maximum effective duration of an individual security shall be five (5) years from the date of purchase.

5) To limit principal fluctuation, no more than 40% shall have an effective duration greater than three (3) years.

6) In order to provide sufficient liquidity and stability of principal, at least 10% of the Fund shall have an effective duration of one year or less.

F. A maximum of 5% of the short-term UOF portfolio may be invested in
securities of any single issuer. U.S. Government, Government Agency and GSE government investment pool securities are not subject to any limitations.

9. **Risk and Diversification**

Investments held shall be diversified, in accordance with the guidelines set above, to the extent practicable to control the risk of loss resulting from overconcentration of assets in a specific maturity, issuer, instrument, dealer or bank through which financial instruments are bought and sold. Diversification strategies within these guidelines shall be reviewed and revised periodically, as deemed necessary by the Investment Committee.

10. **Authorized Investment Institutions and Dealers**

The University shall list financial institutions consisting of banks and other depository institutions authorized to provide depository and investment services. In addition, this list will include security broker/dealers consisting or “primary” dealers or regional dealers that qualify under Securities and Exchange Commission (SEC) Rule 15C3-1 (uniform net capital rule) that are providing services to the University or that the University contemplates using. The list shall be reviewed by the University Investment Committee and the CFO at least annually.

11. **Third-Party Custodial Agreements**

All securities purchased by the University or by its approved Investment Manager under this Policy shall be properly designated as an asset of the University and held in safekeeping by a third party custodial bank or other third party custodial institution. If a bank or trust company serves in the capacity of Investment Manager said bank or trust company could also perform required custodial and reporting services.

No withdrawal of securities, in whole or in part, shall be made from safekeeping except by those designated within the Investment Management and Custodial Agreement between the Custodian and the University.

12. **Master Repurchase Agreement**

The University will establish and maintain a master repurchase agreement prior to transacting any repurchase agreements and will require all approved institutions and dealers transacting repurchase agreements to adhere to the requirements of the master repurchase agreement.
13. **Bid Requirement**

The University shall require purchases and sales to be executed in a competitive bid environment wherein at least three (3) offers or bids are obtained for each security. Exceptions to this approach may be made when (1) prices for purchases/sales are compared to systems providing current market prices and deemed reasonable, (2) when the security to be purchased is unique to one institution or (3) the security has recently been issued and is trading at the same price by all financial institutions.

14. **Internal Controls**

The University Controller will establish a system of internal controls and operational procedures, which will be documented in writing. The internal controls will be reviewed by the Investment Committee. The controls will be designed to prevent losses of public funds arising from fraud, employee error, and misrepresentation by third parties, unanticipated changes in financial markets, or imprudent actions by employees and officers of entity.

15. **Continuing Education**

University staff involved with investments must annually complete eight (8) hours of continuing education in subjects or courses related to investment practices and products.

16. **Reporting**

Unless otherwise indicated, the following are the responsibilities expected of the University:

A. Monthly reporting of holdings and transactions occurring in the portfolio - This report is to include at least (1) all assets held by the University by class/type, book value, approximate market value, income earned, accrued income and (2) all transactions occurring in the portfolio during the month.

B. Quarterly reporting of the portfolio’s performance - The University will report the portfolio’s total rate of return, which reflects the true earnings of the portfolio and incorporates cash flows, changes in market value and income earned. Calculation of the portfolio’s total rate of return will comply with the performance measurement standards as defined by the Association of Investment Management and Research (AIMR).
17. **Evaluation and Compliance**

This policy shall be reviewed by the Investment Committee and the President on an annual basis. Any changes to the policy must be approved by the UF Board of Trustees.

Investments currently held that do not meet the guidelines of this policy shall be exempted from the requirements of the policy until maturity or liquidation. Such monies shall be reinvested only as provided by this policy.

1. **Purpose and Scope**

   A. **Purpose** - The purpose of this Investment Policy (Policy) is to govern the investment of certain University Operating Funds in accordance with sections 1011.42(5) and 218.415, Florida Statutes.

   B. **Scope** - This investment policy applies to certain operating funds determined by the President to be in excess of those required to meet current expenses for the benefit of the University of Florida (University). These funds will be designated as University Operating Funds (UOF) for the purpose of this policy. The policy shall not apply to funds related to the issuance of debt where there are other existing policies or indentures in effect for such funds.

2. **Investment Objectives**

   A. The primary objective is to place the highest priority on the safety of UOF principal and liquidity. **The optimization of investment income shall be secondary to the requirements for safety and liquidity.**

   B. A secondary objective is to maximize income (book yield) per fiscal year while providing minimal risk of market value volatility and adequate short-term liquidity to meet any cash flow demands.

   C. As a tertiary objective, the UOF portfolio seeks to outperform its benchmarks associated with the investment pools described in section 7.B. below.
3. Roles and Responsibilities

A. Board of Trustees – Finance and Facilities Committee

The Finance and Facilities Committee of the UF Board of Trustees will approve the UOF investment policy of the university. They will also approve changes to the UF Investment Policy.

B. University Investment Committee

The University Investment Committee, appointed by the President of the University or his/her designee, will consist of five to eight persons related to the University and familiar with aspects of the University’s cash needs.

The Investment Committee will approve asset allocation decisions based on long and short-term cash needs. Actual investment decisions within the approved allocations will be made by the Vice President and Chief Financial Officer (“CFO”), University Controller (as authorized by the CFO), and University of Florida Investment Corporation (UFICO) as appropriate.

The Investment Committee may engage advisors to assist them in their investment decisions, with approval from the President of the University. The Investment Committee may select investment manager(s) and is responsible for monitoring the performance of all such manager(s).

C. Vice President and Chief Financial Officer

The Vice President and Chief Financial Officer (CFO) will chair the University Investment Committee.

D. Assistant Vice President and University Controller

The University Controller performs the duties of Secretary of the Investment Committee, a non-voting role. The Division of Finance and Accounting, under the direction of the Controller, will ensure proper accounting of investments and prepare required monthly and quarterly management reports reviewed by the Investment Committee.

E. Senior Vice Presidents

The Senior Vice Presidents of the University will review the UOF management reports and portfolio performance at least twice per year and will advise the President to continue or recommend that the Board of Trustees discontinue or modify the UOF Investment Policy and the extent of investment in the UOF portfolio.
4. **Performance Measurement**

A. The State Treasury Investment Pool will be used as a benchmark for the current operating funds (short-term portfolio.)

B. For funds with a longer-term investment horizon (long-term portfolio) the State Treasury Investment Pool will also be used as well as an index with similar maturity characteristics; specifically defined relative to the specific longer-term funds at the time they are invested.

C. For funds invested with UFICO, a benchmark approved by the UFICO Board of Directors will be used, if it is also ratified by the University President or his or her designee.

5. **Prudence and Ethical Standards**

A. Investments shall be made in accordance with the “Prudent Person” rule which states the following: Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived from the investment.

B. Employees and members of the Investment Committee involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. Also, employees involved in the investment process shall disclose to the University any material financial interests in financial institutions that conduct business with the University, and they shall further disclose any material personal financial/investment positions that could be related to the performance of the University’s investment program.

C. Delegation of Authority – Except as provided in Section 17, authority to manage the UOF investment program outlined in this policy is delegated by the President of the University to the Investment Committee.
6. **UOF Portfolio Authorized Investments**

Investments shall be limited to the following:

A. U.S. Treasury Bills, Notes, Bonds, and Strips and other obligations whose principal and interest is fully guaranteed by the United States of America or any of its agencies or instrumentalities

B. Government Sponsored Enterprises: Federal Farm Credit Bank (FFCB), Federal National Mortgage Association (FNMA), Federal Home Loan Mortgage Corporation (FHLMC), Federal Home Loan Bank (FBLB), Student Loan Marketing Association (SLMA), Financing Corporation (FICO), The Resolution Funding Corporation (REFCO), Farm Credit System Financial Assistance Corporation, the Federal Housing Finance Board and all other government sponsored agencies and enterprises

C. Repurchase Agreements: collateralized at 102% by U.S. Treasuries

D. Certificates of Deposit in state-certified qualified public depositories

E. Mortgage-Backed Pass Throughs guaranteed by the U.S. Government or a Federal agency, including securities collateralized by the same

F. Asset-Backed Securities: rated "AAA" by either Standard & Poor's or Moody's at the time of purchase. Thereafter, any security downgraded below AAA by either rating agency will be evaluated for potential divesture by the President of UFICO, CFO and University Controller.

G. Money Market Instruments: securities rated “A1/P1” or the equivalent as a minimum as defined by Standard & Poor's and/or Moody's and all other nationally recognized credit rating organizations (Tier 1 as defined by 2(a) 7 money market funds) at the time of purchase. Included but not limited to commercial paper, time deposits and banker's acceptances.

H. Corporate Notes rated single A and higher by both Standard & Poor's and Moody's at the time of purchase. Thereafter, any security downgraded below single A by either rating agency will be evaluated for potential divesture by the Investment Manager, CFO and University Controller.

I. Money Market Funds registered with the SEC and only invested in securities as allowed by this policy
J. Such investments authorized by this section include those governed by the UFICO Statement of Investment Policy.

K. Investments as otherwise authorized by the Board of Trustees.

L. State Treasury Investment Pool

M. State Board of Administration Local Government Surplus Trust Fund (SBA Pool)

N. University Central Bank: Excess funds may be invested in the operations of university departments auxiliaries and centers through the University’s Central Bank Institutional Loan Program.

It should be recognized that certain securities may meet the above definition of an Authorized Investment but their risk characteristics, as created by their structure, may be such that a prudent investor would deem them inappropriate for the University. Securities of this type which are prohibited:

A. Reverse repurchase agreement

B. Floating rate securities whose coupon floats inversely to an index or whose coupon is determined based upon more than one index

C. Tranches of Collateralized Mortgage Obligations (CMO) which receive only the interest or principal from the underlying mortgage securities; commonly referred to as “IO’s” and “PO’s”

D. Securities whose future coupon may be suspended because of the movement of interest rates or an index

7. Maturity and Liquidity Requirements

A. The UOF investment portfolio shall be constructed in such manner as to provide sufficient liquidity to pay obligations as they come due. To the extent possible, an attempt will be made to match investment maturities with known cash needs and anticipated cash-flow requirements.

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emergency events (e.g., disaster recovery). Funds require late-
day access and same day liquidity. Funds may be invested
overnight with authorized institutions.

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earmarked for use with specific construction projects. Funds are
invested as determined by bond covenant.

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not been used for normal operations and can be invested long-
term, such as those invested with the UF Investment
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Recognizing that market value volatility is a function of maturity, with the
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<th>Target Percent of Portfolio Assets</th>
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</thead>
<tbody>
<tr>
<td>1) Public Equity</td>
<td>4.5% - 10.5%</td>
<td>8%</td>
</tr>
<tr>
<td>2) Fixed Income (Core and Short-term)</td>
<td>1% - 5%</td>
<td>2%</td>
</tr>
</tbody>
</table>
3) Hedged Strategies 25% - 35% 32%
4) Private Equity 0% - 7.5% 5%
5) Natural Resources 0% - 4% 2%
6) Real Estate 0% - 4% 1%
7) Cash, SPIA, Central Bank 50% - 65% 50%

C. The University President is authorized to impose parameters on these investments that lower the risk.

9. Risk and Diversification

Investments held shall be diversified, in accordance with the guidelines set above, to the extent practicable to control the risk of loss resulting from overconcentration of assets in a specific maturity, issuer, instrument, dealer or bank through which financial instruments are bought and sold. Diversification strategies within these guidelines shall be reviewed and revised periodically, as deemed necessary by the Investment Committee.

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17. Evaluation and Compliance

This policy shall be reviewed by the Investment Committee and the President on an annual basis. Any changes to the policy must be approved by the UF Board of Trustees.

Investments currently held that do not meet the guidelines of this policy shall be exempted from the requirements of the policy until maturity or liquidation. Such monies shall be reinvested only as provided by this policy.

OPTION AGREEMENT

THIS OPTION AGREEMENT (the "Option Agreement") is made and entered into as of this _____ day of May 2015 (the "Agreement Effective Date"), by and between THE GULF SIDE MOTEL, L.L.C., a Florida limited liability company (the "Optionor"), and THE UNIVERSITY OF FLORIDA BOARD OF TRUSTEES, a public body corporate and politic ("Optionee").

RECITALS:

Optionor and Optionee desire to enter into this Option Agreement for the purpose of memorializing their agreement with respect to the option granted by Optionor to Optionee to purchase the Option Property at the time, for the price, on the terms, and under the conditions specified in this Option Agreement.

AGREEMENT:

NOW, THEREFORE, in consideration of the foregoing and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties hereto agree as follows:

1. Recitals. The recitals set forth hereinabove are true and correct in all respects and are, by this reference, incorporated in this agreement as fully as if set forth herein verbatim.

2. Grant of Option; Method of Exercise; Form of Agreement. Optionor hereby gives and grants to Optionee an option to purchase certain real property owned by Optionor (the "Option Property"), which Option Property is more particularly described on Exhibit "A" attached hereto and made a part hereof. The option granted hereunder (the "Option") is granted, and must be exercised, at the time, for the price, on the terms and under the conditions hereinafter set forth:

   (a) Option Term. The period within which the Option may be exercised (the "Option Term") shall commence as of the Agreement Effective Date and shall expire at 5:00 p.m. on June 30, 2015.

   (b) Method of Exercise of Option. At any time during the Option Term, Optionee may, within its sole and absolute discretion, but without any obligation whatsoever to do so, exercise the Option by delivering written notice thereof to Optionor. Such written notice shall be hand delivered; or mailed by United States certified mail, postage prepaid, return receipt requested; or delivered by overnight courier (e.g., FedEx), and shall be deemed to have been given on the date of actual delivery, if delivered by hand delivery; or on the date of receipt reflected in the return receipt, if delivered by United States certified mail; or on the first business day following the date of delivery of such notice by Optionee to the overnight courier, if delivered by overnight courier.

   (c) Agreement to be Entered into Upon Exercise of Option. It is hereby agreed by and between Optionor and Optionee that upon the exercise of the Option as set forth hereinabove, a binding contract for sale and purchase of the Option Property (the "Contract") shall have been formed and shall exist wherein Optionee shall be the "Buyer", and the then owner(s) and holder(s) of fee-simple title of record to the Option Property shall be the "Seller", which Contract shall contain the terms and conditions set forth in the form of the Agreement of Purchase and Sale attached hereto as Exhibit "B" and made a part hereof. The date upon which Optionee shall be deemed to have exercised its option shall be considered
the "Effective Date" of the Contract. The Contract shall become binding and enforceable upon exercise of the Option and, although not required to render the Contract binding and enforceable, following exercise of the Option, the "Buyer" and the "Seller" under the Contract shall, upon request by the other party, execute two originals of the Contract and, following such execution, shall deliver one (1) executed original to the other party in order that each party then bound under the Contract shall possess one (1) fully executed original of the Contract.

3. Inspection of Property. During the Option Term, and regardless of whether Optionee has yet exercised the Option and entered into the Contract, Optionee shall have the right to make such investigations, appraisals, engineering studies, surveys and similar examinations, studies, tests and inspections of and concerning the Option Property (collectively "Inspections") as Optionee may desire, to be conducted by Optionee at Optionee's sole cost and expense. Optionee and its agents, employees and independent contractors shall have the right to enter upon the Option Property for the purpose of performing the Inspections, provided that Optionee has previously given oral or written notice to Optionor's representative, Angela Stathopolous. Optionee shall cooperate with Optionor in scheduling any Inspections involving entry upon the Land in order that such Inspections may be accomplished at times convenient for all parties.

4. Miscellaneous.

(a) Recording and Binding Effect. The provisions of this Option Agreement are intended to run with title to the Option Property. Accordingly, a Memorandum of this Option Agreement in the form attached hereto as Exhibit "C" shall be executed by the parties and recorded in the Public Records of Levy County, Florida, for the purpose of giving constructive notice of the existence of this Option Agreement and the Option granted hereunder. As used herein, the term "Optionee" means and refers to THE UNIVERSITY OF FLORIDA BOARD OF TRUSTEES, a public body corporate and politic, its successors and assigns, and the term "Optionor" means and refers to THE GULF SIDE MOTEL, L.L.C., a Florida limited liability company, and its successors-in-title to the Option Property, or any portion thereof. The Option Property shall be owned, held, transferred, sold, conveyed, demised, devised, leased, mortgaged, occupied, used and enjoyed subject to the provisions of this Option Agreement, the Option and the Contract arising as a result of the timely and effective exercise of such Option by Optionee. Following the recordation of this Option Agreement, or a memorandum thereof, each person or entity who or which shall acquire any right, title, interest, claim or lien in, to, or upon any portion of the Option Property shall be deemed, in all respects, to have acquired such right, title, interest, claim or lien subject to the provisions of this Option Agreement to the same extent as if (i) such person or entity had expressly agreed or consented to the provisions of this instrument by virtue of its joinder herein as a party, or (ii) this instrument had been specifically referred to in, and assumed and consented to in, the instrument or instruments pursuant to which such right, title, interest, claim or lien was acquired, created, imposed or granted.

(b) Notices. Any notices or other communications which may be required or desired to be given under the terms of this Agreement shall be in writing and shall be deemed to have been duly given if personally delivered or if mailed by United States certified mail, return receipt requested, postage prepaid, addressed to the respective party at the addresses set forth below:
TO OPTIONEE:

The University of Florida Board of Trustees
Attn.: Lee Nelson
300 SW 13th Street
204 Tigert Hall
PO Box 113100
Gainesville, Florida 32611-3100

with copy to:

University of Florida – Office of the General Counsel
Attn.: Colt H. Little
123 Tigert Hall
PO Box 113125
Gainesville, FL 32611

TO OPTIONOR:

The Gulf Side Motel, L.L.C.
Attn.: Angela Stathopoulos
39040 US Highway 19 North
Tarpon Springs, Florida 34689

Any party may change the address to which notices are to be sent to such party by written notice to the other party specifying such change of address. In the event fee-simple title to, or an interest in or lien upon, all or any portion of the Option Property is hereafter acquired, of record, by any person or entity other than Optionee, such person or entity agrees, by acceptance of such title, interest or lien, that written notice may be appropriately provided to such person or entity at the post office address of such person or entity specified in the recorded instrument whereby such title, interest or lien was acquired by such entity. Any person or entity referred to in the preceding sentence may change the address to which notices are to be sent by recording in the Public Records of Levy County, Florida, an instrument (i) referring to this Option Agreement, (ii) describing with particularity that portion of the Option Property which such person or entity has acquired title to, and interest in, or a lien upon, and (iii) specifying the post office address to which written notice is to be sent if such address is different from the post office address reflected in the instrument whereby such title, interest or lien was acquired by such person or entity.

(c) Memorandum. A memorandum of this Option Agreement shall be executed by both parties and recorded in the Public Records of Levy County, Florida.

(d) Attorneys’ Fees. In connection with any litigation, including appellate, bankruptcy or administrative proceedings, arising out of or under this Option Agreement, the party determined by the court to be the substantially prevailing party in such litigation shall be entitled to recover such party’s out-of-pocket costs and reasonable attorneys’ fees from the party or parties litigant determined by the court not to be the substantially prevailing party or parties in such litigation.
(e) **Venue.** The venue of any litigation arising out of this Option Agreement shall lie exclusively within either the State Courts of Florida located in Alachua County, Florida, or the United States District Court for the Northern District of Florida, (Gainesville Division), and the parties hereto do hereby specifically waive any other jurisdiction and venue.

(f) **Governing Law.** This Agreement and the interpretation and enforcement thereof shall be governed by and construed in accordance with the laws of the State of Florida.

(g) **Time.** Time is of the essence of this Option Agreement. Whenever this Option Agreement requires that something be done within a period of days, such period shall: (i) not include the day from which such period commences; (ii) include the day upon which such period expires; (iii) expire at 5:00 p.m. local time on the date by which such thing is to be done; and (iv) if the final day of such period falls on a Saturday, Sunday or legal holiday in the state where such thing is to be done, such period shall extend to the first business day thereafter. As used in this Option Agreement, the term "business day" means and refers to a day which is not a Saturday, Sunday or legal holiday in Alachua County, Florida. The term "legal holiday" means and refers to a day other than a Saturday or Sunday on which (i) national banks are permitted not to open for banking business and (ii) the Alachua County Courthouse is not open for the transaction of public business.

(h) **Exhibits.** The exhibits attached hereto and referred to herein are by such attachment and reference made a part of this Agreement for all purposes.

(i) **Paragraph Headings.** The paragraph headings herein contained are inserted for convenience of reference only and shall not be deemed to be a part of this Option Agreement; the paragraph headings shall be ignored in constructing and interpreting this Option Agreement.

(j) **Singular and Plural Usage.** Whenever used herein, the singular number includes the plural, the plural the singular, and the use of any gender includes all genders.

(k) **Construction of Agreement.** The fact that one of the parties to this Agreement may be deemed to have drafted or structured any provision of this Option Agreement shall not be considered in construing or interpreting any particular provision of this Option Agreement, either in favor of or against such party.

(l) **Counterparts.** This Agreement may be executed in any number of counterparts, each of which shall be deemed an original and all of which together shall constitute one and the same instrument.

(m) **Entire Agreement.** This Option Agreement (and all exhibits hereto) constitutes the entire understanding and agreement between the parties hereto with respect to the subject matter hereof and supersedes any and all prior or contemporaneous agreements.

(n) **Modification and Waiver.** This Option Agreement may not be changed, amended or modified in any respect whatsoever, nor may any covenant, agreement, condition, requirement, provision, warranty or obligation contained herein be waived, except in writing signed by both parties.

*[Signatures pages to follow]*
IN WITNESS WHEREOF, the parties hereto have caused this Option Agreement to be executed on the date first above shown.

Signed, sealed and delivered in the presence of the following two witnesses:

OPTIONOR:

THE GULF SIDE MOTEL, L.L.C.,
a Florida limited liability company

X ____________________________
Print Name: ____________________________

By: ____________________________
Angela Stathopoulos
Managing Member

X ____________________________
Print Name: ____________________________

STATE OF VIRGINIA
COUNTY OF FAIRFAX

The foregoing instrument was acknowledged before me this _____ day of May, 2015, by ANGELA STATHOPOULOS, as the Managing Member of The Gulf Side Motel, L.L.C., a Florida limited liability company, for and on behalf of said company. Said person did not take an oath and (check one) ☐ are personally known to me, ☐ produced a driver's license (issued by a state of the United States within the last five (5) years) as identification, or ☐ produced other identification, to wit: _________________.

Print Name: ____________________________
Notary Public – State of Virginia
Commission No.: ____________________________
My Commission Expires: ____________________________
Signed, sealed and delivered in the presence of the following two witnesses:

OPTIONEE:

THE UNIVERSITY OF FLORIDA
BOARD OF TRUSTEES,
a public body corporate and politic

X __________________________
Print Name: __________________________

By: __________________________
Dr. Charles E. Lane
Sr. Vice President and
Chief Operating Officer

X __________________________
Print Name: __________________________

REVIEWED:

By: __________________________
Colt H. Little, Esq.
Associate University Counsel

ACKNOWLEDGED:

By: __________________________
Dr. Joseph Glover
Provost and Sr. Vice President
for Academic Affairs

By: __________________________
Lee Nelson
Director of Real Estate

STATE OF FLORIDA
COUNTY OF ALACHUA

The foregoing instrument was acknowledged before me this _____ day of May, 2015, by CHARLES E. LANE, as Sr. Vice President and Chief Operating Officer of the University of Florida, on behalf of the University of Florida Board of Trustees. Said person did not take an oath and (check one) ☐ is personally known to me, ☐ produced a driver’s license (issued by a state of the United States within the last five (5) years) as identification, or ☐ produced other identification, to wit: __________________________.

Print Name: __________________________
Notary Public – State of Florida
Commission No.: __________________________
My Commission Expires: __________________________
<table>
<thead>
<tr>
<th>Exhibit</th>
<th>Description</th>
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<tbody>
<tr>
<td>&quot;A&quot;</td>
<td>Option Property</td>
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<tr>
<td>&quot;B&quot;</td>
<td>Agreement for Sale and Purchase</td>
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<tr>
<td>&quot;C&quot;</td>
<td>Memorandum of Option Agreement</td>
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EXHIBIT "A"

OPTION PROPERTY

552 1st St., Cedar Key, FL, tax parcel number 0044600000

More particularly described as follows:

All that tract lying south of Block 3 and the end of "D" Street in the City of Cedar Key, Florida, according to the plat thereof recorded in Plat Book 1, Page 3, of the public records of Levy County, Florida, and being in Section 32, Township 15 South, Range 13 East, Levy County, Florida, more particularly described as follows: Beginning at the Southwest corner of the intersection of Front or First Street and "D" Street in Cedar Key, Florida, according to the plat thereof recorded in Plat Book 1, Page 3, public records of Levy County, Florida, and running thence Easterly along the south line of First or Front Street a distance of 100 feet; thence South 26º03' East, along the westerly boundary of ISLAND PLACE AT CEDAR KEY, A CONDOMINIUM, according to the Declaration thereof recorded in Official Records Book 192, Page 322, et seq., of the public records of Levy County, Florida, said line also being parallel to the West line of said "D" Street, extended southerly, to the North line of the main channel; thence Westerly along the North line of said main channel to a point intersecting the West line of "D" Street, if "D" Street were extended to the main channel; thence in a Northerly direction along the West line of "D" Street, if "D" Street were extended Southerly to the main channel, to the Point of Beginning. Subject to restrictions, reservations and easements of record, if any.
EXHIBIT “B”

AGREEMENT OF PURCHASE AND SALE
AGREEMENT OF PURCHASE AND SALE

THIS AGREEMENT OF PURCHASE AND SALE ("Agreement") is entered into by and between THE GULF SIDE MOTEL, L.L.C., a Florida limited liability company ("Seller"), and THE UNIVERSITY OF FLORIDA BOARD OF TRUSTEES, a public body corporate and politic ("Buyer"), and is intended to be and become effective as of the "Effective Date" referred to in subparagraph 18(w) below.

RECITALS:

A. Seller owns and holds fee simple title to the Property hereinafter more particularly described.

B. Seller and Buyer previously entered into that certain Option Agreement dated __________, 2015 (the "Option agreement") whereby Seller granted to Buyer an option to purchase the Property, as such option is more particularly described in the Option Agreement.

C. Buyer has exercised its option under the Option Agreement in accordance with its terms, and Buyer desires to purchase said Property on the date, for the price, on the terms, and under the conditions hereinafter set forth.

AGREEMENT:

NOW, THEREFORE, in consideration of the mutual covenants and agreements herein contained, the parties hereto agree as follows:

1. RECITALS. The recitals set forth above are incorporated herein by reference and made a part of this Agreement.

2. PROPERTY TO BE SOLD AND PURCHASED. For the consideration herein set forth, Seller agrees to sell to Buyer, and Buyer agrees to purchase from Seller, the real property ("Land") in Levy County, Florida, and described in Exhibit "A", together with (i) all buildings, fixtures and improvements thereon (including, but not limited to, any dock or other littoral improvements) and together with all right, title and interest of Seller in and to all easements, privileges, permits, and appurtenances thereunto belonging or in anywise appertaining, and (ii) all right, title and interest, if any, of Seller in and to all submerged and/or subsurface rights and estates. The Land, together with the rights, interests and estates appurtenant thereto, described in this paragraph 2 are collectively referred to as the "Property".

3. DEPOSIT.

(a) Within three (3) business days following the Effective Date, Buyer shall pay to Dean, Mead, Egerton, Bloodworth, Capouano & Bozarth, P.A. (the "Escrow Agent") FIVE THOUSAND DOLLARS ($5,000.00) as an earnest money deposit ("Deposit") by wire transfer to Escrow Agent.
(b) Upon receipt of the Deposit, Escrow Agent shall place the Deposit in a non-interest bearing federally-insured account. The Deposit shall be refunded to Buyer (i) if this Agreement is terminated by Buyer due to Seller's failure to timely cure a title defect if required by this Agreement, (ii) if Seller defaults, such default is not cured, Buyer elects to terminate this Agreement by reason of such uncured default, (iii) if Buyer timely terminates this Agreement in accordance with paragraph 5 below, (iv) if Buyer timely terminates this Agreement in accordance with paragraph 17 below, or (v) as otherwise provided in this Agreement.

(c) At Closing, Escrow Agent shall disburse the Deposit to the Closing Attorneys for disbursement in accordance with the Closing Statement. If Closing fails to occur, the Deposit shall be disbursed by the Escrow Agent in accordance with this Agreement.

4. **SURVEY.** Within the Inspection Period (as defined below), Buyer may obtain, at its expense, a new or recertified boundary or topographic survey ("Buyer's Survey") of the Land prepared by a registered Florida land surveyor ("Buyer's Surveyor"). If Buyer elects to obtain the Buyer's Survey, Buyer shall furnish to Seller and Closing Attorneys (as hereinafter defined) two original sealed prints of the Buyer's Survey within seven (7) days following receipt thereof by Buyer. Buyer's Survey (i) shall contain the certification by Buyer's Surveyor that the Survey was prepared in accordance with the "Minimum Technical Standards for Land Surveying in the State of Florida" (Chapter 5J-17.052, Florida Administrative Code), and (ii) shall be certified to Buyer, Seller, the Title Insurance Company (as hereinafter defined), and the Closing Attorneys.

5. **INSPECTION PERIOD.** During the period ("Inspection Period") commencing on the Effective Date and ending at 11:59 pm, EST, on the sixtieth (60th) day thereafter ("Inspection Completion Date"), Buyer shall have the right to make such investigations, appraisals, engineering studies, surveys and similar examinations, studies, tests and inspections of and concerning the Property (collectively "Inspections") as Buyer may desire, to be conducted by Buyer at Buyer's sole cost and expense. Buyer and its agents, employees and independent contractors shall have the right to enter upon the Land for the purpose of performing the Inspections, provided that Buyer has previously given oral or written notice to Seller's representative, Angela Stathopoulos. Buyer shall cooperate with Seller in scheduling any Inspections involving entry upon the Land in order that such Inspections may be accomplished at times convenient for all parties.

Buyer shall be fully responsible for, and assumes any and all risks related to, its acts or omissions, or its employees' and agents' acts or omissions when acting within the scope of employment or agency, and agrees to be liable for any and all claims, liabilities, loss, costs, damage and expenses (including reasonable attorneys' fees whether incurred at or before the trial level or in any appellate or bankruptcy proceedings) which Seller or the Property may suffer, sustain or incur by reason of any property damage or personal injury resulting from said acts or omissions on or in connection with the Property or the Inspections, including, without limitation, any damage to any part of the Property, or injury to any person or damage to or destruction of other real or personal property, and including the filing or enforcement of any lien or claim against the Property, or any part thereof. Buyer's responsibility as described herein shall survive the Closing or earlier termination of this Agreement.
Seller shall deliver to Buyer within three (3) business days after the Effective Date the documents and data pertaining to the Property ("Existing Data") as described in Exhibit "B", to the extent such documents and data exist and are in the possession of, or under the control of, Seller. The Existing Data shall be furnished without representation, covenant or warranty concerning the accuracy thereof or concerning Buyer's right to utilize or rely thereon.

On or before the Inspection Completion Date, Buyer, at its option, may terminate this Agreement for any reason or for no reason whatsoever by written notice from Buyer to Seller and the Escrow Agent and, upon such timely termination, the Escrow Agent shall, within five (5) business days after receipt, deliver to Buyer the Deposit whereupon all parties shall be released from further liability hereunder except as otherwise expressly provided herein.

If Buyer (i) elects to terminate this Agreement as herein provided or (ii) for any reason fails to close the purchase of the Property in accordance with the terms of this Agreement (except if such failure is due to the events set forth in subparagraph 3(b)(i) or (ii) above), then Buyer shall return to Seller within five (5) business days following the date of expiration, termination or cancellation of this Agreement the Existing Data. The requirement of Buyer to deliver such items shall expressly survive termination of this Agreement.

6. EVIDENCE OF TITLE. Within ten (10) business days following the Effective Date, the Closing Attorneys shall issue to Buyer a title insurance commitment through First American Title Insurance Company or such other title insurance company mutually agreeable to the parties ("Title Insurance Company") agreeing to issue to Buyer, upon recording of the deed to Buyer, a fee owner's policy of title insurance in the amount of the purchase price of the Property, insuring the title of Buyer to the Land, subject only to the Permitted Exceptions (as hereinafter defined) and the "Standard Exceptions" contained in the standard ALTA Form of commitment. Copies of all instruments referred to in Schedule B-Section 2 of the title insurance commitment shall be delivered to Buyer with the title insurance commitment. The title insurance commitment shall provide that the Standard Exceptions will be deleted by the Title Insurance Company upon furnishing to the Closing Attorneys (i) a lien, possession and encumbrance affidavit in the customary form, and (ii) the Buyer's Survey referenced in paragraph 4 above. Buyer shall have until the later of (i) the Inspection Completion Date or (ii) fifteen (15) days after receipt of the title insurance commitment, in which to examine the commitment and to make written objection to any matter therein which renders title unmarketable or could hinder Buyer's intended use of the Property ("Title Objections"). Non-preprinted exceptions from coverage within Schedule B-Section 2 of the title insurance commitment for which no objection is made shall be considered "Permitted Exceptions." Following receipt of such notice specifying the Title Objections, Seller shall have the option to either: (a) refuse to cure such Title Objections, in which case Seller shall deliver written notice of such refusal to Buyer within five (5) days following Seller's receipt of such notice of Title Objections, or (b) elect to cure all of the Title Objections, at Seller's sole cost and expense, to the reasonable satisfaction of Buyer and to provide notice of Seller's election to cure within five (5) days following Seller's receipt of the notice of Title Objections, and to provide evidence of Seller's cure no later than Closing. If Seller does not agree, in writing, to cure all of the Title Objections within the time period set forth above, Seller shall be deemed to have elected option (a) above. If Seller either refuses (or is deemed to refuse) to cure the Title Objections or is unable to cure or eliminate all of the Title Objections within the time allowed, Buyer may elect to terminate this Agreement by written notice to Seller, or Buyer may elect to close its purchase of the Property and accept the conveyance of the Property subject to such Title Objections, in which event the Closing hereunder shall take place on the date
and in the manner elsewhere specified in this Agreement with no adjustment to the purchase price for the Property due to such Title Objections. If Buyer does not so terminate this Agreement, Buyer shall be deemed to have elected to close its purchase of the Property and accept the contemplated conveyance of the Property subject to such unsecured Title Objections. If Buyer elects to terminate this Agreement by written notice to Seller because of Title Objections which are not cured or eliminated by Seller within the time allowed above, Buyer shall be entitled to the return of the Deposit and upon the disbursement of the same to Buyer by Escrow Agent this Agreement shall be terminated and all rights and obligations of the parties under this Agreement shall cease, terminate and be null and void, except as otherwise expressly provided herein.

Notwithstanding anything contained herein to the contrary, Seller shall be obligated to cure or satisfy the following (individually and collectively the “Seller Encumbrances”) at its sole cost and expense: (a) any mortgage, deed to secure debt, deed of trust or similar security instrument, assignment of leases and rents, or financing statements encumbering all or any part of the Property, (b) any construction or similar lien, (c) the lien of ad valorem, real or personal property taxes, assessments and governmental charges affecting all or any portion of the Property which are delinquent, (d) any judgment of record against Seller, (e) any lien or encumbrance placed on the Property by Seller on or after the Effective Date of this Agreement, and (f) liens and encumbrances which are for a sum certain and special assessments. Notwithstanding anything contained herein to the contrary, Buyer need not notify Seller in writing of, or object to, the existence of any Seller Encumbrances or the standard exception for parties in possession or mechanic’s liens and no such matters shall be included within the term Permitted Exceptions.

If intervening defects are recorded following the effective date of the title insurance commitment, other than defects caused or created by Buyer or any agent, employee or independent contractor of Buyer, Seller shall use diligent effort to remove such defects. After the Effective Date, Seller shall not convey title to the Property, or any part thereof, to any person or entity other than the Buyer or otherwise cause the recordation in the Public Records of Levy County, Florida of any instrument or document affecting title to the Land, or any part thereof, which would render the affected portion of the Land unmarketable, thereby effectively prejudicing Buyer’s remedy of specific performance as specified in subparagraph 12(b) below.

7. PURCHASE PRICE. The purchase price for the Property (“Purchase Price”) is FIVE HUNDRED EIGHTY-FIVE THOUSAND and NO/100s ($585,000.00). The Purchase Price is payable as follows:

(a) At Closing, Escrow Agent shall disburse the Deposit to the Closing Attorneys for disbursement in accordance with the Closing Statement (as defined below).

(b) At Closing, the balance of the Purchase Price, subject to credits and prorations in accordance with this Agreement, shall be paid by wire transfer of immediately available federal funds to the account of the Closing Attorneys for disbursement in accordance with the Closing Statement.

(c) In addition to the balance of the Purchase Price specified in subparagraph 7(b) above, Buyer shall pay at Closing by wire transfer of immediately available federal funds to the account of the Closing Attorneys any additional funds required to be paid by Buyer at Closing as specified in the
Closing Statement, including, without limitation, any closing costs and other expenses required to be paid hereunder by Buyer, which monies shall be paid as provided in the Closing Statement.

8. **DATE AND PLACE OF CLOSING.** The closing of the purchase and sale of the Property ("Closing") shall occur on or before the thirtieth (30th) business day from and after the Inspection Completion Date ("Closing Date") at 1:00 P.M. in the offices of Dean, Mead, Egerton, Bloodworth, Capouano & Bozarth, P.A. ("Closing Attorneys"), located at 800 North Magnolia Ave., Suite 1500, Orlando, Florida 32803, or at such other time and place as agreed. At either party's option, Closing may be conducted via overnight delivery of documents and wire transfer of funds to the Closing Attorneys for delivery and disbursement pursuant to an escrow closing letter agreement between Buyer, Seller and the Closing Attorneys.

9. **CONVEYANCE OF TITLE; CLOSING DOCUMENTS.**

(a) **Conveyance of Title.** Title to the Property shall be conveyed to Buyer by general warranty deed in recordable form free and clear of all liens, encumbrances and matters except for the following (collectively the "Permitted Exceptions") ("Deed"): 

(1) those provisions of this Agreement which survive Closing as specified in subparagraph 19(m) below and those documents, instruments or matters referred to in this Agreement as comprising a part of the "Permitted Exceptions";

(2) zoning, restrictions, reservations, prohibitions and other requirements imposed by governmental authority; and

(3) taxes for the year of Closing and subsequent years.

(b) **Closing Documents.** At Closing, Seller and Buyer shall deliver or cause to be delivered the following:

(1) Documents to be Executed and/or Delivered by Seller:

(i) General warranty deed conveying to Buyer fee-simple title to the Land subject only to the Permitted Exceptions.

(ii) Lien, possession and encumbrance affidavit referred to in paragraph 6 above together with such affidavits and/or other documents as may be required by the Title Insurance Company in order to insure title to the Land as provided for in this Agreement.

(iii) All instruments necessary to effect compliance with Section 1445 of the Internal Revenue Code and the regulations promulgated thereunder ("FIRPTA Affidavit").

(iv) Closing Statement.
(v) Such affidavits and other instruments in form reasonably satisfactory to the Title Insurance Company to evidence the fact that the signatures on the Deed are sufficient to bind Seller and convey title to the Land to Buyer.

(vi) A certificate of status issued by the Office of the Secretary of State of Florida reflecting that Seller is a limited liability company, duly formed and validly existing.

(vii) All original Leases (as defined below).

(viii) The Tenant Estoppels referenced in paragraph 17(d) below, in form and content acceptable to Buyer.

(ix) An assignment of lease whereby Seller assigns to Buyer all of Seller's right, title and interest in and to each of the Leases, in form and content acceptable to Buyer.

(x) An assignment of any and all leases, permits, permit applications, rights, and/or plans/specifications pertaining to the Property (including, but not limited to, the Dock Lease, as defined herein, and those pertaining to any dock or littoral improvements) (collectively, the "Permits") whereby Seller assigns to Buyer all of Seller's right, title and interest in and to each of the Permits, in form and content acceptable to Buyer.

(xi) Such other documents as are reasonably required to be executed and delivered by Seller to consummate the transaction under this Agreement.

(2) Documents and Funds to be Executed, Disbursed and/or Delivered by Buyer:

(i) Payment by wire transfer to the Closing Attorneys in the amount shown on the Closing Statement. Upon Closing, the Closing Attorneys will disburse such monies in accordance with the Closing Statement.

(ii) Closing Statement.

(iii) Written acknowledgment of receipt by Buyer of the FIRPTA Affidavit.

(iv) Buyer's lien affidavit.

(v) Such instruments and documents as Seller and the Title Insurance Company may reasonably require evidencing (x) the existence and status of Buyer, (y) the due authorization of all instruments executed and/or delivered by Buyer, and (z) the authority and capacity of any persons or entities purporting to execute instruments or documents on behalf of Buyer or to otherwise act for or on behalf of the Buyer.
(vi) Such other documents reasonably required to be executed by Buyer to consummate the transaction under this Agreement.

10. **EXPENSES.** Seller shall pay the cost of recording any corrective or other instruments required to effectuate the transfer of title to the Property from Seller to Buyer (except for the Deed). Buyer shall pay (a) all costs and expenses in connection with the Inspections and the cost of Buyer's Survey, (b) the title searches associated with issuance of the title insurance commitment and all endorsements thereto, (c) the premium for the owner's title insurance policy insuring title to the Land, (d) the documentary stamp tax on the Deed, and any other instruments of conveyance required to effectuate the transfer of title to the Property from Seller to Buyer, and (e) the cost of recording the Deed. Each party shall pay its own attorneys' fees in connection with the negotiation, preparation, execution and closing of this Agreement.

11. **PRORATIONS.**

(a) **Taxes.** All ad valorem real property taxes shall be prorated as of the date of Closing. If, however, the amount of such taxes for the year in which Closing occurs cannot be ascertained, the rates, millages and assessed valuations for the previous year, with known changes, if any, shall be used as an estimate and tax prorations based on such estimate shall, at the request of either party, be readjusted between the parties when the actual tax bills for the year of Closing are received.

(b) **Assessments.** Seller shall pay in full, or prior to Closing shall have paid in full, all special assessments and liens for public improvements which are, as of the Closing Date, certified liens as to which payment is or was required to be made prior to Closing. The parties shall prorate as of the Closing Date, and Buyer shall take subject to, all special assessments and liens for public improvements (other than certified liens) which are, as of the Closing Date, payable in installments after the Closing Date; provided, however, that any installments which were due and payable prior to Closing shall be paid by Seller at or prior to Closing.

(c) The following are to be apportioned as of 12:01 a.m. on the Closing Date:

1. Amounts due under Service Contracts (as defined below) assigned to and assumed by Buyer.

2. Water charges and sewer charges.

3. Electricity and other remaining utilities.

4. Rent and all other income and revenues from the Property which have been collected by Seller as of the Closing Date.

5. Such other items, if any, as are customarily adjusted between buyers and sellers of real property, it being intended that the items set forth in this paragraph above are illustrative only in that the parties will make such other adjustments at or after Closing as are necessary so that Seller shall have all the benefits and burdens of the Property to and including 12:00 a.m. on the date of Closing, and Buyer shall have all the benefits and burdens of the Property after 12:00 a.m. on the date of Closing. Seller agrees to indemnify and hold Buyer harmless of and
from any and all liabilities, claims, demands and expenses, of any kind or nature (except those items which are assumed by Buyer or by this Agreement specifically become the obligation of Buyer as well as those for which Buyer received credit by reason of the prorations provided for herein) arising or accruing prior to 12:01 a.m. on the date of Closing and which are related to the ownership, maintenance or operation of the Property, and all expenses related thereto, including, without limitation, court costs and attorneys’ fees.

12. DEFAULT AND REMEDIES.

(a) Default by Buyer and Remedies of Seller. In the event Buyer defaults in the timely performance of any of Buyer’s obligations under this Agreement, the Escrow Agent, upon receiving written demand by Seller, shall deliver to Seller the Earnest Money Deposit. The Earnest Money Deposit, when and if the same is actually received by Seller, shall be and constitute consideration for the execution of this Agreement by Seller as agreed and liquidated damages in full settlement of all claims hereunder, whereupon all parties shall be released from further liability hereunder. Seller and Buyer hereby agree and acknowledge that this provision for liquidated and agreed upon damages is a bona-fide provision for such and is not intended as a penalty or a forfeiture. The parties understand that the binding of Seller to convey the Property to Buyer for the price and under the terms herein set forth, the withdrawal thereof from the market and the consequent knowledge within the market place of the fact that Seller has agreed to sell the Property for a particular price will, if Buyer defaults in performing this Agreement, occasion Seller damages which will be impossible to calculate with mathematical certainty, so that the parties, desiring to obviate the difficulties and expense of litigation and to limit the claim of Seller against Buyer in the event of Buyer’s default, have agreed in good faith upon this provision for liquidated damages.

(b) Default by Seller and Remedies of Buyer. In the event Seller fails, neglects, or refuses to timely perform any of its obligations under this Agreement, Buyer shall have either of the following remedies:

1. Buyer shall have the right of action against Seller for specific performance and/or damages. If the Buyer institutes an action for specific performance and/or damages, then in that event occurring, the prevailing party shall also be entitled to recover costs and reasonable attorney’s fees incurred in any such action and in any appellate proceedings stemming therefrom; or

2. In the alternative, Buyer may elect to terminate this Agreement by written notice to Seller whereupon the Escrow Agent shall immediately return to Buyer the Earnest Money Deposit and all parties shall be released from liability hereunder without the need to obtain the execution and/or delivery of any further instrument whatsoever.

Buyer is limited to the remedies listed in subparagraphs (1) and (2) above, and under no circumstances shall Buyer be entitled to sue for damages except in the following instances: (i) in the event Seller defaults hereunder by conveying title to the Property to a person or entity other than Buyer, thereby effectively prejudicing Buyer’s remedy of specific performance as specified in subparagraph 12(b)(1) above, or (ii) in the event and to the extent Buyer is entitled to recover from Seller by virtue of a breach by Seller of a representation or warranty of Seller as specified in paragraph 13(a) below.
(c) Remedies Which Survive Closing. In the event Buyer or Seller breaches or fails to timely perform any term, provision, covenant or obligation of this Agreement which, by its terms, survives Closing, the aggrieved party shall have the right to pursue and enforce, as against each defaulting party or parties, all rights and remedies available at law or in equity, including, without limitation, injunctive relief, specific performance, declaratory relief as well as the recovery of actual damages suffered or incurred as a proximate result of such breach or failure to perform by the defaulting party or parties; provided, however, that no party shall be entitled to recover against any other party punitive damages, consequential damages, or exemplary damages.

(d) Notice and Opportunity to Cure. In the event either party considers the other to be in default hereunder, such party shall provide to the other party written notice (the "Default Notice") specifying in reasonable detail the act or omission alleged to constitute the default. The party receiving the factually correct Default Notice shall not be considered to be in default hereunder unless (i) the act or omission constituting the default is not cured within five (5) days following receipt of the Default Notice, or (ii) in the event the act or omission constituting the default is not reasonably susceptible of cure within such five (5) day period, the party receiving such Default Notice fails to commence, within such five (5) day period, all actions reasonably calculated to effect cure of such default and/or to diligently and continuously prosecute all such actions to completion such that, in any event, the default is cured within ten (10) days following the date of receipt of the Default Notice. The foregoing provisions of this subparagraph (d) shall not apply with respect to the obligation of Buyer to timely pay the Deposit or to the obligation of each of the parties to timely close on the Closing Date and deliver on the Closing Date the documents referred to in subparagraph 9(b) above; it being the intent and agreement of the parties that a failure by Buyer to timely pay the Deposit or a failure by either party to close on the Closing Date and deliver on the Closing Date the documents referred to in subparagraph 9(b) above shall be and constitute a default hereunder which neither requires a Default Notice nor is susceptible of cure.

13. REPRESENTATIONS AND WARRANTIES.

(a) Representations and Warranties by Seller. Seller represents that as of the Effective Date and the Closing Date, each of the following representations are and shall be true and correct:

(1) Seller is a duly formed and validly existing limited liability company under the laws of the state of Florida and has full power and authority to sell the Property which it owns to Buyer in accordance with this Agreement.

(2) Execution and delivery of this Agreement has been duly authorized by all necessary action of Seller, and this Agreement will, when executed and delivered by Seller, constitute the valid and binding obligation of Seller and will be enforceable in accordance with its terms.

(3) Seller has marketable title to the Land free and clear of all mortgages, liens, encumbrances, leases, tenancies, security interests, covenants, conditions, restrictions, reservations, rights-of-way and easements, except for (i) those which comprise part of the
“Permitted Exceptions” or (ii) those which shall be terminated, cancelled, released or satisfied, of record, at or prior to Closing.

(4) There are no legal or equitable actions, suits or other legal proceedings, including bankruptcy proceedings, pending or, to the best of the Seller’s knowledge and belief without implying or imposing any duty of investigation or inquiry, threatened against the Property, or any part thereof, or against Seller which would affect the Property, or any part thereof.

(5) There are no persons or entities in possession of any portion of the Property other than Seller and the lessees under lease agreements (the “Leases”) which are listed on Exhibit “C”, attached hereto and made a part hereof. Seller will not modify any of the Leases or enter into any new leases without obtaining Buyer’s prior, written consent.

(6) There exist no defaults which are continuing beyond applicable periods of notice and/or grace by Seller under any agreement or encumbrance pertaining to the Property and, on or before Closing, the Seller shall cause all encumbrances except the Permitted Exceptions to be satisfied or released, of record, with respect to the Property.

(7) Seller is not a “foreign person” as that term is referred to in Section 1445 of the Internal Revenue Code of 1954, as amended, and Seller shall confirm such in accordance with provisions of said Section 1445 and the Income Tax Regulations promulgated thereunder.

(8) Any and all real and personal property taxes on or relating to the Property for years prior to the year of Closing will have been paid in full.

(9) All bills for work done or material furnished by or at the request of Seller to or for the improvement of the Land and the Improvements will have been paid in full, or provision made for payment, such that no lien therefor, whether statutory or common law, may properly be filed or enforced against the Property.

(10) No person, firm, corporation or other entity (except Buyer) will have, as of Closing, any contract, option or right to acquire the Property.

(11) There are no management, leasing agent, service, supply or maintenance contracts (hereinafter collectively referred to as the “Service Contracts”) which are applicable to or affect the Property except those which will be exhibited to Buyer during the Inspection Period as part of the Existing Data. From and after the expiration of the Inspection Period through and including the date of Closing, Seller represents and warrants that Seller will not, without the prior written consent of Buyer, amend or modify any of the Service Contracts, and that Seller will not enter into any new Service Contracts which would or could survive the Closing hereunder, without, in each instance, first having obtained the written approval and consent to such Service Contract from the Buyer. Unless instructed otherwise in writing from the Buyer, all the Service Contracts will be terminated in writing as of Closing. All Service Contracts which are to survive Closing (as a result of not having been terminated by Seller pursuant to Buyer’s instructions) shall be assigned by Seller to Buyer at Closing as provided elsewhere in this Agreement.
(12) From and after the effective date of the title insurance commitment
referred to above, Seller will not create or suffer the imposition of record of any encumbrance or
matter affecting title to the Land or Improvements without Buyer's prior written consent.

(13) All public utilities required for the operation of the Property are installed
and operating and all installation and connection charges and fees have been paid for in full.

(14) All commissions due in connection with the Leases (including any
renewals thereof) have been paid in full by Seller.

(b) Representations and Warranties by Buyer. Buyer represents that as of the
Effective Date and the Closing Date, each of the following representations are and shall be true and
correct:

(1) Buyer is public body corporate and politic of the State of Florida.

(2) Buyer has full right and authority to enter into this Agreement and to
consummate the transactions contemplated herein and perform its obligations hereunder; any
person or entity executing this Agreement on behalf of Buyer is a duly authorized to do so; and this
Agreement constitutes a valid and legally binding obligation of Buyer, fully enforceable in
accordance with its terms.

14. CONDEMNATION; RISK OF LOSS.

(a) Condemnation. In the event of the institution of any condemnation proceedings
which result in the taking of any portion of the Land under the power of eminent domain prior to the Closing,
this Agreement shall remain in full force and effect and the date of Closing shall be unaffected by such
proceeding. Seller hereby agrees to furnish to Buyer written notification of the institution of any such
eminent domain proceeding within five (5) days following the date Seller receives written notice of the
institution of such proceedings. The Purchase Price shall be unaffected by any such condemnation
proceedings and Seller shall assign to Buyer at Closing all of Seller's right to any condemnation proceeds
payable as a result of the taking referred to herein, or, if Seller has already received all or any portion of the
condemnation proceeds stemming from such taking, the Purchase Price for the Property shall be reduced
by the amount of the condemnation proceeds received by Seller for the taking of such portion of the Land.
Notwithstanding the provisions of this paragraph 14 to the contrary, in the event of the institution of any
condemnation proceeding wherein any portion of the Land is taken by the condemning authority, Buyer
shall have the right, but not the obligation, to terminate this Agreement and receive the return of the
Deposit.

(b) Risk of Loss. In the event of any damage to the Property by fire or other casualty,
this Agreement shall nevertheless remain in full force and effect, except as provided below in this
paragraph.

(1) In the event of any damage to the Property by fire or other casualty which,
considering its nature and extent, can be repaired prior to the date of Closing hereunder, Seller
shall restore or repair such damage by the time of Closing hereunder (all work to be done in a
good, workmanlike manner so that the Property shall have been restored to a condition substantially equal to or better than that existing immediately prior to the fire or casualty), in which event, Seller shall be entitled to receive the proceeds payable under the insurance policies, if any, covering the damage to the Property.

(2) In the event of any damage to the Property by fire or other casualty which, considering its nature and extent, cannot be repaired prior to the date of Closing hereunder due to the proximity of the date of occurrence of such damage to the date of Closing:

(i) Buyer may cancel this Agreement by written notice to Seller within twenty (20) days following the receipt by Buyer of written notice of the occurrence of such damage; or

(ii) Buyer shall have the option to close hereunder and take the Property in its damaged condition (without any reduction in the purchase price) together with any insurance proceeds payable by virtue of such loss or damage, in which event, at and as a part of the Closing, Seller shall execute and deliver to Buyer such instruments and documents as may be necessary or desirable to effect the absolute and unconditional assignment to Buyer of the right to receive such insurance proceeds. Additionally, Seller shall use good faith efforts to obtain prior to Closing the written commitment from the insurance carrier or carriers to pay all of such insurance proceeds to Buyer forthwith upon written demand of Buyer, which written commitment, if so obtained by Seller, shall be delivered to Buyer at and as a part of the Closing.

Seller hereby agrees to furnish Buyer with written notification of any such fire or casualty within five (5) days of such event, which written notice shall specify whether in Seller's best judgment the damage can be repaired prior to the date of Closing.

If this Agreement is canceled in any of the foregoing events, the Earnest Money Deposit shall immediately be returned to Buyer by the Escrow Agent and, thereupon, all parties shall be released from liability hereunder.

15. **BROKER AND BROKERAGE COMMISSIONS.** Buyer represents to Seller that no realtor, broker, finder or other intermediary has been the procuring cause of Buyer's execution of this Agreement or Buyer's willingness to purchase the Property pursuant to the terms hereof. Buyer agrees to indemnify, defend and hold Seller harmless with respect to any loss, cost, damage or expense arising out of, or attributable to, any claim to a finder's fee or brokerage commission by any person or entity claiming such finder's fee or brokerage commission from Seller by reason of acts or agreements (written or oral) of Buyer. Seller represents and warrants to Buyer that no realtor, broker, finder or other intermediary has been the procuring cause of Seller's willingness to enter into this Agreement or to sell the Property to Buyer pursuant to the terms hereof. Seller agrees to indemnify, defend and hold Buyer harmless from, against and with respect to any liability, loss, cost, damage or expense arising out of, or attributable to, any claim to a finder's fee or brokerage commission by any realtor, broker, finder or other intermediary who or which asserts, claims or seeks to enforce against Buyer a claim for a finder's fee or brokerage commission predicated upon any alleged agreement (written or oral) between Seller and any such realtor, broker, finder
or other intermediary. Each representation, warranty and agreement contained in this paragraph shall survive Closing and conveyance of title to the Property.

16. INVESTMENT OF FUNDS; DUTIES OF ESCROW AGENT. In the event of dispute between or among Buyer, Seller and/or the Escrow Agent as to the duties of the Escrow Agent hereunder, Escrow Agent may, in its sole discretion and any other provision of this Agreement to the contrary notwithstanding, (a) continue to hold the Deposit, and the proceeds thereof and any documents or funds delivered to the Escrow Agent, until the parties mutually agree to the disbursement thereof, or until a final, non-appealable judgment of a court of competent jurisdiction shall determine the rights of the parties thereto, or (b) deliver the Deposit, and proceeds thereof, and any documents or funds delivered to the Escrow Agent, to the Clerk of the Circuit Court for Levy County, Florida, and, upon notifying all parties concerned of such action, any liability on the part of Escrow Agent shall fully terminate except to the extent of accounting for any monies or documents previously delivered out of escrow. In the event of any suit wherein Escrow Agent is made a party by virtue of acting as escrow agent, or in the event of any suit initiated by or against Escrow Agent wherein Escrow Agent interpleads the Deposit, and/or the proceeds thereof and any documents or funds delivered to the Escrow Agent, Escrow Agent shall be entitled to recover reasonable attorneys' fees and costs incurred in negotiation, at trial and upon appeal, said fees and costs to be charged and assessed as court costs in favor of Escrow Agent and immediately paid by the person or entity determined by the court not to be the substantially prevailing party in such litigation. Seller consents to Escrow Agent acting as (i) escrow agent, (ii) Closing Attorney, and (iii) attorney for Buyer in connection with the negotiation and closing of the transactions contemplated by this Agreement and in connection with any litigation arising out of this Agreement or concerning the Property to be sold and purchased pursuant to the terms hereof. Buyer and Seller each agree to hold Escrow Agent harmless from any and all loss, cost or expense, including reasonable attorneys' fees, resulting from Escrow Agent's compliance with its obligations hereunder. Escrow Agent shall not be liable for any loss resulting from any default, error, action or omission of Buyer or Seller, loss, impairment, or delay in disbursement of funds in the course of collection or while on deposit resulting from failure, suspension or insolvency of the depository institution, or the assumption of management, control or operation thereof by the Federal Deposit Insurance Corporation or other governmental entity. The taxpayer identification number to be shown on the accounts into which the Deposit is deposited by the Escrow Agent shall be that of the Buyer, and Buyer shall promptly furnish such number to the Escrow Agent at the time of delivery of the Deposit to the Escrow Agent by execution and delivery to the Escrow Agent of a Form W-9 certifying to the federal taxpayer identification number of the Buyer.

17. CONDITIONS PRECEDENT. Buyer's obligation to close the transaction contemplated in this Agreement shall be and is expressly conditioned upon the occurrence or satisfaction of the following events, conditions and requirements:

(a) Seller will have performed, satisfied and complied with all covenants, agreements and conditions to be performed or complied with by Seller at or before the Closing and will deliver all agreements and other instruments required or contemplated by this Agreement;

(b) All of Seller's representations set forth in subparagraph 13(a) above are true as of the Closing and none of Seller's warranties set forth in subparagraph 13(a) above have been breached as of the Closing; and
(c) Seller's assignment to Buyer, via a form of assignment document reasonable acceptable to Buyer, of that certain Sovereignty Submerged Lands Lease between Seller, as lessee, and the Board of Trustees of the Internal Improvement Trust Fund ("BOTIITF"), as lessor, bearing a BOTIITF file number of 382374562 and dated January 3, 2012 (the "Dock Lease"), as well as sufficient written evidence of the BOTIITF's prior consent (in accordance with the terms of the Lease) to such assignment of the Dock Lease to Buyer; and

(d) The execution and delivery by all existing tenants under the Leases of written estoppel certificates (i) certifying that each Lease is unmodified and in full force and effect (or, if modified, stating the nature of such modification and certifying that the Lease, as so modified, is in full force and effect) and the date to which the rent and other charges are paid in advance, if any, and (ii) acknowledging that there are not, to tenant's knowledge, any uncured defaults on the part of Seller, as landlord thereunder, or specifying such defaults if any are claimed (the "Tenant Estoppels").

(e) Intentionally omitted.

(f) Intentionally omitted.

(g) Seller shall have items of personal property identified by Buyer during the Inspection Period as items to be removed from the Property prior to closing. Seller shall repair any damage to the Property caused by such removal at Seller's expense to the reasonable satisfaction of Buyer.

If any condition precedent set forth in this paragraph 17 does not occur or is not satisfied or waived by the date of Closing hereunder, then Buyer may, in its sole discretion, terminate this Agreement by delivering written notice thereof to Seller and Escrow Agent and Escrow Agent shall, within five (5) business days after receipt of said written notice from Buyer, deliver to Buyer the Deposit, whereupon all parties shall be released from further liability hereunder except with respect to the provisions of this Agreement which expressly survive such termination.

18. MISCELLANEOUS.

(a) Notices. Any notices or other communications which may be required or desired to be given under the terms of this Agreement shall be in writing and shall be deemed to have been duly delivered and deemed to have been received (a) upon personal delivery, (b) one (1) business day after deposit with a nationally recognized overnight delivery service, (c) if mailed, upon the first to occur of actual receipt or three (3) business days after being placed in the United States mail, postage prepaid, registered or certified mail, with return receipt requested, or (d) upon receipt of electronic confirmation of receipt in the event of delivery by facsimile or electronic mail (provided that a copy of such correspondence is also delivered by one of the methods described in (a) – (c) above within one (1) day following delivery of such facsimile or electronic mail). The addresses to which notices shall be sent are set forth below.
IF TO BUYER:

The University of Florida Board of Trustees
Attn.: Lee Nelson
300 SW 13th Street
204 Tigert Hall
PO Box 113100
Gainesville, Florida 32611-3100
Fax: 352.392.6278; e-mail: lee.nelson@ufl.edu

with copy to:

University of Florida – Office of the General Counsel
Attn.: Colt H. Little, Esq.
123 Tigert Hall
PO Box 113125
Gainesville, FL 32611
Fax: 352.392.4387; e-mail: coltl@ufl.edu

IF TO SELLER:

The Gulf Side Motel, L.L.C.
Attn.: Angela Stathopoulos, Esq.
39040 US Highway 19 North
Tarpon Springs, Florida 34689
Fax: 727.938.8776; e-mail: astathopoulos31@verizon.net

IF TO ESCROW AGENT:

Dean, Mead, Egerton, Bloodworth,
Capouano & Bozarth, P.A.
Attention: Jonathan D. Wallace, Esq.
800 North Magnolia Avenue, Suite 1500
Orlando, Florida 32803
Tel.: 407.428.5162
Fax: 407.423.1831; e-mail: jwallace@deanmead.com

Either party may change the address to which notices are sent to such party by written notice to the other party, effective only upon actual receipt.

(b) Modification and Waiver. This Agreement may not be changed, amended or modified in any respect whatsoever except in writing signed by both parties, nor may any covenant, agreement, condition, requirement, provision, warranty or obligation contained herein be waived, except in writing signed by the party or parties to be charged with such waiver.
(c) **Attorneys' Fees.** Should any litigation arise between, among or involving any of the parties concerning or arising out of this Agreement, including, but not limited to, actions for damages, specific performance, declaratory, injunctive or other relief, and whether at law or in equity, and including appellate and bankruptcy proceedings as well as at the trial level, the substantially prevailing party in any such litigation or proceeding shall be entitled to recover reasonable attorneys' fees and costs.

(d) **Venue.** The venue of any state court litigation arising out of this Agreement shall be in Levy County, Florida. Venue in any federal court litigation arising out of this Agreement shall be in the Federal District Court for the Northern District of Florida (Gainesville Division).

(e) **Time.** Time is of the essence of this Agreement. Any reference herein to time periods of less than six (6) days shall exclude Saturdays, Sundays and legal holidays, and any time period ending on a Saturday, Sunday or legal holiday shall extend to 5:00 p.m. on the next full business day. As used herein, the term "business day" means and refers to a day which is not a Saturday, Sunday or legal holiday in Levy County, Florida. The term "legal holiday" means and refers to a day other than a Saturday or Sunday on which (i) national banks are permitted not to open for banking business and (ii) the Levy County Courthouse is not open for the transaction of public business.

(f) **Governing Law.** This Agreement and the interpretation and enforcement thereof shall be governed by and construed in accordance with the laws of the State of Florida.

(g) **Exhibits.** The exhibits attached hereto and referred to herein are by such attachment and reference made a part of this Agreement for all purposes.

(h) **Paragraph Headings.** The captions, headings, paragraph numbers and paragraph letters appearing in this Agreement are inserted as a convenience only and in no way define, limit, construe, or describe the scope or intent of such sections nor in any way affect the interpretation hereof; they shall be ignored in construing or interpreting any and all provisions of this Agreement.

(i) **Singular and Plural Usages.** Whenever used herein, the singular number includes the plural, the plural the singular, and the use of any gender includes all genders.

(j) **Construction of Agreement.** The fact that one of the parties to this Agreement may be deemed to have drafted or structured any provision of this Agreement shall not be considered in construing or interpreting any particular provision of this Agreement, either in favor of or against such party.

(k) **Counterparts.** This Agreement may be executed in a number of identical counterparts. If so executed, each of such counterparts is to be deemed an original for all purposes and all such counterparts shall, collectively, constitute one agreement, but, in making proof of this Agreement, it shall not be necessary to produce or account for more of such counterparts than are required to show that each party hereto executed at least one such counterpart.

(l) **Entire Agreement.** This Agreement (and all exhibits and addenda hereto) constitutes the entire understanding and agreement between the parties hereto with respect to the subject matter hereof and supersedes any and all prior or contemporaneous agreements, whether written or oral, with regard to the sale of the Property. No covenants, agreements, terms, provisions, undertakings,
statements, representations or warranties, whether written or oral, made or executed by any party hereto or any employee or agent thereof, with regard to the purchase, sale or encumbrance of the Property, or any part thereof, shall be binding upon any party hereto unless specifically set forth in this Agreement or in subsequent amendments executed by Seller and Buyer.

(m) **Survival.** The provisions of paragraphs 5, 7, 8, 10, 11, 12, 13, 14, 15, 16, 17, and 18 shall survive Closing; provided, however, that the provisions of subparagraph 13(b) shall survive only for a period of twelve (12) months following Closing. The provisions of paragraphs 3, 5, 12, 15, 16 and 18 shall survive the termination of this Agreement.

(n) **Severability.** This Agreement is intended to be performed in accordance with, and only to the extent permitted by, all applicable laws, ordinances, rules and regulations. If any provision of this Agreement, or the application thereof, to any person or circumstance shall for any reason and to any extent be invalid or unenforceable, the remainder of this Agreement and the application of such provision to other persons or circumstances shall not be affected thereby, but rather shall be enforced to the maximum extent possible.

(o) **Non-Recordation.** The parties hereto agree that neither this Agreement nor any notice or memorandum thereof shall be recorded in any public records. Violation of this provision shall constitute a default hereunder by the party violating this provision.

(p) **No Partnership or Joint Venture.** The relationship of Buyer and Seller hereunder is that of buyer and seller only, and none of the provisions of this Agreement are intended to create, nor shall they be deemed to create, a partnership, joint venture, agency or any other type, kind or character of relationship other than that of seller and buyer of the Property.

(q) **Taxpayer Identification Numbers.** The parties to this Agreement acknowledge that the Internal Revenue Service may require specific financial disclosure for this transaction together with documented social security account numbers, employer identification numbers, or other taxpayer identification numbers with respect to all parties. Each party, for itself and not for any other party, hereby certifies that the taxpayer identification number specified below is such party’s correct taxpayer identification number:

The Gulf Side Motel, L.L.C. 20-1939065

The University of Florida 59-6002052

(r) **Successors and Assigns.** The covenants herein contained shall bind, and the benefits and advantages hereof shall inure to, the respective successors and assigns of the parties hereto and the terms “Seller” and “Buyer” shall include the parties to this Agreement and their respective assigns and successors-in-interest and/or title. Buyer may assign Buyer’s rights hereunder. Written notice of any such assignment by Buyer shall be provided to Seller within five (5) days following the effective date thereof. Any such assignment shall be by written instrument executed by Buyer and such assignee and in which said assignee assumes and agrees to perform all of the obligations of Buyer hereunder.
(s) **Facsimile Execution.** A facsimile, telecopy or other reproduction of this Agreement may be executed by the parties (in counterparts or otherwise) and shall be considered valid, binding and effective for all purposes.

(t) **Radon Gas.** A Florida Statute requires the following notice be given: "Radon Gas: Radon is a naturally occurring radioactive gas that, when it has accumulated in a building in sufficient quantities, may present health risks to persons who are exposed to it over time. Levels of radon that exceed Federal and State guidelines have been found in buildings in Florida. Additional information regarding radon and radon testing may be obtained from your County Public Health Unit".

(u) **Effective Date.** The "Effective Date" of this Agreement, as used herein, shall be that date upon which Buyer exercises its option to purchase the Property under the Option Agreement and in accordance with the terms thereof.

[Signature page to follow.]
IN WITNESS WHEREOF, the parties hereto have executed and delivered this instrument on the date indicated below.

Signed, sealed and delivered in the presence of the following two witnesses: Executed by SELLER on the ____ day of ________________, 2015

THE GULF SIDE MOTEL, L.L.C.,
a Florida limited liability company

By: ___________________________
   Angela Stathopoulos
   Managing Member

Print Name: ____________________

X ____________________________

Print Name: ____________________

Signed, sealed and delivered in the presence of the following two witnesses: Executed by BUYER on the ____ day of ________________, 2015

THE UNIVERSITY OF FLORIDA BOARD OF TRUSTEES,
a public body corporate and politic

By: ___________________________
   Dr. Charles E. Lane
   Sr. Vice President and
   Chief Operating Officer

Print Name: ____________________

X ____________________________

Print Name: ____________________
JOINDER BY ESCROW AGENT

The Escrow Agent joins in the execution of this Agreement to signify its agreement to hold, invest and disburse the Deposit, together with any interest earned on the Deposit, all in accordance with the terms of this Agreement.

Signed, sealed and delivered in the presence of the following two witnesses:

X

Print Name:

Executed by ESCROW AGENT on the ___ day of ________________, 2015

DEAN, MEAD, EGERTON, BLOODWORTH, CAPOUANO & BOZARTH, P.A.

X

By: ________________________________

Print: ________________________________

Title: ________________________________

X

Print Name: ________________________________

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### SCHEDULE OF EXHIBITS

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EXHIBIT “A”

LEGAL DESCRIPTION OF THE LAND

552 1st St., Cedar Key, FL, tax parcel number 0044600000

More particularly described as:

All that tract lying south of Block 3 and the end of "D" Street in the City of Cedar Key, Florida according to the plat thereof recorded in Plat Book 1, Page 3, of the public records of Levy County, Florida and being in Section 32, Township 15 South, Range 13 East, Levy County, Florida, more particularly described as follows: Beginning at the Southwest corner of the intersection of Front or First Street and "D" Street in Cedar Key, Florida, according to the plat thereof recorded in Plat Book 1, Page 3, public records of Levy County, Florida, and running thence Easterly along the south line of First or Front Street a distance of 100 feet; thence South 26°03' East, along the westerly boundary of ISLAND PLACE AT CEDAR KEY, A CONDOMINIUM, according to the Declaration thereof recorded in Official Records Book 192, Page 322, et seq., of the public records of Levy County, Florida, said line also being parallel to the West line of said "D" Street, extended southerly, to the North line of the main channel; thence Westerly along the North line of said main channel to a point intersecting the West line of "D" Street, if "D" Street were extended to the main channel; thence in a Northerly direction along the West line of "D" Street, if "D" Street were extended Southerly to the main channel, to the Point of Beginning. Subject to restrictions, reservations and easements of record, if any.
EXHIBIT “B”

EXISTING DATA

- Existing boundary, topographical, or soil surveys of the Property
- Prior title insurance policies relating to the Property
- Any environmental surveys, studies, or reports pertaining to the Property
- Any blueprints, construction plans, specifications, or as-built surveys relating to existing or proposed improvements on the Property
- Copies of any permits, licenses, or agreements relating to, or impacting the status or use of, the Property
- Copies of any and all documentation, including permits, leases, and/or agreements, relating to any existing or proposed dock or other littoral improvements adjacent to the Property
- Any other documentation, in any format and of any nature, in the possession of the Seller which would provide additional material information regarding the status, condition, or existing or use of the Property
EXHIBIT “C”

LEASES

There are no lease agreements affecting any portion of the Property.

SELLER’S INITIALS: ______
EXHIBIT “C”

Prepared by / return to:

Colt H. Little, Esq.
University of Florida
Office of the General Counsel
PO Box 113125
Gainesville, FL 32611
Tel. 352.392.1358

PARCEL I.D. NO.: 0044600000

MEMORANDUM OF OPTION AGREEMENT

THIS MEMORANDUM OF OPTION AGREEMENT is made and entered into as of this _____ day of May, 2015, by and between THE GULF SIDE MOTEL, LLC, a Florida limited liability company (the “Optionor”), whose address is Attn.: Angela Stathopoulos, 39040 US Highway 19 North, Tarpon Springs, Florida 34689, and THE UNIVERSITY OF FLORIDA BOARD OF TRUSTEES, a public body corporate and politic (“Optionee”), whose address is Attn.: Lee Nelson, 300 SW 13th Street, 204 Tigert Hall, PO Box 113100, Gainesville, Florida 32611-3100.

A. Optionor and Optionee have entered into that certain Option Agreement dated as of the _____ day of May, 2015 (the “Option Agreement”), granting to Optionee the option to purchase certain real property situated in Levy County, Florida, and being more particularly described on Exhibit “A”, attached hereto and made a part hereof (the “Property”).

B. The Option Agreement provides that a memorandum providing constructive notice of the existence of the Option Agreement shall be recorded in the Public Records of Levy County, Florida, and the parties desire to execute, acknowledge, deliver, enter into and record this Memorandum of Option Agreement for that purpose.

AGREEMENT:

NOW, THEREFORE, for the purpose of providing constructive notice of the existence of the Option Agreement and the Option in favor of the Optionee provided for therein, for ONE DOLLAR ($1.00) and for other good and valuable consideration, the receipt and sufficiency of which consideration are hereby acknowledged, the parties do hereby agree as follows:

1. The Recitals set forth hereinabove are true and correct in all respects and are incorporated herein as fully as if set forth herein verbatim.
2. Optionor and Optionee hereby provide notice of the existence of the Option Agreement which, by this reference, is incorporated herein and made a part hereof, and that Optionee owns and holds an option to purchase the Property, at the price, on the terms, and under the conditions specified in the Option Agreement.

3. This Memorandum of Option Agreement shall not in any way expand, limit, modify or otherwise affect the terms of the Option Agreement. The terms of the Option Agreement, as set forth therein, shall control in all respects.

IN WITNESS WHEREOF, Optionor and Optionee have executed, acknowledged and delivered this Memorandum of Option Agreement and have intended the same to be and become effective as of the day and year first above written.

Signed, sealed and delivered in the presence of the following two witnesses:

OPTIONOR:

THE GULF SIDE MOTEL, L.L.C.,
a Florida limited liability company

X
Print Name: ____________________________

By: ____________________________
Angela Stathopoulos
Managing Member

X
Print Name: ____________________________

STATE OF VIRGINIA
COUNTY OF FAIRFAX

The foregoing instrument was acknowledged before me this _____ day of May, 2015, by ANGELA STATHOPOULOS, as the Managing Member of The Gulf Side Motel, L.L.C., a Florida limited liability company, for and on behalf of said company. Said person did not take an oath and (check one) □ are personally known to me, □ produced a driver’s license (issued by a state of the United States within the last five (5) years) as identification, or □ produced other identification, to wit: ____________________________.

Print Name: ____________________________
Notary Public – State of Virginia
Commission No.: ____________________________
My Commission Expires: ____________________________
Signed, sealed and delivered in the presence of the following two witnesses: 

OPTIONEE:

THE UNIVERSITY OF FLORIDA
BOARD OF TRUSTEES,
a public body corporate and politic

X ______________________________________
Print Name: ______________________________

By: ______________________________
Dr. Charles E. Lane
Sr. Vice President and
Chief Operating Officer

X ______________________________________
Print Name: ______________________________

STATE OF FLORIDA
COUNTY OF ALACHUA

The foregoing instrument was acknowledged before me this ____ day of May, 2015, by ________________________, as ______________________ of the University of Florida, on behalf of the University of Florida Board of Trustees. Said person did not take an oath and (check one) □ is personally known to me, □ produced a driver’s license (issued by a state of the United States within the last five (5) years) as identification, or □ produced other identification, to wit: ______________________________.

Print Name: ______________________________
Notary Public – State of Florida
Commission No.: ______________________________
My Commission Expires: ______________________________
EXHIBIT "A"

LEGAL DESCRIPTION OF PROPERTY

552 1st St., Cedar Key, FL, tax parcel number 0044600000

More particularly described as:

All that tract lying south of Block 3 and the end of "D" Street in the City of Cedar Key, Florida, according to the plat thereof recorded in Plat Book 1, Page 3, of the public records of Levy County, Florida, and being in Section 32, Township 15 South, Range 13 East, Levy County, Florida, more particularly described as follows: Beginning at the Southwest corner of the intersection of Front or First Street and "D" Street in Cedar Key, Florida, according to the plat thereof recorded in Plat Book 1, Page 3, public records of Levy County, Florida, and running thence Easterly along the south line of First or Front Street a distance of 100 feet; thence South 26°03' East, along the westerly boundary of ISLAND PLACE AT CEDAR KEY, A CONDOMINIUM, according to the Declaration thereof recorded in Official Records Book 192, Page 322, et seq., of the public records of Levy County, Florida, said line also being parallel to the West line of said "D" Street, extended southerly, to the North line of the main channel; thence Westerly along the North line of said main channel to a point intersecting the West line of "D" Street, if "D" Street were extended to the main channel; thence in a Northerly direction along the West line of "D" Street, if "D" Street were extended Southerly to the main channel, to the Point of Beginning. Subject to restrictions, reservations and easements of record, if any.
WELCOME

- Purpose of Public Hearing
- Public Comment Process
- Please Sign In
• Advertisement

• Documents
  ▪ Data and Analysis Report
  ▪ Evaluation and Appraisal Report
  ▪ Plan Elements (Goal, Objectives, Policies and Maps)

• UF Planning, Design and Construction Division
  ▪ 232 Stadium, 245 Gale Lemerand Drive (between Gates 3 & 4, Ben Hill Griffin Stadium)

• Online at www.masterplan.ufl.edu
Oct. 27, 2014 – Public Information Session
Dec. 4-5 2014 – UFBOT Approval
Dec. 16, 2014 – Public Hearing for Transmittal
Mar. 24, 2015 – End of 90-day agency review period
Apr. 20, 2015 – CMP Steering Committee
May Committees (LVLC, PTAC, PHBSC, LUFPC)

June 4, 2015 – UFBOT Plan Adoption and Authorization to Execute the Campus Development Agreement
  - Within 45 days – notice of adoption to “affected persons who submitted comments”
  - 30 days from receipt of notice – “affected persons” can challenge plan’s compliance

Campus Development Agreement
  - 2 public hearings each for City and County for adoption
Dec. 31, 2015 – current CDA expires
## FUTURE LAND USE CHANGES

<table>
<thead>
<tr>
<th>Future Land Use</th>
<th>2025 Acres</th>
<th>2014 Acres</th>
<th>Change 2014-2025</th>
</tr>
</thead>
<tbody>
<tr>
<td>Academic/Research</td>
<td>270.1</td>
<td>273.7</td>
<td>-3.6</td>
</tr>
<tr>
<td>Academic/Research - Outdoor</td>
<td>319.0</td>
<td>325.2</td>
<td>-6.2</td>
</tr>
<tr>
<td>Active Recreation</td>
<td>78.3</td>
<td>76.7</td>
<td>1.5</td>
</tr>
<tr>
<td>Active Recreation - Outdoor</td>
<td>175.3</td>
<td>193.1</td>
<td>-17.8</td>
</tr>
<tr>
<td>Green Space Buffer</td>
<td>24.6</td>
<td>22.6</td>
<td>2.0</td>
</tr>
<tr>
<td>Conservation</td>
<td>448.0</td>
<td>447.3</td>
<td>0.7</td>
</tr>
<tr>
<td>Cultural</td>
<td>19.5</td>
<td>19.5</td>
<td>0.0</td>
</tr>
<tr>
<td>Housing</td>
<td>156.5</td>
<td>157.4</td>
<td>-0.9</td>
</tr>
<tr>
<td>Parking</td>
<td>101.8</td>
<td>91.3</td>
<td>10.5</td>
</tr>
<tr>
<td>Road</td>
<td>83.6</td>
<td>83.7</td>
<td>-0.1</td>
</tr>
<tr>
<td>Support/Clinical</td>
<td>187.2</td>
<td>176.8</td>
<td>10.5</td>
</tr>
<tr>
<td>Urban Park</td>
<td>64.3</td>
<td>65.2</td>
<td>-0.9</td>
</tr>
<tr>
<td>Utility</td>
<td>27.0</td>
<td>23.4</td>
<td>3.6</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>1955.2</strong></td>
<td><strong>1955.7</strong></td>
<td><strong>-0.6</strong></td>
</tr>
</tbody>
</table>
## 10-YEAR CAPITAL PROJECTS LIST
**(JULY 1, 2015 – JUNE 30, 2025)**

<table>
<thead>
<tr>
<th>UF Main Campus Space Type</th>
<th>Planned Net New GSF 2015 - 2025</th>
</tr>
</thead>
<tbody>
<tr>
<td>Academic/ Academic-Outdoor</td>
<td>1,227,353</td>
</tr>
<tr>
<td>Active Recreation/ Active Recreation-Outdoor</td>
<td>295,986</td>
</tr>
<tr>
<td>Support / Clinical and Cultural</td>
<td>712,519</td>
</tr>
<tr>
<td>Housing *</td>
<td>128,673</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>2,364,531</strong></td>
</tr>
</tbody>
</table>

*Housing GSF does not include student residential facilities constructed outside the Campus Master Plan boundary*
GOALS, OBJECTIVES, POLICIES AND INFRASTRUCTURE PROJECTS

- Urban Design
- **Future Land Use**
- Academic Facilities
- Support/Clinical/Cultural Facilities
- Housing
- Recreation and Open Space
- Conservation
- **Transportation** (Roads, Bicycles, Pedestrians, Transit, Parking)
- **General Infrastructure** (Stormwater, Potable, Sanitary, Solid Waste)
- Utilities (Steam, Chilled Water, Electric, Other Fuels, Telcom)
- Public Safety
- Facilities Maintenance
- **Capital Improvements**
- Intergovernmental Coordination
- Implementation
AGENCY AND PUBLIC REVIEW
COMMENTS/RESPONSES
Public Hearing #1
- Comments from 3 citizens

Public Agency Reviews
- Sent to 10 state, local and regional agencies
- Comments from 3 agencies required modification to plan documents

Public Reviews
- Comment from 1 faculty member
MODIFICATIONS

- **CIP 10-Yr Projects List**
  - Basketball Practice Facility Addition (1,600 GSF new)
  - Football Practice Facility Support Building (Net Loss 1,200 GSF)
  - Pi Beta Phi Sorority Addition – W. Fraternity Drive (1,337 GSF new)

- **Scrivener Errors**
Newell Hall Renovation and Annex Replacement
- Correct FLU to Support/Clinical, 0.7 acres (Map and Tables)
- Project listed in CIP Element as Support
- Project description consistent
IMPACTS TO PUBLIC FACILITIES AND SERVICES
Main Campus – approximately 2m GSF remain authorized

Satellite Properties - balance remains of GSF authorized at all sites except Dairy Research Unit

Parking - 1,715 net new parking spaces remain authorized
- Expires December 31, 2015
- CDA 2006 provided $21.1m impact mitigation
- CDA 2004 provided $3.5m continuing funds for RTS
- CDA 1998 provided $10.2m for roads, transit & bike/ped
- As of 2011, Concurrency Trust Fund no longer exists for payments on CDAs
- Carries forward already authorized GSF and parking.
- Increases GSF at some Satellite Properties:
  - Primarily East Campus & Libraries Remote Services
- No additional impacts that are not already mitigated.
- No additional mitigation funds required.
- Some 2006 CDA funds remain unspent with City/County.
Open Public Comment

- Comments will be formally recorded
- Please sign in
- Please complete a speaker card
- Please use microphone for comments

www.masterplan.ufl.edu
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<tr>
<th>Element &amp; Policy</th>
<th>Comment</th>
<th>Response</th>
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<tbody>
<tr>
<td><strong>Entire Document</strong></td>
<td>It is our opinion that historic resource concerns are adequately addressed in the University of Florida Draft Campus Master Plan. Thank you for the opportunity to review this document.</td>
<td>No response required.</td>
</tr>
<tr>
<td><strong>FLORIDA DEPARTMENT OF TRANSPORTATION</strong>&lt;br&gt;(RECEIVED 2/12/15 VIA WRITTEN LETTER ATTACHED IN EMAIL CORRESPONDENCE)</td>
<td>No modification to Data &amp; Analysis Report. This comment draw an incorrect conclusion as to the rationale for these Future Land Use changes. The proposed change in Parking Future Land Use is primarily due to the university’s decision to retain some existing surface parking lots that had previously been put in other Future Land categories in anticipation of building construction. The change in Active Recreation-Outdoor Future Land Use is attributable primarily to plans to construct enclosed recreation facilities on these properties rather than retain outdoor recreation fields. The Future Land Use designation change locations and details are depicted in the map on page 1-26 of the Urban Design and Future Land Use Data &amp; Analysis Report.</td>
<td></td>
</tr>
<tr>
<td>Urban Design and Future Land Use&lt;br&gt;Data &amp; Analysis</td>
<td>Table 1 (of the reviewer’s letter) shows the land use acreage in 2014 and 2025. Active Recreation-Outdoor is expected to decrease by 10 percent while Parking is expected to increase by the nearly same amount.</td>
<td>No modification to Data &amp; Analysis Report. This comment draw an incorrect conclusion as to the rationale for these Future Land Use changes. The proposed change in Parking Future Land Use is primarily due to the university’s decision to retain some existing surface parking lots that had previously been put in other Future Land categories in anticipation of building construction. The change in Active Recreation-Outdoor Future Land Use is attributable primarily to plans to construct enclosed recreation facilities on these properties rather than retain outdoor recreation fields. The Future Land Use designation change locations and details are depicted in the map on page 1-26 of the Urban Design and Future Land Use Data &amp; Analysis Report.</td>
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<tr>
<td>Quoted text: “Since the 1995 inventory, two Alachua County satellite properties in the City of Gainesville were added to the campus Master Plan jurisdiction and two significant properties were added to the University main campus. The two properties added to the main campus were parcel 16252-000-000 (20.55 acres) on the north rim of Bivens Arm Lake and parcel 06698-000-000 (13.42 acres) west of SW 34th Street.” It is unclear if these parcels were included in the main campus’s 1,955.72-acre total.</td>
<td>Data &amp; Analysis Report modified. The acreages on page 1-27 of the Urban Design and Future Land Use Data &amp; Analysis Report include the 2015 land additions at East Campus and Wall Farm. Text will be added to clarify.</td>
<td>No modification to Data &amp; Analysis Report. This comment draw an incorrect conclusion as to the rationale for these Future Land Use changes. The proposed change in Parking Future Land Use is primarily due to the university’s decision to retain some existing surface parking lots that had previously been put in other Future Land categories in anticipation of building construction. The change in Active Recreation-Outdoor Future Land Use is attributable primarily to plans to construct enclosed recreation facilities on these properties rather than retain outdoor recreation fields. The Future Land Use designation change locations and details are depicted in the map on page 1-26 of the Urban Design and Future Land Use Data &amp; Analysis Report.</td>
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<td>Quoted text: “The satellite properties added within the City of Gainesville include the East Campus and the Libraries Remote Storage Facility that were amended into the campus Master Plan jurisdiction in 2004. The following properties</td>
<td>No modification to Data &amp; Analysis Report. This comment draw an incorrect conclusion as to the rationale for these Future Land Use changes. The proposed change in Parking Future Land Use is primarily due to the university’s decision to retain some existing surface parking lots that had previously been put in other Future Land categories in anticipation of building construction. The change in Active Recreation-Outdoor Future Land Use is attributable primarily to plans to construct enclosed recreation facilities on these properties rather than retain outdoor recreation fields. The Future Land Use designation change locations and details are depicted in the map on page 1-26 of the Urban Design and Future Land Use Data &amp; Analysis Report.</td>
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<tr>
<td><strong>Transportation Data &amp; Analysis</strong></td>
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<tr>
<td>Annual Average Daily Traffic, Campus Perimeter Roads, 2000-2013</td>
<td>The Department verified the counts on the campus perimeter roads, all of which are state roads. There were no counts reported for Archer Road (State Road 24) between SW 34th Street (State Road 121) to SW 16th Avenue (State Road 226).</td>
<td><strong>Data &amp; Analysis Report modified.</strong> Vehicle counts will be added for SR24 from SR121 to SR226 on page 8-4 of the Transportation Data &amp; Analysis Report as requested.</td>
</tr>
<tr>
<td>General</td>
<td>Moreover, it appears confusing that transit ridership has been decreasing according to the Master Plan, but it is listed as a reason for decreasing traffic counts.</td>
<td><strong>Data &amp; Analysis Report modified.</strong> Total annual transit ridership and ridership on City Routes providing access to campus have steadily increased as depicted on page 8-17 of the D&amp;A Report, and it is reasonable to assume some causality with this data and the overall lack of growth in automobile traffic near campus. Important to this understanding is the fact that UF provides significant financial support for both Campus and City Routes (as presented on page 8-16, D&amp;A Report). Campus Routes circulate primarily on university-maintained roads and only provide minimal service for “commuter” type trips from outside of campus. Therefore, any decline in ridership on Campus Routes is primarily an issue of internal campus circulation and does not affect commuter trips on non-campus roads. City Routes, which continue to experience increased ridership, provide primary access to campus from off-campus locations. Figure 8-6 of the Transportation Element depicts the multitude of City and Campus Routes that serve the UF main campus and satellite properties. <strong>Additional RTS data will be added to the D&amp;A Report for Ridership Type (UF Faculty and Student on City Routes).</strong> Text will be added in the D&amp;A Report listing the City Routes that serve UF properties. This information and explanatory text will make clear the high use of RTS City Routes by UF Faculty and Staff.</td>
</tr>
<tr>
<td>General</td>
<td>The question that remains unanswered is why the University provided more parking if the student and employee population use transit, walk to campus destinations, or will</td>
<td><strong>No modification to Data &amp; Analysis Report.</strong> As reported on page 8-21 of the Transportation Data &amp; Analysis Report, UF added only a net gain of 285 new parking spaces during</td>
</tr>
</tbody>
</table>
utilize more off campus resources. Unless the parking spaces are these potentially sited as park-n-ride locations.

2004-2013. That is a very modest gain and somewhat attributable to improved field data verification of existing spaces. Also noteworthy on Page 8-24, UF will experience a net loss of approximately 122 spaces in the 2014-2015 year despite new parking that was constructed during this period at the Park & Ride lot west of SW 34th Street. UF parking is a complex issue balancing the needs of not only UF employees and students, but also museum visitors (e.g., Harn Museum of Art and Florida Museum of Natural History) and patients at the medical facilities included in the campus master plan (e.g., UF Shands Teaching Hospital, Medical Plaza/Davis Cancer Pavilion, Orthopaedics and Sports Medicine Institute, Florida Surgery Center, College of Dentistry clinics). The trend over the past decade has seen a shift in parking location from the campus core to the periphery as depicted in the map on page 8-25 with very little increase in total parking inventory.

The pie chart shows the amount of crashes by mode within the University. While the list is exhaustive, please note it does not include pedestrians, which are supposed to be a prominent mode in the University’s transportation system.

The Master Plan uses national and state published manuals and handbooks that are outdated. For example, the Highway Capacity Manual 2010 (HCM 2010) replaced HCM 2000 and 2013 Quality/Level of Service Handbook replaced the 2002 version. The most current versions of these manuals and handbooks should be used because methodologies change over time. The same is true for the LOSPLAN software.

Master Plan shows the Regional Transit System’s annual ridership from 1998 to 2013. Ridership had grown from 1998 to 2003, but has been decreasing every year since 2004. The reason for this reduction is the corresponding decline in on-campus enrollment and employment. Comment: One of the reasons given for the decreasing traffic counts was the high student use of transit ridership. If transit ridership has also been decreasing, then additional clarification is needed for the reason in decreasing traffic.

The methodology description will be updated to reference the newer standards which the report utilized.

No modification to Data & Analysis Report. Much of the explanation for these trends is provided under Annual Average Daily Traffic, #2 above. The university funds both City and Campus Routes that are heavily utilized by university employees and students. Ridership on City Routes that provide access to campus and Total Ridership have continuously increased as depicted on page 8-17 of the Data & Analysis Report. While declining employment and enrollment were cited as possibly contributing to declines in Campus Route ridership, a more likely factor was a decrease in

<table>
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<td>utilizes more off campus</td>
<td>Unless the parking spaces are these potentially sited as park-n-ride locations.</td>
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</tr>
<tr>
<td>Crashes by Mode, 2009-2013</td>
<td>The pie chart shows the amount of crashes by mode within the University. While the list is exhaustive, please note it does not include pedestrians, which are supposed to be a prominent mode in the University’s transportation system.</td>
<td>Data &amp; Analysis Report modified. The pie chart will be corrected.</td>
</tr>
<tr>
<td>Roadway Level of Service</td>
<td>The Master Plan uses national and state published manuals and handbooks that are outdated. For example, the Highway Capacity Manual 2010 (HCM 2010) replaced HCM 2000 and 2013 Quality/Level of Service Handbook replaced the 2002 version. The most current versions of these manuals and handbooks should be used because methodologies change over time. The same is true for the LOSPLAN software.</td>
<td>No modification to Data &amp; Analysis Report. The reported level of service (LOS) analysis is taken directly from the Multimodal Transportation Level of Service Report, September 30, 2013 published by the Metropolitan Transportation Planning Organization for the Gainesville Urbanized Area. The methodology description will be updated to reference the newer standards which the report utilized.</td>
</tr>
<tr>
<td>Transit Ridership Trends</td>
<td>Master Plan shows the Regional Transit System’s annual ridership from 1998 to 2013. Ridership had grown from 1998 to 2003, but has been decreasing every year since 2004. The reason for this reduction is the corresponding decline in on-campus enrollment and employment. Comment: One of the reasons given for the decreasing traffic counts was the high student use of transit ridership. If transit ridership has also been decreasing, then additional clarification is needed for the reason in decreasing traffic.</td>
<td>No modification to Data &amp; Analysis Report. Much of the explanation for these trends is provided under Annual Average Daily Traffic, #2 above. The university funds both City and Campus Routes that are heavily utilized by university employees and students. Ridership on City Routes that provide access to campus and Total Ridership have continuously increased as depicted on page 8-17 of the Data &amp; Analysis Report. While declining employment and enrollment were cited as possibly contributing to declines in Campus Route ridership, a more likely factor was a decrease in</td>
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<td>Response</td>
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<td>-------------------------------</td>
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<td>---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Parking Facilities and Programs</td>
<td>The Master Plan shows the 2015-2025 projected total on-campus population is 72,279 and the decal-only parking supply is 21,818. It is unclear why the 2025 acres for parking (101.80 acres) is more than 10 percent from the 2014 acres (91.29 acres) when 21,818 is less than the 2014-2015 decal-only parking supply of 22,136. The Master Plan does not state if the increase in parking is to remove and replace inadequate parking.</td>
<td>No modification to Data &amp; Analysis Report. The subject of this comment is on pages 8-23 through 8-25 of the Transportation Data &amp; Analysis Report. The policy quoted thereon is from the 2005-2015 Campus Master Plan. The updated Policy 2.5.1 in the 2015-2025 Campus Master Plan indicates a maximum of 1,715 parking spaces to be added during this period, which is the balance of previously authorized but yet unbuilt parking spaces in the Campus Development Agreement.</td>
</tr>
<tr>
<td>Transportation Element</td>
<td>The Transportation Element contains several policies that state the University shall cooperate with FDOT, among other agencies, to plan and implement multimodal strategies and projections in the updated 2025 Long Range Transportation Plan on campus and within the context area. We look forward to the University coordination with FDOT when incorporating state roads and intersections that were not included in the future traffic analysis and improvements.</td>
<td>No modification to plan policy. For reasons stated above related to the Campus Development Agreement, the university will not be incorporating new state road and intersection analysis during this update cycle. The analysis conducted for the 2005-2015 CMP correspond to the level of growth that is currently anticipated through 2025. Ongoing coordination with FDOT occurs primarily through the university’s membership in the MTPO process as described in Policy 1.1.3 of the Transportation Element. Currently several on-campus future roads proposed in the CMP are being tested in the MTPO Needs Plan for its Long Range Transportation Plan. The university has also partnered with the FDOT for construction of a major cross-county bicycle facility through the main campus property, which is currently under construction. These collaborations and the strong partnership with the Gainesville Regional Transit System are evidence of the university’s commitment to interagency cooperation for community transportation improvements as documented in the Transportation Evaluation and Appraisal Report.</td>
</tr>
<tr>
<td>General</td>
<td>The <em>University of Florida Campus Master Plan 2015-2025</em> shows the University’s present and future. UF states its high pedestrian and transit use within its main campus, and the Department supports the use of non-automobile modes and choice. However, the statements with regards to enrollment, transit, available parking do not justify increasing the parking land use by 10 percent by 2025. It is unclear if the parking will be renovations to existing parking or new parking. Moreover, state roads have been excluded from analysis and improvements in both the Master Plan and technical transportation reports.</td>
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</table>
| No modification to plan policy. | The primary points raised in the conclusion comment have been addressed in the above responses. The following notes are provided as summary clarification for the key issues raised:  
a. The Campus Development Agreement proposed for 2015-2025 will not increase the authorized parking or building space beyond that already authorized in the 2005-2015 Campus Development Agreement.  
b. The 2005-2015 CDA provided significant funding ($20,325,380) for transportation modifications, including as-yet unspent funds for SR24, SR226 and US441.  
c. The parking plan presented in the 2015-2025 CMP includes some replacement of existing surface parking with structured parking. The amount of land in parking use will be reduced overall from current conditions. Reductions in parking Future Land Use from that presented in the 2005-2015 CMP are the result of decisions to retain some existing parking lots.  
d. The university provides significant annual funding ($12,425,140 in FY13) to the Gainesville Regional Transit System for operation of the primarily on-campus “Campus Routes” and off-campus “City Routes” serving the campus. Employee and students riders (7,557,959) accounted for 70% of RTS total ridership in 2013.  
e. The university maintains on-campus roadways.  
f. Traffic growth on state roads surrounding the university have declined or remained fairly stable over the past thirteen years. |
The campus roadway level of service analysis only analyzed roads maintained by the City of Gainesville. FDOT publishes annually a level of service report for state roads. Table 2 shows the Department’s assessment of state roads according to the Florida State Highway System Level of Service Report 2013.

State facilities were not part of the future traffic analysis or discussion, and improvements were limited to local roads. As presented in Table 2, many of state roads are LOS D, and US 441/W 13th Street from Archer Road to University Avenue is LOS F.

No modification to Data & Analysis Report. The roadways with LOS reported in the Data & Analysis Report are maintained by the University of Florida, not the City of Gainesville. Analysis was not conducted for local and state roadways in the UF Context Area because, for the purposes of updating the Campus Development Agreement (CDA), the university will not be requesting any additional building square footage or parking authorization that was not already analyzed, authorized, and mitigated in the CDA for 2005-2015. This CDA provided $20,325,380 in fair-share payment for transportation impacts. The City of Gainesville and Alachua County continue to hold unspent funds from this CDA, including funding for modifications on SR24, SR226, and US441 that are still in the design, construction and FDOT permitting phases. The 2005-2015 CDA also incorporated additional payments made prior to 2005 including $2,500,000 in fair-share payment toward SR26 and SR26A modifications. The existing CDA can be viewed online at http://www.facilities.ufl.edu/planning/cmp/cda.php. These issues are discussed in the Intergovernmental Data & Analysis Report. Furthermore, the FDOT’s own AADT counts on state roads surrounding the university demonstrate declining or flat traffic growth over the past thirteen years, which would indicate some level of success in university policies and programs that reduce the impact of university development on roadway LOS.

The select zone analysis in Alachua/Gainesville travel demand model used to determine the University’s contribution to the local roads for the future traffic analysis No modification to Data & Analysis Report. The intersection analysis reported on pages 8-12 through 8-14 using select zone analysis for future projections was only
<table>
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<tbody>
<tr>
<td>should be expanded to include state roads. The University</td>
<td>conducted for roadways maintained by the University of</td>
</tr>
<tr>
<td>should work with the Department to determine impacts, find</td>
<td>Florida to determine future operating conditions. Off-campus</td>
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<td>potential improvements or solutions as stated in numerous</td>
<td>intersection analysis was not conducted for the same reason</td>
</tr>
<tr>
<td>policies in the Master Plan.</td>
<td>stated above.</td>
</tr>
<tr>
<td>The needs plan makes the following statement which does</td>
<td>No modification to Data &amp; Analysis Report. Page 6 of</td>
</tr>
<tr>
<td>not support the need to increase parking land use, “The City</td>
<td>Technical Report 2 explains that the FDOT growth rate of</td>
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<td>of Gainesville and the University of Florida expect to</td>
<td>22% was applied to non-campus background trips and that</td>
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<tr>
<td>accommodate future transportation demand by provided a</td>
<td>this estimate is significantly higher than actual growth rates</td>
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<td>robust transit system and increasing the non-motorized mode</td>
<td>in this area. The growth rate of 5.4% was applied to</td>
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<td>share.” Furthermore, the growth rates raise questions. For</td>
<td>university related trips on campus roads and roads leading</td>
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<td>instance, the projected increase in on-campus traffic between</td>
<td>into campus consistent with the Gainesville Urbanized Area</td>
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<td>2007 and 2020 is 5.4 percent, which was applied to existing traffic</td>
<td>2035 Long Range Transportation Plan’s to extrapolate to the</td>
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<td>volumes on-campus and roads leading into or out of campus to</td>
<td>future year 2020. In this way, the background traffic growth</td>
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<td>estimate the 2020 future on-campus traffic volumes. For the</td>
<td>provides a worst-case scenario and actual future traffic</td>
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<td>off-campus 2020 future traffic volumes, the growth rate</td>
<td>volumes may be lower than projected as the report states.</td>
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<td>was 22 percent from 2009 to 2020 using FDOT’s standard growth</td>
<td>The 2035 LRTP model includes a unique UF trip type</td>
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<td>rate of 2 percent per year. The technical report does not state</td>
<td>derived from origin-destination data provided to MTPO staff</td>
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<td>how the traffic was balanced for the Synchro models when some</td>
<td>by the university. Note that this technical report was</td>
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<td>roads would have a 22 percent growth rate versus 5.2 percent. It</td>
<td>produced to examine roads maintained by the university only.</td>
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<td>also does not include any intersection figures with turning</td>
<td>Relevant summaries and conclusions of the report were</td>
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<td>movement volumes only the Synchro output.</td>
<td>included in the Transportation Data &amp; Analysis Report.</td>
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### NORTH CENTRAL FLORIDA REGIONAL PLANNING COUNCIL  
(Received 2/27/15 Via Written Letter)

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<tr>
<th>Transportation</th>
<th>General</th>
<th>No response required.</th>
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<tr>
<td>Regional Plan Transportation Element Policy 5.1.1 states</td>
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<td>that within municipalities where local government</td>
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<td>comprehensive plans contain goals and policies which</td>
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<td>are not subject to a Regional Planning Council impact</td>
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<td>determination to the Regional Road Network.</td>
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<th>Policy 1.3.1</th>
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<td>Of particular note is Transportation Policy 1.3.1, which</td>
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<td>states the University will participate with the City of</td>
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<td>Gainesville, Alachua County the Metropolitan</td>
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<td>Transportation, Planning Organization for the Gainesville</td>
<td>Transportation, Planning Organization for the Gainesville</td>
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<td>Urbanized Area.</td>
<td>Urbanized Area.</td>
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<td>General Infrastructure – Stormwater Sub-Element</td>
<td>the Florida Department of Transportation, Santa Fe College and the Gainesville Regional Transit System to examine the feasibility of park and ride facility development and expand transit service. Therefore, adverse impacts to the Regional Road Network as a result of the University Draft Campus Master Plan Update are adequately mitigated</td>
</tr>
<tr>
<td>General</td>
<td>The University main campus is located within a stream-to-sink recharge area, a Natural Resource of Regional Significance as identified and mapped in the regional plan. Nevertheless, significant adverse impacts are not anticipated to occur to the natural resource as the University Draft Campus Master Plan Update General Infrastructure Element contains adequate policy direction consistent with the regional plan to mitigate adverse impacts to the natural resource.</td>
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<tr>
<td>Intergovernmental Element</td>
<td>No response required.</td>
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<tr>
<td>General</td>
<td>The University Draft Campus Master Plan, as amended, is not anticipated to create significant adverse impacts to adjoin local governments.</td>
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| FLORIDA FISH AND WILDLIFE CONSERVATION COMMISSION (RECEIVED 3/24/15 VIA WRITTEN LETTER) |
| Conservation Element | No modification to plan policy. Introduction updated. |
| Introduction | The opening paragraph of the Conservation Element (pg 7-1) explains that the "Soil and Conservation Service (SCS) Soil Survey of Alachua County" was used to help identify conservation areas within the campus boundaries. The agency name should be changed to Natural Resources Conservation Service (NRCS) to reflect the current name of the agency. |
| Policy 1.3.3 | Policy 1.3.3 of the Master Plan's Conservation Element directs that the University will use FWC's Wildlife Methodology Guidelines from 1988 when considering alterations to lands where listed species are known or likely to occur. FWC's guidelines have been updated since this policy was originally written. It is recommended that the policy be updated by replacing the reference to the outdated |
| Policy modified. |
Policy 1.1.1 of the Conservation Element cites four sources of information for identifying invasive non-native species. These include "the Department of Environmental Protection's 'Prohibited Aquatic Plant List' (Rule 62C-52.011)" and "the Florida Exotic Pest Plant Council's 'Florida's Most Invasive Species List'." These citations should be updated to reflect current information. Responsibility for maintaining the Prohibited Aquatic Plant List has been transferred to the Florida Department of Agriculture and Consumer Services and the relevant rule is now Chapter SB-64.011, Florida Administrative Code (F.A.C.). The Florida Exotic Pest Plant Council’s official list of invasive species is entitled the List of Invasive Plant Species and the most current version of the list is posted at http://www.ffppc.org/listUFLEPPCPPlantList2013-PRINTABLEwithlinkstoCAIPpages.pdf. These corrections should also be applied to the relevant section of the Conservation Element's Data and Analysis report (pg 7-11).

Policy 1.3.1

Conservation Element commits to protecting imperiled species as specified in Chapter 372, F.S., and Chapter 39, F.A.C. These citations should be changed to Chapter 379, F.S., and Chapter 68A, F.A.C., respectively, to reflect amendments made to the Florida Statutes and Florida Administrative Code since the policy was originally written. Although the policy specifies both imperiled plant and animal species will be protected in accordance with state law, the citations above are all specific to the protection of imperiled animal species. The relevant citations for the protection of imperiled plant species are Chapter 581, F.S., and Chapter 5B-40, F.A.C.

Policy modified.

Recreation and Open Space Element

The Master Plan's only reference to the occurrence of bald eagle nests on the campus properties is contained in Policy 1.2.6 of the Recreation and Open Space Element.

Policy modified. Policy 1.2.6 of the Recreation and Open Space Element as updated in this draft plan states: “The Department of Recreational Sports shall coordinate with the
<table>
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<tr>
<th>General - Austin Cary Forest</th>
<th>The Austin Cary Forest unit of the campus is located within secondary range of the Florida black bear. Secondary range provides sufficient food, water, and cover to support bears but lacks the evidence of consistent reproduction that distinguishes primary range. Recent records of bear mortality and nuisance reports within and around the property confirm the occurrence of bears at Austin Cary. Although the Florida black bear was delisted in June 2012, the FWC developed a black bear management plan to provide guidance that would lead to further improvement in the conservation status of the species. While black bears tend to avoid interactions with humans, they are an adaptable species that will often exploit human-provided food sources. Once a bear becomes habituated to humans through such interactions, their natural wariness is reduced and they may become a threat to public safety or private property. There are no modification to plan policy. Policies contained in the Conservation Element under Objective 1.3 provide guidance with regard to all threatened and endangered species and species of special concern.</th>
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<td>which directs that the University will coordinate with appropriate agencies to &quot;monitor the success of the existing eagles nest at Lake Wauberg South&quot;. The Master Plan's Evaluation and Appraisal Report (EAR) notes that the nest at this location (#AL071) was destroyed when the nest tree was blown over by a storm and directs that the policy be rewritten to provide general guidance for the protection of any eagle nests located on campus property. It should be noted that at least two other nests on campus property were active during recent years, but not mentioned in the Master Plan. FWC staff recommends that the eagle nests located on campus property and general guidance for the protection of the nests be addressed in the Conservation Element section of the Master Plan. This section should include an inventory of eagle nests and require all eagle nests located on campus property to be protected in accordance with FWC guidelines contained in the FWC Bald Eagle Management Plan (<a href="http://myfwc.com/media/427567/Eagle">http://myfwc.com/media/427567/Eagle</a> Plan April 2008.pdD.</td>
<td>appropriate federal, state and local governmental agencies as well as related academic departments to monitor the success of the eagles’ nests at Lake Wauburg South when present.” The word “South” will be struck to apply the policy to all of the Lake Wauburg property. Conservation Element, Policy 1.3.2 provides protection of threatened and endangered species and species of special concern prior to any physical changes to the campus. This policy reads: “During the initial planning phase of any physical changes to the campus, the University shall perform an analysis of wildlife and plants in the area to be affected. All plants (Chapter 5B-40, F.A.C.) and animals (Rule Chapter 68A-27 F.A.C.) identified as threatened and endangered species and species of special concern by Federal and State agencies shall be noted. Protection plans for these listed species, if documented on site, shall be formulated that are consistent with those of the appropriate local, state and federal agencies.” The university utilizes the FWC….</td>
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measures that could be taken to reduce the potential for bear-human conflicts at Austin Cary, including:

- Following best management practices during construction, land development, or forestry related activities,
- Requiring clean work sites with wildlife-resistant containers for workers to use for disposal of refuse that could attract bears,
- Requiring frequent trash removal and the use of proper food storage and removal practices on work sites, and
- Conducting regular site inspections and rewarding site managers that keep a bear-smart worksite.
- Proactively deterring potential negative human-bear interactions by providing residents and employees with informational materials regarding bears and promoting successful coexistence with them in potential habitat areas. This information should include deterrent measures, such as:
  - Using bear-resistant garbage containers,
  - Placing garbage on the curb the morning of pick-up,
  - Removing wildlife feeders,
  - Installing electrified fencing around apiaries and other bear attractants,
  - Securing pet food, and
  - Cleaning and securing barbeque grills.
- Landscaping designs should focus on removing thick vegetation close to areas that people use such as parking lots. Fencing can also deter wildlife movement into an area if there are no food sources or other attractants within the fenced area.
- Additional information about Florida black bears can be found on our website at: http://www.myfwc.com/wildlifehabitats/managed/bear/.

General - Santa Fe River Ranch

Oval pigtoe - The occurrence of the oval pigtoe in the Santa Fe River merits special mention based on the University's use of the Santa Fe River Ranch property to conduct research on cattle management adjacent to riverine systems. Siltation and cattle grazing are primary threats to the oval pigtoe. The University may wish to coordinate with the USFWS to ensure that research activities conducted on the

No modification to plan policy. Policies contained in the Conservation Element under Objective 1.3 provide guidance with regard to all threatened and endangered species and species of special concern.
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<tr>
<th>General</th>
<th>We appreciate the opportunity to provide input on the Master Plan. The content of the draft demonstrates a clear commitment by the University to conserve and protect the wildlife resources and habitat values of the campus properties.</th>
<th>No response required.</th>
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<tr>
<td>ALACHUA COUNTY</td>
<td>Staff has reviewed the updated draft UF CMP and found that it is not in conflict with the Alachua County Comprehensive Plan. Thank you for the productive collaboration with Alachua County and the City of Gainesville on this update, including updating the Context Area map and developing the new Intergovernmental Coordination Policy 1.2.2 relating to the Campus Development Agreement (CDA).</td>
<td>No response required.</td>
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<tr>
<td>FLORIDA DEPARTMENT OF ECONOMIC OPPORTUNITY</td>
<td>The Future Land Use Element Table 2-2 shows the land acreages in 2014 and 2025. Active Recreation-Outdoor is expected to decrease by 10 percent while Parking is expected to increase by nearly the same amount. Since the 1995 inventory, two Alachua County satellite properties in the City of Gainesville were added to the Campus Master Plan jurisdiction and two significant properties were added to the University main campus. The two properties added to the main campus included parcel #16252-000-000 (20.55 acres) on the north rim of Bivens Arm Lake and parcel #06698-000-000 (13.42 acres) west of S.W. Street. It is unclear if these parcels were included in the main campus's 1,955.72 acre total. Therefore, Table 2-2 should be revised to show the inclusion of the two identified parcels to the main campus.</td>
<td>No modification to table. All figures in the Future Land Use Element include these properties in the main campus. Additionally, the paragraph surrounding this table in the Data and Analysis Report states: “These properties are contiguous to the remainder of the university main campus. Additional information about these main campus properties follows.” These statements should make it clear that these parcels are considered part of main campus and are included in the total.</td>
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Table 2-2
### Urban Design and Future Land Use Data & Analysis

**Page 1-27**

The satellite properties added within the City of Gainesville include the East Campus and the Libraries Remote Storage Facility that were amended into the Campus Master Plan jurisdiction in 2004. Also, the following properties will be added to the 2015-2025 Campus Master Plan update: the East Campus parcels A (approximately 3.70 acres) and B (2.64 acres) and the Wall Farm/House Teaching Unit (approximately 3.95 acres). It is unclear if these parcels were included in the satellite property's 2,821 acre total. Therefore, the Campus Master Plan update should be amended to reflect a deletion of the three parcels from the satellite property's acreage total to an addition to the main campus's acreage total.

**Data & Analysis Report modified.** Satellite property acreages are presented on page 1-27 of the Urban Design and Future Land Use Data & Analysis Report. The East Campus and Wall Farm/Horse Teaching Unit are Alachua County Satellite Properties not part of the main campus. The site acreage totals presented in the Data & Analysis report include the 2015 land additions at East Campus and Wall Farm. **Text will be added to clarify.** Total acreage of all the Alachua County Satellite Properties included in the campus master plan is 6,176 acres, not 2,821 acres.

### City of Gainesville

(No Response Received)


### St. Johns River Water Management District

(No Response Received)

Certified Mail Receipt dated 12-30-2014.

### Suwannee River Water Management District

(No Response Received)

Certified Mail Receipt not returned. Status inquiry email correspondence of 03-20-15 confirmed receipt.

### Florida Department of Environmental Protection

(No Response Received)

Certified Mail Receipt confirmed delivery, no date.
| Transportation Data & Analysis Report and Element | I have some comments concerning the master plan documents available on the web. I'm a faculty member who works long hours in McGuire Pavilion and must often must stay on campus as long as 10pm. I purchase an orange parking pass every semester which I used to think was going to be a convenience. That lot is now always filled and I understand it will be razed for a new building. The parking garage at Museum and Newell is also no longer attainable unless I show up four hours earlier than needed. I now have to park in the upper levels of the O-dome garage, a half a mile from my office, longer if I go directly to my classroom. I was very surprised from your documentation that 15 minutes of walking was considered an appropriate distance for employees. I find that estimate excessive and unfair, especially since parking must be purchased for any workers who live far from campus. There are environmental concerns as well. If you look for parking, you can burn twenty minutes of gasoline in morning traffic. Multiply that number by 40 or so cars scrambling and hunting for parking each morning and you certainly affect the carbon footprint of this campus. Unless I'm missing something, I also see no concrete plans to build any parking structure to alleviate this problem. As new buildings are created, there seems to be no plan to address the overflow. I noticed plans are being studied to privatize parking, an outcome I can't imagine would benefit UF employees. There is an impression, common among my colleagues, that UF either doesn't want to address the problem or plans to push faculty to the edges of the campus and hopes to do so gradually to minimize massive objections. We just want to do our jobs without the ongoing stress of getting to them. |
| No modification to plan documents. | • I believe the orange parking lot you are referring to is either the Frazier-Rogers Lot on the SE corner of Museum/Center or the Benton Lot on the SW corner of that intersection. The future building identified for the SE corner is the CLAS Life Sciences (page 13-17 of the Capital Improvements Element). As shown in that table, this project is anticipated in 2019. The project is currently priority #7 on the university’s PECO list for requested state funding. Given that priority and the recent lack of state construction funding, 2019 is a very optimistic date. Currently, that lot is funded for an expansion to add about 70 parking spaces in the next few months at the location where the greenhouses were recently removed. The lot on the SW corner is shown as a future building site, but there are no currently anticipated projects in the 2025 time horizon shown in the CMP. • I believe your comment regarding the 15-minute walk distance is in reference to the analysis beginning on page 1-12 of the Urban Design/Future Land Use Data and Analysis Report. As stated in this report, the 15-minute distance is an operational guideline and is not reflected in CMP policy. It is used in this document for analysis purposes along with a 5-minute walk distance. The text in this section goes on to explain why the 15-minute distance is not the only guiding principle for evaluating parking location and deficit. However, the university acknowledges that it is impossible to accommodate all people coming to campus with front-door parking at their destination. In this regard, the university must operate more like a big city downtown with reasonable parking accommodations for a variety of customer groups. • Figure 8-7 of the Transportation Element identifies locations for future parking garages including 3 Priority Alternate Locations for the 10-year horizon and 10 Parking Garage Future Opportunity Sites which may be considered for additional garages. The 3 priority locations would serve |
your area in the northeast area of campus. The table on page 13-23 of the Capital Improvements Element identifies a new garage to be open by 2019. The project description in the table explains that additional traffic and feasibility studies need to be conducted to confirm locations. Those studies are currently underway, and the university’s Parking and Transportation Advisory Committee are being kept informed of progress toward new garage construction.

- The issue of parking privatization is not addressed in the campus master plan. This concept was initiated by the UF Board of Trustees and studied through its Finance and Facilities Committee.

### PUBLIC COMMENT: MR. MIKE ESCALANTE
(Received 12/16/14, Documented in Public Hearing Transcripts)

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<thead>
<tr>
<th>Department</th>
<th>Comment</th>
<th>Response</th>
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<tr>
<td>Transportation</td>
<td>I represent an agency but I’m just speaking for myself tonight. I didn't see a study for Radio Road extension.</td>
<td><strong>No modification to plan documents.</strong> Question about Radio Road and, no, we have not done a study. What he's referring to is in our last Campus Master Plan we had a recommendation for several new roads. I mentioned the extension of 23rd Terrace that would come up from Archer Road to Hull Road. We also had a recommendation for an extension of Radio Road that would essentially wrap behind this area of clinics and come out and connect to Hull Road, kind of where we are now, and the portion of Hull Road that has now been extended that goes beyond the campus boundary and comes out on SW 20th Avenue. We have only done a corridor alignment study for the SW 23rd Terrace. Radio Road is quite a bit further out in the horizon as far as we can tell and we have not allocated any funds to study that one in any more detail.</td>
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<td>General</td>
<td>Also, from my previous experience with this process, if you could explain or address a little bit about establishment of standing should there be an issue of challenge to come forth.</td>
<td><strong>No modification to plan documents.</strong> The question about standing is, that kind of gets back to what I was talking about with going on the record and receiving notification of the next public hearing. So, by filling out the card and making formal comments either tonight or in writing, you do achieve what's called “standing”. If you wanted to petition against our Campus Master Plan adoption when the June timeline comes, it's a legal standing to file a petition against our Campus Master Plan. And the details of that process are really in the statute, but it's a fairly formal process, so by getting involved</td>
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Intergovernmental  I didn't realize that the CDA funding source was eliminated, and I'll offer this as a concern for local communities who may think that universities. I'm speaking for around the state don't have a funding, a reliable funding source to mitigate their impacts and are at the mercy of the legislature and the governor.  **No response required.**

Intergovernmental  The context area seemed to be only for the main campus and with no regard to the east campus or its employees and/or students.  **No modification to plan documents.** That is correct. We are not required to provide a context area for any of the satellite properties.

Transportation and Parking  I made observations and it seems to be there's a building for people and/or a surface parking lot or a parking structure, but I see no direction towards maybe having some type of combination. And I speak to the area where there's a building going in now across from the Swamp Restaurant where it looks like a building could have gone in over maybe two decks of parking, and I'm sure a lot of professors and staff would have been thrilled about such a thing. Is there any idea of having policies in the future rather than an issue of parking or building, or whatever, is that you can have both in the same structure.  **No modification to plan documents.** Actually, yes, our policies do encourage mixed use parking garages, either vertically mixed use or with a liner building. And in this plan update we're actually making some minor changes to the parking future land use (definition) that further enables those kinds of mixed uses on the parking future land use. With our last parking garage we actually have a liner building. That was the one that was constructed at Gale Lemerand and Mowry. We have a liner building that includes our transportation parking services offices in the front in a two-story structure. And as we're looking at the next parking garages we are having conversations about how it might be vertically mixed use with some ground floor other uses or a liner building. Sometimes for us it comes down to a dilemma of the funding sources. Our parking facilities are not state-funded. Transportation and Parking Services is an auxiliary and so they have their own revenues and ability to bond. So, it's a little difficulty sometimes to mix those funding sources with other funding sources that might construct other uses. But that's something we are looking at and we think at the very least we would like to have the liner building concept if we can't get something that's vertically mixed use. The site that you mentioned is the site of our Chemistry Building that's currently under construction and is in the historic district. We looked at some scenarios where there might be some ground floor parking but it just was not going to work for that building in that location.
<p>| Intergovernmental | My name is Kathleen Pagan. I am a land use planner for the county and I'm here just as a citizen. You said that the Koppers area was removed from the Context Area. It also looked like the area near Santa Fe College on University maybe was removed, or was that Eighth Avenue? I realize Koppers is not in the proximity to the university, but if it was previously considered in the context, is there is any rationale you can tell me for why it would be removed? | No modification to plan documents. The changes to the context area were analyzed primarily based on where students and employees were living, and we went through a lot of analysis and coordination with the City of Gainesville and Alachua County to arrive at this particular map. There is an entire report on the website of the context area analysis that describes the trends that we saw, but essentially it was that there really are not a lot of university employees or students living in that part of the city, and apparently ten years ago there were more but there are fewer now. In general, what we see when we look at that data, and particularly the student data, is a lot of students moving away from the outer portions of the community and really concentrating along the 13th Street corridor. If you remember the map about the housing multifamily permits that the city has extended (in the presentation), you really see that pattern in that map as well, and that was borne out by our analysis of residential locations as well. So, the areas that are coming out of the Context Area are ones that we just did not see that pattern of residents who were in one way or another affiliated with the university. (Erik Lewis addressed the actual boundaries near Koppers.) |
| Transportation | I know you're developing the concurrency trust funding. You don't really know how that's going to impact transit, but do you have studies of increasing transit in conjunction with the parking analysis or are you just assuming that the transit ridership ratios are going to remain constant? | No modification to plan documents. The transportation data and analysis does look at transit, as well as parking and bicycling and walking. One of the changes that we made with the 2006 Campus Development Agreement is that the funds that went to RTS were for capital equipment only and they are not relying on Campus Development Agreement funds for operational expenses. So, the university support that's coming for operational expenses comes from the student transportation access fee and from administrative funds that are primarily derived from our employees and student parking decal program. So, I don't really see there being an impact to RTS, at least in terms of they are not losing operating funds. |</p>
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<th>Public Comment: Mr. Chuck Woods (Received 12/16/14, Documented in Public Hearing Transcripts)</th>
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<td><strong>Transportation</strong></td>
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<td>The Archer Road reconfiguration in front of the Med Center, I've heard different plans being developed, including eliminating the slip lane off of 13th Street onto Archer Road and building a regular intersection, a signalized intersection there at 13th Street and reducing the speed limit to 20 miles an hour and all of that since that will become essentially part of the campus, and I'm just wondering if you could go over those details a little bit.</td>
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**No modification to plan documents.** The Archer Road project is one of the projects that was funded out of our 2006 Campus Development Agreement, so it was about a little over $8 million that was provided to the City of Gainesville to make modifications on portions of SW 16th Ave. and Archer Rd. essentially between the western point where those roads diverge and SW 13th Street. And the city is continuing to implement and spend that money. The work that was completed recently on SW 16th Ave, which was a resurfacing and removing the parking and providing bike lanes, and the reconstruction work at SW 13th St. and SW 16th Avenue providing additional turn lanes, those were all funded through that Campus Development Agreement. They're also making some improvements at the western terminus of the project where Archer Rd. and SW 16th Ave. come together. Early on in the conceptualizing of this project there was an idea that some of Archer Rd. might have lane reductions and that there might be some modifications to that cut-through road that goes by the garage and connects SW 16th Ave. to Archer Road, but fairly early on in the design and analysis phase of those projects, that concept was dropped away. The concept that's moving forward for the Archer Road project maintains the four lanes and makes some modifications to the median. It provides bike lanes, it upgrades the street lighting, which in some sections of that road does not have any street lighting, and it makes some other pedestrian improvements. And on the eastern terminus at SW 13th Street, it will take out that sweeping southbound right turn lane and require motorists to come to a more of a regular intersection and take their right on a green right or right on red. And that is an area where there are a lot of conflicts with the bicyclists and the cars that can make that right turn at a fairly high rate of speed. So, that's part of that project. That project is at about 90 percent design and I believe the city will soon be sending it to the Department of Transportation for permitting. That is still a state-maintained road. Archer Road and SW 16th Avenue are state roads, so they had to be permitted by the DOT. Per the
| Utilities | Does the Master Plan call for having all of the utilities – essentially all of the utilities on campus underground? And I'm speaking specifically to this area out here near the Cultural Plaza and this intersection here that will eventually become I guess, what, the Grand Western entrance to the campus off of SW 34th Street. But are there any plans to get rid of this horrendous overhead utility situation out here at the intersection of Hull Road and SW 34th Street? | **No modification to plan documents.** The Master Plan recommends at least new installations (underground) and where we can, retrofitting, correcting and getting the utilities underground. As far as these lines here, these are high-voltage transmission lines and I think pretty much everyone on campus would agree with you that it's an eyesore, but the last time we looked at it had about a $10 million price tag. And we looked at some scenarios of possibly moving some of it, realigning it to where you wouldn't see it, but that has some issues, too. So, no, at this time we don't have any plans to get that underground but it is something that gets talked about. It's just a difficult problem to solve. |
| Off-campus Property | I'm just wondering what the update is on the property there where the Kangaroo Gas Station is at the intersection of University and SW 13th Street. All of that apparently is owned by the university and I was wondering if there are any plans for mixed use property there perhaps with parking. | **No modification to plan documents.** The Kangaroo and the vacant lot that used to be a fraternity house are owned by the University of Florida Foundation. At this point in time there are no firm plans. That is not property that's covered in the Campus Master Plan. And the university just hired a director of real estate in September, so I think once he gets his feet on the ground, those are the kinds of questions that gentleman will begin to explore. |
| Transportation/ Parking | The other question is the reconfiguration of the main entrance on SW 13th Street going into the campus. I understand that may be realigned to include a more graceful turn there and greening up that area where the parking is. | **No modification to plan documents.** This is the 2nd Avenue entrance. We do have in our Campus Master Plan some reflection of that concept. You'll see it in some of the lists of needed projects in the transportation element and some of the changes we've made in the future land use. I mentioned that we had formerly talked about a building that would be on the remainder of that parking lot that's south of the Hough Hall that was constructed a couple years ago. That was the original thought of what would happen there, and we've since backed off of that. And in this plan update we're showing that as remaining in parking and it could become part of that road realignment with some reconfiguration of parking. |
| Urban Design | What about the Plaza the Plaza there by the library, both sides of that, redoing those little streets that are on the east and west sides of the Plaza there by the library. | No modification to plan documents. We hired a landscape architect who has prepared some concept redevelopment plans for how that open space would work, including the two side streets. That will be one of the images in our urban design element and his full study and series of renderings are on the Master Plan website under the technical reports. |
CAMPUS DEVELOPMENT AGREEMENT BETWEEN THE UNIVERSITY OF FLORIDA BOARD OF TRUSTEES, CITY OF GAINESVILLE, AND ALACHUA COUNTY

THIS CAMPUS DEVELOPMENT AGREEMENT (“Agreement”) is made and entered into this ______ day of ______________________, 2015, by and between the UNIVERSITY OF FLORIDA BOARD OF TRUSTEEs (hereinafter referred to as the “UFBOT”, “University” and/or “UF”), a public body corporate of the State of Florida, the CITY OF GAINESVILLE (herein referred to as the “CITY”), a municipal corporation of the State of Florida, and ALACHUA COUNTY (hereinafter referred to as the “COUNTY”), a charter county and political subdivision of the State of Florida.

WITNESSETH:

WHEREAS, the campus of the University of Florida is considered to be a vital public facility which provides research and educational benefits of statewide and national importance, and which further provides substantial educational, economic, and cultural benefits to the City of Gainesville and Alachua County; and

WHEREAS, in recognition of this unique relationship between campuses of the State University System and the local governments in which universities are located, the Florida Legislature has established special provisions for campus planning and concurrency in Section 1013.30, Florida Statutes, which supersede the requirements of Part II of Chapter 163, Florida Statutes, except when stated otherwise; and

WHEREAS, there is currently a University campus master plan for the years 2005-2015 and an associated campus development agreement in effect through 2015; and

WHEREAS, the UFBOT has prepared and adopted an updated campus master plan for the years 2015-2025 for the main University campus and Alachua County Satellite Properties, as defined in the campus master plan, in compliance with the requirements set forth in Section 1013.30, Florida Statutes; and

WHEREAS, the five-year update of the University of Florida campus master plan was adopted by the UFBOT on June 5, 2015; and

WHEREAS, a new campus development agreement based upon the updated master plan for the years 2015-2025 is required; and

WHEREAS, the main UF campus is located within the CITY limits, a portion of the boundary of the main UF campus is contiguous to the COUNTY’s unincorporated area, and UF has several additional facilities within the COUNTY’s unincorporated area which are used for University purposes; and

WHEREAS, in view of the size of the main UF campus, its location within the CITY, and its proximity to the COUNTY’s unincorporated area, development on the main UF campus may have certain impacts on public facilities and services provided by the CITY and COUNTY; and

WHEREAS, based upon the stipulated settlement agreement between the Florida Board of Regents/UF and the COUNTY to resolve issues identified in the County’s petition challenging
the 1995-2005 campus master plan, the parties to this Agreement recognize the COUNTY as a signatory party to this Agreement, with all the rights, restrictions, and obligations that are provided in Section 1013.30, Florida Statutes; and

WHEREAS, this Agreement shall determine the impact of proposed campus development reasonably expected over the term of the Agreement on public facilities and services, including roads, sanitary sewer, solid waste, drainage/stormwater management, potable water, parks and recreation, public transportation, and fire and emergency rescue facilities; and

WHEREAS, this Agreement shall identify any deficiencies in public facilities and services which the proposed campus development will create or to which it will contribute; and

WHEREAS, this Agreement shall identify all improvements to facilities or services which are necessary to eliminate these deficiencies; and

WHEREAS, this Agreement shall identify the UFBOT’s “fair share” of the cost of all improvements to facilities or services which are necessary to eliminate these deficiencies; and

WHEREAS, UFBOT has previously made certain payments to the CITY and the COUNTY, as specified in Section 9 hereof, to wholly fulfill UFBOT’s obligation relating to its “fair share” of the costs pertaining to said deficiencies.

NOW, THEREFORE, in consideration of the covenants contained herein and the performance thereof, and pursuant to Section 1013.30, Florida Statutes, the parties do hereby agree as follows:

1.0 RECITATIONS
The foregoing recitals are true and correct and are incorporated herein by reference.

2.0 DEFINITIONS

2.1 The term “aggrieved or adversely affected person” means any person or local government which will suffer an adverse effect to an interest protected or furthered by the local government comprehensive plan, including interests related to health and safety, police and fire protection service systems, densities or intensities of development, transportation facilities, health care facilities, equipment or services, or environmental or natural resources. The alleged adverse interest may be shared in common with other members of the community at large, but shall exceed in degree the general interest in community good shared by all persons.

2.2 The term “campus master plan” means the University of Florida Campus Master Plan for 2015-2025, which was prepared and adopted consistent with the requirements of Section 1013.30, Florida Statutes.

2.3 The term “comprehensive plan” means a plan that meets the requirements of Subsection 163.3177 and 163.3178, Florida Statutes.

2.4 The term “concurrency” means that public facilities and services needed to support development are available when the impacts of such development occur.
2.5 The term “development” means the carrying out of any building activity or mining operation, the making of any material change in the use or appearance of any structure or land, or the dividing of land into three or more parcels.

2.6 The term “public facilities and services” means transportation systems or facilities, sewer systems or facilities, solid waste systems or facilities, stormwater management systems or facilities, potable water systems or facilities, educational systems or facilities, parks and recreation systems and facilities, and public health systems and facilities.

2.7 The term “state land planning agency” means the Department of Economic Opportunity.

3.0 INTENT AND PURPOSE

This Agreement is intended to implement the requirements of concurrency contained in Section 1013.30, Florida Statutes. It is the intent of the UFBOT, CITY and COUNTY to ensure that adequate potable water, sanitary sewer, solid waste, stormwater management, parks and recreation, roads, public transportation, fire and emergency facilities and services are available for new development consistent with the level of service standards for these facilities as adopted in the City’s and County’s comprehensive plans.

4.0 GENERAL CONDITIONS

4.1 The conditions, terms, restrictions and other requirements of this Agreement shall be legally binding and adhered to by the UFBOT and the CITY and COUNTY.

4.2 The UFBOT represents that it has full power and authority to enter into and perform this Agreement in accordance with its terms and conditions without the consent or approval of any third parties, and this Agreement constitutes a valid, binding and enforceable Agreement of the UFBOT.

4.3 The CITY represents that it has full power and authority to enter into and perform this Agreement in accordance with its terms. Further, the CITY represents that this Agreement has been duly authorized by the CITY and constitutes a valid, binding and enforceable contract of the CITY having been approved by the CITY and having been the subject of one or more duly noticed public hearings as required by Section 1013.30 Florida Statutes; and does not violate any other Agreement to which the CITY is a party, the Constitution of the State of Florida, or any Charter, ordinance, judgment or other requirement of law to which the CITY is subject.

4.4 The COUNTY represents that it has full power and authority to enter into and perform this Agreement in accordance with its terms. Further, the COUNTY represents that this Agreement has been duly authorized by the COUNTY and constitutes a valid, binding and enforceable contract of the COUNTY having been approved by the COUNTY and having been the subject of one or more duly noticed public hearings as required by Section 1013.30 Florida Statutes; and does not violate any other Agreement to which the COUNTY is a party, the Constitution of the State of Florida, or any charter, ordinance, judgment or other requirement of law to which the COUNTY is subject.

4.5 State and regional environmental program requirements shall remain applicable, except that all other sections of Part II of Chapter 163 and Section 380.06, Florida Statutes, are superseded as expressly provided in Section 1013.30, Florida Statutes.
4.6 Except as specifically referenced herein, no development permits, development orders, or development approval shall be required from the CITY or COUNTY for construction projects subject to this Agreement, as identified in Exhibit A.

4.7 In the event that all or a portion of a project identified in the campus master plan should be damaged or destroyed by a fire, storm, or other casualty, the UFBOT shall have the right to rebuild, and/or repair the structures, and the performance of any obligations in this Agreement directly attributable thereto shall be automatically extended during such re-building, alteration and/or period.

4.8 This Agreement incorporates and includes all prior negotiations, correspondence, conversations, agreements or understandings applicable to the matters contained herein and the parties agree that there are no commitments, agreements or understandings concerning the subject matter of this Agreement that are not contained in or incorporated into this Agreement. Accordingly, it is agreed that no deviation from the terms hereof shall be predicated upon any prior representations or agreements, whether oral or written.

4.9 Upon execution of this Agreement, all campus development identified in Exhibit “A”, which summarizes projects identified in the adopted UF campus master plan, may proceed without further review by the CITY or COUNTY if it is consistent with the terms of this Agreement and the adopted UF campus master plan. The sole exception to this provision is traffic engineering studies for proposed parking (surface or structured) facilities that result in greater than 300 net new parking spaces, the results of which shall be provided to the CITY and COUNTY for review and comment.

4.10 If any part of this Agreement is contrary to, prohibited by, or deemed invalid under any applicable law or regulation, such provisions shall be inapplicable and deemed omitted to the extent so contrary, prohibited or invalid. The remainder of this Agreement hereof shall not be invalidated thereby and shall be given full force and effect.

4.11 It shall be expressly clear and understood that the principles to guide the use, location and timing of development identified in Exhibit “A” shall be those established in the UF campus master plan, and not in this Agreement.

4.12 This Agreement may be executed in multiple counterparts, each of which shall be regarded for all purposes as an original; and all such counterparts shall constitute but one and the same instrument.

5.0 DURATION OF AGREEMENT

This Agreement shall become effective upon execution by all parties and shall remain in effect through December 31, 2025, unless extended by the mutual consent of the UFBOT and the CITY and COUNTY, or amended, in accordance with Section 15.0 of this Agreement. Upon becoming effective, this Agreement shall supersede and replace the Campus Development Agreement entered into on August 2, 2006. It is recognized that the UFBOT agreed to fund certain public facilities and services improvements under such prior Campus Development Agreement during fiscal years 2011-2015, as described in Section 9 hereof, to address the UFBOT’s impacts identified thereunder. UFBOT, CITY, and COUNTY acknowledge and agree that these funds have been transferred to the CITY and COUNTY, as detailed in Section 9 hereof, so that there are no remaining UFBOT obligations relating to funding.
6.0 GEOGRAPHIC AREA COVERED BY THIS AGREEMENT

The geographic area subject to this Agreement and included within is identified (i) in the adopted UF campus master plan’s Future Land Use Map (Figure 2-1) dated June 2015; (ii) as those properties identified in the Intergovernmental Coordination Element (Objective 1.3, Policy 1.3.3); (iii) as the context area identified in the Intergovernmental Coordination Map (Figure 14-1) and depicted as Exhibit “B” attached hereto and incorporated herein by this reference; and (iv) as the thirteen satellite properties identified in the Intergovernmental Coordination Map (Figure 14-2) and depicted in Exhibit “C” attached hereto and incorporated herein by this reference.

7.0 DESCRIPTION OF PUBLIC FACILITIES AND SERVICES

7.1 Four watersheds divide the UF main campus: the Lake Alice watershed, the Hogtown Creek watershed, the Tumblin Creek watershed, and Depression Basins lying between Lake Alice and the Hogtown Creek Watersheds. The Lake Alice watershed is primarily contained within the UF property limits, with small areas of the City contributing around Norman Hall and the Golfview neighborhood.

Lake Alice

A network of culverts, ponds and channels collect runoff from various sub-basins in this watershed and convey it to Lake Alice. Lake Alice discharges to the groundwater aquifer via two drainage wells located at the west end of the lake. A creek which runs along the north perimeter of the Health Science Center/Shands Hospital complex conveys runoff to Lake Alice from the sub-basins west of SW 13th Street, east of Gale Lemerand Drive, south of Museum Road, and north of Archer Road. The Lake Alice watershed also receives stormwater runoff from off-campus areas of the City, including residential areas east of SW 13th Street and the Golfview neighborhood.

Hogtown Creek

Hogtown Creek is a volume-sensitive basin. The majority of UF property lying within the Hogtown Creek watershed has been developed. All or portions of the Harn Museum and Center for the Performing Arts, Florida Museum of Natural History, SW Recreation Center, Maguire Village, University Village South, UF Conference Center, Orthopaedics and Sports Medicine Institute, Florida Surgical Center, Park-and-Ride Lot #2 and part of the Physical Plan Division’s facilities lie within this watershed. The drainage collection system for some of these areas conveys runoff to the Florida Department of Transportation (FDOT) drainage facilities in the 34th Street (SR 121) right-of-way. The FDOT system flows northward to Hogtown Creek. The Harn Museum, Florida Museum of Natural History, UF Conference Center, SW Recreation Center, Florida Surgical Center, Orthopaedics and Sports Medicine Institute and other recent impervious development have been equipped with retention ponds.

Tumblin Creek

Tumblin Creek, lying partially on UF property, flows into Bivens Arm Lake and Paynes Prairie. The UF sub-basins in the Tumblin Creek watershed are less densely developed than the Lake Alice or Hogtown Creek basins. For this reason, fewer drainage improvements exist in this watershed. All or portions of the College of Veterinary
Medicine, Garage 6, Garage 9, Health Science Center Administrative Services and the P.K. Yonge Developmental Research School lie within this watershed and have been equipped with retention ponds and/or drainage systems to convey runoff to their receiving water bodies. Most of the remaining UF property in this watershed is undeveloped.

Depression Basins

The depression basins lie between the Lake Alice watershed and the Hogtown Creek watershed. The developed areas of these basins include part of the Harn/Natural History Museums and the Performing Arts Center, Nuclear Research Field Building, Swine Unit, Surge Area, majority of the Physical Plant Division’s facilities, and the UF golf course. The majority of lands within these basins are dedicated for agricultural uses. Stormwater drainage systems are provided for as needed with the construction of new impervious improvements, as is stipulated in the University’s permit with the St. Johns River Water Management District.

7.2 Potable water is provided by a looped distribution system which receives water from the Gainesville Regional Utility (GRU) system. Owned by the CITY and operated by the GRU, the Murphree Water Plant supplies water to the University campus. The system is connected to the GRU system by master meters located in various points around the campus. The potable water distribution system is University-owned and also provides fire protection.

7.3 The University-owned and operated sanitary sewer system serving the UF main campus consists of a mix of gravity collection systems and pumping stations to convey waste to and an on-site water reclamation facility and effluent disposal system. The on-site water reclamation facility is currently permitted to treat 3.1 million gallons per day.

7.4 The UF solid waste collection system serves the main campus and satellite properties through a combination of University-operated and contracted services. Once collected, solid waste is then transported to the Alachua County Transfer Station where it is processed for disposal outside of Alachua County. General refuse is collected on campus by UF-owned trucks. Large contracted compactors and roll-off containers are used to collect refuse from the Health Science Center complex, Student Union/Bookstore complex, Veterinary Medical complex, and other large generators. Regular and special services for removal of construction/demolition debris are similarly provided through service contracts administered by the Physical Plant Division. UF Health (Shands Hospital) independently contracts for the disposal of medical wastes from the teaching hospital and other Shands facilities. Bio-medical waste generated by the Health Science Center, Veterinary Medical Hospital, and other University medical and biologic research facilities is disposed of under contracts administered by the Physical Plant Division. Animal carcasses are disposed of by the Veterinary Medicine Hospital through a digestive processes. UF recycles paper, cardboard, glass, cans, plastic containers, scrap metals, raw wood, yard debris, carpeting, concrete and masonry, used motor oil, used computer/electronic equipment, and other products using a mixture of in-house resources and contracted services.

7.5 The University provides and maintains its own active recreational facilities and programs. The University will continue to provide recreational facilities to support its existing and future needs. The University provides and maintains 448 acres of wetland and upland
conservation areas and more than 342 acres of passive and active recreation lands on campus (Urban Park, Green Space Buffer, Active Recreation, and Active Recreation- Outdoor Future Land Use classifications). The location and characteristics of these areas have been documented in the Conservation, Future Land Use, and Recreation and Open Space elements of the UF campus master plan.

7.6 The on-campus roadways have not been functionally classified by the UFBOT. Off-campus, SW 34th Street functions as a 6-lane divided principal arterial. SW 2nd Avenue/S.R. 26A functions as a 2-lane undivided major collector. West University Avenue, SW Archer Road and SW 13th Street function as 4-lane divided principal arterials. A complete list of road segments within the Context Area, their roadway classification and level of service standards, are provided in Subsection 8.12 below. Transit (bus) service on the UF campus is provided by the City’s Regional Transit System (RTS) under an annual contract with UF. In addition, UF operates a special van to serve the needs of disabled students on-campus. Other UF-provided shuttles serve employees and patients for certain on-campus and off-campus travel. Off-campus, RTS provides bus service to the UF campus.

8.0 CITY AND COUNTY LEVEL OF SERVICE STANDARDS

8.1 The CITY has established the following level of service (LOS) standard for drainage:

The LOS Standard for all stormwater management facilities shall be the 100-year critical duration storm. The LOS standard for water quality treatment shall be treatment of first one inch of runoff; and compliance with the stormwater management facility design and performance standards established by the applicable water management district to ensure that the receiving water quality standards of Chapter 62-302 F.A.C. are met and to ensure that receiving surface waters maintain their classifications as established in Chapter 62-302 F.A.C. These standards shall apply to all new development and redevelopment. Any exemptions, exceptions or thresholds in the Florida Administrative Code (F.A.C.) citations are not applicable.

8.2 The COUNTY has established the following LOS standards for drainage:

<table>
<thead>
<tr>
<th>Facility</th>
<th>Level of Service</th>
</tr>
</thead>
<tbody>
<tr>
<td>Residential floor elevation</td>
<td>1 foot above the 100 year/critical-duration storm elevation</td>
</tr>
<tr>
<td>Non-residential floor elevation</td>
<td>1 foot above the 100 year/critical-duration storm elevation or flood resistant construction</td>
</tr>
</tbody>
</table>
Water Quantity

Retention basins.................................................................100 year/ critical-duration storm or applicable Water Management District standards

Detention basins.................................................................25 year/critical-duration storm with 100 year/critical-duration storm routing analysis

Storm sewer systems............................................................3 year/10 minute

Crossdrains..............................................................................10/25 year/24h r. storm for closed system

100 year/24 hr. storm for open system

Sidedrains..................................................................................10 year/20 minute

"Critical-duration" means the duration of a specific storm event (i.e., 100-year storm) which creates the largest volume or highest rate of net stormwater runoff (post-development runoff less pre-development runoff) for typical durations up through and including the 10-day duration event. The critical duration is determined by comparing various durations of the specified storm and calculating the peak rate and volume of runoff for each. The duration resulting in the highest peak rate or largest total volume is the "critical-duration" storm.

Water Quality

Water Quality treatment criteria for new or modifications to existing facilities shall be provided in accordance with State Water Policy and the applicable local, Water Management District, state and federal requirements.

8.3 The CITY has established the following level of service standard for potable water/water supply:

a) **Maximum day (peak) design flow** --- 200 gallons per capita per day.

b) **Storage capacity** --- one-half of peak day volume in gallons.

c) **Pressure** --- The system shall be designed for a minimum pressure of 40 pounds per square inch (PSIG) under forecasted peak hourly demands to assure 20 PSIG under extreme and unforeseen conditions.

d) **Water supply.** Average daily flow of 147 gallons per capita per day.

8.4 The COUNTY has established the following level of service standards for potable water:
Potable Water and Sewer LOS Standards (based on Potable Water and Sanitary Sewer Element). The following level of service standards for potable water and sanitary sewer service in the unincorporated portion of Alachua County are hereby adopted, and shall be used as the basis for determining the availability of facility capacity, adequate water supply, and the demand generated by a development within the appropriate service area for the providers listed below for purposes of issuing development orders or building permits.

GAINESVILLE REGIONAL UTILITIES

- **Raw Water Supply:** Average Daily Flow
- **Treatment Capacity:** Daily Flow
- **Pumping and Distribution Capacity:** Peak hourly flow
- **Storage capacity:** One-half of peak day volume in gallons. This requirement may be met by a combination of storage and auxiliary power.
- **Minimum pressure:** The system shall be designed for a minimum pressure of 40 psig under forecasted peak hourly demands to assure 20 psig under extreme and unforeseen conditions.
- **Fire demand:** As determined using Insurance Services Organization guidelines
- **Potable Water:** Average Day (gross) 147 gallons per capita per day (including residential and non-residential uses)
- **Peak Day (gross):** 200 gallons per capita per day (including residential and non-residential uses)

8.5 The CITY has established the following level of service standards for sanitary sewer/wastewater:

a) **Average day standard** --- 106 gallons daily flow per capita.

8.6 The COUNTY has established the following level of service standards for sanitary sewer:

- **Collection System:** Peak Hourly Flow (2.5 times the average daily flow)
- **Treatment and Disposal:** Annual average daily flow which allows for anticipated peak hour flow
- **Sanitary Sewerage:** Average Day (gross) 106 gallons per capita per day
For private package treatment plants, community water systems, and non-community water systems, the level of service standards shall be the minimum design and operating standards as established by the authorized local, regional, water management district, state, or federal regulatory agency.

8.7 The CITY has established a level of service standard for solid waste disposal and collection capacity of 0.655 tons of solid waste per capita per year disposed (3.6 pounds of solid waste per capita per day disposed).

8.8 COUNTY has established a level of service standard for solid waste disposal, used as the basis for determining availability of disposal capacity to accommodate the demand generated by existing and new development in Alachua County, is at a minimum, at 0.73 tons per person per year.

8.9 The CITY has established the following level of service standards for parks and recreation:

<table>
<thead>
<tr>
<th>Park</th>
<th>Adopted LOS Standard</th>
<th>Existing LOS¹</th>
</tr>
</thead>
<tbody>
<tr>
<td>Neighborhood park</td>
<td>0.08 acres</td>
<td>1.33 acres</td>
</tr>
<tr>
<td>Community park</td>
<td>2.00 acres</td>
<td>2.13 acres</td>
</tr>
<tr>
<td>Local nature/conservation</td>
<td>6.00 acres</td>
<td>15.71 acres</td>
</tr>
<tr>
<td>Total acres per 1,000 people</td>
<td>8.80 acres</td>
<td>19.73 acres</td>
</tr>
</tbody>
</table>

¹ Park standards are in acres per 1,000 people.

² Existing LOS is based on 2011 city population estimate and available facilities.

8.10 The COUNTY has adopted and maintains, at a minimum, the following level of service standards for recreation: (1) 0.5 acres of improved activity-based recreation sites per 1000 persons in the unincorporated area of Alachua County; (2) 5.0 acres of improved resource-based recreation sites per 1000 persons in the unincorporated area of Alachua County.

8.11 The CITY has established the following transportation mobility levels of service (LOS). These levels of service are solely for planning purposes and are not used to apply transportation concurrency.

Roadway LOS:

a. The LOS for all roadways in city limits shall be LOS E, except for I-75 and roadways operating as backlogged or constrained.

b. The LOS for I-75 segments that fall within city limits shall be maintained at LOS D to the extent feasible, recognizing that I-75 serves land areas and traffic outside city limits.
c. The City shall attempt to maintain the 2012 operating LOS on all backlogged and constrained roadways in city limits.

**Transit LOS:**

a. The City shall strive to provide fixed-route transit service within ¼ mile of 80% of all medium and high density residential areas identified on the Future Land Use Map, and within the RTS service area.

b. The City shall strive to provide peak hour frequencies of 20 minutes or less within ¼ mile of all high density residential and UMU-1 and UMU-2 land use areas in city limits.

c. The City shall strive to provide and maintain fixed-route transit service to all Existing Transit Hubs & Transit-Supportive Areas (as mapped in the Transportation Mobility Map Series) with peak hour frequencies of 30 minutes or less.

d. The City shall strive to operate 80% of fixed-route transit routes for at least 14 hours per day.

**Pedestrian LOS:**

a. The City shall install at least one linear mile of sidewalk annually to retrofit existing areas without sidewalks.

b. The City’s Land Development Code shall require sidewalk construction for all new development, except in areas designated with the Industrial land use category.

c. New streets shall be designed and constructed to include sidewalks.

**Bicycle and Trail LOS:**

a. The City shall add an average of at least one mile of bicycle facilities annually, including multi-modal trails.

b. New streets shall be designed and constructed to include bicycle facilities.

8.12 Within the Urban Cluster, the COUNTY adopts multi-modal level of service (LOS) standards for the following:

a) Pedestrian LOS B: Based on presence of a pedestrian facility

b) Bicycle LOS B: Based on presence of bike lanes / paved shoulders

c) Express Transit LOS B: Based on Peak Hour Frequency of 15 minutes or less

d) Motor Vehicle LOS D: Areawide Level of Service based on professionally accepted traffic analysis
Motor Vehicle, Strategic Intermodal System LOS C: Based on professionally accepted traffic analysis in consultation with FDOT

8.13 The following level of service standards have been established for State, County, City and GUATS system roadways within the geographic area subject to this Agreement, as identified in Exhibit “B” and Exhibit “C”:

a) State road segments

<table>
<thead>
<tr>
<th>Segment</th>
<th>Adopted LOS</th>
<th>Functional Classification</th>
</tr>
</thead>
<tbody>
<tr>
<td>S-1, US441, from Paynes Prairie. to Williston Rd.</td>
<td>D</td>
<td>4-lane divided, I State</td>
</tr>
<tr>
<td>S-2, US441, from Williston Rd. to Archer Rd.</td>
<td>E</td>
<td>4-lane divided, I State</td>
</tr>
<tr>
<td>S-3, US441, from Archer Rd. to University Ave.</td>
<td>E</td>
<td>4-lane divided, II State</td>
</tr>
<tr>
<td>S-4, US441, from W. University Ave. to NW 29 Rd.</td>
<td>E</td>
<td>4-lane divided, II State</td>
</tr>
<tr>
<td>S-6, SR 20/NW 6th Street, from NW. 8th Ave. to NW 39 Ave.</td>
<td>E</td>
<td>4-lane undivided, II State</td>
</tr>
<tr>
<td>S-9, SR 24, from SW 75th Street to I-75</td>
<td>D</td>
<td>4-lane divided, I State</td>
</tr>
<tr>
<td>S-10, SR 24, from I-75 to SW 34 St.</td>
<td>E</td>
<td>6-lane divided, I State</td>
</tr>
<tr>
<td>S-55, SR 24, from SW 34 St. to SW 16 Ave.</td>
<td>E</td>
<td>6-lane divided, I State</td>
</tr>
<tr>
<td>S-11, SR 24, from SW 16 Ave. to US 441</td>
<td>E</td>
<td>4-lane divided, II State</td>
</tr>
<tr>
<td>S-14, SR 26, from NW 98 St. to I-75</td>
<td>D</td>
<td>4-lane divided, I State</td>
</tr>
<tr>
<td>S-15, SR 26, from I-75 to NW 8 Ave.</td>
<td>E</td>
<td>6-lane divided, II State</td>
</tr>
<tr>
<td>S-16, SR 26, from NW 8 Ave. to W. 34 St.</td>
<td>E</td>
<td>4-lane divided, I State</td>
</tr>
<tr>
<td>S-17, SR 26, from W. 34 St. to Gale Lemerand Dr.</td>
<td>E</td>
<td>3-lane undivided, II State</td>
</tr>
<tr>
<td>S-18, SR 26, from Gale Lemerand Dr. to US 441</td>
<td>E</td>
<td>4-lane divided, II State</td>
</tr>
<tr>
<td>S-19, SR 26, from US 441 to Waldo Rd.</td>
<td>E</td>
<td>4-lane divided, II State</td>
</tr>
<tr>
<td>S-21, SR 26A/SW 2nd Ave., from SR 26/. to SR121/ 34th St.</td>
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</tr>
<tr>
<td>S-22, SR 26A/SW 2nd Ave., from SR121/ 34th St. to SR 26.</td>
<td>E</td>
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</tr>
<tr>
<td>S-23, SR 121, from Williston Rd. to SR 24</td>
<td>E</td>
<td>6-lane divided, I State</td>
</tr>
<tr>
<td>S-24, SR 121, from Archer Rd. to SR 26</td>
<td>E</td>
<td>6-lane divided, I State</td>
</tr>
<tr>
<td>S-25, SR 121, from SR 26 to NW 16 Ave.</td>
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</tr>
<tr>
<td>S-33, SR 226, from Archer Rd. to US 441</td>
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<td>4-lane divided, II State</td>
</tr>
<tr>
<td>S-34, SR 226, from US 441 to Main St.</td>
<td>E</td>
<td>4-lane divided, II State</td>
</tr>
<tr>
<td>S-35, SR 226 from Main St. to Williston Rd.</td>
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</tr>
<tr>
<td>S-36, SR 120A/NW 23 Ave US 441 to Main to Waldo Rd.</td>
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<td>4-lane undivided, II State</td>
</tr>
<tr>
<td>S-37, SR 226 from Main St. to Williston Rd.</td>
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<td>2-lane undivided, II State</td>
</tr>
<tr>
<td>S-38, SR 331, from I-75 to US 441</td>
<td>E</td>
<td>4-lane divided, I State</td>
</tr>
<tr>
<td>S-39, SR 331 from US 441 to SR 26</td>
<td>E</td>
<td>4-lane divided, I State</td>
</tr>
<tr>
<td>S-40, SR 20 from NW 6th St to Main Street</td>
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</tr>
<tr>
<td>S-41, I-75, from Williston Rd. to Archer Rd.</td>
<td>D</td>
<td>6-lane divided, Freeway</td>
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</table>
S-42, I-75, from Archer Rd. to Newberry Rd.  D  6-lane divided, Freeway
S-55, SR24, From SR121 (SW 34) to SR226 (SW 16)  E  6-lane divided, I State
SR 24, north of the MTPO boundary  C  4-lane divided, I State
US 441, south of the MTPO boundary  C  4-lane divided, I State

b) County road segments

<table>
<thead>
<tr>
<th>Segment</th>
<th>LOS</th>
<th>Functional Classification</th>
</tr>
</thead>
<tbody>
<tr>
<td>A-1, NW 53 Ave, from NW 71 St. to US 441 County</td>
<td>E</td>
<td>2-lane undivided, I Major</td>
</tr>
<tr>
<td>A-11, NW 16 Ave, from NW 43 St. to NW 13 St. County</td>
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<tr>
<td>A-13, SW 75 St, from SR 24 to SW 8 Ave. County</td>
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<td>2-lane undivided, I Major</td>
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<tr>
<td>A-14, NW 75 St, from SW 8 Ave. to SR 26 County</td>
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<tr>
<td>A-15, SW 20 Ave, from SW 75 St. to SW 62 Blvd. County</td>
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<tr>
<td>A-16, SW 20 Ave, from SW 62 Blvd. to SW 34 St. County</td>
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<td>A-17, N. Main St, from NW 8 Ave to NW 16 Ave County</td>
<td>E</td>
<td>2-lane divided, II Major</td>
</tr>
<tr>
<td>A-28, Rocky Point Rd, from SR 331 to US 441 County</td>
<td>D</td>
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</tr>
<tr>
<td>A-30, SW 40 Blvd/42 St/43 St. from SR 24 to SW 20 Ave. County</td>
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</tr>
<tr>
<td>A-34, Millhopper Rd, NW 143 St. to NW 71 St. County</td>
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<td>A-42, CR 329B, from SR 20 to SR 26 County</td>
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<td>2-lane undivided, II Major</td>
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<tr>
<td>CR 225, north of the MTPO boundary County</td>
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<tr>
<td>CR 237, north of the MTPO boundary County</td>
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<td>2-lane undivided, I Major</td>
</tr>
<tr>
<td>CR 241, north of the MTPO boundary County</td>
<td>C</td>
<td>2-lane undivided, I Major</td>
</tr>
</tbody>
</table>

c) City road segments

<table>
<thead>
<tr>
<th>Segment</th>
<th>LOS</th>
<th>Functional Classification</th>
</tr>
</thead>
<tbody>
<tr>
<td>G-37, SW 23 Terr, from Williston Rd. to SR 24 City</td>
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<td>2-lane undivided, II Major</td>
</tr>
<tr>
<td>G-2, NW 8 Ave. from SR 26 to W. 22 St. City</td>
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<td>4-lane undivided, I Major</td>
</tr>
<tr>
<td>Street Name</td>
<td>Direction</td>
<td>Lane Configuration</td>
</tr>
<tr>
<td>-----------------------------</td>
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<tr>
<td>G-3, NW 8 Ave, from W. 22 St. to NW 6 St.</td>
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<td>2-lane undivided, II Major</td>
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<td>G-4, W 62 Blvd, from SR 26 to SW 20 Ave. Major City</td>
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<td>2/4-lane undivided, II</td>
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<td>G-5, NW 22 St, from SR 26 to NW 16 Ave. City</td>
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<td>2-lane undivided, II Major</td>
</tr>
<tr>
<td>G-6, NW 8 Ave, from N. Main St. to Waldo Rd. City</td>
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<td>2-lane undivided, II Major</td>
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<td>G-7, S 2 Ave, from US 441 to SE 7 St. City</td>
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<td>2-lane divided, II Major</td>
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<tr>
<td>G-8, W 6 St, from SR 226 to SW 4 Ave. City</td>
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<td>4-lane divided, II Major</td>
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<tr>
<td>G-9, W 6 St, from SW 4 Ave. to NW 8 Ave. City</td>
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<tr>
<td>G-10, E 9 St from SE 2 Ave. to NW 31 Ave. City</td>
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<tr>
<td>G-20, S 4 Ave. from US 441 to SE 15 St. City</td>
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<tr>
<td>G-21, SW 9 Rd/Depot/SE 7 St. from US 441 to SE 15 St. City</td>
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<td>G-24, NW 17 St, from SR 26 to NW 8 Ave. City</td>
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<td>G-25, W 12 St, from SW 4 Ave. to NW 8 Ave. City</td>
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<td>G-26, W 10 St, from SW 4 Ave. to NW 8 Ave. City</td>
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<tr>
<td>G-27, SW 16 St, from SW 16 Ave. to SR 24 City</td>
<td>E</td>
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</tr>
<tr>
<td>G-28, NW 5 Ave, from NW 22 St. to US 441 City</td>
<td>E</td>
<td>2-lane undivided, II Major</td>
</tr>
<tr>
<td>G-29, W 3 St, from SW 4 Ave. to NW 8 Ave. City</td>
<td>E</td>
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</tr>
<tr>
<td>G-30, W 2 St. from SW 4 Ave. to NW 8 Ave. City</td>
<td>E</td>
<td>2-lane undivided, II Major</td>
</tr>
<tr>
<td>G-33, E 2 St. from SE 2 Pl. to NE 8 Ave. City</td>
<td>E</td>
<td>2-lane undivided, II Major</td>
</tr>
<tr>
<td>G-34, E 3 St. from SE Depot Ave. to NE 2 Ave. City</td>
<td>E</td>
<td>2-lane undivided, II Major</td>
</tr>
<tr>
<td>G-36, Glen Springs Rd, from SR121 to NW 16 Terr. City</td>
<td>E</td>
<td>2-lane undivided, II Major</td>
</tr>
<tr>
<td>G-38, NW 23 Blvd, from NW 16 Terr. to NW 13 St. City</td>
<td>E</td>
<td>2-lane undivided, II Major</td>
</tr>
<tr>
<td>G-40, S. Main St, from Williston Rd to W. Univ. Ave. Major City</td>
<td>E</td>
<td>2-lane/4-lane divided, II Major</td>
</tr>
</tbody>
</table>
The CITY uses the National Fire Protection Association (NFPA) Standard 1710 as a guideline for its response time goal for fire and emergency rescue service. NFPA 1710 is a national standard that identifies a four minute travel expectation for ninety percent of structure fire and emergency medical calls in an effort to provide effective intervention.

The COUNTY has established the following level of service guidelines for fire services:

a) In the Urban Service Area, initial unit response LOS guideline is within 4 minutes for 80% of all emergency responses within a 12 month period. Fire suppression/protection service level for all properties in the Urban Service Area shall be at the ISO (Insurance Service Office) Class Protection 4 or better. Land development regulations shall require that 100% of development shall provide water supply served by hydrants.

b) In the Urban Cluster, initial unit response LOS guideline is within 6 minutes for 80% of all emergency responses within a 12 month period. Fire suppression/protection service level for all properties in the Urban Cluster shall be at the ISO (Insurance Service Office) Class Protection 6 or better. Land development regulations shall require that 100% of development shall provide water supply served by hydrants.

c) In the rural area, initial unit response LOS guideline is within 12 minutes for 80% of all emergency responses within a 12 month period. Fire suppression/protection service level for all properties in the Rural Area shall be at the ISO (Insurance Service Office) Class Protection of <10. Development will provide adequate water supply for fire suppression and protection, and fire service compliant fire connections, required through land development regulations.

d) The County shall update the Fire Service Master Plan and evaluate capital and related operational needs to meet these LOS guidelines. This update shall include identification of funding sources that could be established as part of a financially feasible plan to meet these guidelines. This update and adoption of a financially feasible plan shall serve as a basis for consideration of an amendment to the Comprehensive Plan to establish level of service standards for Fire Rescue services as part of the County’s concurrency management requirements.

9.0 EXISTING FINANCIAL ARRANGEMENTS BETWEEN THE UFBOT AND SERVICE PROVIDERS

The UFBOT has a current arrangement to pay the CITY the adopted rate per equivalent residential unit (ERU) for stormwater services for untreated stormwater discharge from certain limited properties contained in the campus master plan and specified as follows:

- Collegiate Living Organization (117 NW 15th Street);
- Development and Alumni Affairs buildings and parking lots (100 NW 20th Street);
- Institutes of Black Culture (1510 W. University Avenue) and Hispanic/Latino Cultures (1504 W. University Avenue);
- State University System Presses (15 NW 15th Street);
- Tanglewood Apartments (2901 SW 13th Street);
- University Arboretum (northwest corner of W. University Avenue and NW 23rd Street);
- 105 Classroom Building (105 NW 16th Street);
• East Campus (2100 Waldo Road);
• Libraries Remote Services (2715 NE 39th Avenue); and
• P. K. Yonge Developmental Research School (1080 SW 11th Street)

Under the current arrangement, this charge, as may be adjusted from time to time by amendment to the CITY’s Code of Ordinances, is payable to the CITY. CITY and UFBOT agree that all other University main campus properties that may discharge untreated stormwater into the CITY’s stormwater system are offset by stormwater that discharges into the University’s Lake Alice stormwater system from lands within the CITY’s jurisdiction. UFBOT and CITY agree to periodically review the discharge calculations pertaining to such offset to ensure accuracy, especially if and when there has been a material change in circumstances affecting relevant stormwater discharge.

9.2 The UFBOT has arranged to pay for the provision of potable water service, facilities and fire hydrants to the campus in accordance with Legislative authorization and the Water Services Agreement executed November 2, 1992, by the CITY and Board of Regents. Potable water system improvements made at the request of the UFBOT will be subject to extension policies and connection charges contained in the Water Services Agreement or the City’s extension and connection policies, whichever apply. These charges, as may be adjusted for general applicability by the CITY from time to time, are payable to GRU.

9.3 The UFBOT provides most of its own internal sanitary sewer facilities and services to the campus. The University has isolated facilities for which it has arranged to pay for the provision of sanitary sewer facilities or service to the campus in accordance with the CITY’s schedule of fees, rates, and charges, as well as the CITY’s policies for wastewater extensions and connection charges. These charges, as may be adjusted for general applicability by the CITY from time to time, are payable to GRU. Charges may also be adjusted by future agreements between the CITY and UFBOT.

9.4 The UFBOT provides most of its own internal solid waste removal services using organic refuse trucks, dumpsters and University personnel. The UFBOT has entered into a contract with a private contractor for supplemental trash collection and removal services to the UF campus.

9.5 There are no financial arrangements between the UFBOT and the CITY or any other entity for the provision of parks and recreation facilities or service to the campus.

9.6 UFBOT has provided, or continues to provide, funding to the CITY and COUNTY for transportation facilities and services as follows:

a) The UFBOT has entered into a contract with the CITY’s Regional Transit System for the provision of on-campus bus routes and augmentation of certain off-campus bus routes. The UFBOT pays the CITY (RTS) based upon an agreed-upon contractual payment by UF. This rate is recalculated on a year-to-year basis, dependent upon RTS’ annual operating expense per hour.

b) The Campus Development Agreement for 1995-2005 dated December 30, 1998, with subsequent amendments in March 2001 and March 2004, provided for UFBOT fair-share payments totaling $12,450,000 to improve off-campus transportation facilities and services necessary to address deficiencies identified in that agreement.
c) The Campus Development Agreement for 2005-2015 dated August 2, 2006 provided for UF BOT fair-share payments to improve off-campus transportation facilities and services necessary to address deficiencies identified in that agreement as follows:

i. The UF BOT has provided funding in the amount of $3,789,300 to the CITY toward implementation of a county-wide traffic management system (TMS);

ii. The UF BOT has provided funding in the amount of $4,800,000 (based on a rate of $960,000 per year for 5 years; FY2011-FY2015) to the CITY for public transit rolling stock;

iii. The UF BOT has provided funding in the amount of $515,230 to the CITY, and $515,230 to the COUNTY toward construction of additional bicycle and pedestrian facilities in the Context Area;

iv. The UF BOT has provided funding in the amount of $1,622,650 to the COUNTY toward the acquisition of right-of-way, as needed, and construction of SW 8th Avenue and SW 61st Street from SW 75th Street to SW 20th Avenue including intersection modifications as needed;

v. The UF BOT has provided funding in the amount of $900,000 toward construction of roadway and intersection modifications on SW 2nd Avenue from SW 13th Street to S. Main Street; and

vi. The UF BOT has provided funding in the amount of $8,182,970 to the CITY toward performance of necessary studies and construction of intersection modifications at Archer Road/SW 16th Avenue and Archer Road/Gale Lemerand Drive including a new north-south road connection between Archer Road and SW 16th Avenue with associated intersection improvements.

9.7 The UF BOT has provided $800,000 to the CITY for the purchase of certain emergency capital equipment as the fair-share payment to mitigate impacts to emergency services.

10.0 IMPACTS OF CAMPUS DEVELOPMENT ON PUBLIC FACILITIES AND SERVICES

10.1 The UF BOT and CITY and COUNTY agree that development proposed in the adopted UF campus master plan as specified in Exhibit “A” should not degrade the operating conditions for public stormwater management facilities below the level of service standards adopted by the CITY and COUNTY, as long as all development identified in the adopted UF campus master plan and Exhibit “A” of this Agreement is consistent with the policies contained in the Stormwater Management Sub-Element of the adopted UF campus master plan.

10.2 The UF BOT and CITY and COUNTY agree that development proposed in the adopted UF campus master plan as specified in Exhibit “A” should not degrade the operating conditions for public potable water facilities below the level of service standards adopted by the CITY and COUNTY.

10.3 The UF BOT and CITY and COUNTY agree that development proposed in the adopted UF campus master plan as specified in Exhibit “A” should not degrade the operating conditions for public sanitary sewer facilities below the level of service standards adopted by the CITY and COUNTY.
10.4 The UFBOT and CITY and COUNTY agree that development proposed in the adopted UF campus master plan as specified in Exhibit “A” should not degrade the operating conditions for public solid waste facilities below the level of service standards adopted by the CITY and COUNTY.

10.5 The UFBOT and CITY and COUNTY agree that development proposed in the adopted UF campus master plan as specified in Exhibit “A” should not degrade the operating conditions for public recreation facilities and open space below the level of service standards adopted by the CITY and COUNTY, as long as UF continues to provide on-campus active and passive recreation to support its existing and future needs for mutual benefit.

10.6 The UFBOT and CITY and COUNTY acknowledge and agree that the operating conditions on the following roadway segments have already degraded below the level of service standards adopted by the CITY and COUNTY, and that the development identified in the adopted UF campus master plan and in Exhibit “A” will contribute to further degradation:

- (S-55) SR24/Archer Road from SR121/SW 34th Street to SR226/SW 16th Avenue
- (S-3) US441/SW 13th Street from Archer Road to SR26/University Avenue
- (S-4) US441/NW 13th Street from W. University Avenue to NW 29th Road
- (S-22) SR26A/SW 2nd Avenue from W. 34th Street to University Avenue
- (S-18) SR26/W. University Avenue from Gale Lemerand Drive to SW 13th Street
- (A-16) SW 20th Avenue from W. 62nd Boulevard to SW 34th Street

The UFBOT and CITY and COUNTY further acknowledge and agree that, for the purposes of this Agreement, the development identified in the adopted UF campus master plan and Exhibit “A” will cause the operating conditions on the following roadway segments to degrade below the level of service standards adopted by the CITY and COUNTY:

- (S-10) SR24/Archer Road from I-75 to SW 34th Street
- (S-11) SR24/Archer Road from SW 16th Avenue to SW 13th Street
- (G-28) NW 5th Avenue from NW 22nd Street to NW 13th Street
- (S-24) SR121/SW 34th Street from SR24/Archer Road to SR26/University Ave.
- (S-17) SR26/W. University Avenue from SW 34th Street to Gale Lemerand Drive
- (G-27) SW 16th Street from SR226/SW 16th Avenue to SR24/Archer Road
- (S-2) US441/SW 13th Street from Williston Road to Archer Road
- (G-20) SW 4th Avenue from SW 13th Street to SE 15th Street

The UFBOT and CITY and COUNTY acknowledge and agree that the operating conditions on additional University Context Area roadway segments will degrade below the level of service standards adopted by the CITY and COUNTY, unless - at a minimum - existing transit service level is maintained including bus replacement to retain a sufficient functioning fleet.

Mitigation of the above deficiencies have been addressed by transportation strategies identified in Section 9.6 of this Agreement with a UFBOT fair-share payment that has already been provided through the Campus Development Agreement for 2005-2015 dated August 2, 2006.
10.7 The UFBOT and CITY and COUNTY agree that some of the development proposed in the adopted UF campus master plan as specified in Exhibit “A” requires specialized emergency response equipment not currently possessed by the CITY, but needed, in particular, to meet the NFPA guideline for response time and to respond to high rise building construction. For this reason, the UFBOT has provided CITY with fair-share payment mitigation identified in Section 9.7 through the Campus Development Agreement for 2005-2015 dated August 2, 2006.

10.8 The UFBOT and CITY and COUNTY agree that development proposed on the satellite properties should not degrade operating conditions below adopted level of service standards for public stormwater management facilities, public potable water facilities, public sanitary sewer facilities, public solid waste facilities, public recreation and open space facilities, fire/rescue and roadways.

11.0 IMPROVEMENTS REQUIRED TO MAINTAIN LEVELS OF SERVICE

In order to meet concurrency, the construction of the following off-campus improvements shall be required.

11.1 The UFBOT and CITY and COUNTY agree that there is sufficient stormwater management facility capacity to accommodate the impacts of development proposed in the adopted UF campus master plan and to meet the future needs of the University for the duration of this Agreement. The UFBOT and CITY and COUNTY further agree that no off-campus stormwater management improvements need to be provided, as long as all development identified in the adopted UF campus master plan and Exhibit “A” of this Agreement is consistent with the policies contained in the Stormwater Management Sub-Element of the adopted UF campus master plan and provides necessary stormwater management facilities required under the applicable Water Management District rules.

11.2 The UFBOT and CITY and COUNTY agree that there is sufficient potable water facility capacity to meet the potable water demands of UF and all GRU customers. GRU has programmed the necessary capital improvements to expand potable water facility capacity to accommodate the impacts of development proposed in the adopted UF campus master plan as specified in Exhibit “A” as well as impacts from GRU customers, and to meet the future needs of the University for the duration of this Agreement. The UFBOT and CITY and COUNTY further agree that no off-campus potable water improvements need to be provided.

11.3 The UFBOT and CITY and COUNTY agree that there exists sufficient wastewater treatment facility capacity to provide service to presently-served portions of the UF campus, as well as other GRU customers. GRU has programmed capital improvements to expand wastewater treatment facility capacity to accommodate the impacts of development proposed in the adopted UF campus master plan as specified in Exhibit “A” as well as impacts from other GRU customers, and to meet the future needs of the University for the duration of this Agreement. The UFBOT and CITY and COUNTY further agree that no off-campus wastewater treatment improvements need to be provided.

11.4 The Alachua County solid waste transfer station provides sufficient solid waste disposal capacity to accommodate the impacts from County solid waste disposal customers. The
UFBOT and CITY and COUNTY agree that no off-campus solid waste improvements need to be provided.

11.5 The UFBOT and CITY and COUNTY agree that there is sufficient open space and recreation facility capacity to accommodate the impacts of development proposed in the adopted UF campus master plan as specified in Exhibit “A” to meet the future needs of the University for the duration of this Agreement. The UFBOT and CITY and COUNTY further agree that no off-campus open space and recreation improvements need be provided, as long as UF continues to provide for the recreational needs of its students as identified in the campus master plan.

11.6 The UFBOT and CITY and COUNTY agree that the following off-campus transportation improvements are (or were, as some have already been completed) necessary to address deficiencies identified in Section 10.6 of this Agreement, and that UFBOT has previously funded its fair share of such improvements, as set forth in Section 9.6 hereof.

a) Implement a county-wide traffic management system (TMS);

b) Improve public transit to and from campus;

c) Construct additional bicycle and pedestrian facilities;

d) Acquire right-of-way, as needed, and construct SW 8th Avenue and SW 61st Street from SW 75th Street to SW 20th Avenue including intersection modifications as needed;

e) Construct roadway and intersection modifications on SW 2nd Avenue from SW 13th Street to S. Main Street; and

f) Perform necessary studies and construct intersection modifications at Archer Road/SW 16th Avenue, Archer Road/SW 13th Street, SW 13th Street/SW 16th Avenue, and other multimodal modifications along the corridors of Archer Road and SW 16th Avenue between these intersections.

11.7 The UFBOT and CITY and COUNTY agree that the purchase of certain emergency capital equipment is necessary to address deficiencies identified in Section 10.7 of this Agreement.

11.8 The UFBOT and CITY and COUNTY agree that there exists sufficient capacity for public roads, public stormwater management facilities, public potable water facilities, public sanitary sewer facilities, public solid waste facilities, public recreation and open space facilities, public transportation, and public fire and rescue emergency facilities to accommodate existing and proposed development on the Alachua County Satellite Properties identified in “C” in accordance with adopted level of service standards.

12.0 FINANCIAL ASSURANCES FOR PUBLIC FACILITIES

12.1 The UFBOT and CITY and COUNTY agree that no off-campus stormwater management improvements need be assured by the UFBOT.
12.2 The UFBOT and CITY and COUNTY agree that no off-campus potable water improvements need be assured by the UFBOT in order to meet locally adopted level of service standards for potable water, except as provided in Section 9.2.

12.3 The UFBOT and CITY and COUNTY agree that no off-campus sanitary sewer improvements need be assured by the UFBOT in order to meet locally adopted level of service standards for potable water, except as provided in Section 9.3.

12.4 The UFBOT and CITY and COUNTY agree that no off-campus solid waste improvements need be assured by the UFBOT in order to meet locally adopted level of service standards for solid waste, except as provided in Section 9.4.

12.5 The UFBOT and CITY and COUNTY agree that no off-campus parks and recreation improvements need be assured by the UFBOT.

12.6 The UFBOT and CITY and COUNTY agree that the UFBOT’s responsibility for paying its fair share to mitigate deficiencies identified in Section 10.6 and for the costs of transportation improvements identified in Section 11.6 have been met as provided in Section 9.6. No additional transportation system improvements need be assured by the UFBOT.

12.7 The UFBOT and CITY and COUNTY agree that the UFBOT’s responsibility for paying its fair share to mitigate deficiencies identified in Section 10.7 and for the costs of improvements identified in Section 11.7 has been met as provided in Section 9.7. No additional emergency services improvements need be assured by the UFBOT.

13.0 CONCURRENCY RESPONSIBILITIES

13.1 The UFBOT, CITY and COUNTY agree that the deficiencies identified in Section 10.6 and 10.7 of this Agreement, the improvements identified in Section 11.6 and 11.7 of this Agreement, and the UFBOT’s fair share identified in Section 12.6 and 12.7 of this Agreement, are based upon the projected impacts of the development identified in Exhibit “A”.

13.2 The UFBOT, CITY and COUNTY agree that the UFBOT has fulfilled all concurrency responsibilities with regard to the square footage of development as specified in Exhibit “A”, which is a portion of the development project square footage identified in the Capital Improvements Element of the UF campus master plan. The development square footage in Exhibit “A” may proceed without any further local government review as long as it is consistent with the UF campus master plan and this Agreement. Should UF seek construction funding for development of more square footage than is provided for in Exhibit “A”, UFBOT, the CITY and the COUNTY will review the impacts of such additional square footage in order to determine, if necessary, strategies to mitigate such impacts through an amendment of this Agreement at the time such additional projects are funded.

14.0 APPLICABLE LAWS

14.1 The state government law and policies regarding concurrency and concurrency implementation governing this Agreement shall be those laws and policies in effect at the time of approval of this Agreement.
14.2 If state or federal laws are enacted subsequent to execution of this Agreement, which are applicable to or preclude either party’s compliance with the terms and conditions of this Agreement, this Agreement shall be modified or revoked or amended, as necessary to comply with the relevant state or federal laws.

15.0 AMENDMENT

15.1 This Agreement may be amended as provided in Section 1013.30, Florida Statutes and in conjunction with any amendment to the adopted UF Campus Master Plan within the geographic area identified in Exhibit “B” and Exhibit “C” which, alone or in conjunction with other amendments: increases density or intensity of use of land on the campus by more than 10 percent; decreases the amount of natural areas, open spaces, or buffers on the campus by more than 10 percent; or rearranges land uses in a manner that will increase the impact of any proposed campus development by more than 10 percent on a road or on another public facility or service provided or maintained by the state, the city or any affected local government.

15.2 Requests for amendment of this Agreement shall be made in accordance with the notification requirements set forth in Section 22.0 of this Agreement.

15.3 It is further agreed that no modification, amendment, or alteration in the terms or conditions contained herein shall be effective unless contained in a written document approved and executed by all parties hereto.

15.4 In the event of a dispute arising from the implementation of this Agreement, the parties shall resolve the dispute in accordance with the dispute resolution requirements set forth in Section 18.0 of this Agreement.

16.0 CONSISTENCY WITH ADOPTED COMPREHENSIVE PLANS

The CITY and COUNTY find that this Agreement and the proposed development identified in Exhibit “A” provided for herein are consistent with the City’s and County’s Comprehensive Plans to the extent that this Agreement addresses issues that are addressed in the City’s and County’s comprehensive plans.

17.0 ENFORCEMENT

Any party to this Agreement or aggrieved or adversely affected person may file an action for injunctive relief in the circuit court where the City and County are located to enforce the terms and conditions of this Agreement, or to challenge the compliance of the Agreement with Section 1013.30, Florida Statutes. This action shall be the sole and exclusive remedy of an aggrieved or adversely affected person other than a party to this Agreement to enforce any rights or obligations arising from this Agreement.

18.0 DISPUTE RESOLUTION

18.1 In the event of a dispute arising from the implementation of this Agreement, each party shall select one mediator and notify the other party in writing of the selection. Thereafter, within 15 days after their selection, the two mediators shall select a neutral third mediator to complete the mediation panel.
18.2 Each party shall be responsible for all costs and fees payable to the mediator selected by it and shall equally bear responsibility for the costs and fees payable to the third mediator for services rendered and costs expended in connection with resolving disputes pursuant to this Agreement.

18.3 Within 10 days after the selection of the mediation panel, proceedings must be convened by the panel to resolve the issues in dispute. Within 60 days after the convening of the mediation panel, the panel shall issue a report containing a recommended resolution of the issues in dispute.

18.4 If either the UFBOT or CITY or COUNTY rejects the recommended resolution of the issues in dispute, the matter shall be forwarded to the state land planning agency which, pursuant to Section 1013.30, Florida Statutes, has 60 days to hold informal hearings, if necessary, to resolve the dispute.

19.0 MONITORING AND OVERSIGHT

19.1 The CITY and COUNTY may upon request review all relevant information concerning development activity on the UF campus to verify that the terms of this Agreement are satisfied. UF shall continue to provide the CITY and COUNTY periodic project information that demonstrates good faith compliance with the terms of this Agreement.

19.2 The University may upon request review all relevant information concerning development activity by the CITY and COUNTY to verify that improvements identified in Sections 11.6, 11.7, 12.6 and 12.7 of this Agreement funded by the State University System Concurrency Trust Fund that address impacts of University development have been implemented consistent with the terms and conditions of this Agreement. Not less than once every 12 months, the CITY and COUNTY shall provide the University project information that demonstrates good faith compliance with the terms of this Agreement. Required project information shall include a statement of compliance with this Agreement, and a report on the status of improvements identified in Section 11.6, 11.7, 12.6 and 12.7 of this Agreement.

19.3 If any party finds that there has been a failure to comply with the terms of this Agreement, the aggrieved party shall serve notice on the other that such failure to comply has occurred in accordance with the notification requirements set forth in Section 22.0 of this Agreement.

20.0 SUCCESSORS AND ASSIGNS

This Agreement shall be binding upon the parties hereto, their successors in interest, heirs, assigns and personal representatives.

21.0 FORWARDING AGREEMENT TO STATE LAND PLANNING AGENCY

A copy of the executed Agreement shall be forwarded to the state land planning agency by the UFBOT within 14 days after the date of execution.

22.0 NOTICES
22.1 All notices, demands, requests to replies provided for or permitted by this Agreement shall be in writing and may be delivered by any of the following methods:

By personal service or delivery;
By registered or certified mail;
By deposit with an overnight express delivery service.

22.2 Notices by personal service or delivery shall be deemed effective at the time of personal delivery. Notices by registered or certified mail shall be deemed effective three business days after deposit with the United States Postal Service. Notices by overnight express delivery service shall be deemed effective on the business day after deposit with the express delivery service.

For the purpose of notice, the address of the CITY shall be:

City Manager
City of Gainesville
Post Office Box 490
Gainesville, Florida 32602

With a copy to:

City Attorney
City of Gainesville
Post Office Box 1110
Gainesville, Florida 32602

The address of the COUNTY shall be:

County Manager
Alachua County
Post Office Box 2877
Gainesville, Florida 32602

With a copy to:

County Attorney
Alachua County
Post Office Box 2877
Gainesville, Florida 32602

The address of the UFBOT shall be:

University of Florida Board of Trustees
Vice President for Business Affairs
University of Florida
204 Tigert Hall
P. O. Box 113100
Gainesville, Florida 32611

With a copy to:
23.0 EXHIBITS AND SCHEDULES

The Exhibits and Schedule to this Agreement consist of the following, all of which are incorporated into and form a part of this Agreement:

Exhibit “A” – Development Authorized By The Agreement
Exhibit “B” – Geographic Area Covered By The Agreement (Context Area)
Exhibit “C” – Geographic Area Covered By The Agreement (Satellite Properties)

IN WITNESS THEREOF, the parties have set their hands and seals to this Campus Development Agreement on the day and year indicated.

APPROVED by the UFBOT this _____ day of _____________________________, 2015.

UNIVERSITY OF FLORIDA
BOARD OF TRUSTEES

By: __________________________
Dr. Charles E. Lane,
Senior Vice President
and Chief Operating Officer

____________________________
Date

REVIEWED BY:

____________________________
Colt Little
Associate General Counsel
APPROVED by the City Commission this _____ of ________________________, 2015.

ATTEST:     CITY COMMISSION
            OF THE CITY OF GAINESVILLE, FLORIDA

_____________________________  BY:  _____________________________
Kurt Lannon, Clerk of the Commission   Ed Braddy, Mayor

Date: _______________________  Date: _____________________________

APPROVED AS TO FORM AND LEGALITY:

_____________________________
Nicolle Shalley
City Attorney
APPROVED by the County Commission this _____ of ________________________, 2015.

ATTEST: ALACHUA COUNTY, FLORIDA
BOARD OF COUNTY COMMISSIONERS

_____________________________  BY:  _____________________________
J. K. “Buddy” Irby, Clerk of the Commission  Charles Chestnut IV, Chairman

Date: _______________________  Date: _____________________________

APPROVED AS TO FORM AND LEGALITY:

_________________________________
Michele L. Lieberman
County Attorney
EXHIBIT “A”  
DEVELOPMENT AUTHORIZED BY THE AGREEMENT

1. MAIN CAMPUS

NOTE: The parties hereto acknowledge that the various individual gross square footage (GSF) amounts listed in the column designated as “CDA Authorized 2015-2015” may be adjusted and/or be reallocated between the several categories, but in no event will the total GSF in this column exceed 1,995,862 GSF, as indicated below.

<table>
<thead>
<tr>
<th>UF Main Campus Space Type</th>
<th>CDA Authorized 2005-2015 (GSF)</th>
<th>Net Built 1/1/05-6/30/15 (GSF)</th>
<th>CDA Authorized 2015-2025 (GSF)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Housing</td>
<td>284,502</td>
<td>120,316</td>
<td>164,186</td>
</tr>
<tr>
<td>Green Space Buffer and Urban Park</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Active Recreation/Active Recreation- Outdoor</td>
<td>342,760</td>
<td>130,567</td>
<td>212,193</td>
</tr>
<tr>
<td>Academic/ Academic-Outdoor</td>
<td>2,104,856</td>
<td>1,213,018</td>
<td>891,838</td>
</tr>
<tr>
<td>Support / Clinical and Cultural</td>
<td>1,002,718</td>
<td>248,960</td>
<td>753,758</td>
</tr>
<tr>
<td>TOTAL</td>
<td>3,734,836</td>
<td>1,712,861</td>
<td>2,021,975</td>
</tr>
<tr>
<td>Parking</td>
<td>2,000</td>
<td>285</td>
<td>1,715</td>
</tr>
</tbody>
</table>

2. ALACHUA COUNTY SATELLITE PROPERTIES

Austin Cary Memorial Forest:
The 2005-2015 CDA authorized 15,000 GSF of development. During those years, 2,945 GSF of development (net new) was added as replacement conference center. The 2015-2025 CDA will authorize 12,000 GSF of Academic-Outdoor and field support facilities at this site.

Beef Research Unit:
The 2005-2015 CDA authorized 5,000 GSF of development. During those years, there was a net decrease of 2,390 GSF due to demolitions at this site. The 2015-2025 CDA will authorize 7,000 GSF of Academic-Outdoor and field support facilities at this site.

Dairy Research Unit:
The 2005-2015 CDA authorized 12,000 GSF of development. During those years, 23,368 GSF (net new) was added as construction of two large replacement feed barns in agricultural use. The 2015-2025 CDA will authorize 15,000 GSF of Academic-Outdoor and field support facilities at this site.
**Millhopper Horticulture Unit:**
The 2005-2015 CDA authorized 21,000 GSF of development. During those years, 10,827 GSF (net new) was added as office, laboratory, academic support, and shadehouse construction. The 2015-2025 CDA will authorize 10,000 GSF of Academic-Outdoor and field support facilities at this site.

**Wall Farm Horse Teaching Unit:**
The 2005-2015 CDA authorized 10,400 GSF of development. During those years, 1,312 GSF (net new) was added in field support and storage buildings. The 2015-2025 CDA will authorize 10,000 GSF of Academic-Outdoor and field support facilities at this site.

**Santa Fe Ranch Beef Research:**
The 2005-2015 CDA authorized 18,000 GSF of development. No additional square footage has been added between 2005 and 2015. The 2015-2025 CDA will authorize 18,000 GSF of Academic-Outdoor and field support facilities at this site.

**Lake Wauburg:**
The 2005-2015 CDA authorized 21,200 GSF of development. No additional square footage has been added between 2005 and 2015. The 2015-2025 CDA will authorize 40,000 GSF of Active Recreation facilities at this site.

**East Campus:**
The 2005-2015 CDA authorized 124,162 GSF of development. During those years, 69,241 GSF was added in office, laboratory, and support spaces. The 2015-2025 CDA will authorize 110,000 GSF of Academic and Support facilities at this site.

**Libraries Remote Services:**
The 2005-2015 CDA did not authorize any development at this site and none was developed during those years. The 2015-2025 CDA will authorize 140,000 GSF of Support facilities at this site.
EXHIBIT “B”
GEOGRAPHIC AREA COVERED BY THE AGREEMENT
(CONTEXT AREA)
EXHIBIT “C”
GEOGRAPHIC AREA COVERED BY THE AGREEMENT
(SATELLITE PROPERTIES)
Construction Update

Committee Meeting June 4, 2015
Project: UF-323A – Chemistry / Chemical Biology Building

Description: This project will provide approximately 110,000 GSF for modern undergraduate teaching laboratories, auditorium, teaching support, graduate research laboratories, learning centers and offices. The building will provide a centralized home for lower-level undergraduate chemistry instruction. It will also provide state-of-the-art research facilities for faculty and graduate students working in the areas of chemical biology and chemical synthesis. The project has been designed to have four levels of teaching and penthouse for support.

Current Project Budget: $66,600,000

Architect: Stantec Architects

Contractor: Skanska Building Group

Status Update: Super Structure work portion of new construction is currently progressing and completion date is planned on May/June 2016 for Fall Occupancy.
Project: 
UF-368 - Reitz Union Expansion and Renovation

Description: 
The project is for expansion and renovation of the JWRU Student Union Building. Scope of the project includes demolition of the existing colonnade, construction of a new 137,000 GSF building, and renovating 80,000 GSF of the existing building.

Current Project Budget: $74,700,783

Architect: Cannon Design

Contractor: Skanska USA Building Inc.

Status Update: New construction and renovation progressing with the entire project to be complete Fall 2015.
Project: UF-400 – Single Student Housing

Description: The scope of the project is for construction a new 68,000 GSF dormitory facility for the Division of Housing. The proposed new residence hall will increase the number of beds available to undergraduate students, will accommodate the increased demand from first-time students requesting on-campus housing and current off-campus students desiring on-campus accommodations. The building will be designed with five levels and will consist of a mix of single, double and triple occupancy suites with shared amenities.

Current Project Budget: $21,900,000


Contractor: Charles Perry Partners Inc.

Status Update: Construction of the building is progressing at approximately 85% and completion date is planned around July 2015. Student occupancy: Fall 2015.
Project: UF-286 – Harrell Medical Education Building

Description: The scope of the project is for construction of a new 95,000 GSF classroom facility for the College of Medicine. The new facility will provide education and support spaces that address requirements for increased small-group and active learning, the use of simulation and standardized patients for professional development and assessment, and state of the art information technology. The building will house primary learning spaces for medical students and physician assistant students as well as education related offices and student support services.

Current Project Budget: $45,419,000

Architect: Heery International

Contractor: Charles Perry Partners Inc.

Status Update: The project construction is 90% complete. The construction completion date is currently scheduled for July 2015.
Project: UAA-35 Indoor Football Practice Facility

Description: The scope of the project is for construction a new 80,000 GSF practice facility for the University Athletic Association. The proposed new facility will provide an indoor practice field for the football program allowing practice to continue without interruption of inclement weather. The building will be a large open structure with one section devoted to a team training room, storage, and restroom facilities.

Current Project Budget: $17,000,000

Architect: Davis Architects

Contractor: Brasfield & Gorrie

Status Update: Structural framing portion of construction is currently progressing and completion date is planned around September 2015.
### Project & Construction Budget changes grouped by project # as indicated below:

<table>
<thead>
<tr>
<th>Project Number</th>
<th>Description</th>
<th>Budget Changes</th>
</tr>
</thead>
<tbody>
<tr>
<td>UAA-35</td>
<td>Indoor Football Practice Facility</td>
<td>Project budget increased by $2,012,467 to accommodate change in scope for larger full size indoor practice field and to condition interior spaces.</td>
</tr>
<tr>
<td>UF-368</td>
<td>Addition &amp; Renovations to JWRU Student Union</td>
<td>Construction contract increased by $1,193,039 from project contingency to cover code compliance, elevator structural revisions, misc. HVAC &amp; Plumbing revisions, infill abandoned shaft, dewatering, misc. structural and interior revisions.</td>
</tr>
<tr>
<td>UF-323</td>
<td>Chemistry/Chemical Biology Building and Renov. of Existing</td>
<td>Construction contract increased by $2,100,000 from project contingency to cover the final GMP.</td>
</tr>
</tbody>
</table>
| UAA-34         | Office of Student Life Farrior Hall Addition                                 |涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛涛iciaa
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<td>473 - Lacy Rabon Plant - Boiler #4 Replacement</td>
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<td>1502407</td>
<td>Building 473 - Rabon CHW Plant - Provide Estimate to Address Roof Leaks</td>
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<td>034156</td>
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<td>034151</td>
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<td>034152</td>
<td>LM-5083 Renovation of M119 Lab Space for Ophthalmology in MSB</td>
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<td>080 - Yon Hall - HVAC Upgrades</td>
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<td>MBI- Renovate 3rd floor corridor to house equipment</td>
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<td>MP00625</td>
<td>0118-Vet Med-Renovate rooms S, 5, and 7 Vulpe Ph 1</td>
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<td>MP00639</td>
<td>Parking Garages - Fulfill work program 2014-2015 Walker Parking Report</td>
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<td>0028-Chemistry Lab Rm C130 - Classroom renovation</td>
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<td>Building 445 - SMSB Rm M-32-41-Renovate 5th floor lab suite for Dr. Esser</td>
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<td>MP01057</td>
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<td>$9,258</td>
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<td>MP01068</td>
<td>Building 131 Reed Lab Rm 0202-Revise ductwork to eliminate odor problem.</td>
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<td>Soccer and Track Press Box</td>
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<td>$20,000</td>
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<td><strong>Total Large Scale Minor Design Projects: 58</strong></td>
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<td>$26,520,253</td>
<td>$22,490,838</td>
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<td>$2,352,671</td>
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<td><strong>Grand Total Large and Small Scale Minor Projects:291</strong></td>
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<td>$61,403,580</td>
<td>$52,801,822</td>
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## University of Florida Board of Trustees
### Construction Projects Update
#### Unit: Housing and Residence Education
##### Meeting Date: June 4, 2015

### Large Scale Minor Projects

<table>
<thead>
<tr>
<th>Project Number</th>
<th>Description</th>
<th>Project Budget</th>
<th>AE</th>
<th>Contractor</th>
<th>SC Date</th>
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<tbody>
<tr>
<td>15402-589</td>
<td>Graham Commons Site Electrical Upgrade</td>
<td>$225,000</td>
<td>Brame Architects/Moses</td>
<td>USI-Burgess &amp; Dudley</td>
<td>5/28/2015</td>
<td>Construction Proceeding -95%</td>
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<td>15148-16</td>
<td>Thomas Hall Air Conditioning</td>
<td>$1,756,000</td>
<td>Moses &amp; Assoc</td>
<td>Oelrich/Inducon</td>
<td>7/25/2015</td>
<td>Construction Proceeding -25%</td>
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<td>14431-86</td>
<td>UF-400 Cypress Hall Fixtures, Furnishings</td>
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<td>6/30/2015</td>
<td>Delivery Scheduled for 7/9/15</td>
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<td>15075-278</td>
<td>Corry 278 Renovation</td>
<td>$1,960,000</td>
<td>Fred Vyverberg</td>
<td>BBI</td>
<td>5/22/2015</td>
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<td>15076-284</td>
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<td>15277-1009</td>
<td>Keys 1009 Fire Sprinkler &amp; Alarm Upgrade</td>
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<td>15404-1004</td>
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<td>Moses/Vyverberg</td>
<td>DE Scorpio</td>
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<td>15405-15</td>
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<td>AES/Teal Tile</td>
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<td>15356-Various</td>
<td>Painting Interiors of 4 Buildings</td>
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<tr>
<td>Various</td>
<td>2014-15 Budgeted-&quot;Capital and Strategic Projects&quot;- 98+ Projects</td>
<td>$1,476,548</td>
<td>Various</td>
<td>Various</td>
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**Total Construction Projects: 11+**

| $10,735,938 |

### Total Design Projects: 5+

| $3,790,749 |

### Total Planning Projects: 5+

| $7,060,000 |

### Total Completed Projects:

| $ - |

**GRAND TOTAL Department of Housing Projects: 21+ Projects**

<p>| $21,586,687 |</p>
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<tr>
<th>Project Number</th>
<th>Project Name</th>
<th>Phase</th>
<th>Project Budget</th>
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<th>SC Date</th>
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<tr>
<td>IF014022</td>
<td>B0981 - Replace steam boiler and DI system (EXP)</td>
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<td>$259,263</td>
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<td>B7135 - Replace Roof (CAP)</td>
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<td><strong>Total Large Scale Minor Construction Projects: 55</strong></td>
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<td><strong>$8,099,976</strong></td>
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<td>B7904 - Replace roof (CAP)</td>
<td>Design</td>
<td>$833,600</td>
<td>$833,600</td>
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</tr>
<tr>
<td>IF014109</td>
<td>S5402 - Infrastructure Development Plan (EXP)</td>
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<td>$15,750</td>
<td>$15,750</td>
<td>TBD</td>
<td>Project in planning</td>
</tr>
<tr>
<td>IF015063</td>
<td>B7499 - Replace OA HVAC Unit (CAP)</td>
<td>Design</td>
<td>$528,213</td>
<td>$528,213</td>
<td>TBD</td>
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</tr>
<tr>
<td></td>
<td><strong>Total Large Scale Minor Design Projects: 4</strong></td>
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<td><strong>$1,178,050</strong></td>
<td><strong>$1,178,050</strong></td>
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<tr>
<td>IF014038</td>
<td>B9620 - Code Compliant corrections to kitchen (CAP)</td>
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<tr>
<td>IF014039</td>
<td>B9214 - Code Compliant corrections to dining hall (CAP)</td>
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<tr>
<td>IF014047</td>
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<tr>
<td>IF014057</td>
<td>B7321 - Replace OA HVAC lab unit (CAP)</td>
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<tr>
<td>IF014063</td>
<td>B9214 - Replace water heaters (CAP)</td>
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<tr>
<td>IF014125</td>
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<td>B1200 - Install climate control system, electric and plumbing (CAP)</td>
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<td>B0360 - Install lighting system,replace condenser fan motor (EXP)</td>
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<tr>
<td>IF015030</td>
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<td>IF015035</td>
<td>B0350 - Install fume hood (EXP)</td>
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<td>AE &amp; CM selection in progress</td>
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<td>IF015067</td>
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<td>Phase</td>
<td>Project Budget</td>
<td>Construction Budget</td>
<td>SC Date</td>
<td>Status</td>
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<td>Install new or modify electric supply and ac installation (EXP)</td>
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<td>IF015091</td>
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<tr>
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<tr>
<td>IF015094</td>
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<td>IF015098</td>
<td>B0474 - Renovate for Global Food Hub (EXP)</td>
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<tr>
<td>IF015099</td>
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<tr>
<td>IF015100</td>
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<tr>
<td>IF015101</td>
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<td>IF015102</td>
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<tr>
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<tr>
<td>IF015104</td>
<td>B0824 - Upgrade lamps and irrigation (EXP)</td>
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<tr>
<td>IF015105</td>
<td>B7129 - Equipment Storage (CAP)</td>
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<tr>
<td>IF015106</td>
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<tr>
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<td>S0120 - Upgrade Roads (EXP)</td>
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<tr>
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<td>B8418, B8419 - Grain Storage Bins (CAP)</td>
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<td>B005, B009B, B009D - Renovate (CAP)</td>
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<tr>
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<td>B0735 - Upgrade cooling, shading and irrigation (CAP)</td>
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<tr>
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<td>B0736 - Upgrade cooling, shading and irrigation (CAP)</td>
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<td><strong>Total IFAS Minor Planning Projects:</strong></td>
<td>58</td>
<td></td>
<td>$6,963,947</td>
<td>$6,963,947</td>
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</table>

Grand Total Large and Small Scale Minor Projects

| Total **Grand Total Large and Small Scale Minor Projects** | $16,241,973 | $16,241,973 |
Since the founding of the University of Florida (UF) in 1853, generous alumni, corporations, foundations, parents and friends have contributed financial resources to assist UF in achieving its long-term mission of providing a superb education for undergraduates while maintaining excellent graduate programs and professional schools. As a result, UF’s total endowment market value is among the largest public university endowments in the United States.

The UF endowment assets reside with the University of Florida Foundation (UFF). UFF is a private, not-for-profit, 501(c)(3) direct support organization of UF that raises and manages all gift money for the benefit of UF. UFF’s management of the Endowment Pool is designed to accomplish two goals:

1. Provide a total return from assets invested that will preserve or increase the purchasing power of the endowment capital, and;
2. Generate the maximum current spendable income stream to support activities of funds held for colleges and units of UF.

Since the inception of the University of Florida Investment Corporation (UFICO) in June 2004, the investment of the Endowment Pool has been managed by UFICO and overseen by the Finance Committee of the UFF Board of Directors, which establishes the goals and performance benchmarks for the pool.

Through UFICO’s management of the Endowment Pool, UFF seeks to achieve an annualized real rate of return of at least 4.7% net of fees to preserve and enhance the purchasing power of the endowment. To measure performance results, returns are compared against the following benchmarks:

- CPI + 4.7% Benchmark – The consumer price index plus the average gross spending rate for the endowment. This is a measure of the purchasing power of the endowment over time considering the effects of inflation.
- UFICO Policy Benchmark – This is an asset-weighted composite index which represents a passive implementation of the Pool’s strategic asset allocation.

Returns are measured over the long-term as the Endowment Pool is able to tolerate variability in the short and intermediate-term given its long investment horizon.
## Financial Recap

**March 31, 2015**

<table>
<thead>
<tr>
<th>Fiscal Year Period</th>
<th>Beginning NAV</th>
<th>New Endowments</th>
<th>Endowment Spending</th>
<th>UFF Overhead Fees</th>
<th>UFICO Fees</th>
<th>Investment Income</th>
<th>Ending NAV</th>
<th>Investment Return</th>
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<tr>
<td>Q3- 15</td>
<td>$ 1,530,260</td>
<td>$ 5,761</td>
<td>$ (12,777)</td>
<td>$ (3,874)</td>
<td>$ (566)</td>
<td>$ 30,478</td>
<td>$ 1,549,282</td>
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<tr>
<td>Q2- 15</td>
<td>$ 1,520,575</td>
<td>$ 13,723</td>
<td>$ (12,723)</td>
<td>$ (3,840)</td>
<td>$ (578)</td>
<td>$ 13,103</td>
<td>$ 1,530,260</td>
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<tr>
<td>Q1- 15</td>
<td>$ 1,511,974</td>
<td>$ 7,334</td>
<td>$ (12,458)</td>
<td>$ (3,746)</td>
<td>$ (564)</td>
<td>$ 18,035</td>
<td>$ 1,520,575</td>
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<tr>
<td>FY- 14</td>
<td>$ 1,345,840</td>
<td>$ 42,431</td>
<td>$ (47,131)</td>
<td>$ (14,110)</td>
<td>$ (2,157)</td>
<td>$ 187,101</td>
<td>$ 1,511,974</td>
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<tr>
<td>FY- 13</td>
<td>$ 1,262,971</td>
<td>$ 28,263</td>
<td>$ (44,609)</td>
<td>$ (13,694)</td>
<td>$ (1,756)</td>
<td>$ 114,665</td>
<td>$ 1,345,840</td>
<td>9.1%</td>
</tr>
<tr>
<td>FY- 12</td>
<td>$ 1,276,322</td>
<td>$ 42,312</td>
<td>$ (43,162)</td>
<td>$ (14,100)</td>
<td>$ (1,959)</td>
<td>$ 3,558</td>
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</tr>
<tr>
<td>FY- 11</td>
<td>$ 1,103,464</td>
<td>$ 34,830</td>
<td>$ (37,588)</td>
<td>$ (12,719)</td>
<td>$ (1,601)</td>
<td>$ 189,936</td>
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<td>17.3%</td>
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<tr>
<td>FY- 10</td>
<td>$ 1,014,335</td>
<td>$ 34,521</td>
<td>$ (36,547)</td>
<td>$ (11,414)</td>
<td>$ (1,831)</td>
<td>$ 104,401</td>
<td>$ 1,103,464</td>
<td>10.2%</td>
</tr>
<tr>
<td>FY- 09</td>
<td>$ 1,241,570</td>
<td>$ 48,478</td>
<td>$ (43,907)</td>
<td>$ (11,011)</td>
<td>$ (1,983)</td>
<td>$(218,812)</td>
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</tr>
<tr>
<td>FY- 08</td>
<td>$ 1,189,657</td>
<td>$ 68,324</td>
<td>$ (41,713)</td>
<td>$ (10,256)</td>
<td>$ (1,866)</td>
<td>$ 37,424</td>
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<tr>
<td>FY- 07</td>
<td>$ 958,861</td>
<td>$ 88,977</td>
<td>$ (33,659)</td>
<td>$ (8,448)</td>
<td>$ (1,435)</td>
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<tr>
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<td>$ 79,233</td>
<td>$ (27,090)</td>
<td>$ (6,702)</td>
<td>$ (1,107)</td>
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</tr>
<tr>
<td>FY- 05</td>
<td>$ 691,172</td>
<td>$ 72,316</td>
<td>$ (24,062)</td>
<td>$ (5,904)</td>
<td>$ (933)</td>
<td>$ 71,651</td>
<td>$ 804,240</td>
<td>9.5%</td>
</tr>
</tbody>
</table>

*Note: All values in $ 000's*
**UF Foundation - Endowment**

**Asset Allocation**

**March 31, 2015**

### Strategic Target

- **Public Equity**: 35%
- **Hedged Strategies**: 26%
- **Private Equity**: 13%
- **Real Estate**: 6%
- **Natural Resources**: 10%
- **Fixed Income**: 10%

### Active Target

- **Public Equity**: 35%
- **Hedged Strategies**: 29%
- **Private Equity**: 13%
- **Real Estate**: 6%
- **Natural Resources**: 10%
- **Fixed Income**: 7%

### Actual 3/31/15

- **Public Equity**: 35.0%
- **Hedged Strategies**: 29.0%
- **Private Equity**: 13.0%
- **Real Estate**: 6.0%
- **Natural Resources**: 10.0%
- **Fixed Income**: 7.0%
- **Cash**: 0.8%

<table>
<thead>
<tr>
<th>Asset Allocation</th>
<th>Strategic Target</th>
<th>Active Target</th>
<th>Actual 3/31/15</th>
</tr>
</thead>
<tbody>
<tr>
<td>Public Equity</td>
<td>35.0%</td>
<td>35.0%</td>
<td>36.8%</td>
</tr>
<tr>
<td>Hedged Strategies</td>
<td>26.0%</td>
<td>29.0%</td>
<td>29.2%</td>
</tr>
<tr>
<td>Private Equity</td>
<td>13.0%</td>
<td>13.0%</td>
<td>13.8%</td>
</tr>
<tr>
<td>Natural Resources</td>
<td>10.0%</td>
<td>10.0%</td>
<td>8.7%</td>
</tr>
<tr>
<td>Real Estate</td>
<td>6.0%</td>
<td>6.0%</td>
<td>5.4%</td>
</tr>
<tr>
<td>Fixed Income</td>
<td>10.0%</td>
<td>7.0%</td>
<td>5.3%</td>
</tr>
<tr>
<td>Cash</td>
<td>0.0%</td>
<td>0.0%</td>
<td>0.8%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>100.0%</strong></td>
<td><strong>100.0%</strong></td>
<td><strong>100.0%</strong></td>
</tr>
</tbody>
</table>
Despite weak fundamentals and an uptick in volatility, US equities managed a gain for the quarter ended March 31st with the S&P 500 Index finishing up 0.95%. Developed international markets fared a bit better. The MSCI EAFE Index was up 4.9% for the quarter on developing signs of recovery in the European economy. Coming off a weak quarter, the MSCI Emerging Markets Index rebounded some gaining 2.2% for the quarter. The fixed income markets had another strong quarter with the Barclays Aggregate Bond Index up 1.6%. Yields on the 10-year Treasuries further dropped to 1.93% and 30-year Treasuries dropped to 2.54%, their lowest in over 12 months.

The UFF Endowment Pool gained 2.0% for the quarter, outperforming its Policy Benchmark return of 1.2%. With the exception of Fixed Income, all asset classes contributed to the outperformance for the Endowment during the quarter. The Public Equity portfolio, lead by active management in the global equity space, returned 2.6% for the quarter, ahead of its respective benchmark return of 2.3%. The Hedged Strategies portfolio returned 3.3% for the quarter, ahead of its benchmark return of 2.8% for the quarter. Global macro and event driven strategies were the dominant contributors for the quarter. The Fixed Income portfolio returned 0.6% for the quarter versus 1.5% for its respective benchmark. The weak relative performance for Fixed Income was primarily due to the portfolio’s shorter duration stance and an allocation to global bonds.

The Private Equity and Natural Resource portfolios, with returns of 4.8% and -9.9%, respectively, for the quarter, both outperformed their respective benchmark returns of 3.9% and -12.0%. While the Natural Resources portfolio did outperform its benchmark by over 200 basis points, it did suffer write-downs in the energy sector due to the collapse in oil prices. The Real Estate portfolio returned 7.7% during the quarter, outperforming its respective benchmark which returned 3.0% for the quarter.

For the fiscal year-to-date period ended March 31st, the UFF Endowment Pool is up 4.0%, which is 120 basis points ahead of its Policy Benchmark for the period. For the 12 month period ended March 31st, the UFF Endowment Pool returned 7.3%, ahead of the portfolio’s Policy Benchmark return of 6.2% for the same period. During the trailing three-, five-, and seven-year periods, the UFF Endowment Pool was up 8.4%, 8.2%, and 4.8%, respectively, versus the Policy Benchmark returns of 8.9%, 8.7%, and 4.5% over the same periods.

1 Actual returns are net of all investment management fees, but gross of UFF annual management fees.
## Quarterly Performance Report

### March 31, 2015

**UF Foundation - Endowment**

**Quarterly Performance Report**

### (000's)

<table>
<thead>
<tr>
<th>Allocation</th>
<th>Fiscal Year</th>
<th>Annualized</th>
</tr>
</thead>
<tbody>
<tr>
<td>NAV</td>
<td>Q1</td>
<td>Q2</td>
</tr>
<tr>
<td>UFF Endowment</td>
<td>1.16%</td>
<td>0.86%</td>
</tr>
<tr>
<td>UFF Endowment Policy Benchmark</td>
<td>0.81%</td>
<td>0.75%</td>
</tr>
<tr>
<td>Public Equity</td>
<td>-1.79%</td>
<td>1.02%</td>
</tr>
<tr>
<td>MSCI ACWI Free</td>
<td>-2.30%</td>
<td>0.41%</td>
</tr>
<tr>
<td>Hedged Strategies</td>
<td>0.25%</td>
<td>0.95%</td>
</tr>
<tr>
<td>HFRI FoF Strategic Index +1%</td>
<td>0.01%</td>
<td>1.19%</td>
</tr>
<tr>
<td>Fixed Income</td>
<td>-1.32%</td>
<td>-1.08%</td>
</tr>
<tr>
<td>Fixed Income Benchmark</td>
<td>-0.86%</td>
<td>1.05%</td>
</tr>
<tr>
<td>Private Equity</td>
<td>5.13%</td>
<td>1.85%</td>
</tr>
<tr>
<td>Cambridge Private Equity Index</td>
<td>4.08%</td>
<td>-0.56%</td>
</tr>
<tr>
<td>Natural Resources</td>
<td>8.75%</td>
<td>0.57%</td>
</tr>
<tr>
<td>Cambridge Natural Resources Index</td>
<td>9.15%</td>
<td>0.39%</td>
</tr>
<tr>
<td>Real Estate</td>
<td>3.77%</td>
<td>0.55%</td>
</tr>
<tr>
<td>Real Estate Benchmark</td>
<td>3.01%</td>
<td>3.67%</td>
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<tr>
<td>Cash</td>
<td>0.06%</td>
<td>0.04%</td>
</tr>
<tr>
<td>Citi 3 Month Treasury Bill</td>
<td>0.01%</td>
<td>0.00%</td>
</tr>
</tbody>
</table>

### Benchmark Composites

<table>
<thead>
<tr>
<th>Benchmark</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>UFF Endowment</td>
<td>35% MSCI ACWI, 26% HFRI FoF Strategic + 1%, 13% Cambridge Private Equity, 10% Cambridge Natural Resources, 5.1% Cambridge Real Estate, 0.9% Wilshire US RESI, 5% Barclays Government Index, 5% Barclays US Inflation-Linked Bond Index</td>
</tr>
<tr>
<td>UFF Endowment Policy Benchmark</td>
<td>35% MSCI ACWI, 26% HFRI FoF Strategic + 1%, 13% Cambridge Private Equity, 10% Cambridge Natural Resources, 5.1% Cambridge Real Estate, 0.9% Wilshire US RESI, 5% Barclays Government Index, 5% Barclays US Inflation-Linked Bond Index</td>
</tr>
<tr>
<td>Public Equity</td>
<td>MSCI ACWI Free</td>
</tr>
<tr>
<td>MSCI ACWI Free</td>
<td>-2.30%</td>
</tr>
<tr>
<td>Hedged Strategies</td>
<td>HFRI FoF Strategic Index +1%</td>
</tr>
<tr>
<td>HFRI FoF Strategic Index +1%</td>
<td>0.01%</td>
</tr>
<tr>
<td>Fixed Income</td>
<td>Cambridge Private Equity Index</td>
</tr>
<tr>
<td>Cambridge Private Equity Index</td>
<td>4.08%</td>
</tr>
<tr>
<td>Natural Resources</td>
<td>Cambridge Natural Resources Index</td>
</tr>
<tr>
<td>Cambridge Natural Resources Index</td>
<td>9.15%</td>
</tr>
<tr>
<td>Real Estate</td>
<td>Real Estate Benchmark</td>
</tr>
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<td>3.01%</td>
</tr>
<tr>
<td>Cash</td>
<td>Citi 3 Month Treasury Bill</td>
</tr>
<tr>
<td>Citi 3 Month Treasury Bill</td>
<td>0.01%</td>
</tr>
</tbody>
</table>

### Notes

1. Active Target
2. Fiscal year-end is June 30.

---

**Note:** Investor Pool returns are net of all UFICO and investment management fees. Asset class returns are gross of UFICO fees and net of investment management fees.
1. Verification of Quorum
After a roll call, a quorum was confirmed, with all members present except Trustee Heavener.

2. Call to Order and Welcome
External Relations Committee Chair Brandon and Strategic Initiatives Committee Chair Corr called the joint meeting to order at 1:57 p.m. EDT

Committee on External Relations Members present were:
David L. Brandon (Chair), Charles B. Edwards, Jason J. Rosenberg, Robert G. Stern, Cory M. Yeffet. Trustee James W. Heavener was unable to attend.

Committee on Strategic Initiatives Members present were:
Christopher T. Corr (Chair), Susan M. Cameron, Paul W. Davenport, Rahul Patel, Steven M. Scott, David M. Thomas, Anita G. Zucker

3.0 Review and Approval of Minutes
External Relations Committee Chair David Brandon asked for a motion to approve the minutes from the December 4, 2014 committee meeting, which was made by Trustee Rosenberg, with a Second by Trustee Rosenberg. The Committee Chair asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.
Strategic Initiatives Committee Chair Christopher Corr asked for a motion to approve the minutes from the December 4, 2014 committee meeting, which was made by Trustee Rosenberg and a Second by Trustee Thomas. The Chair asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

4.0   Action Items
The Committees did not have any action items on the agenda.

5.0   Discussion/Informational Items:
The Committee Chairs addressed the Discussion/Informational Items in the following order:

5.5   University Goal Setting Process
President Fuchs made a few remarks regarding UF’s campus wide goal-setting process. President Fuchs explained that faculty and academic leaders are driving the process and that it will be built upon the goals of UF colleges and units with opportunity for plenty of student, faculty and trustee input. The timeline for the goal-setting process anticipates goal creation by early fall with a plan in place for implementation and achievement of those goals by the end of fall semester.

President Fuchs pointed out that UF is on a trajectory different from its former path and from that of its peers; that the university is located in a unique state that’s on the move; and that the set of shared aspirations UF already possesses will provide momentum for what the university wants to achieve.

After the remarks by President Fuchs, Executive Chief of Staff Win Phillips gave a PowerPoint presentation on the University Goal Setting Process.

5.2   Listening Tour
Vice President for Development & Alumni Affairs Tom Mitchell updated the trustees on President Fuchs’ listening tours, reporting that the “Raise Your Voice” effort has traveled to three cities so far – Orlando, Jacksonville and Miami. In each city, President Fuchs and Linda Fuchs have introduced themselves to alumni, friends and community members and President Fuchs has gathered their thoughts, ideas, hopes and dreams for UF. Each stop has culminated in an all-alumni reception and program, during which Dr. Fuchs has spoken, fielded questions and accepted suggestions from the audience. The tour will continue over the summer in other Florida cities and into the fall in cities throughout the United States.

5.4   Florida Center
Vice President Mitchell reported on the alumni association’s exploration of a plan to expand UF’s presence in Miami with a new downtown storefront. The center, which possibly would be located on Biscayne Boulevard and Second Avenue, would include UF merchandise as well as office space for UF Admissions, UF Alumni Affairs and UF Online.
5.1 Legislative Items
Vice President for University Relations Jane Adams gave a legislative update, reporting that the Senate and House versions of the budget are far apart based on a difference of opinion about funding Medicaid expansion and the Low Income Pool program to help cover hospital costs for uncompensated care. She observed that the House budget is more favorable to UF, with its full support of the university’s request for building funds.

5.3 Admissions Communications
Vice President Adams briefed the trustees on the UF admissions website. On February 13 and through the weekend following admissions’ announcements, more than 13,000 newly admitted students representing all 50 states and 100 countries clicked on the microsite.

It had more than 150,000 page views and the social conversations included more than 600,000 Twitter impressions, 550,000 Facebook likes and 5,000 #UF19 mentions. The ultimate goal is to increase yield of the top 10 percent of applicants.

6.0 New Business
There was no New Business to discuss.

7.0 Adjourn
After asking for any further discussion and hearing none, External Relations Committee Chair David L. Brandon and Strategic Initiatives Committee Chair Christopher T. Corr asked for a motion to adjourn the committees’ joint meeting, which was made by Trustee Cameron and a Second by Trustee Thomas. The Chairs asked for all in favor of the motion and any opposed, and the motion was approved unanimously. The joint meeting of the Committees on External Relations and Strategic Initiatives was adjourned at 3:03 p.m. EDT.
UNIVERSITY OF FLORIDA BOARD OF TRUSTEES
COMMITTEE ON EXTERNAL RELATIONS
AND
COMMITTEE ON STRATEGIC INITIATIVES
JOINT COMMITTEE MINUTES
April 2, 2015
President’s Room 215B, Emerson Alumni Hall
University of Florida, Gainesville, Florida
Time Convened: 1:57 p.m. EDT
Time Adjourned: 3:03 p.m. EDT

1. Verification of Quorum
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UF Metrics

Strategic Initiatives Committee

UF BOT

June 2015
Important Points?

• There are different sets of metrics
  • What do they indicate?
  • Which are important?
  • Which are stable and which are flighty?
  • What are the longitudinal trends

• Are there leading indicators? How long does it take results to become “visible” in common metrics?
Various Sets of Metrics

- AAU Metrics
- Preeminence Metrics (FI Statutes)
- Performance Funding Metrics
- The “29 Metrics”
- Rankings
- Leading Indicators: AA
# PREEMINENT RESEARCH UNIVERSITY FUNDING METRICS

The Board of Governors shall designate each state research university that meets at least 11 of the 12 following academic and research excellence standards as a preeminent state research university. The University of Florida and Florida State University are the only universities required to complete the table below. The Board of Governors will consider the shaded 2015 actual data for approval.

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Average GPA and SAT Score for incoming freshman in Fall semester</td>
<td>4.3 GPA 1800 SAT</td>
<td>4.35 1919 Fall 2014</td>
<td>4.3 1904 Fall 2015</td>
<td>4.3 n/a Fall 2016</td>
<td>4.3 n/a Fall 2017</td>
</tr>
<tr>
<td>Public University National Ranking (in more than one national ranking)</td>
<td>Top 50</td>
<td>10 2015</td>
<td>10 2016</td>
<td>10 2017</td>
<td>10 2018</td>
</tr>
<tr>
<td>Freshman Retention Rate (Full-time, FTIC)</td>
<td>90%</td>
<td>96% 2013-14</td>
<td>97% 2014-15</td>
<td>97% 2015-16</td>
<td>97% 2016-17</td>
</tr>
<tr>
<td>6-year Graduation Rate (Full-time, FTIC)</td>
<td>70%</td>
<td>68% 2008-14</td>
<td>88% 2009-15</td>
<td>88% 2010-16</td>
<td>88% 2011-17</td>
</tr>
<tr>
<td>Total Annual Research Expenditures in Diversified Non-Medical Sciences ($M) (Science &amp; Engineering only)</td>
<td>$150 M</td>
<td>$480 M 2015-16</td>
<td>$480 M 2016-17</td>
<td>$490 M 2017-18</td>
<td>$500 M 2018-19</td>
</tr>
<tr>
<td>National Ranking in S.T.E.M. Research Expenditures (includes public &amp; private institutions)</td>
<td>Top 100 in 5 of 8 disciplines</td>
<td>Top 100 in 5 of 8 disciplines</td>
<td>Top 100 in 5 of 8 disciplines</td>
<td>Top 100 in 5 of 8 disciplines</td>
<td>Top 100 in 5 of 8 disciplines</td>
</tr>
<tr>
<td>Patents Awarded (over 3 year period)</td>
<td>100</td>
<td>263 2012-14</td>
<td>267 2013-15</td>
<td>270 2014-16</td>
<td>273 2015-17</td>
</tr>
<tr>
<td>Doctoral Degrees Awarded Annually (excludes Professional degrees)</td>
<td>400</td>
<td>796 2013-14</td>
<td>796 2014-15</td>
<td>796 2015-16</td>
<td>796 2016-17</td>
</tr>
<tr>
<td>Number of Post-Doctoral Appointees</td>
<td>200</td>
<td>625 Fall 2011</td>
<td>674 Fall 2012</td>
<td>677 Fall 2013</td>
<td>680 Fall 2014</td>
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<tr>
<td>Endowment Size ($M)</td>
<td>$500 M</td>
<td>$1,520 M 2014-15</td>
<td>$1,550 M 2015-16</td>
<td>$1,630 M 2016-17</td>
<td>$1,750 M 2017-18</td>
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</tbody>
</table>

**NUMBER OF METRICS ABOVE THE BENCHMARK**: 11 of 12
## PERFORMANCE FUNDING METRICS

Each university is required to complete the table below, providing their goals for the metrics used in the Performance Based Funding model that the Board of Governors approved at its January 2014 meeting. The Board of Governors will consider the shaded 2017 goals for approval.

<table>
<thead>
<tr>
<th>Metrics Common To All Universities</th>
<th>2015 Actual</th>
<th>2016 Goals</th>
<th>2017 Goals</th>
<th>2018 Goals</th>
<th>2019 Goals</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percent of Bachelor’s Graduates Employed Full-time or Continuing their Education within the U.S. One Year After Graduation</td>
<td>72% (2012-13)</td>
<td>72% (2013-14)</td>
<td>74% (2014-15)</td>
<td>74% (2015-16)</td>
<td>74% (2016-17)</td>
</tr>
<tr>
<td>FTIC 6 year Graduation Rate [Includes full- and part-time students]</td>
<td>87% (2009-14)</td>
<td>87% (2010-15)</td>
<td>87% (2011-16)</td>
<td>88% (2011-17)</td>
<td>88% (2012-18)</td>
</tr>
<tr>
<td>Academic Progress Rate [FTIC 2 year Retention Rate with GPA=2]</td>
<td>95% (2012-14)</td>
<td>95% (2013-15)</td>
<td>96% (2014-16)</td>
<td>96% (2015-17)</td>
<td>97% (2016-18)</td>
</tr>
<tr>
<td>University Access Rate [Percent of Full Undergraduates with a Pell grant]</td>
<td>32% (Fall 2013)</td>
<td>32% (Fall 2014)</td>
<td>33% (Fall 2015)</td>
<td>33% (Fall 2016)</td>
<td>34% (Fall 2017)</td>
</tr>
<tr>
<td>Bachelor’s Degrees Awarded Within Programs of Strategic Emphasis</td>
<td>55% (2013-14)</td>
<td>55% (2014-15)</td>
<td>56% (2015-16)</td>
<td>56% (2016-17)</td>
<td>57% (2017-18)</td>
</tr>
<tr>
<td>Graduate Degrees Awarded Within Programs of Strategic Emphasis</td>
<td>70% (2013-14)</td>
<td>70% (2014-15)</td>
<td>71% (2015-16)</td>
<td>71% (2016-17)</td>
<td>72% (2017-18)</td>
</tr>
</tbody>
</table>

### Board of Governors Choice Metric

<table>
<thead>
<tr>
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</tr>
</thead>
<tbody>
<tr>
<td>Percent of Bachelor’s Degrees Without Excess Hours</td>
<td>77% (2013-14)</td>
<td>77% (2014-15)</td>
<td>77% (2015-16)</td>
<td>78% (2016-17)</td>
<td>78% (2017-18)</td>
</tr>
</tbody>
</table>

### Board of Trustees Choice Metric

|---------|------------|------------|------------|------------|------------|

Page 285/466
<table>
<thead>
<tr>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>Student Admissions</td>
<td></td>
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<td></td>
<td></td>
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<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Freshmen in top 10% high school class</td>
<td>12</td>
<td>76%</td>
<td>10</td>
<td>79%</td>
<td>11</td>
<td>77%</td>
<td>10</td>
<td>10</td>
<td>10</td>
</tr>
<tr>
<td>Freshman acceptance rate</td>
<td>7</td>
<td>49%</td>
<td>8</td>
<td>48%</td>
<td>12</td>
<td>47%</td>
<td>10</td>
<td>10</td>
<td>10</td>
</tr>
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<td>Median undergraduate SAT 2005, 2010, 2011</td>
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Note: Total research expenditures S&E was amended for 2013 to include “other sciences”.
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**- U.S. News Online**

| Online Bachelor's                                           | 34        | 5         | 13        |           |           |
| Online Computer Information Technology                       |           |           |           |           |           |
| Online Graduate Business Programs                            | 4         | 3         |           |           |           |
| Online Graduate Business Programs - MBA                     | 18        | 47        | 3         |           |           |
| Online Graduate Education Programs                           |           |           |           |           |           |
| Online Graduate Engineering                                 | 26        | 44        | 56        |           |           |
AA results

• Plant Pathology  11 → 8
• Wildlife Ecology & Conservation  10 → 6
• ISE (industrial)  14 → 8
• ISE (systems)  12 → 2
• Geography  24 → 14
• English  17 → 12
• Pharmaceutical Sciences  38 → 29
• Pathology  48 → 36
Strategic Development Plan Update
for the
Strategic Initiatives/External Relations Committees

June 4, 2015
STRATEGIC DEVELOPMENT PLAN UPDATE

A COMPARISON OF PLANS:

**Master Plan**
- Subject to Campus Development Agreement
- Statutory requirements
- 10 year horizon
- Focuses on campus projects / issues

**Strategic Development Plan**
- University initiative
- Scope determined by University / BOT
- 30 – 40 year horizon
- Considers relationship of University to surrounding city
STRATEGIC DEVELOPMENT PLAN UPDATE

PURPOSE:

To support the University’s goals for preeminence
STRATEGIC DEVELOPMENT PLAN UPDATE

GOAL:
Determine optimal synergy between Gainesville and the University

- Ann Arbor – U. Michigan
- Boulder – Colorado U.
- Austin – U. Texas
GOAL:
Integrate seamlessly with Campus Master Planning efforts
GOAL:
Assess impact area relative to preeminence goals
GOAL:
Explore benefits of enhancing key connections between campus and City
GOAL:

Ascertain current and potential challenges to preeminence goals

- Retail and other built environment amenities
- On- and off-campus housing stock
- Economic opportunity for graduates
- Infrastructure choke points
STRATEGIC DEVELOPMENT PLAN UPDATE

IMPLEMENTATION STEPS:

• Identify appropriate consultant
• Determine phasing of plan implementation
• Engage stakeholders in University and community
1. Verification of Quorum
After a roll call, a quorum was confirmed, with all members present except Trustee Heavener.

2. Call to Order and Welcome
Committee Chair, David M. Thomas called the meeting to order at 4:02 p.m., EDT.

Members present were:
David M. Thomas, Chair, David L. Brandon, Susan M. Cameron, Christopher T. Corr, Paul W. Davenport, Charles B. Edwards, Rahul Patel, Jason J. Rosenberg, Robert G. Stern, Steven M. Scott, Cory M. Yeffet, Anita G. Zucker. Trustee James W. Heavener was unable to attend.

Others present were:
Provost and Senior Vice President for Academic Affairs Joseph Glover, Senior Vice President for Health Affairs David Guzick, Vice President for Student Affairs David Kratzer, Vice President, General Counsel and University Secretary Jamie Lewis Keith, Dean, College of Veterinary Medicine, James Lloyd, other members of the Cabinet, Executive Assistant Cheryl May and Executive Assistant Rebecca Holt, members of the University of Florida Community, and other members of the public and the media.

3. Review and Approval of Minutes
Committee Chair Thomas stated that the minutes will be reviewed for approval at the April 2, 2015 meeting.
4. **Public Comment**
The Graduate Assistants United requested to make public comments at the committee meeting on April 2, 2015. They will be speaking about their role in preeminence and their importance to the University.

5. **Action Items**
Committee Chair Thomas stated that no action would be taken, as the conference call/meeting was for information purposes only. Committee Chair Thomas then asked Provost Joseph Glover to go through each item on the agenda and allow time for discussion.

**EP1. Tenure Upon Hire**
Provost Glover stated that there are 12 newly hired faculty members who have been reviewed and recommended for tenure upon hire by the Dean, the Provost and the President. For those individuals hired with faculty and administrative appointments, tenure attaches only to the faculty appointment. They are as follows

1. **Steven Enloe** has been hired from Auburn University as an Associate Professor in the Department of Agronomy in the College of Agricultural and Life Sciences.
2. **Saqib Mukhtar** has been hired from Texas A&M University as a Professor in IFAS Extension Administration in the College of Agricultural and Life Sciences.
3. **Blair Siegfried** has been hired from the University of Nebraska-Lincoln as a Professor in Entomology and Nematology in the College of Agricultural and Life Sciences.
4. **Spiro Stefanou** has been hired from Pennsylvania State University as a Professor of Food and Resource Economics in the College of Agricultural and Life Sciences.
5. **Coray Colina** has been hired from Pennsylvania State University as a Professor of Chemistry in the College of Liberal Arts and Sciences.
6. **Dorina Avram** has been hired from Albany Medical College as a Professor of Medicine in the College of Medicine.
7. **Josie Clark-Curtiss** has been hired from Arizona State University as a Professor of Medicine in the College of Medicine.
8. **Carol Mathews** has been hired from the University of California, San Francisco as a Professor of Psychiatry in the College of Medicine.
9. **H. Lee Sweeney** has been hired from the University of Pennsylvania as a Professor of Pharmacology and Therapeutics in the College of Medicine.
10. **Somnath Datta** has been hired from the University of Louisville as a Professor of Biostatistics in the Colleges of Medicine and Public Health and Health Professions.
11. **Susmita Datta** has been hired from the University of Louisville as a Professor of Biostatistics in the colleges of Medicine and Public Health and Health Professions.
12. **Roy Curtiss** has been hired from Arizona State University as a Professor of Infectious Diseases and Pathology in the College of Veterinary Medicine.

Provost Glover asked if there were any questions and there were none.

**EP2 Housing Rental Rates for Fiscal Year Ending June 30, 2016**
Vice President for Student Affairs David Kratzer reviewed the proposed increases as follows: 3.5% for single student housing; 3.5% for graduate and family housing in Diamond Village, Corry Village, Tanglewood Village, and University Village South; and 7% for graduate and family housing in Maquiere Village. The Maquiere Village increase represents the last year of a three-year, student-agreed plan, to incorporate the former HUD property into University housing and bring its support up to the same rate as applies to University Village South.

One of the Trustees asked how these rates compare with off-campus housing locally and with peer institutions. Associate Vice President for Student Affairs Norb Dunkel explained that these rates are reasonable in the context of the demand for and cost to the University of Florida for student housing, as well as local market conditions. The rates were unanimously recommended by the campus Student Housing Committee (of faculty, staff and students). He said that there are 400-800 on the waiting list for student housing.

EP3 Honorary Degree
Provost Joe Glover provided a brief overview of honorary degrees and stated that the Faculty Senate and the President had approved an honorary degree for Dr. Phillip Frost. Dr. Frost, Chair of the Board, Teva Pharmaceutical Industries, Ltd., is a world leader in the pharmaceutical industry. He is recognized for his dedication to education and scientific advancement, his exceptional business acumen, and his focus on serviced to country and community. Dr. Frost has been nominated for a Doctor of Science Honorary Degree.

EP4 University of Florida Regulations and Regulation Amendments
Committee Chair Thomas asked if the regulation amendments were due to changes or just updates. Vice President, General Counsel, and University Secretary Jamie Lewis Keith explained that the regulations are annually clarified, updated and changed when necessary. She then provided a summary of each regulation change and answered questions.

EP5 Facility Security Clearance; Exclusion of Certain Directors and Officers; Designation of Senior Managerial Group for Classified Information
Vice President for Research David Norton explained that the Department of Defense requires the Board to appoint a management committee to have access to classified information which UF uses in certain research, and to adopt a resolution that Trustees will not require such access, listing all Trustees—if the Trustees do not want to be individually security-cleared. This action is required whenever new members are appointed to the Board. We will have to repeat this action at the June meeting due to the new Student Government President appointment.

EP6 UF-UFRF Institutional Conflict of Interest Policy
Vice President for Research David Norton explained the proposed changes to the UF-UFRF Research Foundation Institutional Conflict of Interest Policy, which are aimed at ensuring the objectivity and integrity of research, are commensurate with policies of our peer institutions, and have been approved by the UFRF Board and have to go before the Committee and the Board for its approval. Vice President Norton summarized the changes for the group.
Committee Chair Thomas stated that the purpose of this pre-meeting call is to get background information prior to the meeting to manage a full agenda and make sure all Trustees are well-informed. He asked whether the Committee would like Provost Glover to review the information items.

Provost Glover then reviewed the following Discussion/Informational Items:

6. Discussion/Informational Items

6.4 New Major in the College of Design, Construction and Planning
   6.4.1 MSCM Degree in Sustainable Construction in M.E. Rinker School of Construction Management (CIP Code 15.1001)

6.5 Request to Close Major in the College of Liberal Arts and Sciences
   6.5.1 MAT in Philosophy (CIP Code 38.0101)

6.6 New Centers/Institutes
   6.6.1 UF Informatics Institute
   6.6.2 The UF/IFAS Plant Innovation Center
   6.6.3 Center for Adaptive Innovation, Resilience, Ethics and Sciences (UF CAIRES)

6.7 Center Name Change
   6.7.1 Change FROM “Blue Cross Blue Shield of Florida Center for Health Care Access, Patient Safety and Quality Outcomes” TO “Florida Blue Center for Health Care Quality”

7. Adjourn

After asking for any further discussion and hearing none, Committee Chair Thomas thanked everyone for participating on the call. The Committee on Educational Policy and Strategy conference call/meeting was adjourned at 4:43 p.m. EDT.
1.0 Verification of Quorum
After a roll call, a quorum was confirmed, with all members present except for Trustee Heavener.

2.0 Call to Order and Welcome
Committee Chair, David M. Thomas called the meeting to order at 3:27 p.m., EDT.

Members present were:
David M. Thomas, Chair, David L. Brandon, Susan M. Cameron, Christopher T. Corr, Paul W. Davenport, Charles B. Edwards, Rahul Patel, Jason J. Rosenberg, Steven M. Scott, Robert G. Stern, Cory M. Yeffet, Anita G. Zucker. Trustee James W. Heavener was unable to attend.

Others present were:
President W. Kent Fuchs, Provost and Senior Vice President for Academic Affairs Joseph Glover, Senior Vice President and Chief Operating Officer Charles Lane, Vice President for Student Affairs David Kratzer, Vice President, General Counsel and University Secretary Jamie Lewis Keith, other members of the Cabinet, Executive Assistant Cheryl May and Executive Assistant Rebecca Holt, members of the University of Florida Community, and other members of the public and the media.

3.0 Review and Approval of Minutes
The Committee Chair asked for a motion to approve the minutes of the November 24, 2014 and December 4, 2014 committee meetings, which was made by Trustee Scott and Seconded by Trustee Davenport. The Committee Chair asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.
4.0 Public Comment
The Committee heard public comments from Kevin Funk and John Hames, representatives of Graduate Assistants United, on mandatory student fees and on the role of graduate assistants in the UF top-10 initiative.

The Committee considered the following Action Items:

5.0 Action Items
Provost Glover shared that a Pre-BOT Conference Call was held on March 30, 2015, where all items were presented as information.

EP1. Tenure Upon Hire
Provost Glover stated that there were 12 tenure upon hire cases for the Committee to act upon. There have been 76 confirmed faculty hires in the preeminence initiative to date. The President has determined that the 12 faculty members satisfy the requirements for tenure and recommends them to the Board. For those individuals hired with faculty and administrative appointments, tenure attaches only to the faculty appointment. Provost Glover asked if there were any questions about any of the cases, all of which were discussed on the pre-meeting call, and there were none. (He noted that David Kisailus, who had been listed previously, has declined the College of Engineering’s offer and has been removed from the Action Item.)

Committee Chair Thomas asked for a motion to approve Action Item EP1 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Edwards and Seconded by Trustee Cameron. The Committee Chair asked for further discussion, of which there was none. The Committee Chair then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

EP2 Housing Rental Rates for Fiscal Year Ending June 30, 2016
Vice President for Student Affairs David Kratzer stated that the proposed increases were as follows: 3.5% for single student housing; 3.5% for graduate and family housing in Diamond Village, Corry Village, Tanglewood Village, and University Village South; and 7% for graduate and family housing in Maquire Village. The Maquire Village increase represents the last year of a three-year, student-agreed plan, to incorporate this former HUD property into University housing and bring its support up to the same rate as applies to University Village South. Vice President Kratzer explained that these rates are reasonable in the context of the demand for and cost to the University of Florida for student housing, as well as local market conditions. The rates were unanimously recommended by the campus Student Housing Committee (of faculty, staff and students).

Committee Chair Thomas asked for a motion to approve Action Item EP2 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Scott and Seconded by Trustee Cameron,. The Committee Chair asked for further discussion, of which there was none. The Committee Chair then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.
EP3  Honorary Degree
Provost Joe Glover stated that the Honorary Degrees, Distinguished Alumnus Awards and Memorials Committee recommends honorary degrees to the Faculty Senate. The honorary degree for Dr. Phillip Frost was approved by the Faculty Senate on November 20, 2014 and then by the President on January 7, 2015. Dr. Frost, Chair of the Board, Teva Pharmaceutical Industries, Ltd., is a world leader in the pharmaceutical industry. He is recognized for his dedication to education and scientific advancement, his exceptional business acumen, and his focus on serviced to country and community. Dr. Frost has been nominated for a Doctor of Science Honorary Degree.

Committee Chair Thomas asked for a motion to approve Action Item EP3, which was made by Trustee Rosenberg and Seconded by Trustee Cameron, for recommendation to the Board for its approval on the Consent Agenda. The Committee Chair asked for further discussion, of which there was none. The Committee Chair then asked for all in favor of the motion and any opposed and the motion was approved unanimously.

EP4  University of Florida Regulations and Regulation Amendments
Vice President, General Counsel, and University Secretary Jamie Lewis Keith stated that a summary of the regulation changes was located behind the Committee Action Item, and asked if anyone would like for her to summarize the changes which she reviewed for the Committee on the pre-meeting call or if there were any questions. She did note that Regulation 7.0042 had been removed and will be reviewed at the June meeting.

Committee Chair Thomas asked for a motion to approve Action Item EP4 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Brandon and Seconded by Trustee Edwards. The Committee Chair asked for further discussion, of which there was none. The Committee Chair then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

EP5  Facility Security Clearance; Exclusion of Certain Directors and Officers; Designation of Senior Managerial Group for Classified Information
Vice President for Research David Norton explained that the Department of Defense requires the Board to appoint a management committee to have access to classified information which UF must access in certain research, and to adopt a resolution that Trustees will not require such access, listing all Trustees—if the Trustees do not want to be individually security-cleared. The Board has taken this action each time a new Trustee is appointed and will be required to do so again in June when the new Student Body President Trustee assumes office.

Committee Chair Thomas asked for a motion to approve Action Item EP5 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Rosenberg and Seconded by Trustee Cameron. The Committee Chair asked for further discussion, of which there was none. The Committee Chair then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.
EP6  UF-UFRF Institutional Conflict of Interest Policy
Vice President for Research David Norton stated that the proposed changes to the UF-UFRF Institutional Conflict of Interest Policy, which are aimed at ensuring the objectivity and integrity of research, are commensurate with policies of our peer institutions, and have been approved by the UFRF Board of Directors and are now before the Committee and the Board for their approval. Vice President Norton asked if the Committee wanted him to summarize the changes, which he reviewed with the Committee on the pre-meeting call or if there were any questions.

Committee Chair Thomas asked for a motion to approve Action Item EP6 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Brandon and Seconded by Trustee Scott. The Committee Chair asked for further discussion, of which there was none. The Committee Chair then asked for all in favor of the motion and any opposed and the motion was approved unanimously.

The following Discussion/Informational Items were then addressed by the Committee:

6.0 Discussion/Informational Items
Committee Chair Thomas turned the Committee’s attention to the information items. He asked each presenter to address a topic in turn:

6.1 Admissions Update – Vice President for Enrollment Management Zina Evans presented an overview of the 2015 Freshmen Admission: Applicants and Admits as of February 20, 2015.
6.2 Faculty Senate Update – Faculty Senate Chair Paul Davenport thanked Pradeep Kumar for his leadership and congratulated him on his March 31st retirement. He said that he was looking forward to working with faculty and representing them on this Board.
6.3 Student Government Update – Student Body President Cory Yeuffet shared a Student Update booklet highlighting accomplishments and initiatives by Student Government over the year. Cory introduced the next Student Body President, Joselin Padron-Rasines.

Provost Glover stated that the following information was reviewed on the pre-meeting call and that all items that required Faculty Senate approval had been so approved. These items do not require Board action but are presented for information.

6.4 New Major in the College of Design, Construction and Planning
6.4.1 MSCM Degree in Sustainable Construction in M.E. Rinker School of Construction Management (CIP Code 15.1001)
6.5 Request to Close Major in the College of Liberal Arts and Sciences
6.5.1 MAT in Philosophy (CIP Code 38.0101)
6.6 New Centers/Institutes
6.6.1 UF Informatics Institute
6.6.2 The UF/IFAS Plant Innovation Center
6.6.3 Center for Adaptive Innovation, Resilience, Ethics and Sciences (UF CAIRES)

6.7 Center Name Change
6.7.1 Change FROM “Blue Cross Blue Shield of Florida Center for Health Care Access, Patient Safety and Quality Outcomes” to “Florida Blue Center for Health Care Quality”

7.0 Adjourn
After asking for any further discussion and hearing none, Committee Chair Thomas asked for a motion to adjourn, which was made by Trustee Scott and a second which was made by Trustee Cameron and, with no further discussion desired, the motion was passed unanimously and the University of Florida Committee on Educational Policy and Strategy meeting was adjourned at 4:27 p.m. EDT.
HONORARY DEGREE

CANDIDATE:

Henry P. Trawick, Jr.

NOMINATED BY:

Debra M. Salisbury
Law Office of Debra M. Salisbury, P.A.

LETTERS OF SUPPORT PROVIDED BY:

Debra M. Salisbury
Law Office of Debra M. Salisbury, P.A.

Andrew D. Owens, Jr.
Chief Judge, Twelfth Judicial Circuit of Florida
State of Florida

Lee E. Haworth
Circuit Judge, Twelfth Judicial Circuit of Florida
State of Florida

Lynn N. Silvertooth
Retired Judge
State of Florida

Susan L. Chapman, Esq.
City Commission-at-Large and Vice Mayor
City of Sarasota

Evelyn L. Moya, Esq.
Law Office of Evelyn L. Moya

Thomas E. Danson, Jr.
Sarasota, Florida
Call for Nominations

Nominator's Name: Debra M. Salisbury
Department: Law Office of Debra M. Salisbury, P.A.
Address: 3293 Fruitville Road, #101, Sarasota, Florida 34237
Phone: (941) 302-3519 Fax: (941) 952-1710
Email: DMSalisbury@msn.com
Signature of Nominator: 

The Committee on Honorary Degrees, Distinguished Alumnus Awards and Memorials will consider nominations at its next meeting in October. This form and a complete nomination package should be mailed to the committee in care of Donna Stricker, President’s Office, PO Box 113150 by OCTOBER 1.

1. General Information:
Nominee's Name: Henry P. Trawick, Jr.
Affiliation: University of Florida Graduate
Business Address: 2033 Wood Street, Suite 218, P.O. Box 4009, Sarasota, Florida 34237
Home Address:
Phone: Home (941) 366-6411* Business (941) 366-0660* Fax: (941) 368-8941*
Email: trawick6660@hotmail.com* *Please do not contact nominee (in any form) directly.

Nominated for (PLEASE CHECK ONE):

☐ Distinguished Alumnus
☐ Distinguished Achievement
☐ Distinguished Service
☐ Honorary Degree: (please check one)

☐ Doctor of Arts
☐ Doctor of Commerce
☐ Doctor of Divinity
☐ Doctor of Education
☐ Doctor of Fine Arts
☐ Doctor of Humane Letters
☐ Doctor of Laws
☐ Doctor of Letters
☐ Doctor of Music
☐ Doctor of Pedagogy
☐ Doctor of Pharmacy
☐ Doctor of Public Administration
☐ Doctor of Public Service
☐ Doctor of Science
☐ Doctor of Technology

2. Description
Please write a brief description of this individual's intellectual and professional achievements and attributes and attach it to this form.

3. Vita or Resume
Please attach the nominee's vitae, resume or a biographical description.

4. Supporting letters or materials
Supporting letters or other materials that will help the committee understand the significance of this nominee's work, his/her contributions, and his/her impact on others can also be attached.
September 22, 2014

University of Florida
Committee on Honorary Degrees
PO Box 113150
Gainesville, FL 32611-3117

In re: Henry P. Trawick, Jr. Nomination for Honorary Degree

To Whom It May Concern:

I am pleased to offer this in nomination of Attorney Henry P. Trawick, Jr., for an honorary degree of Doctor of Laws, based upon his distinguished and continuing legal scholarship which the University considers in awarding such an honorary degree. Henry P. Trawick, Jr.,’s legal scholarship was pivotal in the promulgation of rules as the State of Florida evolved from having a tandem system of courts of law and courts of chancery. His eminent scholarship was first recognized by the State legislature in 1974, and later in 1986, due to his public service and the lasting effect of his service on the laws of Florida (See Exhibits A and B). Likewise, the Florida Supreme Court recognized Henry P. Trawick, Jr.,’s accomplishments and authoritative scholarship in 1975, when it artfully referred to Henry P. Trawick, Jr., as the “Dean of Rules,” in providing guidance to the Courts and the lawyers of this State, Moore Meats, Inc. v. Strawn, 313 So. 2d 660 (Fla. 1975) (See Exhibit C). Not surprisingly, the legislature continues to routinely cite to Henry P. Trawick, Jr.,’s works on an ongoing basis to this day present in establishing and modifying the law (See Exhibit D which is a mere example of such citations).

Attorney Trawick has manifested and contributed to the legal profession by his authorship of several books, including Florida Practice and Procedure, which is considered an essential tool in every litigation lawyers’ practice. Enclosed you will find his resume delineating the publications which he continues to update and publish on an annual basis.

Henry P. Trawick, Jr. is a Florida Gator. He graduated from the University of Florida in 1950, receiving the only law degree the University offered at that time, an L.I.B. He subsequently became a member of The Florida Bar in 1951, and has practiced in the areas of general civil practice, estate planning, and probate. Although in the past, the University had offered to “convert” the L.I.B. degree to a Juris Doctor, Henry Trawick took the principled choice to retain his L.I.B. degree as he stated it was “the degree I earned,” albeit a respectful declination of
University of Florida’s valid exercise of academic authority. I am therefore recommending Henry Trawick for an “Honorary Doctor of Laws” degree, in which he will maintain his LL.B. and be granted the honorary degree recognizing his exemplary contributions to the laws of the State of Florida over the past 60 years.

Over the years, he has served in numerous capacities as chair, or member, of several Committees of The Florida Bar, including being chair of the Civil Procedure Rules Committee, when law and chancery were consolidated. His publication of Trawick’s Florida Practice and Procedure began in 1974, and continues to be published annually. In 1995, he began publication of Trawick’s Florida Practice and Procedure Forms, which is also published annually. He revised Redfern, Wills and Administration of Estates in Florida in 1995. His publications, particularly on Florida Practice and Procedure are considered basic tools in every lawyer’s practice.

His legal career is not only outstanding for his authorship of several books, but also for his service as an expert witness in trials where civil procedure is an issue in cases involving criminal, probate, guardianship and real estate laws, and his assistance to The Florida Bar and the courts over the years in statutory and rule revision. He served on the Legislative Lay Advisory Committee for the Mechanic’s Lien Law, was chairman of the Uniform Probate Code Study Commission for the legislature and served on the Florida Law Revision Commission.

Henry is now 88 years of age and he presently maintains a full time practice, employing 2 full time legal assistants, who have been employed by him for the past 30 years. I know of Henry Trawick to be a remarkable man, attorney, and legal scholar. As a University of Florida graduate and fellow Gator, it is my pleasure to offer this letter in support of the nomination for Henry P. Trawick, Jr. for the Honorary Degree of Doctor of Laws. If I can be of further assistance, please do not hesitate to contact me.

Very truly yours,

[Signature]
Debra M. Salisbury,
ARNP, MSN, J.D.
Exhibit “A”
The Senate was called to order by the President Pro Tempore at 9:00 a.m. A quorum present—SB:

Barron  Gruber  Pettigrew  Trask
Children  Henderson  Plante  Vogt
Deeb  Johnson  Poston  Ware
de la Parte  Johnson  Saunders  Weber
Firestone  Lane (31st)  Sayler  Williams
Gallen  Lane (23rd)  Scarborough  Wilson
Gillum  Lewis  Sims  White
Glimson  McClain  Smathers  Zinkl
Gordon  Myers  Stelzenburg
Graham  Peterson  Sylvae

Excused: Senator Brantley until 10:45 a.m. for the purpose of appearing before a committee of the House of Representatives; Senator Plante for the afternoon session.

Prayer by the Senate Chaplain:

The great King David of ancient times declared, "Happy is that people whose God is the Lord."

We invoke such a relationship with you, O God! With voice, we continually pledge ourselves as a nation under you. May it be reflected in our citizenship and our government.

May reverence and respect for ultimate goodness keep us striving for better selves and a better land. To end grant us your blessing today in our deliberations. Amen.

REPORTS OF COMMITTEES

The Committee on Rules and Calendar recommends that the following bills be placed on Special Order for Tuesday, May 14, 1974, at 11:00 a.m.: SCR 143 in Memoriam Ernest William Gautier to be heard at 11:00

SB  663  SB  366  SB  462  HB 1504
HB  2281  SB  825  HB 3093  HB 1503
SB  892  SJR 730  HB  8679  SB  579
SB  727  SB  787  HB  5237
SB  722  HB  99  HB 3746

Respectfully submitted,
Densmore J. Barron, Chairman

The Committee on Education recommends the following pass:
SB 505 with 1 amendment  SCR 508 with 4 amendments
The bills were referred to the Committee on Ways and Means under the original reference.

The Committee on Criminal Justice recommends the following pass:
HB 5064  HB 2926  CS for HB 661 with 2 amendments

The Committee on Transportation recommends the following pass:
HB 190 (cs) with 2 amendments
The bills contained in the foregoing reports were placed on the calendar.

The Committee on Criminal Justice recommends a Committee Substitute for the following: SB 738

The Committee on Education recommends a Committee Substitute for the following: SB 745

The Committee on Judiciary recommends a Committee Substitute for the following: SB 231

The Committee on Transportation recommends a Committee Substitute for the following: SB 1027
The Committee on Criminal Justice recommends the following not pass: SB 177
The Committee on Education recommends the following not pass: SB 846
The bills contained in the foregoing reports were laid on the table.

ENGROSSING REPORTS

Your Engrossing Clerk to whom was referred SB 783 with 4 amendments reports that the Senate amendments have been incorporated and the bill is returned herewith.

JOE BROWN, Secretary

The bill was certified to the House.

Your Engrossing Clerk to whom was referred SB 687 with 6 amendments reports that the House amendments have been incorporated and the bill is returned herewith.

JOE BROWN, Secretary

The bill was ordered enrolled.

COMMITTEE REQUESTS FOR EXTENSION OF TIME

The Committee on Commerce requests an extension of 10 days for the consideration of the following:
SB  652 by Senator Glimson  HB 2504 by Representative Haselton
SB  656 by Senator Trask  SB 1016 by Senator Myers  HB 2681 by Representative Fontana
SB 1146 by Insurance Committee  HB 2939 by General Legislation Committee
HB 2465 by Representative Williamson

The Committee on Criminal Justice requests an extension of 10 days for the consideration of the following:
SB  16 by Senator Saunders  SB 302 by Senator Wilson
SB  10 by Senator Johnston  SB 303 by Senator Wilson
SB  30 by Senators Myers  SB 304 by Senator Wilson and Deeb
SB  82 by Senator Firestone  SB 409 by Senator Firestone
SB 113 by Senator Glimson  HB 429 by Senator Scarborough
SB 143 by Senator Lane (31st)  HB 472 by Senator Lane
SB 161 by Senator Lane (31st)  HB 479 by Senator Gallen
SB 166 by Senator Gillespie  HB 489 by Senator
SB 254 by Senator Gruber  Pettigrew
SB 301 by Senator Wilson

The Committee on Governmental Operations requests an extension of 10 days for the consideration of the following:
SB  747 by Senator Graham  SB 778 by Senator Gordon
SB 702 by Senators Weber and Winn

The Committee on Judiciary requests an extension of 10 days for the consideration of the following:
SB 753 by Senator Poston  SB 802 by Senator Pettigrew
SB 777 by Senator Gordon  HB 2533 by Representative
SB 799 by Senator Gordon  Spicola
SB 853 by Senator McClain  SB 910 by Senator Johnson
SB 71—A bill to be entitled An act relating to cruelty to animals; prohibiting the intentional killing, maiming or disfiguring of animals; providing a penalty; repealing §§283.09, Florida Statutes, relating to wanton killing of animals; providing an effective date.

—was read the second time by title.

The Committee on Criminal Justice offered the following amendments which were moved by Senator Gallen and adopted:

Amendment 1—On page 1, line 14, strike “beast” and insert: livestock animals.

Amendment 2—On page 1, line 15, strike “beasts” and insert: animals.

The Committee on Criminal Justice offered the following amendment which was moved by Senator Gallen:

Amendment 3—On page 1, line 20, strike “Section 283.09, Florida Statutes, is hereby repealed.” and insert: Sections 283.07 and 283.09, Florida Statutes, are hereby repealed.

Consideration of SB 71 with pending amendment was deferred.

SB 410—A bill to be entitled An act relating to county court judges; providing for the designation of a county court judge to serve as circuit judge in any county where there is no resident circuit judge; providing an effective date.

—was read the second time by title.

The Committee on Judiciary offered the following amendments which were moved by Senator Gallen and adopted:

Amendment 1—On page 1, line 19, strike the period after “judge” and insert: for the time periods that the county judge is actually presiding over circuit court cases.

Amendment 2—On page 1, line 16, after “designated” insert: on a temporary basis.

Consideration of SB 410 as amended was deferred.

SCR 760—A concurrent resolution commending Henry P. Trawick for his leadership in the legal profession and his service to the state of Florida and its citizens since his admission to The Florida Bar in 1959.

—was read the second time in full. On motion by Senator Gallen, SCR 760 was adopted and certified to the House. The vote was:

Yeas—35
Childers  Gruber  Peterson  Tread
Deeb  Henderson  Plante  Vogt
de la Parte  Johnson  Poston  Ware
Firestone  Johnston  Sawyer  Williams
Gallen  Lane (31st)  Scarborough  Wilson
Gillespie  Lane (32rd)  Sims  Winn
Gisson  Lewis  Smathers  Zinkle
Gordon  McClain  Stolzenburg
Graham  Myers  Sykes

Nays—None

By unanimous consent Senator Pettigrew was recorded as voting yea.

Consideration of Senate Bills 530 and 442 was deferred.

SB 218—A bill to be entitled An act relating to rehabilitative services and parole revocation procedures; amending section 947.23, Florida Statutes, by providing subpoena powers to the parole and probation commission; establishing procedures for compelling the attendance of witnesses, and authorizing issuance of subpoenas on behalf of parolees; requiring notice of hearing; providing an effective date.

—was read the second time by title.

The Committee on Health and Rehabilitative Services offered the following amendment which was moved by Senator Vogt and adopted:

Amendment 1—On page 2, line 1, following “text” insert a comma.

On motion by Senator Vogt, by two-thirds vote SB 218 as amended was read the third time by title, passed and ordered engrossed. The vote was:

Yeas—34
Childers  Gruber  Peterson  Tread
Deeb  Henderson  Plante  Vogt
de la Parte  Johnson  Poston  Ware
Firestone  Johnston  Sawyer  Williams
Gallen  Lane (31st)  Scarborough  Wilson
Gillespie  Lane (32rd)  Sims  Winn
Gisson  Lewis  Smathers  Zinkle
Gordon  McClain  Stolzenburg
Graham  Myers  Sykes

Nays—None

By unanimous consent Senator Pettigrew was recorded as voting yea.

Consideration of HB 1452 was deferred.

SB 916—A bill to be entitled An act relating to guardianship; amending §744.31(5)(b), Florida Statutes, providing that the court shall terminate guardianship proceedings if the report of the examiner is that the alleged incompetent is neither mentally nor physically incompetent; providing an effective date.

—was read the second time by title. On motion by Senator Myers, by two-thirds vote SB 916 was read the third time by title, passed and certified to the House. The vote was:

Yeas—55
Childers  Gruber  Peterson  Tread
Deeb  Henderson  Plante  Vogt
de la Parte  Johnson  Poston  Ware
Firestone  Johnston  Sawyer  Williams
Gallen  Lane (31st)  Scarborough  Wilson
Gillespie  Lane (32rd)  Sims  Winn
Gisson  Lewis  Smathers  Zinkle
Gordon  McClain  Stolzenburg
Graham  Myers  Sykes

Nays—None

By unanimous consent Senator Pettigrew was recorded as voting yea.

SB 750 was taken up, together with, by the Committee on Criminal Justice, CS for SB 750. On motion by Senator Scarborough—

HB 3967—A bill to be entitled An act relating to shooting or throwing deadly missiles; amending §700.10, Florida Statutes, to extend the prohibition against throwing or shooting missiles at or within any building, train or other conveyance; providing an effective date.

—a companion measure was substituted therefor. On motions by Senator Scarborough, by two-thirds vote HB 3967 was read the second time by title and by two-thirds vote was read the third time by title, passed and certified to the House. The vote was:

Yeas—55
Childers  Gallen  Graham  Johnston
Deeb  Gillespie  Gruber  Lane (31st)
de la Parte  Gillespie  Henderson
Firestone  Gordon  Johnson  Lewis
Senate Concurrent Resolution No. 760
By Senators Horne, de la Parte, Gallen, McClain, Gillespie, and Ware

A concurrent resolution commending Henry P. Trawick for his leadership in the legal profession and his service to the state of Florida and its citizens since his admission to The Florida Bar in 1950.

WHEREAS, Henry P. Trawick has worked tirelessly over the past twenty-four years to aid the legal profession and the citizens of Florida, and

WHEREAS, he was instrumental in the revision of the Mechanics Lien Act in the early 1960s, and

WHEREAS, as a member of the Civil Procedure Committee of The Florida Bar from 1956 to 1964, and as the chairman of the Civil Procedure Rules Subcommittee of The Florida Bar from 1964 to 1966, and as the chairman of the Florida Court Rules Committee of The Florida Bar from 1966 to 1972, and he has guided and participated in the redrafting of the Florida Rules of Civil Procedure, and

WHEREAS, he is considered an expert on the Florida Rules of Civil Procedure by his fellow members of The Florida Bar and has recently published a textbook on civil practice in Florida, and

WHEREAS, he served his local government as the attorney for the Sarasota County School Board from 1960 to 1965, and

WHEREAS, he has made many valuable recommendations on statutory revision while serving first as the vice-chairman and then as the chairman of the Florida Law Revision Commission
during the years from 1967 to 1972, and

WHEREAS, he has served on numerous other committees of
The Florida Bar giving generously of his time and energy for
the betterment of the Florida System of justice, and

WHEREAS, he has taken untold hours from his private
law practice over the years to appear before legislative com-
mittees and lobby various corrective legislation through the
House of Representatives and the Senate, and

WHEREAS, he has done a yeoman's job as the chairman of
the Uniform Probate Study Committee during the past year,
NOW, THEREFORE,

Be It Resolved by the Senate of the State of Florida, the
House of Representatives Concurring:

That Henry P. Trawick is hereby commended for his
untiring public service to the citizens of the state, The
Florida Bar, and the Florida Legislature.

BE IT FURTHER RESOLVED that a copy of this resolution
be transmitted to Henry P. Trawick as a tangible token of the
respect and admiration of the Florida Legislature.

************************************************************
ORIGINATED in the Senate; adopted by the Senate on May 14, 1974 and has been examined and found to be correctly enrolled.

President of the Senate

Secretary of the Senate and Ex-Officio Enrolling Clerk

ADOPTED by the House of Representatives on May 30, 1974

Speaker of the House of Representatives

Clerk, House of Representatives and Ex-Officio Enrolling Clerk

FILED in Office Secretary of State on June 6, 1974.

Secretary of State
Exhibit "B"
PRAYER

The following prayer was offered by the Rev. Dr. Jack Snell, Pastor, Hendricks Avenue Baptist Church, Jacksonville.

Eternal God, Father of all people and ruler of all nations, we thank you that you have made us citizens of this great land. Help us to love our country with a passion so strong and so true that we shall be jealous for its honor and constant in its service. Enable the men and women who lead our government to be people whose only master is their conscience and who speak with you before they speak to their followers.

Give to these Senators, we pray, the wisdom which will enable them at all times to know what to do. Help them to know when to speak and when to be silent. Grant that no cowardice may keep them from speaking when they ought to speak, and grant that no angry passion may make them speak, when they would regret having spoken.

Help them to know when to say no and when to say yes. Grant that no weakness may make them yield to, or agree with, that which is wrong, and grant that no self-will may make them unreasonable and stubbornly set on their own way.

Help them to know when to act and when to wait. Enable them to recognize the things which must be done at once, if they are to be done at all, and to see what things cannot be hurried and for which they must wait in patience.

In short, our Father, bless with unusual insight and courage these and all others who govern and administer our state and country this day, that they may accomplish the greatest good for the greatest number, for thy sake. Amen.

CALL TO ORDER

The Senate was called to order by the President at 9:00 a.m. A quorum present—40:

Mr. President Fox
Barron Frank
Beard Goring
Castor Girardou
Children, D. Gordon
Children, W. D. Grant
Crawford Grizzle
Crenshaw Hair
Dentany Hill
Dunn Janes

Jennings Johnson
Kirkpatrick
Kiser
Langley
Malbon
Mann
Margolis
McPherson
Mock

Neil
Peterson
Plummer
Scott
Stuart
Thomas
Thurman
Vogt
Weinstein

The bills contained in the foregoing reports were referred to the Committee on Appropriations under the original reference.

The Committee on Judiciary-Criminal recommends the following pass: SB 1175

The bill was referred to the Committee on Commerce under the original reference.

The Committee on Commerce recommends the following pass: SB 660

The bill was referred to the Committee on Economic, Community and Consumer Affairs under the original reference.

The Committee on Governmental Operations recommends the following pass: SB 1074 with 2 amendments

The Committee on Judiciary-Criminal recommends the following pass: SB 882 with 2 amendments

The bills contained in the foregoing reports were referred to the Committee on Appropriations under the original reference.

The Committee on Commerce recommends the following pass: SB 1221

The Committee on Judiciary-Criminal recommends the following pass: HB 154, SB 700 with 2 amendments, SB 874 with 1 amendment, SB 1181 with 2 amendments

The bills contained in the foregoing reports were placed on the calendar.

The Committee on Commerce recommends the following not pass: SB 33, SB 811

The bills were laid on the table.

The Committee on Health and Rehabilitative Services recommends a committee substitute for the following: CS for SB's 1180 and 1230

The Committee on Judiciary-Criminal recommends a committee substitute for the following: CS for SB 1111

The bills with committee substitutes attached contained in the foregoing reports were referred to the Committee on Appropriations under the original reference.

The Committee on Health and Rehabilitative Services recommends a committee substitute for the following: SB 1034

The bill with committee substitute attached was referred to the Committee on Commerce under the original reference.

The Committee on Commerce recommends committee substitutes for the following: SB 6, SB 446, SB 1096, SB 1108

The Committee on Health and Rehabilitative Services recommends a committee substitute for the following: CS for SB 1172

The bills with committee substitutes attached contained in the foregoing reports were referred to the Committee on Finance, Taxation and Claims under the original reference.

The Committee on Personnel, Retirement and Collective Bargaining recommends a committee substitute for the following: SB 1210

The bill with committee substitute attached was referred to the Committee on Governmental Operations under the original reference.
Amendment 22—In title, on page 1, line 19, after the first semicolon (.): inserting amending s. 212.055, F.S.; authorizing charter counties to impose a discretionary sales surtax to be used by certain authorities for roads or bridges, including payment of principal and interest of bonds;

On motion by Senator Crawford, by two-thirds vote CS for SB 314 as amended was read the third time by title, passed, ordered engrossed, and then certified to the House. The vote on passage was:

Yea—40

Mr. President Fox
Barron Jennings Myers
Beard Jennings Myers
Caste Girardeau Kiser
Childers District Langley
Childers W. D. Grant Malchon
Crawford Grizzle Mann
Crenshaw Hair Margolis
Dentany Hill McPherson
Dunn Jenny Meek
Nays—None

On motion by Senator Crawford, the rules were waived and CS for SB 314 after being engrossed was ordered immediately certified to the House.

CS for SB 870—A bill to be entitled An Act relating to the state correctional system; amending s. 944.588, F.S.; raising the population of the correctional system which constitutes a state of emergency; amending the gain-time provisions for the reduction of the inmate population by providing for the Secretary of Corrections and the Parole and Probation Commission to determine those persons entitled to early termination of incarceration; amending s. 945.091, F.S.; providing for supervised release for certain inmates; providing an effective date;

—was read the second time by title.

Senator Hill moved the following amendment which was adopted:

Amendment 1—On page 6, lines 3-25, strike all of said lines and insert: The department is authorized to terminate any inmate's participation in the program if such inmate fails to demonstrate satisfactory progress in the program as established by departmental rules. The failure of such inmate to demonstrate satisfactory progress in the program is a ground for the department to terminate the inmate's participation in the program and terminate the extended limits of confinement.

(d) Participate in a rehabilitative community reentry program on supervised release for a specified period not to exceed the last 90 days of confinement. While in a supervised release status the inmate shall not be considered to be in the care and custody of the department of or in confinement, extended or otherwise. The inmate shall be under the supervision of the department in the community as prescribed by the department. The department is authorized to terminate any inmate's participation in the program if such inmate fails to demonstrate satisfactory progress in the program as established by departmental rules and return such inmate to the institution or facility designated by the department. Inmates shall remain eligible to earn or lose gain-time as prescribed by law and rules of the department.

On motion by Senator Hill, by two-thirds vote CS for SB 870 as amended was read the third time by title, passed, ordered engrossed and then certified to the House. The vote on passage was:

Yea—39

Mr. President Frank
Barron Geratou
Beard Girardeau Kirkpatrick
Castor Gordon Kiser
Childers D. Grant Langley
Childers W. D. Grizzle Malchon
Crawford Hair Mann
Crenshaw Hill Margolis
Dentany Jenne McPherson
Deratany Jenne Meek
Fox Jennings Myers
Nays—None

On motion by Senator Hill, the rules were waived and CS for SB 870 after being engrossed was ordered immediately certified to the House.

Consideration of Resolution

On motion by Senator Dunn, by unanimous consent—

By Senator Dunn—

SR 1329—A resolution commending Henry P. Trawick, Jr., for his contribution to the Florida Legislature.

WHEREAS, Henry P. Trawick, Jr., was born in Baltimore, Maryland, July 20, 1926, and

WHEREAS, Henry Trawick, graduated from North Carolina State College and received his LLB Degree from the University of Florida in 1950, and

WHEREAS, Henry Trawick, was elected to membership in the Phi Alpha Delta Legal Fraternity while a student at the University of Florida Law School, and

WHEREAS, Henry Trawick, is the founder and senior partner of the law firm of Trawick, Griffin, and Hammesley, and

WHEREAS, Henry Trawick is considered an authority in the areas of civil practice, garnishment and judgments, and mechanics' liens, having authored numerous publications and articles including "A Synopsis of Florida Mechanics Lien Law"; "Garnishment and Judgments in Excess of Insurance Coverage in Florida"; "Civil Practice After "Fried"; and "Judicial Rule Making in Florida", and

WHEREAS, Henry Trawick is an active and contributing member of the Sarasota County Bar Association, the Florida Bar Association, and the American Bar Association, and

WHEREAS, Henry Trawick has served as Chairman of the Florida Uniform Probate Code Study Committee; Chairman of the Civil Procedure Rule Subcommittee, and Chairman of the Florida Court Rules Committee of the Florida Bar, and

WHEREAS, Henry Trawick, has given generously of his time, talents, and expertise to members of the Florida Senate in both drafting legislation and reviewing proposed legislation, NOW, THEREFORE,

Be It Resolved by the Senate of the State of Florida:

That the Senate commends Henry P. Trawick, Jr., for his contributions to the Florida Senate and on his accomplishments in the practice of law and his service to the legal profession and the people of this state and hereby accords this expression in recognition and appreciation of the invaluable services he has provided.

BE IT FURTHER RESOLVED that a copy of this resolution, with the seal of the Senate affixed, be presented to Henry P. Trawick, Jr., as a tangible token of the sentiments expressed herein.

—was introduced out of order and read the first time by title. On motion by Senator Dunn, SR 1329 was read the second time in full and unanimously adopted.

On motion by Senator Jenne, the rules were waived and the Senate reverted to—

MOTIONS RELATING TO COMMITTEE REFERENCE

On motion by Senator Jenne, the rules were waived and the Committee on Education, Judiciary-Civil and Natural Resources and Conservation were granted permission to meet upon adjournment until 6:30 p.m. this day.

On motion by Senator Jenne, by two-thirds vote CS for SB 465 was placed on the special order calendar to be considered at 10:15 a.m., May 22.

On motion by Senator Beard, by two-thirds vote Senate Bills 177 and 792 were withdrawn from the committees of reference and indefinitely postponed.

On motions by Senator Jenne, by two-thirds vote CS for SB 101 and 288 and CS for SB 1236 were withdrawn from the Committee on Finance, Taxation and Claims.
By Senator Dunn

A resolution commending Henry P. Trawick, Jr., for his contribution to the Florida Legislature.

WHEREAS, Henry P. Trawick, Jr., was born in Baltimore, Maryland, July 20, 1926, and

WHEREAS, Henry Trawick, graduated from North Carolina State College and received his LLB Degree from the University of Florida in 1950, and

WHEREAS, Henry Trawick, was elected to membership in the Phi Alpha Delta Legal Fraternity while a student at the University of Florida Law School, and

WHEREAS, Henry Trawick, is the founder and senior partner of the law firm of Trawick, Griffis, and Hammersley, and

WHEREAS, Henry Trawick is considered an authority in the areas of civil practice, garnishment and judgments, and mechanics' liens, having authored numerous publications and articles including "A Synopsis of Florida Mechanics Lien Law"; "Garnishment and Judgments in Excess of Insurance Coverage in Florida"; "Civil Practice After Trial"; and "Judicial Rule Making in Florida", and

WHEREAS, Henry Trawick is an active and contributing member of the Sarasota County Bar Association, the Florida Bar Association, and the American Bar Association, and

WHEREAS, Henry Trawick has served as Chairman of the Florida Uniform Probate Code Study Committee; Chairman of the Civil Procedure Rule Subcommittee, and Chairman of the Florida Court Rules Committee of the Florida Bar, and

WHEREAS, Henry Trawick, has given generously of his time, talents, and expertise to members of the Florida Senate in both drafting legislation and reviewing proposed legislation, NOW, THEREFORE,

Be It Resolved by the Senate of the State of Florida:

That the Senate commends Henry P. Trawick, Jr., for his contributions to the Florida Senate and on his accomplishments in the practice of law and his service to the legal profession and the people of this state and hereby accords this expression in recognition and appreciation of the invaluable services he has provided.

BE IT FURTHER RESOLVED that a copy of this resolution, with the seal of the Senate affixed, be presented to Henry P. Trawick, Jr., as a tangible token of the sentiments expressed herein.

ATTEST:

Joe Brown
Secretary of the Senate

This is a true and correct copy of Senate Resolution No. 1329, adopted by the Florida Senate on May 21, 1986.

Harry A. Johnston, II
President of the Senate
Exhibit “C”
COUNSEL: [**1] Verne L. Freeland, Miami, for Petitioners.

Howard A. Speigel, of Sigman, Speigel, Flower & Strober, Orlando, for Respondent.


OPINION BY: DEKLE

OPINION

[*660] We here undertake to resolve in certiorari a procedural issue which we are urged to settle as a matter of present uncertainty and confusion to the practicing bar as to whether a plaintiff is required by Rule 1.100(a) FRCP to file a reply to an affirmative defense. The able trial judge found that the rule does not require a reply merely to deny allegations of the affirmative defense or to show that the pleader lacks knowledge of the truth or falsity of those allegations and accordingly denied the defendant's motion for judgment on the pleadings based on the plaintiff's failure to file a denial in those circumstances. The Fourth District Court of Appeal apparently agreed by denying mandamus without opinion at 293 So.2d 408 (1974).

The record proper before us reflected apparent conflict with our prior decision in Gulf Life Ins. Co. v. Ferguson, 59 So.2d 371 (Fla.1952), wherein this Court reversed the trial court which had [**2] held that it was not essential that a reply be filed to the affirmative defense of fraud which was therein asserted. We accordingly issued the writ.

1 Fla. Const. Art. V, § 3(b)(3).

That is not all that Gulf Life involved, however. It is distinguished from the [*661] present cause and the distinction serves to point up the answer to the question posed with respect to whether and when a reply to an affirmative defense is required. In Gulf Life the eminent late Justice Terrell in treating the predecessor rule then applicable, namely, Common Law Rule 9(d) and (e), 1950, stated, consistent with the ruling before us for review, that "the clear requirement" of the rule "is that when affirmative defenses are raised they are
deemed as denied if an affirmative defense (thereto) is not offered" (by way of a reply).

The difference in *Gulf Life* was that plaintiff had filed no reply to the defendant's affirmative defense of fraud and then tried to assert at trial by way of "avoidance" evidence [**3] showing waiver and estoppel which were among the affirmative defenses actually named in C.L.R. 9(d) as required to be set forth in a responsive pleading and plaintiff had not done so; therefore, such proofs were held not allowable. Under such different facts the result was not inconsistent with our holding below; thus the contended conflict is dissipated.

Under former rule C.L.R. 9(d) and present CPR 1.100(a), "new matter" under affirmative defenses of a plaintiff to defenses affirmatively asserted by a defendant must be set forth in a reply pleading, since it is an express "avoidance". This is necessary in order to lay a predicate for such proofs so that the parties may prepare accordingly. Where the pleader wishes simply to treat an affirmative defense as denied, and no new matter or affirmative defense is to be asserted thereto, then the affirmative defense is deemed denied, and a reply of simple denial would be surplusage.

The "Dean of Rules" is the Honorable Henry P. Trawick, Jr., who served long and devotedly on the Supreme Court Committee on Rules of Civil Procedure and as Chairman thereof. He is the author of Trawick's Florida Practice and Procedure and has highlighted [**4] the answer which Justice Terrell asserted in *Gulf Life* and which the trial judge here found, namely, that there is an automatic denial unless there is some new defense or defensive matter to be asserted by way of reply. Mr. Trawick in an enlightening article "To Reply or Not To Reply?" published in the December 1973 Florida Bar Journal pointed out:

"The question of a mandatory reply was extensively debated in the Civil Rules Subcommittee and the Florida Court Rules Committee of The Florida Bar. A recommendation that a reply be required when the plaintiff sought to raise defense to an affirmative defense in the answer was made by The Florida Bar to the Supreme Court and the present *R.Civ.P. 1.100(a)* was adopted by the court effective January 1, 1973. Perhaps no single rule change in the past ten years has caused so much confusion.

"The confusion is unjustified. The rule is crystal clear. It says:

"If an answer or third party answer contains an affirmative defense and the opposing party seeks to avoid it, he shall file a reply containing the avoidance.'  

Avoid means 'to make legally void; to prevent the . . . effectiveness of.' In pleading, avoidance means 'an allegation [*5] of new matter in opposition to a former pleading that admits the facts alleged in the former pleading and shows cause why they should not have their ordinary legal effect.'

"This brings us to scholarship. Every law student should learn that two classes of defensive pleas in bar exist. The first is a plea by way of traverse. This means a denial of an ultimate fact pleaded in the preceding pleading. The second class of defensive plea is one by way [*662] of confession and avoidance. All affirmative defenses are pleas by way of confession and avoidance. They admit the allegations of the plea to which they are directed and allege additional facts that avoid the legal effect of the confession. For
example, the plea of contributory negligence that was formerly available admitted the negligence of the pleader and alleged that the opposing party was also guilty of negligence. Under the substantive law then in effect, proof of contributory negligence was a complete defense.

"Let us return to the amended rule. The reader will not find any reference to denials, admissions, traverses or pleas of lack of knowledge in it. He will find 'avoid' and 'avoidance.' The committee assumed [*6] that the bench and bar knew the difference between the two types of defensive pleas in bar and the meaning that should thus be attributed to 'avoid' and 'avoidance' in the rule."

We feel that Mr. Trawick has ably presented the problem and the answer; we agree with his view which should be of help and guidance to the Bar in this respect.

In the present cause there is no concern as to the substantive issues. The trial judge correctly held that a simple denial implicit in the rule without reply was sufficient since there were no new matters or defenses to the affirmative defense asserted which were offered to "avoid" such affirmative defense by other than automatic denial by the rule of the assertions thereof. The trial judge in an order of great clarity ruled:

"Defendant filed an answer which affirmatively alleged the defense of illegality of contract. Plaintiff did not file a reply to this defense. Defendant then moved for judgment on the pleadings asserting that the affirmative defense of illegality had been admitted by virtue of Plaintiff's failure to specifically deny its allegations by way of reply.

"FRCP 1.100(a) only requires a reply to an affirmative [*7] defense when the opposing party seeks to avoid that defense. The rule specifically does not require a reply merely to deny the allegations of the defense or to show that the pleader lacks knowledge of the truth of those allegations.

"It therefore appears that no pleading is required of the Plaintiff if he has no defense in 'confession and avoidance' which he wishes to raise in response to the charge of illegality. Under FRCP 1.110(a) allegations as to which no responsive pleading is required shall be taken as denied. Thus the affirmative defense is at issue in the instant case."

Upon the denial of mandamus below, the trial court would simply proceed on the pleadings as they existed; the denial of judgment on the pleadings for failure of an express reply to the affirmative defense was correct and the cause would proceed on the merits.

Apparent conflict having been thus dispelled, the writ of certiorari which was issued is now accordingly

Discharged.

It is so ordered.

ROBERTS, Acting C.J., MCCAIN and OVERTON, JJ., and FERRIS, Circuit Judge, concur.
Exhibit “D”
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9/17/2014
September 2, 2014

To the Committee on Honorary Degrees
University of Florida
Office of the President
P.O. Box 113150
Gainesville, FL 32611-3117

To Whom It May Concern:

It is my distinct privilege to support the nomination of Henry P. Trawick, Jr., for an honorary degree, Doctor of Laws, from his alma mater and mine.

Henry P. Trawick, Jr. has manifested excellent legal scholarship, of such magnitude that has enriched, if not ennobled Florida’s judicial system. His body of work, both academic and practical is the backbone of Florida civil practice and procedure. Since 1973, he has edited Trawick’s Florida Practice and Procedure, certainly a mainstay in any lawyer’s library, and without which the courts could not function as effectively.

As a judge, I recognize the importance of procedural law in the delivery of justice. Henry P. Trawick’s sustained scholarship in civil procedure and practice, probate law, real property law, and in various aspects of law practice distinguishes him from all others for their encompassing influence on the profession and the administration of justice in this state. His dedication to scholarship and to the growth of the legal profession is also manifested in his strong support for the Sarasota County Law Library, the initial volumes of which were donated by him.

As a friend and fellow Gator, I have only the highest regard for Henry P. Trawick, Jr. and would urge you to accept my support for his nomination for Doctor of Laws, honoris causa.

Sincerely,

Andrew D. Owens, Jr.

ADO/jp
University of Florida
Committee on Honorary Degrees
P.O. Box 113150
Gainesville, FL 32611-3117

RE: Henry P. Trawick, Jr.; nomination for honorary degree

To the Chair and Committee Members:

Henry P. Trawick, Jr., has been one of Florida’s most esteemed lawyers for over 50 years. His treatise, Florida Practice and Procedure, is a primary resource for both newly admitted and seasoned attorneys. It is a reference work of exceptional scholarship, and it accurately reminds its readers of the history, errors, and intricacies of our case law and rules.

Few lawyers can claim to have contributed more to the education and proficiency of our profession. He is a tireless advocate for improving the quality of practice, frequently encouraging fellow lawyers to remain faithful to their oath of office, and setting a high standard of zealous client representation.

His contributions to The Florida Bar have been numerous, having chaired and served on several bar committees. Less known is his work with the legislature. In the past he helped the legislature draft the mechanic lien law, mortgage, and probate statutes. and has served as a consultant for bills touching on civil procedure.

I understand the university law school awarded him a Masters of Law, LL.B. in 1950. His lifetime of service to The Florida Bar, his remarkable contributions to legal scholarship, his reputation as an outstanding litigator, commend him for consideration of an honorary degree. I join others in hoping you find him worthy.

Sincerely,

Lee E. Haworth
Circuit Judge
September 1, 2014

University of Florida
Committee on Honorary Degrees
PO Box 113150
Gainesville, FL 32611-3117

In re: Henry P. Trawick, Jr. Nomination for Honorary Degree

Dear members of the Committee on Honorary Degrees:

This letter is sent in support of the nomination of Attorney Henry P. Trawick, Jr., for an honorary degree of Doctor of Laws. Henry and I met while attending the University of Florida, and I have had the pleasure of knowing Henry both professionally and personally for over 65 years. In fact, I graduated an 1949, one year before Henry. At that time, the University of Florida only offered an L.l.B. degree in law and not a Juris Doctorate as is offered today.

After graduating from the University of Florida, Henry began practicing law in Lakeland, Florida. However, in 1960 he relocated to Sarasota, Florida and accepted employment as the Attorney for the Sarasota County School Board. Over the years, Henry has maintained his practice in the areas of general civil practice, estate planning, and probate, through working in several firms and his own private practice.

Over the years, I have known Henry to be a consummate scholar. His publications on law have helped mold the law in the State of Florida as we know Florida law today. He has published numerous legal treatises beginning in 1974 and more recently has added form books to his publication list. He continues to publish such books annually while he continues to practice law full time. Henry’s publications are routinely utilized by law schools in training lawyers and by lawyers throughout the years of practice. Most lawyers who practice any type of civil litigation have a copy of his Florida Practice and Procedure book in their personal library.

Henry has served as a chair or member of several Committees of The Florida Bar, which ultimately helped shape the practice of law in terms of statutory and rule amendments. To name a few, Henry has served on the Legislative Lay Advisory Committee for the Mechanic’s Lien Law, the Uniform Probate Code Study Commission for the legislature and served on the Florida Law Revision Commission. In 1974 and 1986 respectively, the Florida Legislature and the Florida Senate recognized his service by adopting resolutions of commendation for the impact of Henry’s voluntary services on the laws of Florida.
Please accept this letter in support of the nomination for Henry P. Trawick, Jr. for the Honorary Degree of Doctor of Laws.

Sincerely,

[Signature]

Lynn N. Silvertooth
Retired Judge
September 23, 2014

TO WHOM IT MAY CONCERN:

Please accept this letter as a recommendation on behalf of the application to award Henry Trawick an honorary degree of Doctor of Laws.

Henry Trawick is a distinguished author of well regarded texts on civil procedure. In addition, he is a well regarded attorney who has shared his expertise with young lawyers during his many years of practice. He has served the profession by volunteering on many committees of the Florida Bar. This exemplary record makes Mr. Trawick the ideal candidate for an honorary degree.

I appreciate your consideration of this most deserving applicant.

Sincerely,

Susan L. Chapman, Esq.
City Commission-at-Large and Vice Mayor
September 16, 2014

Nominations Committee
Office of the President
University of Florida
P.O. Box 113150
Gainesville, FL 32611-3117

Nomination for Doctor of Laws, *honoris causa*

Dear Sirs/Mesdames:

I humbly but confidently support the nomination of HENRY P. TRAWICK, Jr. for an honorary degree, Doctor of Laws.

Henry P. Trawick, Jr.’s distinctive and sustained scholarship in the field of civil procedural law and practice is par excellence. I first learned of Florida civil procedure while preparing for the Florida Bar examination after graduating from an Ohio school of law more than fifteen years ago. Without the books written by Henry P. Trawick, Jr., my membership in the Florida Bar would not have been attained. The books he authored are the ever-present tools in any lawyer’s library, whether in print or digital form.

The University of Florida rightfully recognizes scholarship as a sustained endeavor, similar to art but not arbitrarily hewn, and executed with discipline. The value or relevance of scholarship is time-tested. An honored vehicle for justice is legal scholarship.

The legal scholarship manifested by Henry P. Trawick, Jr., in his many authored books, is significant in the history of the State of Florida. His works, although of a certain expansive magnitude, have been the instruments for equal access to justice and the courts. His civil procedure forms are crafted so systematically and logically that both lawyers and no-lawyers alike could rely upon their admissibility and validity in the conduct of legal affairs.

As a member of the Board of Trustees of the Sarasota County Law Library, it is my great privilege to support the nomination of Henry P. Trawick, Jr., for an honorary degree, Doctor of Laws.

Truly yours,

Evelyn L. Moya, Esq.
The 1968 Rule Changes

by Henry P. Tranwick, JR.

Several years ago the Supreme Court directed the Florida Court Rules Committee of The Florida Bar to consider all suggested changes in rules of procedure in the first instance and report its recommendations to the court through the Board of Governors. The order prescribed a two-year cycle for consideration of proposals. The 1967-68 Bar year was the first in which the procedure contemplated by the order was applicable to all sets of rules.

Two results flowed from this. First, the proposals submitted to the committee were considered, recommendations were made and the court adopted a number of them. Second, the committee was inundated with proposals and successfully petitioned for a four-year cycle. Many lawyers will be happy to learn that the effective date for the next cycle of proposals is January 1, 1973. Even happier are the members of the committee and its subcommittees who considered over 120 major proposals for rule changes in the last two years.

The rule changes approved by the Supreme Court on June 19, 1968, became effective October 1, 1968.

The major change in the Appellate Rules is the adoption of a 30 day appeal time. The 1967 Legislature authorized the Supreme Court to set appeal times by section 59.081, Florida Statutes. Rules 3.2(b), 4.2(b), 4.3, 4.5c(1), 4.5c(5), 6.2 and 6.3 were amended to provide for the 30-day period. Just as important is the part of the order superseding all conflicting statutes and rules. The result is a uniform judicial appeal time in all civil, criminal and administrative proceedings.

Other appellate rule changes are a definition of "civil action" for appellate purposes in Rule 1.3, thought to be needed by some lawyers because of the consolidation of law and chancery procedure; elimination of the required prepayment of costs under Rule 3.2(f) by a plaintiff who takes an appeal; clarification of Rule 3.11(e) on substitution of parties when one of them dies and Rule 4.5g(1) on jurisdiction to issue constitutional writs and a change in the form of the notice of appeal so that it meets the requirements of Rule 3.2c.

Another significant change was made by defining those orders from which an interlocutory appeal may be taken under Rule 4.2a. In addition to those now available, the court authorized interlocutory appeals from orders granting so-called "partial" summary judgments on liability, granting or denying motions...
to vacate defaults and granting or denying dismissal for lack of prosecution. Appealability of the latter two categories of orders is a step forward in procedure. Further refinement of this rule is needed with fewer appeal papers, a shortened time schedule after filing the notice of appeal and speedier disposition after argument.

The Rules of Civil Procedure were the subject of a number of changes, at least five of which are significant. Rule 1.250 on adding and dropping parties was amended so that parties can be added without a special order when amendment is permitted under Rule 1.190(a), either as of course or by order, and can be dropped in the manner provided for voluntary dismissal under Rule 1.420(a)(1), heretofore applicable to dismissal of the entire action only.

The problem of whether or not interrogatories under Rule 1.340 should be continuing was resolved in favor of making them noncontinuing. This overrules the decision in Passino v. Sandburn, 190 So.2d 61. It was based on a line of federal cases based in turn on a special district court rule in one district. See Goshia v. Commercial Transport Corporation, 28 FRD 188. As occurs quite often in procedural matters, the problem was resolved on the point of where the burden of the initiative should be placed.

Rule 1.370 was amended to require a response to a request for admissions within 20 days rather than within the time specified by the requesting party. Admissions will be automatic unless denials or objections are made within the 20 days.

Rule 1.481 is new and requires punitive damages to be stated separately in the verdict, conforming to the request of the Court in Lehman v. Spencer Ladd's, Inc., 182 So.2d 402.

Rule 1.530(f) has been amended so that failure to state the grounds in an order granting a new trial does not require reversal on appeal. The appellate court will relinquish jurisdiction to the trial court for entry of a proper order in the future. The long line of cases on this point leading to Lehman v. Spencer Ladd's, Inc., 182 So.2d 402, have been overthrown.

Other changes in the civil rules are a clarification of Rule 1.410(a) to require issuance of subpoenas in blank by the clerk; a requirement of notice of motions for dismissal under Rule 1.420(b) to eliminate the rule of Capers v. Lee, 91 So.2d 337; elimination of the double hearing procedure on dismissals for lack of prosecution under Rule 1.420(c) so that both abatement and reinstatement are considered at the same hearing; provision that the 20 day delay in reaching issue under Rule 1.440(a) may be waived by the party entitled to make a motion directed to the last pleading; and Rules 1.650, 1.670.

Henry P. Truick, Jr., has been chairman of the Subcommittee on Civil Procedure Rules since 1964 and now serves as chairman of the Florida Court Rules Committee. He received his LL.B from the University of Florida in 1950 and resides in Sarasota. Two of his publications include "Synopsis of the Mechanics Lien Law," and "Carnishment and Judgment in Excess of Insurance Coverage."
BY HENRY P. TRAWICK, JR.
Chairman, Florida Court
Rules Committee

The following rule change proposals have been approved by the Florida Court Rules Committee and submitted to the Board of Governors of the Florida Bar. They have been approved by the Board except as indicated, and will be submitted to the Supreme Court in accordance with the court's order of February 5, 1968.

The Supreme Court will set a hearing on the proposals in May or June 1972. A notice of the hearing will be published in The Florida Bar Journal giving the date and time of the hearing.

A full copy of the rule changes can be obtained by writing The Florida Bar, Tallahassee 32304.

Rules of Civil Procedure

Rule 1.035. Amended to eliminate the court's authority to require uncontested proceedings to be reported.

Rule 1.070. Subdivision (a) is amended to require that original process be signed and sealed by the judge or clerk. Subdivision (b) is amended to permit the court to appoint a person to serve process without the predicate of disqualification.

Rule 1.080. Subdivision (h) (1) is amended to eliminate the requirement of the court furnishing conformed copies of orders.

Rule 1.100. Subdivision (a) is amended to make a reply compulsory if the answer contains an affirmative defense and the opposing party seeks to avoid it, rather than merely denying it.

Rule 1.140. Subdivision (a) is amended to eliminate the tolling of the time for a responsive pleading if a motion to strike under subdivision (f) as modified is filed.

Subdivision (b) is amended to include failure to state a legal defense. This change should be read in conjunction with the change to subdivision (f). Subdivision (b) is also amended to preclude raising the defenses of lack of jurisdiction over the person, improper venue, insufficiency of process and insufficiency of service of process on appeal if affirmative relief is sought by the party to whom the defenses are available or if he goes to trial on the merits. Subdivision (f) is amended to permit a motion to strike by a party or the court for redundancy, immateriality, impertinency or scandal at any time. As commented before, it will no longer toll the time for a responsive pleading. Subdivisions (g) and (h) have been changed to make it clear that a party may make the defenses provided for under subdivision (b) either by motion or in the responsive pleading, but not both.

Rule 1.170. Subdivision (h) is amended to change the requirement of a court order when parties are added for counterclaims or cross claims. Subdivision (j) is amended to require the party asserting a claim that exceeds the court's jurisdiction to deposit the clerk's service charge. If the party fails to do so, the claim is waived unless it can be reduced to one within the jurisdiction of the court. In the latter event, the reduction is made and the action proceeds in the lower court.

Rule 1.200. Subdivision (a) is amended to require the motion for pretrial to be timely and to require the clerk to transmit a copy of the motion to the judge.

Rule 1.250. Subdivision (c) is
Law Revision Council's Work in 1972 Legislature

by HENRY P. TRAWICK, JR.

The Florida Law Revision Commission made a number of recommendations to the 1972 Legislature. Two major recommendations, enactment of the Uniform Partnership Act and a new Wrongful Death Act, were approved and bills accomplishing the recommendations were passed by the legislature.

In 1943 Florida adopted a modified version of the Uniform Limited Partnership Act. Since that time it has been subjected to additional changes, some of them required because Florida did not adopt the Uniform Partnership Act. Last year the Law Revision Commission undertook a study to determine if the Uniform Partnership Act should be recommended. It is one of the oldest uniform acts, having been approved by the National Conference of Commissioners on Uniform State Laws in 1914. At the time the commission undertook its study, the Act had been adopted in 40 states. The Act generally clarified existing law on those phases of partnership law covered by the Act. It should be emphasized that the Uniform Partnership Act does not purport to contain all the law affecting partnerships.

The major changes in the Florida version of the Act are in the acquisition and conveying of real property by partnerships. Three situations concerning title to partnership real property are covered, depending on how title is taken. Title may now be taken in the partnership name in which event any partner can convey it. It may be taken in the names of some, but not all, partners and if so taken the partners holding title must convey. Title may be taken in the names of all partners in which event all must convey. The provisions of the Uniform Partnership Act concerning the equitable effect of a conveyance by a partner were deleted from the Florida version.

Effective January 1

The Act codifies the nature of the liability of an incoming partner, the rules governing the dissolution of partnerships and the rights of creditors against retired or new partners. Otherwise, Florida lawyers will generally find the law covered by the Uniform Partnership Act to be the same as it has been in the past. It takes effect January 1, 1973.

The commission first recommended a revision of Florida's wrongful death acts in 1970. Its recommendation was adopted with one amendment in 1972. The three former acts have been replaced. The new act became effective July 1, 1972. The original draft was reported to the commission by the late Associate Dean L. S. Powers of the College of Law at the University of Florida.

The new statute expands the categories of persons who are entitled to damages. If the Supreme Court had waited for legislative revision, the court's problem creating legislation in Garner v. Ward, 251 So. 2d 232, would have been avoided. The decision causes a problem in connection with the new revision.

If the Supreme Court can depart from the plain language of one of the existing statutes, what will it do to the new revision? The problem in the Garner case was only partly solved, but is handled in the new Act by defining survivors broadly as those persons who have lost support and services from the decedent and giving them a right of action. In addition, the surviving spouse and minor children of a deceased adult may recover for loss of companionship and mental pain and suffering, and the parents of a deceased minor child may recover for mental pain and suffering. A decedent's estate may recover loss of earnings to the date of death and, if there is a surviving spouse or lineal descendants, loss of net accumulations beyond, as well as medical or funeral expenses.

All claims will now be made by the decedent's personal representative on behalf of all persons entitled to damages. Each claim must be stated separately in the complaint and the verdict is to separately state the amounts awarded to each claimant.

Provisions for handling procedural matters are also included, such as settlement of minors' claims, court approval of settlements and apportionment of litigation expenses.

The new Act applies when the death of a person is caused by a "wrongful act, negligence, default, or breach of contract or warranty, including those occurring on navigable waters if the event would have entitled the decedent to maintain an action if death had not ensued.

Notarial Seals Approved

In addition to the acts discussed above, the commission recommended and the legislature approved the use of rubber stamp notarial seals effective January 1, 1973, and a simplified statute for the settlement of the claims of minors and incompetents. The latter act divides settlements into three categories. First, the parents of minors may settle their claims if they do not exceed $2,500. Second, claims of minors exceeding $2,500 or of incompetents that are not the subject of pending litigation must be approved by the county judge in the same manner as at present. Third, any claim of a minor or incom-
petent that is the subject of pending litigation must be approved by the judge of the court in which the action is pending. A formal guardianship is not required unless the proceeds of the settlement exceed $10,000. The trial court may require a bond or a guardianship for settlements less than this amount if it deems either to be necessary. The court may authorize parents or guardians to collect the amounts of settlements or judgments and to execute releases or satisfactions, as the case may be.

Recommendations by the commission to eliminate the effect of in re Smith's Estate, 200 So. 2d 547, by permitting an executor with an unlimited general power of sale to make a conveyance without an order of court, to eliminate witnesses on conveyances, to provide simplified forms of acknowledgment and statutory warranty deeds, to permit the proof of wills at the time of execution and to provide for the sale, mortgage and other disposition of property owned as an estate by the entirety when both spouses are incompetent were not enacted. All of the proposals passed the committees to which they were assigned in the House and Senate with favorable recommendations.

In another bill designed to cure some organizational problems, the commission was renamed Florida Law Revision Council and its mandatory headquarters in the College of Law at the University of Florida was deleted. The council will move its headquarters to Tallahassee, although it will continue to maintain an office at the College of Law in Gainesville. As soon as the headquarters are located in Tallahassee, the new address will be in the Florida Bar Journal. The council welcomes suggestions for law reform from the bench and bar.

**Malpractice, A novel by Eleazar Lipsky, William Morrow & Co., Inc., 105 Madison Avenue, New York, N. Y. 10016. $7.95.**

With the ever increasing number of malpractice suits being claimed by dissatisfied patients against their doctors, and the concurrently skyrocketing insurance premiums doctors must pay, Eleazar Lipsky in his new novel—he has written six others, including "Murder One"—brings to the fore one of the urgent questions of the day. According to reviewers, the issue is joined in and played out in a brilliant trial sequence as revealing of character under stress as it is suspenseful and surprising.

The author is an attorney and was formerly an assistant D. A. in New York City. He now has a private civil practice.

**KING'S X**

*COMMON LAW AND THE DEATH OF SIR HARRY OAKES* 

Can lawyers and laymen help save our common law system? Attorney-author Marshall Houts thinks any man, woman or child who understands the common law system and what it means to him personally would want to fight to save it. And he outlines five steps and several suggestions in the last three chapters of *King's X* which those interested in justice and the courts can and must take to save the system from the apathy of its own delays. The chapters deal with everyday problems of prosecutors, defense attorneys and judges.

However, before the writer sends out his call to save the system, he uses a true-life chiller—the death of Sir Harry Oakes, the wealthiest baronet in all the British Empire— as the vehicle for telling just what this common law system is.

This forthright book identifies the murderers and explains how all those directly and indirectly involved were swept along in a flood of events that ended in disaster. Among those involved was the late Duke of Windsor whose name adds intrigue to the mystery.

As the reader "watches" in horror while Sir Harry's innocent son-in-law is tried for his murder, he grasps for the first time the true meaning of the common law system—and perhaps realizes why the system must survive in America if personal liberty for the individual is to continue as a reality.

Former U. S. Supreme Court Associate Justice Tom Clark writes the introduction. (It came too late for the first printing, but will appear in all subsequent printings.) In it he says, "King's X is an immensely entertaining and instructive effort by a distinguished lawyer to use a highly publicized murder trial as a catalyst arousing the public to the dangers facing our common law justice procedures. . . . In his usual direct and forthright manner, the author develops the facts as he found them and calls the shots as he sees them without regard to pressures. Certainly such an approach is much desired nowadays, and we applaud it, although many will differ as do I with some of his conclusions."

Mr. Houts is editor-in-chief of *Trauma*, a bimonthly medical-legal publication for lawyers. At one time he was general counsel of The Court of Last Resort and directed the investigation of 600 murder cases.

--Dee Farrell

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Pleadings will test the limits of any new procedural device. R. Civ. P. 1.100(a) has caused unjustified confusion.

BY HENRY P. TRAWICK, JR.

Ignorantia eorum quae quis scire tenetur non excusat. A pleader is bound to know the tools of his profession. The reply is one. Its importance has been increased by the 1972 amendment to the Rules of Civil Procedure making a reply mandatory in some circumstances. Many lawyers and judges are baffled by the mandatory reply.

This need not be. A bit of research would eliminate the problem that seems to be caused by a 20-year moratorium on the one-two-three sequence of pleading.

In 1950, the new Common Law Rule 8(a) provided for a complaint and an answer and specified in part:

"No pleadings . . . shall be allowed or required; except that the court shall, on written application and notice, permit a reply to an answer where necessary to meet affirmative defenses."

In Gulf Life Insurance Co. v. Ferguson an action was brought against the insurance company on an insurance policy. An answer was filed alleging the defense of fraud. At trial, plaintiff was permitted to introduce evidence to prove estoppel or waiver against the fraud. The trial court held that it was not essential that a reply to the defense be interposed to permit the introduction of evidence supporting a defense to the fraud. The Supreme Court reversed by a narrowly divided court, thus requiring a reply when the plaintiff sought to avoid an affirmative defense pleaded by the defendant.

The procedure for a reply under the 1950 rule was cumbersome. It required an application to the court after notice. The proposed reply was required to be attached to the motion seeking leave to file it. As a result of this and the Gulf Life Insurance Co. decision, the rule was changed in 1952 to provide for a complaint and an answer and

"No additional pleadings . . . shall be allowed, except that the court may order a reply to an answer."

The results of the change were not satisfactory. It created an automatic denial or avoidance of affirmative defenses. A number of decisions showed the deficiency when an unsuspecting defendant was surprised at trial by the introduction of evidence that he had not anticipated. It is true that the defendant could have prevented surprise by discovery directed to every conceivable defense to an affirmative defense, or by himself making a motion to require the plaintiff to serve a reply, if he had any defenses to the defendant's affirmative defenses. Both of these alternatives were as cumbersome as the procedure under the original rule.

Causes Confusion

The question of a mandatory reply was extensively debated in the Civil Rules Subcommittee and the Florida Court Rules Committee of The Florida Bar. A recommendation that a reply be required when the plaintiff sought to raise defense to an affirmative defense in the answer was
made by The Florida Bar to the supreme Court, and the present Civ.P. 1.100(a) was adopted by the court effective January 1, 1973. Perhaps no single rule change in the past ten years has caused so much confusion.

The confusion is unjustified. The rule is crystal clear. It says: "If an answer or third party answer contains an affirmative defense and the opposing party seeks to avoid it, he shall file a reply containing the avoidance." (emphasis supplied)

Avoid means "to make legally void; to prevent the . . . effectiveness of." In pleading, avoidance means "an allegation of new matter in opposition to a former pleading that admits the facts alleged in the former pleading and shows cause why they should not have their ordinary legal effect."

This brings us to scholarship. Every law student should learn that two classes of defensive pleas exist. The first is a plea by traverse. This means a denial of an ultimate fact pleaded in the preceding pleading. The second class of defensive plea is one by way of confession and avoidance. All affirmative defenses are pleas by way of confession and avoidance. They admit the allegations of the plea to which they are directed and allege additional facts that avoid the legal effect of the confession. For example, the plea of contributory negligence that was formerly available admitted the negligence of the pleader and alleged that the opposing party was also guilty of negligence. Under the substantive law then in effect, proof of contributory negligence was a complete defense.

Let us return to the amended rule. The reader will not find any reference to denials, admissions, traverses or pleas of lack of knowledge. He will find "avoid" and "avoidance." The committee assumed that the bench and bar knew the difference between the two types of defensive pleas in bar and the meaning that should thus be attributed to "avoid" and "avoidance" in the rule.

Pleading Not Taught

It has been said that a generation of lawyers has come to the courtroom since common law pleading was last practiced in Florida. It is also said that these lawyers were not taught about the background of procedure on which the pleading system was built. They had no grounding in the elements of pleading because common law pleading is no longer taught. If so, the law schools should again teach the fundamentals of pleading. They remain unchanged regardless of the system of pleading. The system of pleading followed in Florida was not new in 1950 nor is it new in 1973. It began in the 14th century in England. It has been built upon, partly demolished, and reconstructed. Everything about pleading cannot be put in the thin pamphlet of rules. An effective knowledge of procedure presupposes background knowledge of its history and purposes that is not in the rules and is found only in the decisions that are a part of the common law.

Every litigating lawyer is familiar with the one-two-three sequence of introducing evidence. The plaintiff presents his case. The defendant presents his evidence, both the denials and the affirmative defenses. The plaintiff
No-Fault Insurance (Con't.)

every policyholder will necessarily receive a reduction of 15% in his present bodily injury and property damage rates; some will receive more than that amount and others will receive less. The net effect for all the rates, however, must be a combined 15% reduction.

Questions of due process, equal protection, the right to trial by jury, and other constitutional questions have been considered, researched and debated at length. In fact, a study by the U.S. Department of Transportation contains an entire volume devoted exclusively to such questions. In general, "no-fault" insurance involves the same policy considerations as workman's compensation legislation, and the cases upholding workman's compensation laws should be adequate precedent to sustain "no-fault" insurance. We are hopeful that there can be an early court test in Florida so that this legislation will not be hampered by lingering doubts.

Florida Second State

In summary, Florida is the second state to have a "no-fault" law, but its law is far more extensive and provides greater benefits than does the law of Massachusetts. It is a departure from the historic common law tort system which has developed over a period of several hundred years. It is a step which has become necessary because of the sheer numbers of automobiles, deaths and accidents upon our highways. It is expected to reduce the costs of administering automobile insurance rates and should provide fairer distribution of benefits to injured parties, insure prompter payment of benefits, reduce the number of accident victims who receive nothing from the tort system and make automobile insurance more readily available. The accident victim in smaller cases will be dealing with his own insurer instead of one which is a stranger to him. He will be treated more like the policyholder he is than as an adversary. In cases where medical expenses exceed the threshold, the injured party will have all the rights available today under the tort liability system.

By HENRY P. TRAWICK, JR.

Over the past several years a number of relatively minor, but irritating, real property problems have been engendered by court decisions and, more particularly, by poorly drafted legislation. As real property transactions in Florida increased in volume, other problems of long standing became more acute. An effort was begun in the 1970 Legislature to cure the problems. In 1970 the Real Property Section, the Florida Land Title Association and the Florida Law Revision Commission undertook several projects to accomplish this independently of each other. While the three groups may have differed on minor points of each other's legislative programs, no substantial opposition was made by any of them to the other's proposals. By the same token, no particular cooperation was affected although the commission officially recommended several of the bills proposed by the other groups.

The result was an almost total lack of accomplishment. A commission recommended bill revising Chapter 708, Florida Statutes, was enacted. Proposals by the section concerning the disposition by guardians of homestead real property and the manner of acquiring and conveying limited partnership real property were enacted. The former is Section 745.15, Florida Statutes, and still has an uncorrected hiatus because it does not apply when both spouses are incompetent. The latter proposal was incomplete and required correction in 1971.

After the results of the 1970 session became known, the chairman of the commission suggested to the chairman of the section and the president of the association that the three groups combine their resources and talents for the 1971 session with the objective of obtaining enactment of bills that all three groups were interested in and could support, leaving to future sessions proposals that the groups were unable to agree on.

The proposal was promptly accepted by the section and the association and drafts of 24 bills were prepared. The commission agreed to present the bills as its recommendations and the other two groups agreed to cooperate with the commission in reviewing the proposals and in obtaining legislative support for their passage.

The commission held meetings in Tampa and Gainesville at which representatives of the section, the association, the Lawyers' Title Guaranty Fund and interested lawyers appeared to discuss the proposals. The final drafts of the 24 bills were approved by the commission and prepared by the Statutory Revision Department headed by Dr. Ernest E. Means.

Bills were prefilled in the House of Representatives and assigned to its Judiciary Committee. Representatives of the three cooperating groups appeared at the committee meeting, explained the bills and obtained the concurrence of the committee on all of them. The package was presented to the House as committee bills.

Henry P. Trawick, Jr., Sarasota, is chairman of the Florida Law Revision Commission and chairman of the Florida Court Rules Committee.
The bills were filed in the Senate immediately after the legislature convened and were assigned to Senate Judiciary B Committee. At a committee meeting during the second week of the session, all of the bills, except two, were approved by the Senate committee. The two bills not approved were one recommending a constitutional amendment to remove the homestead estate in real property from constitutional regulation under Article X, Section 4 (c) and permit its regulation by the legislature. The committee expressed approval of the proposal in principle but felt it was not politically feasible at the present time. The other proposal receiving an unfavorable recommendation was one intended to eliminate the confusion caused by In re Gamble's Estate, 183 So. 2d 849, and In re Smith's Estate, 200 So. 2d 547, and to restore preexisting statutory law and case law as exemplified by Butts v. Jannes, 66 So. 2d 1004. Strong opposition to this change was voiced by Dade County Judge Frank Dowling who held the opinion that all sales by executors should be made only after the scrutiny of the county judge.

Three Bills Failed

Thereafter in the course of the legislative process three other bills did not pass. Each of them passed at least one house without change and were either amended in the other so that the amendments could not be considered in time for enactment or were not taken up by the other house. These bills were proposals to give statutory sanction to joint tenancies with the right of survivorship and tenancies in common between husband and wife without survivorship when the instruments creating the tenancies expressed such an intent, to abolish inchoate dower and to modify homestead descent to conform to the amended constitutional provision in Article X, Section 4 (c) and limit the prohibition against devise to those circumstances prescribed by the constitution. All of the other proposals of the three groups were enacted into law.

Recording Procedures

In the first major change in recording procedures since 1933, the "Official Records" system will become mandatory for all counties on January 1, 1972. All record books except progress dockets, map or plat books and official records are abolished on that date. This will eliminate the confusion in priority of recorded instruments exemplified by Bauer v. Kaplan, 233 So. 2d 430. A definition section has been provided specifying that a reference in the statutes to "filing" of instruments affecting title to real or personal property with the clerk of the circuit court means recording.

The clerk's sale procedure under Section 45.031, Florida Statutes, has been clarified. An express provision specifies that the equity of redemption, when applicable, may be exercised at any time before the sale. Authority is given to the court to enlarge the time of the sale without entry of a new judgment. Recordation of the certificates of sale and of disbursements is eliminated. The forms have been simplified. The provision about deficiencies in subdivision (7) has been changed to accord with case law on the subject. The mathematical formula for deficiencies specified in the present statute was not recognized in a number of judicial decisions.

The apparent hiatus in Section 55.10, Florida Statutes, caused by the reference to "proper record," has been eliminated by reference to the judgment lien book or official records, as may be applicable. Curative provisions for judgments recorded since 1967 are included.

Authority for the Department of Revenue to directly issue tax warrants that must then be recorded in the clerk's office to affect title and a requirement that death certificates be furnished to any person requesting them upon payment of the statutory fee were enacted.

Notice In Spite of Errors

The present Section 199.141 (3) (a), Florida Statutes, precludes constructive notice for recorded mortgages if the proper amount of intangible tax has not been paid or if the tax collector's stamp indicating payment has not been affixed to the instrument even though either or both omissions or errors were inadvertent. Section 695.24, Florida Statutes, requiring the scrivener of an instrument to affix his name and address on it has a similar effect even though the instrument is recorded. Both of these statutes have been changed so that the recorded instrument gives constructive notice in spite of the errors or omissions.

The question of how a limited partnership takes title to property or conveys it has been a vexing one for several years. The 1970 amendment attempting to correct the problem did not completely do so. Sections 620.03, 620.081 and 620.09, Florida Statutes, have been amended so that title may be taken in the limited partnership name and...
Form as Well as Substance

By Henry P. Trawick, Jr.

Many times the straw breaks the camel’s back. Marriages are dissolved, contract negotiations terminated and litigation begun because of minor problems that the parties do not or cannot solve. The difference between a well written legal instrument or pleading and a poor one frequently is a number of relatively minor matters of grammar and form. The lay public properly criticizes the bar for using medieval, or at least Elizabethan, language and forms.

Take, for example, the rules of capitalization followed by some lawyers. They capitalize “court” each time it is used in a document. It is as if the word denoted a professional deity. “Court” is properly capitalized only at the beginning of a sentence, when reference is made to a particular court, or when it refers to the United States Supreme Court. Some lawyers capitalize “plaintiff” and “defendant” and other party designations in pleadings. Unless proper names are used, there is no reason for capitalization. Neither should “judge” be capitalized when standing alone. This overcapitalization may result from the certificate of incorporation.” It is proper to write “President Smith.” It is not correct to write “the President of the corporation.” “President” without a proper name following is capitalized only when it refers to the President of the United States or to the head of another country.

The use of capitals to direct the reader’s attention to subdivisions of a document is a good drafting technique. The first two or three words of the beginning of every instrument should be capitalized. Usually this takes the form of “BY THIS AGREEMENT,” “BY THIS WARRANTY DEED” or similar terminology appropriate to the instrument. A subtitle for each paragraph that briefly describes the substance of the paragraph should be provided. If the scrivener finds that his subtitle cannot be expressed in three or four words, he has too many topics in the paragraph and further subdivision is needed. Each paragraph must be given a subtitle if any paragraph has one. Subparagraphs should not be subtitled. The subtitle should be fully capitalized. Capitalization at the

spicuous for parenthetical matter that confuses the reader.

Lawyers have a tradition of ending sentences within a paragraph with a semicolon and ending the paragraph with a period. The tradition does not comport with punctuation rules and should be discarded. Each time a complete sentence is written, it should be followed by a period.

Some lawyers use quotation marks to set off defined terms in an instrument. While this is an accepted rule of punctuation, it is simpler to omit the quotation marks. Their omission does not affect the construction or clarity of the instrument. The use of parentheses to set off a defined term, such as “(Buyer),” without any explanatory language is not the kind of brevity that improves readability.

The use of the possessive is a troublesome matter. For example, should “attorney’s fee” be singular or plural? It seems incongruous to an older practitioner to refer to a professional corporation as singular. My office has a policy of always using “attorney’s” even when the lawyers to whom refer-
Thomas E. Danson, Jr.
96 Tall Trees Court
Sarasota, FL 34232

September 25, 2014

University of Florida
Committee on Honorary Degrees
P. O. Box 113150
Gainesville, FL 32611-3117

Re: Henry P. Trawick, Jr.. UF,LLB,1950

Greetings Ladies and Gentlemen:

In Fall, 1962, as I was visiting Sarasota prior to my family and me moving here the following year, I had the pleasure and honor to meet Henry P. Trawick, Jr. at a meeting of the Sarasota Bar Association. It was an interesting opportunity for me to meet Henry because I had previously heard so many good comments about him. They ranged from, “he helped to save my client” to “he showed me a way to get the project completed”. They were from many younger Lawyers who would ask Henry about a situation.

Henry has many accolades from the Florida Senate for work that he performed, pro-bono, in Tallahassee. Henry paid his own expenses to travel to and from, and while he was there.

Years later, I was elected to the FL House of Representatives and from many Senators, I would be asked, “do you know Henry Trawick”. As I proudly said that I did, and that he is and was a good friend, the conversation would immediately be another accolade for Henry and what he had contributed; either in the drafting, or editing, or presentations to Committees, his efforts were applauded.

Henry’s efforts went on for several decades, and yet he had time to be an advisor, or tutor, to young Lawyers who arrived in Sarasota.

Henry Trawick was one person who heard that famous comment from history, “Find your passion, and you will never work a day in your life”. It had been my belief that the phrase fit me, but Henry Trawick took it to it’s greatest heights. The phrase “fit Henry to the T”.

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Page 2
Committee on Honorary Degrees
September 25, 2014

For the past three decades, Henry has been my Counselor, Lawyer, Advisor, and has been there for me in a number of cases ranging from corporate settlements to family arrangements. This statement is made with great pride due to Henry’s integrity, intelligence, and his dedication to being a Lawyer. In this letter, you note that he has always been referred to as a Lawyer....it was what Henry liked better than Attoney or Counselor.

In my humble opinion, if ever there was an applicant that deserved an Honorary Degree, more than does Henry P. Trawick, Jr., UF, LLB, 1950, it has not been my pleasure to meet them.

Your consideration of Henry for this prestigious honor will be greatly appreciated.

“Where palm and pine are blowing, where Southern Seas are flowing, all Hail Florida, hail.” And all hail Henry P. Trawick, Jr.

My best personal regards,

Thomas E. Danson, Jr.
HENRY P. TRAWICK, JR.
2033 Wood Street, Suite 218
Sarasota, FL 34237
(941) 366-0660

EDUCATION

UNIVERSITY OF FLORIDA, Gainesville, FL
Ll.B. Degree in Law: 1950
Member of the Phi Alpha Delta Legal Fraternity

PROFESSIONAL EMPLOYMENT

1996 - present
ATTORNEY/SOLO PRACTITIONER: Henry P. Trawick, Jr., P.A.
Sarasota, FL
General civil litigation, trusts, estate planning, and probate law

1995 - 1996
PARTNER: Trawick & Valentine, P.A.
Sarasota, FL
General civil litigation, trusts, estate planning, and probate law

1993 - 1995
PARTNER: Trawick, Valentine & Hagan, P.A.
Sarasota, FL
General civil litigation, trusts, estate planning, and probate law

1992 - 1993
PARTNER: Trawick & Valentine, P.A.
General civil litigation, trusts, estate planning, and probate law

1986 - 1992
PARTNER: Trawick, Hammerley & Valentine, P.A.
General civil litigation, trusts, estate planning, and probate law

1986
PARTNER: Trawick, Griffis, Hammerley & Valentine, P.A.
Sarasota, FL
General civil litigation, trusts, estate planning, and probate law

1983 - 1986
PARTNER: Trawick, Griffis & Hammerly, P.A.
Sarasota, FL
General civil litigation, trusts, estate planning, and probate law

1977-1983
PARTNER: Trawick & Griffis, P.A.
Sarasota, FL
General civil litigation practice
1976-1977
**PARTNER:** Trawick, Griffis & Ferrell, P.A.
Sarasota, FL
General civil litigation practice

1974-1976
**PARTNER:** Millican, Tawick & Griffis, P.A.
Sarasota, FL
General civil litigation practice

1969-1974
**PARTNER:** Millican & Tawick, P.A.
Sarasota, FL
General civil litigation practice

1967-1969
**PARTNER:** Millican, Whitney & Tawick
Sarasota, FL
Business and corporate law, real property law, general civil litigation

1956-1966
**ASSOCIATE ATTORNEY/PARTNER:** Kirk & Pinkerton
Sarasota, FL
General civil litigation practitioner; represented Sarasota County School Board on all legal matters affecting school board contracts and student issues 1960 - 1965

1953-1956
**PARTNER:** Surles and Tawick
Lakeland, FL
General civil litigation practitioner

1952-1953
**CLAIMS ADJUSTER:** United States Fidelity Guarantee Insurance
Tampa, FL
Insurance claims adjuster for litigated matters

1951-1952
**ASSOCIATE ATTORNEY:** Carver & Langston
Lakeland, FL
General civil litigation practitioner

**RECENT TEACHING EXPERIENCE**

2010
**INSTRUCTOR:** 9th Annual Raymond Ehrlich Trial Advocacy Seminar
Continuing Legal Education speaker, “General Rules of Pleading”

2007
**INSTRUCTOR:** 6th Annual Raymond Ehrlich Trial Advocacy Seminar
Continuing Legal Education speaker, “Civil Procedure Vexations”

2006
**INSTRUCTOR:** 5th Annual Raymond Ehrlich Trial Advocacy Seminar
Continuing Legal Education speaker, "Dispositive Motions"
2005
**INSTRUCTOR**: 4th Annual Raymond Ehrlich Trial Advocacy Seminar
Continuing Legal Education speaker, “Work Product Discovery”

2004
**INSTRUCTOR**: 3rd Annual Raymond Ehrlich Trial Advocacy Seminar
Continuing Legal Education speaker, “Sanctions in Florida Civil Actions”

2002
**INSTRUCTOR**: Inaugural Raymond Ehrlich Trial Advocacy Seminar
Continuing Legal Education speaker, “Winning Through Motion Practice”

**PUBLICATIONS**


Trawick, *Garnishment and Judgments In Excess Of Insurance Coverage in Florida* **

Trawick, *Civil Practice After Trial* **

Trawick, *Judicial Rule Making In Florida* **

Trawick, *Trawick on Redfern, Wills and Administration of Estates in Florida* (1999 - 2014)


Trawick, *Corporate Formation Forms* (1979)

Trawick, *Florida Law Office Administration* (1977)


Trawick, *Form as Well as Substance*. *The Florida Bar Journal*, 49 (8), 437-43 (1975)

Trawick, *To Reply or Not To Reply?. The Florida Bar Journal*, 47 (11), 702-704 (1973)


**PROFESSIONAL CREDENTIALS**

Florida Bar Number 82069, admitted to practice 1950 to present

Admitted to Supreme Court of Florida

Admitted to Supreme Court of the United States, admitted to practice in 1954

Admitted to United States Court of Appeals of the Fifth and Twelfth Circuits
Admitted to United States District Courts for the Northern, Middle and Southern Districts of Florida

MEMBERSHIPS

Sarasota Florida Association of Women Lawyers, member from 2004 to present
Florida Law Revision Commission 1967-1972, served as Chairman from 1969-1972
The Florida Bar, Legislative Lay Advisory Commission on Mechanic’s Lien Law **
The Florida Bar, Chairman Florida Uniform Probate Code Study Commission **
The Florida Bar, Unauthorized Practice of Law Committee member **
The Florida Bar, Continuing Legal Education Committee member **
The Florida Bar, Appellate Rules Committee member **
The Florida Bar, Civil Procedure Rules Committee chairman 1966-1972
The Florida Bar Civil Procedure Rules Committee and Florida Court Rules Committee member **
The Florida Bar Judicial Administration Rules Committee member **
Supreme Court of Florida Document Retention Committee member **
Vice President, Attorneys Bar Association of Florida, Inc., Voluntary Bar Association

AWARDS AND RECOGNITIONS:

Resolution of the Florida Senate, Commending Henry P. Trawick, Jr. for his contributions to the Florida Legislature, May 21, 1986

Resolution of the Florida Legislature, Commending Henry P. Trawick, Jr., for his contributions to the Florida Legislature, 1974

** This resume was prepared without Henry P. Trawick, Jr. ’s knowledge and is based upon historical research and the assistance of Henry P. Trawick Jr. ’s long term staff members. Exact citations to Henry P. Trawicks, Jr. ’s, publications prior to 1968 are not accessible through The Florida Bar archives. Due to remoteness in time and the lack of electronic archiving, the exact dates of the record of his service on various Bar committees are not accessible to the preparer of this resume. However, the Florida Bar records and public legislative records were used in confirming the dates listed in this resume.
HONORARY DOCTORATE

CANDIDATE:
Walden C. Rhines

NOMINATED BY:
Cammy R. Abernathy
Dean, College of Engineering, University of Florida

LETTERS OF SUPPORT PROVIDED BY:
Gregory K. Hinckley
President, Mentor Graphics

Kevin Jones
Professor, University of Florida Materials Science and Engineering

Simon Phillpot
Department Chair, University of Florida Materials Science and Engineering
Call for Nominations

Nominator's Name: Cammy R. Abernathy, Dean
Department: College of Engineering
Address: 300 Weill Hall, PO Box 116550
Phone: 392-6000 Fax: 392-9673
Email: cbaber@eng.ufl.edu
Signature of Nominator:

The Committee on Honorary Degrees, Distinguished Alumnus Awards and Memorials will consider nominations at its next meeting in October. This form and a complete nomination package should be mailed to the committee in care of Donna Stricker, President's Office, PO Box 113150 by October 1.

1. General Information:
Nominee's Name: Dr. Walden C. Rhines
Affiliation: Friend
Business Address: Mentor Graphics, 8005 SW Boeckman Road, Wilsonville, OR 97070-9733
Home Address: 1605 SW Comus Street, Portland, OR 97219-7858
Phone: Home 503-699-0995 Business 503-685-1006 Fax 503-784-7825
Email: walden_rhines@mentor.com Mobile

Nominated for (PLEASE CHECK ONE):

☐ Distinguished Alumnus
☐ Distinguished Achievement
☐ Distinguished Service
☒ Honorary Degree: (please check one)
☐ Doctor of Arts
☐ Doctor of Commerce
☐ Doctor of Divinity
☐ Doctor of Education
☐ Doctor of Fine Arts
☐ Doctor of Humane Letters
☐ Doctor of Laws
☐ Doctor of Letters
☐ Doctor of Music
☐ Doctor of Pedagogy
☐ Doctor of Pharmacy
☐ Doctor of Public Administration
☐ Doctor of Public Service
☐ Doctor of Science
☒ Doctor of Technology

2. Description
Please write a brief description of this individual's intellectual and professional achievements and attributes and attach it to this form.

3. Vita or Resume
Please attach the nominee's vitae, resume or a biographical description.

4. Supporting letters or materials
Supporting letters or other materials that will help the committee understand the significance of this nominee's work, his/her contributions, and his/her impact on others can also be attached.
Chair of Committee on Honorary Degrees  
Distinguished Alumnus Awards and Memorials  
University of Florida  
President’s Office  
PO Box 113150  
Gainesville, FL 32611-1311

Dear Chair:

This letter is in support of the nomination of Dr. Walden Rhines for the Honorary Doctorate Degree from the University of Florida. I can think of no one who has had a greater impact on the world of electronic design automation than Dr. Rhines, both in his role as a corporate leader of major companies such as Texas Instruments and Mentor Graphics, and in his role as an outstanding citizen who has selflessly provided his time, talent and financial resources to a host of educational institutions, including the University of Florida.

Dr. Rhines holds a BSEE in Metallurgical Engineering from the University of Michigan, a Master of Science and Ph.D. in Materials Science and Engineering from Stanford University and an MBA from Southern Methodist University. Dr. Rhines’ storied career in the semiconductor industry has various notable stops, including 21 years at Texas Instruments as President of the Data Systems Group and Executive Vice President of the Semiconductor Group, where he was directly responsible for TI’s worldwide semiconductor business and over 30,000 employees. He had oversight of the signal processing business from its inception with the TMS 320 family of signal processors through its growth to become the cornerstone of TI’s semiconductor technology. In addition to this major accomplishment, Rhines supervised and coordinated the development of the first TI speech synthesis devices, which were used in the famous “Speak & Spell” devices and he is co-inventor of the GaN blue violet light emitting node, which is used in DVD® players and low energy lighting.

More recently, Rhines serves as Chief Executive Officer and Chairman of the Board of Directors for Mentor Graphics, which is a worldwide leader in electronic design automation. As a leader with Mentor Graphics, he has helped the company become the industry’s leader in four of the largest ten product segments of the electronic design automation industry while also more than tripling their revenue to over $1.1 billion. Mentor Graphics enables companies to develop better electronic products faster and more cost-effectively, while helping engineers solve board and chip design issues. Additionally, they are the only electronic design automation company with an embedded software solution.

The Foundation for The Gator Nation
An Equal Opportunity Institution
Dr. Rhines is highly sought after for his knowledge and expertise as evidenced in his numerous board nominations and appointments, including past Chairman of the Semiconductor Technical Advisory Committee of the Department of Commerce, Executive Committee Member of the Board of Directors of Corporation for Open Systems and board member of Oregon Independent College Foundation and Lewis and Clark College and the University of Michigan National Advisory Council.

In addition to the noteworthy accomplishments above, Dr. Rhines has been instrumental in supporting the development of the department of Materials Science & Engineering at the College of Engineering at the University of Florida. His father, Frederick N. Rhines, for which Rhines Hall is named, founded the department and was named UF Teacher/Scholar of the Year in 1972-73. As a direct result of his late father’s passion for materials science, Dr. Rhines set up an endowed professorship to honor his late father and ensure that faculty and students alike continue to receive a top-rated education within one of the largest MSE departments in the country.

Thank you for your consideration of Dr. Walden Rhines as a recipient of the Honorary Doctorate. It is an honor to recommend Dr. Rhines for this degree. Please let me know if I can provide any additional information on his behalf.

Sincerely,

Cammy R. Abernathy
Dean and Professor, Materials Science & Engineering
September 10, 2014

Committee on Honorary Degrees,
Distinguished Alumnus Awards and Memorials
C/o Heather Ashley
University of Florida
PO Box 113 50
Gainesville, FL 32611-3150

Dear Committee Members:

It is an honor and privilege to endorse the nomination of Dr. Walden Rhines to be awarded an honorary doctorate from the University of Florida, School of Engineering. In my current role as the President of Mentor Graphics, I have worked closely together with Wally Rhines for the past 17 years.

When Wally joined Mentor Graphics in late 1993, it was a troubled company and through his knowledge of technology, vision, and leadership, Mentor entered a prolonged and steady recovery. I can think of no one who had greater impact on Mentor Graphics and the direction and the promotion of the entire EDA (Electronics Design Automation) industry. Wally’s impact has been felt both in the design methodologies that have emerged as well as the expansion of the breadth of what is now considered EDA.

At Mentor Graphics, Wally led the company into design automation beyond the traditional solutions for semiconductor and board design. Under his leadership, Mentor Graphics pioneered the Industry’s first successful hardware/software co-design environment and the first application of embedded software design methodologies for EDA. Today, our strength in transportation systems design, embedded software, emulation, and advanced semiconductor design for manufacturing solutions are the result of his commitment to expand Mentor Graphics and the EDA industry beyond traditional core EDA tools.

In addition, Wally Rhines has assumed a role as the leading spokesperson for the entire EDA industry. Because of his extensive experience on the user side of EDA at Texas Instruments, Wally has a high degree of credibility when speaking to audiences from the customer as well as the vendor side. He chaired the EDA Consortium for nearly half its history and under his
leadership the EDAC Board became a representative group of EDA CEOs who were able and motivated to speak for the entire industry and commit to change that benefitted the industry as a whole.

At Texas Instruments, Wally led the group that developed the first broadly accepted digital signal processor. He then extended that base into embedded DSP platforms for wireless communications, closed loop servo control, and MODEMs. This platform design methodology became one of the most successful precursors to what is now referred to as “system on chip” design and it moved Texas Instruments back into a Top 5 leading position in the semiconductor industry. Customers like Ericsson, Alcatel, Nokia, HTC and many more adopted this platform for their wireless baseband design, generating more than $6B in annual revenue for Texas Instruments.

Wally Rhines’ impactful role as a leader and visionary in the EDA industry is apparent in his more than 100 keynote addresses on various topics relating to the semiconductor industry and electronic design, maintaining a relatively neutral stance and addressing technical and industry issues independent from Mentor’s business interest.

Mentor Graphics continues to be a successful trail blazer for new design methodologies and new applications in EDA, a result of the change that Wally Rhines has driven through his leadership. As the President of Mentor Graphics, I strongly support his nomination to receive an Honorary Doctorate of Science from the University of Florida.

Sincerely,

[Signature]

Gregory K. Hinckley
President
September 22, 2014

Chair of Committee on Honorary Degrees  
Distinguished Alumnus Awards and Memorials  
University of Florida  
President’s Office  
P.O. Box 113150  
Gainesville, FL 32611-1311

Dear Chair:

It is a great pleasure to write a letter supporting the nomination of Dr. Walden C. Rhines for an honorary doctoral degree from the University of Florida. I have known Wally for many years. As a student, I knew his father Dr. Fred Rhines, who started the MSE department at the University of Florida. My research is in the electronic materials area and Wally was incredibly well respected in the field. I had worked with Texas Instruments and knew of his outstanding reputation as worldwide executive vice president for the semiconductor group. His work on digital signal processing devices was instrumental in adding functionality to microelectronic chips and making much of what we have come to enjoy as commonplace (for example the voice recognition function available in today’s smartphones) possible. He also has a strong background in direct gap semiconductors for optical applications. A huge challenge for researchers was developing light emitting diodes with shorter wavelengths to greatly enhance data storage and reduce energy consumption through tradition lighting. Wally helped contribute to the invention of the blue light emitting diode which as we are now witnessing, is changing the way the world lights it houses and will save terawatts of power in the process.

After leaving Texas Instruments, he served as both president and CEO of the billion dollar company Mentor Graphics. The company has thrived under his leadership. This company supplies software that enables the semiconductor industry to help stay on Moore’s law. He served as both chair of the Semiconductor Technical Advisory Committee for the Department of Commerce and on the board of many industrial consortia including the Semiconductor Research Corporation (SRC). These boards have been instrumental in supporting many researchers (including many of my PhD students) whose research helps the microelectronics industry move forward and maintain its role as one of the leading manufacturing industries in the world. Wally is a true visionary in the field and has played a critical role over the years serving as director of Cirrus Logic, director of Global Logic and the list goes on.
When I became chair of the department in 2002 I reached out to Wally and we began a very wonderful friendship. He is technically as sharp as anyone I have met so our conversations are always fascinating. He loves the University of Florida and is the Department’s strongest supporter. He and his daughter have built a very strong personal foundation, which enables them to engage in truly admirable philanthropic activities. He expressed to me that he very much wanted to support the University of Florida as he believed we were on the right trajectory toward preeminence. He subsequently endowed the Fredrick N. Rhines Chair in Materials Science and Engineering. But more than just philanthropic support, Wally has served for many years on the department and college advisory boards. His insights into how academia and industry can collaborate have helped tremendously in shaping both the college and the department.

After stepping down as chair, I was awarded the Fredrick N. Rhines chair. This chair has enabled me to expand my research program into new areas including novel compound semiconductors for possible future microelectronics. Devices built from these materials are receiving significant attention as silicon based devices struggle to keep up with the doubling demands of Moore’s Law. Curiously enough, as a graduate student at Stanford, Wally worked on many of these very same compound semiconductors. Again demonstrating he was years ahead of the rest of the world. As a world leader in semiconductor manufacturing and for his outstanding support of both the department and the college, I can think of no one more deserving of the recognition an honorary doctorate than Dr. Wally Rhines.

Sincerely,

[Signature]

Dr. Kevin S. Jones
Fredrick N. Rhines Professor
Past Chair of the Department of Materials Science & Engineering
September 22, 2014

Chair of Committee on Honorary Degrees
Distinguished Alumnus Awards and Memorials
University of Florida
President's Office
PO Box 113150
Gainesville, FL 32611-1311

Dear Chair:

It is an honor to unreservedly support the nomination of Dr. Walden C. Rhines for an honorary doctoral degree from the University of Florida. Wally, as he is universally known, is an iconic figure in the electronics industry, a philanthropist and a long-standing committed friend of the University of Florida.

Dr. Rhines is Chairman and Chief Executive Officer of Mentor Graphics. Since he took up this position in 1993, Mentor Graphics has tripled its revenue to $1.1 billion in 2012, and has more than 4400 employees. Mentor Graphics is a world leader in Electronic Design Automation (EDA), providing the enabling software solutions for the design of chips and integrated circuits.

Prior to taking leading Mentor Graphics, Dr. Rhines spent 21 years at Texas Instruments, during which time he led a number of groundbreaking efforts, including the pioneering development of speech synthesis devices, most familiarly used in the Speak & Spell teaching toy. He is also co-inventor of the gallium nitride blue-violet light emitting diode (LED). Although this sounds somewhat esoteric, this LED is ubiquitous in DVD players and widely used in low energy lighting.

He has served the technical community in numerous other ways. In particular, he is on the board of the Semiconductor Research Corporation (SRC), which supports millions of dollars annually in university research in microelectronics, and has been Chairman of the Electronic Design Automation Consortium for five terms.

Wally is committed to giving back to his community. For example, he is a member of the board of First Growth Children and Family Charities Inc. First Growth has identified a fund-raising technique of organizing exciting and prestigious dinners and wine auctions. Remarkably, for an organization that provides more than $2.9 million in support to the community each year, it has only four permanent employees.
Dr. Rhines has long-standing ties to the University of Florida and to the Gainesville area. His father, Dr. Frederick Nims Rhines, launched the program in Materials Science and Engineering at UF in 1959. He was also the first chair of the Department of Materials Science and Engineering, now one of the most prominent materials departments in the country. Wally thus spent his formative years in Gainesville before heading to the University of Michigan where he earned BS and MS degrees, and Stanford where he earned his PhD, all in Materials Science and Engineering. He subsequently earned an MBA from Southern Methodist University. His contributions have been recognized by Nottingham Trent University in the United Kingdom as an Honorary Doctor of Technology.

The Rhines name is very familiar on campus. The Department of Materials Science and Engineering occupies Rhines Hall, named in honor of our founding chair. Wally has long been a strong supporter of the department and college, serving on both department and college advisory boards. Most recently, he endowed the Frederick N. Rhines Professorship in Materials Science and Engineering.

In summary, as a role model in providing the enabling technologies for world-changing innovations in microelectronics and as a good friend to the University of Florida, Dr. Wally Rhines is very well-deserving of recognition with this honorary degree.

Sincerely,

[Signature]

Simon Phillpot, Ph.D.
Professor and Chair
Department of Materials Science and Engineering
Walden C. Rhines
Chief Executive Officer and Chairman of the Board of Directors

WALDEN C. RHINES is Chairman and Chief Executive Officer of Mentor Graphics, a leader in worldwide electronic design automation with revenue of $1.1 billion in 2012. During his tenure at Mentor Graphics, revenue has more than tripled and Mentor has grown the industry’s number one market share solutions in four of the ten largest product segments of the EDA industry.

Prior to joining Mentor Graphics, Rhines was Executive Vice President of Texas Instruments’ Semiconductor Group, sharing responsibility for TI’s Components Sector, and having direct responsibility for the entire semiconductor business with more than $5 billion of revenue and over 30,000 people.

During his 21 years at TI, Rhines managed TI’s thrust into digital signal processing and supervised that business from inception with the TMS 320 family of DSP’s through growth to become the cornerstone of TI’s semiconductor technology. He also supervised the development of the first TI speech synthesis devices (used in “Speak & Spell”) and is co-inventor of the GaN blue-violet light emitting diode (now important for DVD players and low energy lighting). He was President of TI’s Data Systems Group and held numerous other semiconductor executive management positions.

Rhines has served five terms as Chairman of the Electronic Design Automation Consortium and is currently serving as co-vice-chairman. He is also a board member of the Semiconductor Research Corporation and First Growth Family & Children Charities.

He has previously served as chairman of the Semiconductor Technical Advisory Committee of the Department of Commerce, as an executive committee member of the board of directors of the Corporation for Open Systems and as a board member of the Computer and Business Equipment Manufacturers’ Association (CBEMA), SEMI-Sematech/SISA, Electronic Design Automation Consortium (EDAC), University of Michigan National Advisory Council, Lewis and Clark College and SEMATECH.

Dr. Rhines holds a Bachelor of Science degree in metallurgical engineering from the University of Michigan, a Master of Science and Ph.D. in materials science and engineering from Stanford University, a master of business administration from Southern Methodist University and an Honorary Doctor of Technology degree from Nottingham Trent University.
INTRODUCTION

The State University System of Florida has developed three tools that aid in guiding the System’s future.

1) The Board of Governors’ 2025 System Strategic Plan is driven by goals and associated metrics that stake out where the System is headed;

2) The Board’s Annual Accountability Report provides yearly tracking for how the System is progressing toward its goals;

3) Institutional Work Plans connect the two and create an opportunity for greater dialogue relative to how each institution contributes to the System’s overall vision.

These three documents assist the Board with strategic planning and with setting short-, mid- and long-term goals. They also enhance the System’s commitment to accountability and driving improvements in three primary areas of focus: 1) academic quality, 2) operational efficiency, and 3) return on investment.

The Board will use these documents to help advocate for all System institutions and foster even greater coordination with the institutions and their Boards of Trustees.

Once a Work Plan is approved by each institution’s respective Boards of Trustees, the Board of Governors will review and consider the plan for potential acceptance of 2015-16 components. Longer-term components will inform future agendas of the Board’s Strategic Planning Committee. The Board’s acceptance of a work plan does not constitute approval of any particular component, nor does it supersede any necessary approval processes that may be required for each component.
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3. **PREEMINENT RESEARCH UNIVERSITY METRICS**

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5. **OPERATIONS**  
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   b. Enrollment Planning  
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6. **DEFINITIONS**
MISSION STATEMENT (What is your purpose?)

The University of Florida is a comprehensive learning institution built on a land grant foundation. We are The Gator Nation, a diverse community dedicated to excellence in education and research and shaping a better future for Florida, the nation and the world.

Our mission is to enable our students to lead and influence the next generation and beyond for economic, cultural and societal benefit.

VISION STATEMENT (What do you aspire to?)

UF aspires to become a U.S. top-ten public research university. UF will leverage its resources effectively to provide maximum return on investment to the state, the nation, and the world. UF will provide exceptional undergraduate, graduate, and professional education on its residential campus and promote its reputation internationally through state of the art online education. UF will build a world-class faculty to engage students and to pursue vigorous externally funded research programs with global impact. These will lead to new discoveries and inventions, enabling UF to build on its excellent national ranking in technology transfer and licensing. This will spur new businesses and state economic development to accompany UF’s emphasis on service and outreach to State citizens.

STATEMENT OF STRATEGY (How will you get there?)

Given your mission, vision, strengths and available resources, provide a brief description of your market and your strategy for addressing and leading it.

UF will assume a leadership position in a strategically selected subset of disciplines and endeavors through investment of resources appropriated in the preeminence legislation, private donations, and reallocation of internal funds. With the addition of over 120 new faculty members, UF will strengthen undergraduate and graduate student recruitment, doctoral education, research programs, and online education. These initiatives will be supported by vigorous outreach and branding efforts, technology transfer and licensing programs, economic development initiatives, and a targeted capital campaign.
STRENGTHS AND OPPORTUNITIES (within 3 years)
What are your core capabilities, opportunities and challenges for improvement?

UF is positioned to tackle large interdisciplinary projects in important areas such as Data Analytics, Emerging Pathogens, and Cybersecurity. UF is recruiting teams of researchers to raise research profiles from “strong” to “preeminent.” Through UF Online, UF is increasing the university’s visibility and offering increased access to high quality undergraduate education. UF is increasing its emphasis on research and technology transfer and will leverage its statewide presence to promote economic development. The President has initiated a goal-setting process for the entire university, currently scheduled for fall completion. Challenges to be addressed include: national competition for faculty and students, branding and visibility, and the need for state-of-the-art infrastructure.

KEY INITIATIVES & INVESTMENTS (within 3 years)
Describe your top three key initiatives for the next three years that will drive improvement in Academic Quality, Operational Efficiency, and Return on Investment.

UF is focusing on actions that will advance UF as one of the nation’s top public research universities. President Fuchs is engaging the campus in a goal-setting process to build a roadmap for the future. The three initiatives described herein are ongoing, and will serve as the foundation for future goals.

1. UF will continue strategic investment into carefully selected research groups, doctoral education, and allied activities, including tech transfer and economic development. UF is employing Academic Analytics software to assess the success of these investments. UF will address other areas as well, including graduation rates, federal grants and contracts, and faculty awards and recognition.

2. UF continues to develop UF Online to increase access to high quality online undergraduate degrees. This year, UF implemented a novel admissions program with the acronym PaCE, by admitting an additional 3100 students to UF Online with the assurance that they could choose to remain in UF Online or eventually transfer to the residential campus. Through this and other initiatives, UF continues to build enrollment in UF Online and to add fully online majors. UF continues to engage marketing, advertising, and recruiting initiatives to build enrollment and recently hired a new Director of the program.

3. The preeminence legislation authorized UF to develop and administer a set of core courses for lower division students. The intent of this initiative is to provide a signature UF experience that serves to introduce students to important subject matter and that provides a common student experience to help the freshman class to bond. The humanities course “What is the Good Life” is required of all incoming freshmen. Two additional courses are in “beta-test” mode, and two more are in “alpha-test” mode.
PERFORMANCE FUNDING METRICS

Each university is required to complete the table below, providing their goals for the metrics used in the Performance Based Funding model that the Board of Governors approved at its January 2014 meeting. The Board of Governors will consider the shaded 2017 goals for approval.

<table>
<thead>
<tr>
<th>Metrics Common To All Universities</th>
<th>2015 ACTUAL</th>
<th>2016 GOALS</th>
<th>2017 GOALS</th>
<th>2018 GOALS</th>
<th>2019 GOALS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percent of Bachelor’s Graduates Employed Full-time or Continuing their Education within the U.S. One Year After Graduation</td>
<td>9 pts</td>
<td>72% (2012-13)</td>
<td>72% (2013-14)</td>
<td>74% (2014-15)</td>
<td>74% (2015-16)</td>
</tr>
<tr>
<td>FTIC 6 year Graduation Rate [Includes full- and part-time students]</td>
<td>1 pts</td>
<td>87% (2008-14)</td>
<td>87% (2009-15)</td>
<td>87% (2010-16)</td>
<td>88% (2011-17)</td>
</tr>
<tr>
<td>Academic Progress Rate [FTIC 2 year Retention Rate with GPA&gt;2 ]</td>
<td>-1 pts</td>
<td>95% (2013-14)</td>
<td>95% (2014-15)</td>
<td>96% (2015-16)</td>
<td>96% (2016-17)</td>
</tr>
<tr>
<td>University Access Rate [Percent of Fall Undergraduates with a Pell grant]</td>
<td>0 pts</td>
<td>32% (Fall 2013)</td>
<td>32% (Fall 2014)</td>
<td>33% (Fall 2015)</td>
<td>33% (Fall 2016)</td>
</tr>
<tr>
<td>Bachelor’s Degrees Awarded Within Programs of Strategic Emphasis</td>
<td>3 pts</td>
<td>55% (2013-14)</td>
<td>55% (2014-15)</td>
<td>56% (2015-16)</td>
<td>56% (2016-17)</td>
</tr>
<tr>
<td>Graduate Degrees Awarded Within Programs of Strategic Emphasis</td>
<td>1 pts</td>
<td>70% (2013-14)</td>
<td>70% (2014-15)</td>
<td>71% (2015-16)</td>
<td>71% (2016-17)</td>
</tr>
</tbody>
</table>

Board of Governors Choice Metric

| Percent of Bachelor’s Degrees Without Excess Hours | 3 pts | 77% (2013-14) | 77% (2014-15) | 77% (2015-16) | 78% (2016-17) | 78% (2017-18) |

Board of Trustees Choice Metric


Note: Metrics are defined in appendix. For more information visit: [http://www.flbog.edu/about/budget/performance_funding.php](http://www.flbog.edu/about/budget/performance_funding.php)
### PREEMINENT RESEARCH UNIVERSITY FUNDING METRICS

The Board of Governors shall designate each state research university that meets at least 11 of the 12 following academic and research excellence standards as a preeminent state research university. The University of Florida and Florida State University are the only universities required to complete the table below. The Board of Governors will consider the shaded 2015 actual data for approval.

<table>
<thead>
<tr>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>Average GPA and SAT Score</td>
<td>4.35 GPA 1919</td>
<td>4.3 1904</td>
<td>4.3 n/a</td>
<td>4.3 n/a</td>
<td>4.3 n/a</td>
</tr>
<tr>
<td>for incoming freshman in Fall semester</td>
<td>Fall 2014</td>
<td>Fall 2015</td>
<td>Fall 2016</td>
<td>Fall 2017</td>
<td>Fall 2018</td>
</tr>
<tr>
<td>Public University National Ranking</td>
<td>Top 50</td>
<td>10 2015</td>
<td>10 2016</td>
<td>10 2017</td>
<td>10 2018</td>
</tr>
<tr>
<td>(in more than one national ranking)</td>
<td></td>
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</tr>
<tr>
<td>Freshman Retention Rate</td>
<td>90%</td>
<td>96% 2013-14</td>
<td>97% 2014-15</td>
<td>97% 2015-16</td>
<td>97% 2016-17</td>
</tr>
<tr>
<td>(Full-time, FTIC)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>6-year Graduation Rate</td>
<td>70%</td>
<td>88% 2008-14</td>
<td>88% 2009-15</td>
<td>88% 2010-16</td>
<td>89% 2011-17</td>
</tr>
<tr>
<td>(Full-time, FTIC)</td>
<td></td>
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<td></td>
<td></td>
</tr>
<tr>
<td>(Science &amp; Engineering only)</td>
<td></td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>Total Annual Research Expenditures in Diversified Non-Medical Sciences ($M)</td>
<td>$150 M</td>
<td>$480M 2013-14</td>
<td>$480M 2014-15</td>
<td>$490M 2015-16</td>
<td>$500M 2016-17</td>
</tr>
<tr>
<td>(Science &amp; Engineering only)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>National Ranking in S.T.E.M. Research Expenditures</td>
<td>Top 100</td>
<td>8 2012-13</td>
<td>8 2013-14</td>
<td>8 2014-15</td>
<td>8 2015-16</td>
</tr>
<tr>
<td>(includes public &amp; private institutions)</td>
<td>in 5 of 8 disciplines</td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>(over 3 year period)</td>
<td></td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Doctoral Degrees Awarded Annually</td>
<td>400</td>
<td>796 2013-14</td>
<td>796 2014-15</td>
<td>796 2015-16</td>
<td>796 2016-17</td>
</tr>
<tr>
<td>(excludes Professional degrees)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Post-Doctoral Appointees</td>
<td>200</td>
<td>625 Fall 2011</td>
<td>674 Fall 2012</td>
<td>677 Fall 2013</td>
<td>680 Fall 2014</td>
</tr>
<tr>
<td>Endowment Size ($M)</td>
<td>$500 M</td>
<td>$1,520M 2013-14</td>
<td>$1,550M 2014-15</td>
<td>$1,630M 2015-16</td>
<td>$1,750M 2016-17</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>NUMBER OF METRICS ABOVE THE BENCHMARK</th>
<th>11 of 12</th>
<th>12</th>
</tr>
</thead>
</table>

Note: Due to the various timelines that these metrics represent, the data reported in each column corresponds to the most updated data for the June Board meeting each year. Metrics are defined in appendix. For more information about Preeminent state research universities, see 1001.7065 Florida Statutes.
KEY PERFORMANCE INDICATORS

The Board of Governors has selected the following Key Performance Indicators from its 2025 System Strategic Plan and from accountability metrics identified by the Florida Legislature. The Key Performance Indicators emphasize three primary areas of focus: Academic Quality, Operational Efficiency, and Return on Investment. The indicators address common goals across all universities while also providing flexibility to address institution-specific goals from a list of metrics in the 2025 System Strategic Plan.

The Goals Specific to Research Universities apply only to those universities classified by the Carnegie Foundation for the Advancement of Teaching as being a ‘Research University’1, which includes Florida A&M University (by university request), Florida Atlantic University, Florida International University, Florida State University, University of Central Florida, University of Florida, and the University of South Florida.

1 The Carnegie Foundation for the Advancement of Teaching has developed a well-respected system of categorizing postsecondary institutions that includes consideration of each doctorate-granting university’s research activities – for more information see link.
# Key Performance Indicators

## Metrics Common to All Universities

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>National Rankings for University</strong></td>
<td>n/a</td>
<td>10</td>
<td>10</td>
<td>10</td>
<td>10</td>
</tr>
<tr>
<td><strong>SAT Score</strong></td>
<td>-1%</td>
<td>1919</td>
<td>1904</td>
<td>n/a</td>
<td>n/a</td>
</tr>
<tr>
<td>[for 3 subtests]</td>
<td></td>
<td>Fall 2014</td>
<td>Fall 2015</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>High School GPA</strong></td>
<td>3%</td>
<td>4.35</td>
<td>4.3</td>
<td>4.3</td>
<td>4.3</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Fall 2014</td>
<td>Fall 2015</td>
<td>Fall 2016</td>
<td>Fall 2017</td>
</tr>
<tr>
<td><strong>Professional/Licensure Exam First-time Pass Rates</strong></td>
<td>n/a</td>
<td>11</td>
<td>11</td>
<td>11</td>
<td>11</td>
</tr>
<tr>
<td>Exams Above Benchmarks</td>
<td>n/a</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

## Operational Efficiency

| Freshman Retention Rate               | 0 pts       | 96%        | 97%        | 97%        | 97%        | 97%        |
| **FTIC Graduation Rates**            | 3 pts       | 67%        | 67%        | 67%        | 68%        | 68%        |
| In 4 years (or less)                 |             | 2010-14    | 2011-15    | 2012-16    | 2013-17    | 2014-18    |
| In 6 years (or less)                 | 3 pts       | 87%        | 87%        | 87%        | 88%        | 89%        |
| **AA Transfer Graduation Rates**     | -1 pts      | 40%        | 40%        | 40%        | 40%        | 41%        |
| In 2 years (or less)                 |             | 2012-14    | 2013-15    | 2014-16    | 2015-17    | 2016-18    |
| **FTIC Average Time to Degree**      | 0%          | 4.1        | 4.1        | 4.1        | 4.1        | 4.1        |
| (in years)                            |             | 2013-14    | 2014-15    | 2015-16    | 2016-17    | 2017-18    |

## Return on Investment

| Bachelor’s Degrees Awarded First Majors Only | -8%        | 8,515      | 8,515      | 8,515      | 8,515      | 8,515      |
| **Percent of Bachelor’s Degrees in STEM & Health** | 7 pts      | 43%        | 43%        | 44%        | 44%        | 45%        |
| **Graduate Degrees Awarded**              | 4%         | 6,241      | 6,241      | 6,241      | 6,241      | 6,241      |
| **Percent of Graduate Degrees in STEM & Health** | 1 pts      | 58%        | 58%        | 58%        | 59%        | 59%        |
| **Annual Gifts Received**                 | 38%        | $215M      | $225M      | $235M      | $264M      | $280M      |
| ($Millions)                               | 2013-14    | 2014-15    | 2015-16    | 2016-17    | 2017-18    |
| **Endowment**                             | 18%        | $1,520M    | $1,550M    | $1,630M    | $1,750M    | $1,900M    |
| ($Millions)                               | 2013-14    | 2014-15    | 2015-16    | 2016-17    | 2017-18    |

Note*: The College Board is revising the SAT test starting March 2016.
### Key Performance Indicators

#### Metrics Specific to Research Universities

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Academic Quality</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Faculty Awards</td>
<td>5%</td>
<td>2012</td>
<td>21</td>
<td>21</td>
<td>22</td>
<td>23</td>
</tr>
<tr>
<td>National Academy Members</td>
<td>14%</td>
<td>24 Fall 2012</td>
<td>24 Fall 2013</td>
<td>24 Fall 2014</td>
<td>24 Fall 2015</td>
<td>25 Fall 2016</td>
</tr>
<tr>
<td>Number of Post-Doctoral Appointees</td>
<td>15%</td>
<td>674 Fall 2012</td>
<td>677 Fall 2013</td>
<td>680 Fall 2014</td>
<td>690 Fall 2015</td>
<td>690 Fall 2016</td>
</tr>
<tr>
<td>Number of Science &amp; Engineering Disciplines Nationally Ranked in Top 100 for Research Expenditures</td>
<td>n/a</td>
<td>8 of 8 2012-13</td>
<td>8 of 8 2013-14</td>
<td>8 of 8 2014-15</td>
<td>8 of 8 2015-16</td>
<td>8 of 8 2016-17</td>
</tr>
<tr>
<td><strong>Return on Investment</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Research Expenditures ($M)</td>
<td>4%</td>
<td>$709M 2013-14</td>
<td>$709M 2014-15</td>
<td>$723M 2015-16</td>
<td>$737M 2016-17</td>
<td>$752M 2017-18</td>
</tr>
<tr>
<td>Percent of Research Expenditures funded from External Sources</td>
<td>5 pts</td>
<td>54% 2013-14</td>
<td>54% 2014-15</td>
<td>54% 2015-16</td>
<td>54% 2016-17</td>
<td>54% 2017-18</td>
</tr>
<tr>
<td>Patents Issued (Utility</td>
<td>Plant)</td>
<td>37%</td>
<td>91 2014</td>
<td>92</td>
<td>13 2015</td>
<td>92</td>
</tr>
<tr>
<td>Licensing Income Received ($M)</td>
<td>-47%</td>
<td>$28.0M 2012-13</td>
<td>$32.9M 2013-14</td>
<td>$32.0M 2014-15</td>
<td>$32.9M 2015-16</td>
<td>$33.4M 2016-17</td>
</tr>
<tr>
<td>Number of Start-up Companies</td>
<td>60%</td>
<td>16 2012-13</td>
<td>16 2013-14</td>
<td>16 2014-15</td>
<td>17 2015-16</td>
<td>17 2016-17</td>
</tr>
<tr>
<td>Research Doctoral Degrees Awarded</td>
<td>3%</td>
<td>796 2013-14</td>
<td>796 2014-15</td>
<td>796 2015-16</td>
<td>796 2016-17</td>
<td>796 2017-18</td>
</tr>
<tr>
<td>Professional Doctoral Degrees Awarded</td>
<td>-12%</td>
<td>1,198 2013-14</td>
<td>1,198 2014-15</td>
<td>1,198 2015-16</td>
<td>1,198 2016-17</td>
<td>1,198 2017-18</td>
</tr>
<tr>
<td><strong>Total Number of Improving Metrics</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>18</td>
<td>20</td>
<td>21</td>
<td>22</td>
<td>22</td>
</tr>
</tbody>
</table>
KEY PERFORMANCE INDICATORS

Institution Specific Goals
Each university will provide updates for the metric goals reported in last year’s Work Plans. The Board of Governors will consider the shaded 2017 goals for approval. University leadership will need to discuss any proposed changes with Board of Governors staff.

<table>
<thead>
<tr>
<th></th>
<th></th>
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<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Bachelor’s Degrees in Areas of Strategic Emphasis</td>
<td>4% 2013-14</td>
<td>4,799 2014-15</td>
<td>4,847 2015-16</td>
<td>4,847 2016-17</td>
<td>4,895 2017-18</td>
</tr>
<tr>
<td>Graduate Degrees in Areas of Strategic Emphasis</td>
<td>8% 2013-14</td>
<td>4,355 2014-15</td>
<td>4,399 2015-16</td>
<td>4,399 2016-17</td>
<td>4,442 2017-18</td>
</tr>
<tr>
<td>Percentage of Eligible Programs with Specialized Accreditation</td>
<td>99%</td>
<td>98%</td>
<td>99%</td>
<td>99%</td>
<td>99%</td>
</tr>
</tbody>
</table>

To further distinguish the university’s distinctive mission, the university may choose to provide two additional narrative and metric goals that are based on the university’s own strategic plan.

Goal 1. Text here.

Metric

<table>
<thead>
<tr>
<th>Metric</th>
<th>Δ or %Δ</th>
<th>xx</th>
<th>xx</th>
<th>xx</th>
<th>xx</th>
<th>xx</th>
</tr>
</thead>
</table>

Goal 2. Text here.

Metric

<table>
<thead>
<tr>
<th>Metric</th>
<th>Δ or %Δ</th>
<th>xx</th>
<th>xx</th>
<th>xx</th>
<th>xx</th>
<th>xx</th>
</tr>
</thead>
</table>

Metric

| Metric | Δ or %Δ | xx | xx | xx | xx | xx | xx |
## FISCAL INFORMATION

### University Revenues (in Millions of Dollars)

<table>
<thead>
<tr>
<th></th>
<th>2014-15 Actual</th>
<th>2015-16 Appropriations</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Education &amp; General – Main Operations</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>State Funds</td>
<td>$371.2</td>
<td>$xx.x</td>
</tr>
<tr>
<td>Tuition</td>
<td>$293.0</td>
<td>n/a</td>
</tr>
<tr>
<td><strong>TOTAL MAIN OPERATIONS</strong></td>
<td>$664.2</td>
<td>n/a</td>
</tr>
<tr>
<td><strong>Education &amp; General – Health-Science Center / Medical Schools</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>State Funds</td>
<td>$110.6</td>
<td>$xx.x</td>
</tr>
<tr>
<td>Tuition</td>
<td>$38.6</td>
<td>n/a</td>
</tr>
<tr>
<td><strong>TOTAL HSC</strong></td>
<td>$149.2</td>
<td>n/a</td>
</tr>
<tr>
<td><strong>Education &amp; General – Institute of Food &amp; Agricultural Sciences (IFAS)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>State Funds</td>
<td>$153.0</td>
<td>$xx.x</td>
</tr>
<tr>
<td>Tuition</td>
<td>$0.0</td>
<td>n/a</td>
</tr>
<tr>
<td><strong>TOTAL IFAS</strong></td>
<td>$153.0</td>
<td>n/a</td>
</tr>
<tr>
<td><strong>EDUCATION &amp; GENERAL TOTAL REVENUES</strong></td>
<td>$966.4</td>
<td>n/a</td>
</tr>
</tbody>
</table>

Note: State funds include General Revenue funds, Lottery funds, Federal Stimulus funds, and Phosphate Research funds (for Polytechnic) appropriated by the Florida Legislature (as reported in the Annual Accountability Report). Actual tuition includes base tuition and tuition differential fee revenues for resident and non-resident undergraduate and graduate students net of waivers (as reported in the Annual Accountability Report). Actual tuition revenues are not yet available for the 2013-14 year.

### OTHER BUDGET ENTITIES

<table>
<thead>
<tr>
<th></th>
<th>Revenues</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Auxiliary Enterprises</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Resources associated with auxiliary units that are self supporting through fees, payments and charges. Examples include housing, food services, bookstores, parking services, health centers.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Revenues</td>
<td>$319.4</td>
<td>n/a</td>
</tr>
<tr>
<td><strong>Contracts &amp; Grants</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Resources received from federal, state or private sources for the purposes of conducting research and public service activities.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Revenues</td>
<td>$1,033.7</td>
<td>n/a</td>
</tr>
<tr>
<td><strong>Local Funds</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Resources associated with student activity (supported by the student activity fee), student financial aid, concessions, intercollegiate athletics, technology fee, green fee, and student life &amp; services fee.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Revenues</td>
<td>$533.7</td>
<td>n/a</td>
</tr>
<tr>
<td><strong>Faculty Practice Plans</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Revenues/receipts are funds generated from faculty practice plan activities.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Revenues</td>
<td>$696.0</td>
<td>n/a</td>
</tr>
<tr>
<td><strong>OTHER BUDGET ENTITY TOTAL REVENUES</strong></td>
<td>$2,582.8</td>
<td>n/a</td>
</tr>
<tr>
<td><strong>UNIVERSITY REVENUES GRAND TOTAL</strong></td>
<td>$3,549.2</td>
<td>n/a</td>
</tr>
</tbody>
</table>
## Undergraduate Resident Tuition Summary (for 30 credit hours)

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Base Tuition</strong></td>
<td>$3,100</td>
<td>$3,152</td>
<td>$3,152</td>
<td>$3,152</td>
<td>$3,152</td>
</tr>
<tr>
<td><strong>Tuition Differential Fee</strong></td>
<td>$1,325</td>
<td>$1,325</td>
<td>$1,325</td>
<td>$1,325</td>
<td>$0</td>
</tr>
<tr>
<td><strong>Percent Increase</strong></td>
<td>9%</td>
<td>1.2%</td>
<td>.0%</td>
<td>0%</td>
<td>0%</td>
</tr>
<tr>
<td><strong>Required Fees1</strong></td>
<td>$1,718</td>
<td>$1,786</td>
<td>$1,836</td>
<td>$1,904</td>
<td>$1,969</td>
</tr>
<tr>
<td><strong>TOTAL TUITION AND FEES</strong></td>
<td><strong>$6,143</strong></td>
<td><strong>$6,263</strong></td>
<td><strong>$6,313</strong></td>
<td><strong>$6,381</strong></td>
<td></td>
</tr>
</tbody>
</table>

Note1: For more information regarding required fees see list of per credit hour fees and block fees on next page.

## Student Debt Summary

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Percent of Bachelor’s Recipients with Debt</strong></td>
<td>38%</td>
<td>41%</td>
<td>43%</td>
<td>44%</td>
<td>44%</td>
</tr>
<tr>
<td><strong>Average Amount of Debt</strong></td>
<td>$17,504</td>
<td>$19,636</td>
<td>$20,708</td>
<td>$20,642</td>
<td>$21,817</td>
</tr>
<tr>
<td>for Bachelor’s who have graduated with debt</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>NSLDS Cohort Year</strong></td>
<td>2009</td>
<td>2010</td>
<td>2011</td>
<td>2012</td>
<td></td>
</tr>
<tr>
<td><strong>Student Loan Cohort Default Rate</strong> (3rd Year)</td>
<td>3.5%</td>
<td>3.8%</td>
<td>3.6%</td>
<td>3% draft</td>
<td>n/a</td>
</tr>
</tbody>
</table>

## Cost of Attendance (for Full-Time Undergraduate Florida Residents in the Fall and Spring of 2014-15)

<table>
<thead>
<tr>
<th></th>
<th>ON-CAMPUS</th>
<th>AT HOME</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>TUITION &amp; FEES</strong></td>
<td>$6,310</td>
<td>$6,310</td>
</tr>
<tr>
<td><strong>BOOKS &amp; SUPPLIES</strong></td>
<td>$1,290</td>
<td>$1,290</td>
</tr>
<tr>
<td><strong>ROOM &amp; BOARD</strong></td>
<td>$9,630</td>
<td>$1,010</td>
</tr>
<tr>
<td><strong>TRANSPORTATION</strong></td>
<td>$1,100</td>
<td>$1,100</td>
</tr>
<tr>
<td><strong>OTHER EXPENSES</strong></td>
<td>$2,220</td>
<td>$2,220</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>$20,550</td>
<td>$11,930</td>
</tr>
</tbody>
</table>

## Estimated Net Cost by Family Income (for Full-Time Undergraduate Florida Residents in the Fall and Spring of 2014-15)

<table>
<thead>
<tr>
<th>FAMILY INCOME GROUPS</th>
<th>FULL-TIME RESIDENT UNDERGRADUATES PERCENT</th>
<th>AVG. NET COST OF ATTENDANCE</th>
<th>AVG. NET TUITION &amp; FEES</th>
<th>AVG. GIFT AID AMOUNT</th>
<th>AVG. LOAN AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Below $40,000</td>
<td>7,457</td>
<td>27.13%</td>
<td>$9,540</td>
<td>($3,761)</td>
<td>$10,071</td>
</tr>
<tr>
<td>$40,000-$59,999</td>
<td>2,249</td>
<td>9.02%</td>
<td>$13,390</td>
<td>$16</td>
<td>$6,294</td>
</tr>
<tr>
<td>$60,000-$79,999</td>
<td>2,024</td>
<td>7.36%</td>
<td>$15,579</td>
<td>$2,348</td>
<td>$3,962</td>
</tr>
<tr>
<td>$80,000-$99,999</td>
<td>1,810</td>
<td>6.59%</td>
<td>$16,078</td>
<td>$3,160</td>
<td>$3,150</td>
</tr>
<tr>
<td>$100,000 Above</td>
<td>7,319</td>
<td>26.63%</td>
<td>$16,372</td>
<td>$3,296</td>
<td>$3,014</td>
</tr>
<tr>
<td>Missing*</td>
<td>6,394</td>
<td>n/a</td>
<td>$3,534</td>
<td>$2,776</td>
<td>$40</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>27,483</td>
<td>100%</td>
<td><strong>$14,192</strong></td>
<td><strong>$1,432</strong></td>
<td><strong>$4,878</strong></td>
</tr>
</tbody>
</table>

Notes: This data only represents Fall and Spring financial aid data and is accurate as of March 31, 2015. Please note that small changes to Spring 2014 awards are possible before the data is finalized. **Family Income Groups** are based on the Total Family Income (including untaxed income) as reported on student FAFSA records. **Full-time Students** is a headcount based on at least 24 credit hours during Fall and Spring terms. **Average Gift Aid** includes all grants and scholarships from Federal, State, University and other private sources administered by the Financial Aid Office. **Net Cost of Attendance** is the actual average of the total Costs of Attendance (which will vary by income group due to the diversity of students living on- & off- campus) minus the average Gift Aid amount. **Net Tuition & Fees** is the actual average of the total costs of tuition and fees (which will vary by income group due to the amount of credit hours students are enrolled) minus the average Gift Aid amount (see page 16 for list of fees that are included). **Average Loan Amount** includes Federal (Perkins, Stafford, Ford Direct, and PLUS loans) and all private loans. The bottom-line **Average** represents the average of all full-time undergraduate Florida residents (note*: the total Net Cost of Attendance does not include students with missing family income data). ‘Missing’ includes students who did not file a FAFSA.
**FISCAL INFORMATION (continued)**

**UNIVERSITY TUITION, FEES AND HOUSING PROJECTIONS**

This picture is pasted as a placeholder.
Please complete attached spreadsheet and paste as a picture below, and submit with spreadsheet.

<table>
<thead>
<tr>
<th>Undergraduate Students</th>
<th>Actual</th>
<th>Projected</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Tuition:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Base Tuition - (0% inc. for 2015-16 to 2018-19)</td>
<td>$103.32</td>
<td>$105.07</td>
</tr>
<tr>
<td>Tuition Differential*</td>
<td>44.17</td>
<td>44.17</td>
</tr>
<tr>
<td>Total Base Tuition &amp; Differential per Credit Hour</td>
<td>$147.49</td>
<td>$149.24</td>
</tr>
<tr>
<td>% Change</td>
<td>1.2%</td>
<td>0.0%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Fees (per credit hour):</th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Student Financial Aid'</td>
<td>$5.16</td>
<td>$5.25</td>
<td>$5.25</td>
<td>$5.25</td>
<td>$5.25</td>
<td>$5.25</td>
<td>$5.25</td>
</tr>
<tr>
<td>Capital Improvement'</td>
<td>$6.76</td>
<td>$6.76</td>
<td>$6.76</td>
<td>$6.76</td>
<td>$6.76</td>
<td>$6.76</td>
<td>$6.76</td>
</tr>
<tr>
<td>Activity &amp; Service</td>
<td>$16.06</td>
<td>$17.35</td>
<td>$18.19</td>
<td>$19.06</td>
<td>$19.97</td>
<td>$20.93</td>
<td>$21.94</td>
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<td>Heath</td>
<td>$13.82</td>
<td>$14.11</td>
<td>$14.93</td>
<td>$15.81</td>
<td>$16.72</td>
<td>$17.68</td>
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<td>Athletic</td>
<td>$1.90</td>
<td>$1.90</td>
<td>$1.90</td>
<td>$1.90</td>
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<td>$1.90</td>
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<tr>
<td>Technology'</td>
<td>$5.16</td>
<td>$5.25</td>
<td>$5.25</td>
<td>$5.25</td>
<td>$5.25</td>
<td>$5.25</td>
<td>$5.25</td>
</tr>
<tr>
<td>Green Fee (USF, NCF, UWF only)</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>Student Life &amp; Services Fee (UNF only)</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>Marshall Center Fee (USF only)</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>Student Affairs Facility Use Fee (FSU only)</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>Total Fees</td>
<td>$57.27</td>
<td>$59.53</td>
<td>$61.19</td>
<td>$63.47</td>
<td>$65.62</td>
<td>$67.88</td>
<td>$70.20</td>
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<tr>
<td>Total Tuition and Fees per Credit Hour</td>
<td>$204.76</td>
<td>$208.77</td>
<td>$210.43</td>
<td>$212.71</td>
<td>$170.69</td>
<td>$172.95</td>
<td>$175.27</td>
</tr>
<tr>
<td>% Change</td>
<td>2.0%</td>
<td>0.8%</td>
<td>1.1%</td>
<td>0.0%</td>
<td>0.0%</td>
<td>0.0%</td>
<td>0.0%</td>
</tr>
</tbody>
</table>

| Total Tuition for 30 Credit Hours | $4,424.70 | $4,477.20 | $4,477.20 | $4,477.20 | $3,152.10 | $3,152.10 | $3,152.10 |
| Total Fees for 30 Credit Hours   | $1,718.10  | $1,785.90 | $1,835.70 | $1,904.10 | $1,966.60 | $2,036.40 | $2,106.00 |
| Total Tuition and Fees for 30 Credit Hours | $6,142.80 | $6,263.70 | $6,312.90 | $6,381.30 | $5,120.70 | $5,186.50 | $5,258.10 |
| % Change                         | 2.0%   | 0.8%      | 1.1%    | 0.0%    | 0.0%    | 0.0%    | 0.0%    |

| Out-of-State Fees              |        |           |         |         |         |         |         |
| Out-of-State Undergraduate Fee  | $707.71 | $707.21   | $707.21 | $707.21 | $707.21 | $707.21 | $707.21 |
| Out-of-State Undergraduate Student Financial Aid' | $35.36 | $35.36 | $35.36 | $35.36 | $35.36 | $35.36 | $35.36 |
| Total per credit hour           | $742.57 | $742.57   | $742.57 | $742.57 | $742.57 | $742.57 | $742.57 |
| % Change                        | 0.0%   | 0.0%      | 0.0%    | 0.0%    | 0.0%    | 0.0%    | 0.0%    |

| Total Tuition for 30 Credit Hours | $25,641.00 | $25,093.50 | $25,093.50 | $25,093.50 | $24,366.40 | $24,366.40 | $24,366.40 |
| Total Fees for 30 Credit Hours   | $2,778.90  | $2,846.70  | $2,896.50 | $2,964.90 | $3,029.40 | $3,097.20 | $3,166.80 |
| Total Tuition and Fees for 30 Credit Hours | $28,419.90 | $28,540.20 | $28,590.00 | $28,668.40 | $27,397.80 | $27,466.60 | $27,535.20 |
| % Change                         | 0.4%   | 0.2%      | 0.2%    | 0.2%    | 0.2%    | 0.2%    | 0.2%    |

| Housing/Dining'                 |        |           |         |         |         |         |         |
| $ Change                        | $9,370.00 | $9,520.00 | $9,630.00 | $9,650.00 | $9,913.00 | $10,183.00 | $10,460.00 |
| % Change                        | 1.6%   | 1.2%      | 1.6%    | 0.2%    | 2.7%    | 2.7%    | 2.7%    |
## ENROLLMENT PLANNING

### Planned Enrollment Growth by Student Type

(For all E&G students at all campuses)

<table>
<thead>
<tr>
<th>5 YEAR TREND (2009-14)</th>
<th>Fall 2014 ACTUAL</th>
<th>Fall 2015 PLANNED</th>
<th>Fall 2016 PLANNED</th>
<th>Fall 2017 PLANNED</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>HEADCOUNT</td>
<td>HEADCOUNT</td>
<td>HEADCOUNT</td>
<td>HEADCOUNT</td>
</tr>
<tr>
<td><strong>UNDERGRADUATE</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FTIC (Regular Admit)</td>
<td>-0.5%</td>
<td>26,336</td>
<td>26,397</td>
<td>26,456</td>
</tr>
<tr>
<td>FTIC (Profile Admit)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>AA Transfers from FCS</td>
<td>-0.9%</td>
<td>5,502</td>
<td>5,605</td>
<td>5,620</td>
</tr>
<tr>
<td>Other Transfers</td>
<td>-4.4%</td>
<td>943</td>
<td>950</td>
<td>929</td>
</tr>
<tr>
<td><strong>Subtotal</strong></td>
<td>-0.7%</td>
<td>32,781</td>
<td>32,952</td>
<td>33,005</td>
</tr>
<tr>
<td><strong>GRADUATE</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Master’s</td>
<td>1.0%</td>
<td>7,114</td>
<td>6,954</td>
<td>6,914</td>
</tr>
<tr>
<td>Research Doctoral</td>
<td>-7.0%</td>
<td>4,157</td>
<td>4,081</td>
<td>4,025</td>
</tr>
<tr>
<td>Professional Doctoral</td>
<td>-6.3%</td>
<td>4,483</td>
<td>4,551</td>
<td>4,623</td>
</tr>
<tr>
<td><strong>Subtotal</strong></td>
<td>-3.3%</td>
<td>15,754</td>
<td>15,586</td>
<td>15,562</td>
</tr>
<tr>
<td><strong>UNCLASSIFIED</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>H.S. Dual Enrolled</td>
<td>238.6%</td>
<td>149</td>
<td>175</td>
<td>202</td>
</tr>
<tr>
<td>Other</td>
<td>24.5%</td>
<td>1,852</td>
<td>1,787</td>
<td>1,811</td>
</tr>
<tr>
<td><strong>Subtotal</strong></td>
<td>30.7%</td>
<td>2,001</td>
<td>1,962</td>
<td>2,013</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>-0.6%</td>
<td>50,536</td>
<td>50,500</td>
<td>50,580</td>
</tr>
</tbody>
</table>

Note*: Includes Medical students.

### Planned Enrollment Growth by Method of Instruction

(For all E&G students at all campuses)

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>FTE</td>
<td>% of TOTAL</td>
<td>FTE</td>
<td>% of TOTAL</td>
</tr>
<tr>
<td><strong>UNDERGRADUATE</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Distance (&gt;80%)</td>
<td>89.0%</td>
<td>5,996</td>
<td>25.2%</td>
<td>6,427</td>
</tr>
<tr>
<td>Hybrid (50%-79%)</td>
<td>-55.9%</td>
<td>227</td>
<td>1.0%</td>
<td>237</td>
</tr>
<tr>
<td>Traditional (&lt;50%)</td>
<td>-12.7%</td>
<td>17,604</td>
<td>73.9%</td>
<td>17,270</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>-0.1%</td>
<td>23,828</td>
<td>91.0%</td>
<td>23,934</td>
</tr>
<tr>
<td><strong>GRADUATE</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Distance (80%)</td>
<td>108.1%</td>
<td>1,694</td>
<td>19.7%</td>
<td>1,797</td>
</tr>
<tr>
<td>Hybrid (50%-79%)</td>
<td>-90.4%</td>
<td>27</td>
<td>0.3%</td>
<td>24</td>
</tr>
<tr>
<td>Traditional (&lt;50%)</td>
<td>-17.2%</td>
<td>6,895</td>
<td>80.0%</td>
<td>6,656</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>-8.6%</td>
<td>8,616</td>
<td>83.0%</td>
<td>8,477</td>
</tr>
</tbody>
</table>

Note: Full-time Equivalent (FTE) student is a measure of instructional effort (and student activity) that is based on the number of credit hours that students enroll. FTE is based on the Florida definition, which divides undergraduate credit hours by 40 and graduate credit hours by 32. Distance Learning is a course in which at least 80 percent of the direct instruction of the course is delivered using some form of technology when the student and instructor are separated by time or space, or both (per 1009.24(17), F.S.). Hybrid is a course where 50% to 79% of the instruction is delivered using some form of technology, when the student and instructor are separated by time or space, or both (per SUDS data element 2052). Traditional (and Technology Enhanced) refers to primarily face to face instruction utilizing some form of technology for delivery of supplemental course materials for no more than 49% of instruction (per SUDS data element 2052).
# ENROLLMENT PLANNING (continued)

Planned Enrollment Plan by Residency and Student Level (Florida FTE)

<table>
<thead>
<tr>
<th>State Fundable</th>
<th>Planned Annual Growth Rate*</th>
<th>Florida Resident</th>
</tr>
</thead>
<tbody>
<tr>
<td>State Fundable</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>2014-15</td>
</tr>
<tr>
<td>Florida Resident</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lower</td>
<td></td>
<td>9,452</td>
</tr>
<tr>
<td>Upper</td>
<td></td>
<td>13,255</td>
</tr>
<tr>
<td>Grad I</td>
<td></td>
<td>1,832</td>
</tr>
<tr>
<td>Grad II</td>
<td></td>
<td>3,564</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>28,104</td>
</tr>
<tr>
<td>Non-Resident</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lower</td>
<td></td>
<td>572</td>
</tr>
<tr>
<td>Upper</td>
<td></td>
<td>599</td>
</tr>
<tr>
<td>Grad I</td>
<td></td>
<td>1,260</td>
</tr>
<tr>
<td>Grad II</td>
<td></td>
<td>1,829</td>
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<tr>
<td>Total</td>
<td></td>
<td>4,260</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>32,364</td>
</tr>
<tr>
<td>Not State Fundable</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lower</td>
<td></td>
<td>165</td>
</tr>
<tr>
<td>Upper</td>
<td></td>
<td>427</td>
</tr>
<tr>
<td>Grad I</td>
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<td>1,650</td>
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<tr>
<td>Grad II</td>
<td></td>
<td>375</td>
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<tr>
<td>Total</td>
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<td>2,617</td>
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</table>

Note: Full-time Equivalent (FTE) student is a measure of instructional effort (and student activity) that is based on the number of credit hours that students enroll. FTE is based on the Florida definition, which divides undergraduate credit hours by 40 and graduate credit hours by 32. *Note: The average annual growth rate is based on the annual growth rate from 2015-16 to 2020-21.

## Medical Student Headcount Enrollments

### Medical Doctorate Headcounts

<table>
<thead>
<tr>
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<th>Non-Resident</th>
<th>Total</th>
</tr>
</thead>
<tbody>
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<td>522</td>
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<td>522</td>
</tr>
<tr>
<td></td>
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<tr>
<td></td>
<td>513</td>
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### Dentistry Headcounts

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<tbody>
<tr>
<td></td>
<td>320</td>
<td>7</td>
<td>327</td>
</tr>
<tr>
<td></td>
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<td>331</td>
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<td>331</td>
</tr>
<tr>
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<td>324</td>
<td>7</td>
<td>331</td>
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</table>

### Veterinary Headcounts

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</tr>
<tr>
<td></td>
<td>344</td>
<td>0</td>
<td>344</td>
</tr>
</tbody>
</table>

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New Programs For Consideration by University in AY 2015-16
The S.U.S. Council of Academic Vice Presidents (CAVP) Academic Program Coordination Work Group will review these programs as part of their on-going coordination efforts. The programs listed below are based on the 2014-15 Work Plan list for programs under consideration for 2015-16.

<table>
<thead>
<tr>
<th>PROGRAM TITLES</th>
<th>CIP CODE 6-digit</th>
<th>AREA OF STRATEGIC EMPHASIS</th>
<th>OTHER UNIVERSITIES WITH SAME PROGRAM</th>
<th>OFFERED VIA DISTANCE LEARNING IN SYSTEM</th>
<th>PROJECTED ENROLLMENT in 5th year</th>
<th>PROPOSED DATE OF SUBMISSION TO UBOT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mass Comm</td>
<td>09.0102</td>
<td>FGCU, FIU, USFT, USFSP, UWF</td>
<td>550</td>
<td>Fall 2015</td>
<td>Fall 2015</td>
<td></td>
</tr>
</tbody>
</table>

New Programs For Consideration by University in 2016-18
These programs will be used in the 2016 Work Plan list for programs under consideration for 2016-17.

<table>
<thead>
<tr>
<th>PROGRAM TITLES</th>
<th>CIP CODE 6-digit</th>
<th>AREA OF STRATEGIC EMPHASIS</th>
<th>OTHER UNIVERSITIES WITH SAME PROGRAM</th>
<th>OFFERED VIA DISTANCE LEARNING IN SYSTEM</th>
<th>PROJECTED ENROLLMENT in 5th year</th>
<th>PROPOSED DATE OF SUBMISSION TO UBOT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Comm Studies</td>
<td>09.0101</td>
<td>FAU, FIU, UCF</td>
<td>100%</td>
<td>35</td>
<td>Fall 2016</td>
<td></td>
</tr>
<tr>
<td>Educational Technology</td>
<td>13.0501</td>
<td>None</td>
<td>100%</td>
<td>30</td>
<td>Fall 2016</td>
<td></td>
</tr>
<tr>
<td>Marine Sciences</td>
<td>26.1302</td>
<td>FIU, UWF</td>
<td>TBD</td>
<td>100</td>
<td>Spring 2017</td>
<td></td>
</tr>
<tr>
<td>Ag Operations Mgmt</td>
<td>01.0106</td>
<td>None</td>
<td>TBD</td>
<td>40</td>
<td>Fall 2016</td>
<td></td>
</tr>
<tr>
<td>Public Health</td>
<td>51.2201</td>
<td>USF</td>
<td>TBD</td>
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<tr>
<td>Foreign Lang &amp; Lit</td>
<td>16.0101</td>
<td>UCF</td>
<td>No</td>
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<td>Fall 2016</td>
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</tr>
<tr>
<td>Athletic Training</td>
<td>51.0913</td>
<td>FIU, USF</td>
<td>No</td>
<td>40</td>
<td>Fall 2016</td>
<td></td>
</tr>
<tr>
<td>Dance</td>
<td>50.0301</td>
<td>FSU</td>
<td>No</td>
<td>25</td>
<td>Fall 2017</td>
<td></td>
</tr>
<tr>
<td>Case Management</td>
<td>51.0001</td>
<td>None</td>
<td>Yes</td>
<td>40</td>
<td>Fall 2016</td>
<td></td>
</tr>
<tr>
<td>Bioinformatics Comp Biology</td>
<td>26.1103</td>
<td>USF</td>
<td>No</td>
<td>30</td>
<td>Fall 2016</td>
<td></td>
</tr>
<tr>
<td>Human-Centered Comp</td>
<td>11.0104</td>
<td>None</td>
<td>No</td>
<td>20</td>
<td>Fall 2015</td>
<td></td>
</tr>
<tr>
<td>Advanced Legal Research</td>
<td>22.0201</td>
<td>None</td>
<td>Yes</td>
<td>25</td>
<td>Spring 2017</td>
<td></td>
</tr>
<tr>
<td>Medical Physics</td>
<td>51.2205</td>
<td>FAU</td>
<td>No</td>
<td>TDB</td>
<td>Fall 2017</td>
<td></td>
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<tr>
<td>Human-Centered Comp</td>
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<td>50</td>
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<td>Family, Youth &amp; Comm Sciences</td>
<td>19.0701</td>
<td>UCF, USF, FSU</td>
<td>No</td>
<td>20</td>
<td>Fall 2016</td>
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<td>Occupational Therapy</td>
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<td>No</td>
<td>135</td>
<td>Summer 2016</td>
<td></td>
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<tr>
<td>Program</td>
<td>Code</td>
<td>Advisor</td>
<td>Type</td>
<td>Hours</td>
<td>Semester</td>
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<td>------</td>
<td>-------</td>
<td>------------</td>
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<tr>
<td>Arch &amp; Bldg Sciences/Tech</td>
<td>04.0902</td>
<td>None</td>
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<td>Spring 2016</td>
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<tr>
<td>Sustainability Studies</td>
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<td>None</td>
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<td>20</td>
<td>Spring 2016</td>
<td></td>
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<td>Medical Physics</td>
<td>51.2205</td>
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<td>No</td>
<td>TBD</td>
<td>Fall 2017</td>
<td></td>
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<td>Lang, Lit &amp; Cultures</td>
<td>16.0101</td>
<td>None</td>
<td>TBD</td>
<td>TBD</td>
<td>Fall 2018</td>
<td></td>
</tr>
</tbody>
</table>
## DEFINITIONS

### Performance Based Funding

**Percent of Bachelor's Graduates Employed Full-time or Continuing their Education in the U.S. One Year After Graduation**

This metric is based on the percentage of a graduating class of bachelor's degree recipients who are employed full-time or continuing their education somewhere in the United States. Students who do not have valid social security numbers and are not found enrolled are excluded. Note: This data now non-Florida employment data.

Sources: State University Database System (SUDS), Florida Education & Training Placement Information Program (FETPIP) analysis of Wage Record Interchange System (WRIS2) and Federal Employment Data Exchange (FEDES), and National Student Clearinghouse (NSC).

---

### Median Wages of Bachelor's Graduates Employed Full-time in Florida One Year After Graduation

This metric is based on annualized Unemployment Insurance (UI) wage data from the fourth fiscal quarter after graduation for bachelor's recipients. UI wage data does not include individuals who are self-employed, employed out of state, employed by the military or federal government, those without a valid social security number, or making less than minimum wage.

Sources: State University Database System (SUDS), Florida Education & Training Placement Information Program (FETPIP), National Student Clearinghouse.

---

### Average Cost per Bachelor's Degree

*Instructional costs to the university*

For each of the last four years of data, the annual total undergraduate instructional expenditures were divided by the total fundable student credit hours to create a cost per credit hour for each year. This cost per credit hour was then multiplied by 30 credit hours to derive an average annual cost. The average annual cost for each of the four years was summed to provide an average cost per degree for a baccalaureate degree that requires 120 credit hours.

Sources: State University Database System (SUDS), Expenditure Analysis: Report IV.

---

### Six Year FTIC Graduation Rate

This metric is based on the percentage of first-time-in-college (FTIC) students who started in the Fall (or summer continuing to Fall) term and had graduated from the same institution within six years. Students of degree programs longer than four years (e.g., PharmD) are included in the cohorts. Students who are active duty military are not included in the data.

Source: State University Database System (SUDS).

---

### Academic Progress Rate

**2nd Year Retention with GPA Above 2.0**

This metric is based on the percentage of first-time-in-college (FTIC) students who started in the Fall (or summer continuing to Fall) term and were enrolled full-time in their first semester and were still enrolled in the same institution during the Fall term following their first year with a grade point average (GPA) of at least 2.0 at the end of their first year (Fall, Spring, Summer).

Source: State University Database System (SUDS).

---

### University Access Rate

**Percent of Undergraduates with a Pell-grant**

This metric is based on the number of undergraduates, enrolled during the fall term, who received a Pell-grant during the fall term. Unclassified students, who are not eligible for Pell-grants, were excluded from this metric.

Source: State University Database System (SUDS).

---

### Bachelor's Degrees Awarded within Programs of Strategic Emphasis (includes STEM)

This metric is based on the number of baccalaureate degrees awarded within the programs designated by the Board of Governors as 'Programs of Strategic Emphasis'. A student who has multiple majors in the subset of targeted Classification of Instruction Program codes will be counted twice (i.e., double-majors are included).

Source: State University Database System (SUDS).

---

### Graduate Degrees Awarded within Programs of Strategic Emphasis (includes STEM)

This metric is based on the number of graduate degrees awarded within the programs designated by the Board of Governors as 'Programs of Strategic Emphasis'. A student who has multiple majors in the subset of targeted Classification of Instruction Program codes will be counted twice (i.e., double-majors are included).

Source: State University Database System (SUDS).
### Freshmen in Top 10% of High School Class

Applies to: NCF

Percent of all degree-seeking, first-time, first-year (freshman) students who had high school class rank within the top 10% of their graduating high school class.  
Source: New College of Florida.

### BOG Choice Metrics

#### Percent of Bachelor's_degrees Without Excess Hours

This metric is based on the percentage of all baccalaureate degrees awarded within 110% of the credit hours required for a degree based on the Board of Governors Academic Program Inventory.  

Note: It is important to note that the statutory provisions of the “Excess Hour Surcharge” (1009.286, FS) have been modified several times by the Florida Legislature, resulting in a phased-in approach that has created three different cohorts of students with different requirements. The performance funding metric data is based on the latest statutory requirements that mandates 110% of required hours as the threshold. In accordance with statute, this metric excludes the following types of student credits (ie, accelerated mechanisms, remedial coursework, non-native credit hours that are not used toward the degree, non-native credit hours from failed, incomplete, withdrawn, or repeated courses, credit hours from internship programs, credit hours up to 10 foreign language credit hours, and credit hours earned in military science courses that are part of the Reserve Officers’ Training Corps (ROTC) program).  
Source: State University Database System (SUDS).

#### Number of Faculty Awards

This metric is based on the number of awards that faculty have earned in the arts, humanities, science, engineering and health fields as reported in the annual ‘Top American Research Universities’ report. Twenty-three of the most prominent awards are considered, including: Getty Scholars in Residence, Guggenheim Fellows, Howard Hughes Medical Institute Investigators, MacArthur Foundation Fellows, National Endowment for the Humanities (NEH) Fellows, National Medal of Science and National Medal of Technology, Robert Wood Johnson Policy Fellows, Sloan Research Fellows, Woodrow Wilson Fellows, to name a few awards.  
Source: Center for Measuring University Performance, Annual Report of the Top American Research Universities (TARU).

#### National Ranking for University

Source: Board of Governors staff review.

### BOT Choice Metrics

#### Percent of R&D Expenditures Funded from External Sources

FAU, FGCU, FIU

This metric reports the amount of research expenditures that was funded from federal, private industry and other (non-state and non-institutional) sources.  
Source: National Science Foundation annual survey of Higher Education Research and Development (HERD).

#### Bachelor's Degrees Awarded to Minorities

FAU, FGCU, FIU

This metric is the number, or percentage, of baccalaureate degrees granted in an academic year to Non-Hispanic Black and Hispanic students. This metric does not include students classified as Non-Resident Alien or students with a missing race code.  
Source: State University Database System (SUDS).

#### National Rank Higher than Predicted by the Financial Resources Ranking Based on U.S. and World News

FSU

This metric is based on the difference between the Financial Resources rank and the overall University rank. U.S. News measures financial resources by using a two-year average spending per student on instruction, research, student services and related educational expenditures - spending on sports, dorms and hospitals doesn't count.  
Source: US News and World Report’s annual National University rankings.
<table>
<thead>
<tr>
<th>Metric</th>
<th>Description</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percent of Undergraduate Seniors Participating in a Research Course</td>
<td>This metric is based on the percentage of undergraduate seniors who participate in a research course during their senior year. Source: New College of Florida.</td>
<td></td>
</tr>
<tr>
<td>Number of Bachelor Degrees Awarded Annually</td>
<td>This metric is the number of baccalaureate degrees granted in an academic year. Students who earned two distinct degrees in the same academic year were counted twice; students who completed multiple majors or tracks were only counted once. Source: State University Database System (SUDS).</td>
<td></td>
</tr>
<tr>
<td>Total Research Expenditures</td>
<td>This metric is the total expenditures (includes non-science &amp; engineering fields) for research &amp; development activities within a given fiscal year. Source: National Science Foundation annual survey of Higher Education Research and Development (HERD).</td>
<td></td>
</tr>
<tr>
<td>Percent of Course Sections Offered via Distance and Blended Learning</td>
<td>This metric is based on the percentage of course sections classified as having at least 50% of the instruction delivered using some form of technology, when the student and instructor are separated by time or space, or both. Source: State University Database System (SUDS).</td>
<td></td>
</tr>
<tr>
<td>Number of Postdoctoral Appointees</td>
<td>This metric is based on the number of post-doctoral appointees at the beginning of the academic year. A postdoctoral researcher has recently earned a doctoral (or foreign equivalent) degree and has a temporary paid appointment to focus on specialized research/scholarship under the supervision of a senior scholar. Source: National Science Foundation/National Institutes of Health annual Survey of Graduate Students and Postdoctorates in Science and Engineering (GSS).</td>
<td></td>
</tr>
<tr>
<td>Percentage of Adult Undergraduates Enrolled</td>
<td>This metric is based on the percentage of undergraduates (enrolled during the fall term) who are at least 25 years old at the time of enrollment. This includes undergraduates who are not degree-seeking, or unclassified. Source: State University Database System (SUDS).</td>
<td></td>
</tr>
</tbody>
</table>

### Preeminent Research University Funding Metrics

<table>
<thead>
<tr>
<th>Metric</th>
<th>Description</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Average GPA and SAT Score</td>
<td>An average weighted grade point average of 4.0 or higher and an average SAT score of 1800 or higher for fall semester incoming freshmen, as reported annually in the admissions data that universities submit to the Board of Governors. This data includes registered FTIC (student type='B','E') with an admission action of admitted or provisionally admitted ('A','P','X').</td>
<td></td>
</tr>
<tr>
<td>Freshman Retention Rate (Full-time, FTIC)</td>
<td>Freshman Retention Rate (Full-time, FTIC) as reported annually to the Integrated Postsecondary Education Data System (IPEDS). The retention rates that are reported in the Board's annual Accountability report are preliminary because they are based on student enrollment in their second fall term as reported by the 28th calendar day following the first day of class. When the Board of Governors reports final retention rates to IPEDS in the Spring (usually the first week of April), that data is based on the student enrollment data as reported after the Fall semester has been completed. The preliminary and final retention rates are nearly identical when rounded to the nearest whole number.</td>
<td></td>
</tr>
<tr>
<td>Metric</td>
<td>Description</td>
<td></td>
</tr>
<tr>
<td>--------------------------------------------</td>
<td>------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td></td>
</tr>
<tr>
<td>6-year Graduation Rate (Full-time, FTIC)</td>
<td>Cohorts are based on undergraduate students who enter the institution in the Fall term (or Summer term and continue into the Fall term). Percent Graduated is based on federal rate and does not include students who originally enroll as part-time students, or who transfer into the institution. This metric complies with the requirements of the federal Student Right to Know Act that requires institutions to report the completion status at 150% of normal time (or six years). For more information about how this data is calculated, see: <a href="http://www.flbog.edu/about/budget/docs/performance_funding/PBF__GRADUATION_and_RETENTION_Methodology_FINAL.pdf">http://www.flbog.edu/about/budget/docs/performance_funding/PBF__GRADUATION_and_RETENTION_Methodology_FINAL.pdf</a>.</td>
<td></td>
</tr>
<tr>
<td>National Academy Memberships</td>
<td>National Academy Memberships held by faculty as reported by the Center for Measuring University Performance in the Top American Research Universities (TARU) annual report.</td>
<td></td>
</tr>
<tr>
<td>Total Annual Research Expenditures ($M)</td>
<td>Total Science &amp; Engineering Research Expenditures, including federal research expenditures, of $200 million or more, as reported annually by the National Science Foundation (NSF).</td>
<td></td>
</tr>
<tr>
<td>Total Annual Research Expenditures in Diversified Non-Medical Sciences ($M)</td>
<td>Total S&amp;E research expenditures in non-medical sciences as reported by the NSF. This removes medical sciences funds (9F &amp; 12F in HERD survey) from the total S&amp;E amount.</td>
<td></td>
</tr>
<tr>
<td>Patents Awarded (over 3 year period)</td>
<td>Total patents awarded by the United States Patent and Trademark Office (USPTO) for the most recent 3-year period. Due to a year-lag in published reports, Board of Governors staff query the USPTO database with a query that only counts utility patents: &quot;(AN/&quot;University Name&quot; AND ISD/yyyyymmdd-&gt;yyyyymmdd AND APT/1)&quot;.</td>
<td></td>
</tr>
<tr>
<td>Doctoral Degrees Awarded Annually</td>
<td>Doctoral degrees awarded annually, as reported annually in the Board of Governors Accountability Report. Note: per legislative workpapers, this metric does not include Professional degrees.</td>
<td></td>
</tr>
<tr>
<td>Number of Post-Doctoral Appointees</td>
<td>The number of Postdoctoral Appointees awarded annually, as reported in the TARU annual report. This data is based on National Science Foundation/National Institutes of Health annual Survey of Graduate Students and Postdoctorates in Science and Engineering (GSS).</td>
<td></td>
</tr>
<tr>
<td>Endowment Size ($M)</td>
<td>This data comes from the National Association of College and University Business Officers (NACUBO) and Commonfund Institute's annual report of Market Value of Endowment Assets - which, due to timing, may release the next fiscal year's data after the Board of Governors Accountability report is published.</td>
<td></td>
</tr>
</tbody>
</table>
### Goals Common to All Universities

#### Academic Quality

**National Rankings For University**

See definition on p.19.

**Avg. SAT Score** (for 3 subtests)

An average weighted grade point average of 4.0 or higher and an average SAT score of 1800 or higher for fall semester incoming freshmen, as reported annually in the admissions data that universities submit to the Board of Governors. This data includes registered FTIC (student type='B','E') with an admission action of admitted or provisionally admitted ('A','P','X').

**Avg. HS GPA**

The average HS GPA for Admitted & Registered FTIC and early admit (B,E) students. Max score is 5.0.

**Professional/Licensure Exam First-time Pass Rates**

The number of exams with first-time pass rates above and below the national or state average, as reported in the annual Accountability report, including: Nursing, Law, Medicine (3 subtests), Veterinary, Pharmacy, Dental (2 subtests), Physical Therapy, and Occupational Therapy.

#### Operational Efficiency

**Freshman Retention Rate**

The percentage of a full-time, first-time-in-college (FTIC) undergraduate cohort (entering in fall term or summer continuing to fall) that is still enrolled or has graduated from the same institution in the following fall term as reported in the annual Accountability report (table 4B) – see link.

**FTIC Graduation Rates**

- In 4 years (or less)
- In 6 years (or less)

As reported in the annual Accountability report (table 4D). First-time-in-college (FTIC) cohort is defined as undergraduates entering in fall term (or summer continuing to fall) with fewer than 12 hours earned since high school graduation. The rate is the percentage of the initial cohort that has either graduated from the same institution by the fourth or sixth academic year. Both full-time and part-time students are used in the calculation. The initial cohort is revised to remove students, who have allowable exclusions as defined by IPEDS, from the cohort.

**AA Transfer Graduation Rates**

- In 2 years (or less)

As reported in the annual Accountability report (table 4E), AA Transfer cohort is defined as undergraduates entering in the fall term (or summer continuing to fall) and having earned an AA degree from an institution in the Florida College System. The rate is the percentage of the initial cohort that has either graduated from or is still enrolled in the same institution by the second or fourth academic year. Both full-time and part-time students are used in the calculation. The initial cohort is revised to remove students, who have allowable exclusions as defined by IPEDS, from the cohort.

**Average Time to Degree (for FTIC)**

This metric is the number of years between the start date (using date of most recent admission) and the end date (using the last month in the term degree was granted) for a graduating class of first-time, single-major baccalaureates in 120 credit hour programs within a (Summer, Fall, Spring) year.

#### Return on Investment

**Bachelor’s Degrees Awarded**

This is a count of baccalaureate degrees awarded as reported in the annual Accountability Report (table 4G).

**Percent of Bachelor’s Degrees in STEM**

The percentage of baccalaureate degrees that are classified as STEM by the Board of Governors in the SUS program inventory as reported in the annual Accountability Report (table 4H).

**Graduate Degrees Awarded**

This is a count of graduate degrees awarded as reported in the Accountability Report (table 5B).

**Percent of Graduate Degrees in STEM**

The percentage of baccalaureate degrees that are classified as STEM by the Board of Governors in the SUS program inventory as reported in the annual Accountability Report (table 5C).

**Annual Gifts Received ($M)**

As reported in the Council for Aid to Education’s Voluntary Support of Education (VSE) survey in the section entitled “Gift Income Summary,” this is the sum of the present value of all gifts (including outright and deferred gifts) received for any purpose and from all sources during the fiscal year, excluding pledges and bequests. (There’s a deferred gift calculator at www.cae.org/vse.) The present value of non-cash gifts is defined as the tax deduction to the donor as allowed by the IRS.

**Endowment ($M)**

Endowment value at the end of the fiscal year, as reported in the annual NACUBO Endowment Study (changed to the NACUBO-Common Fund Study of Endowments in 2009).
Goals Specific to Research Universities

### Academic Quality

**Faculty Awards**


**National Academy Members**

The number of National Academy members included in the National Academy of Sciences, National Academy of Engineering, and the Institute of Medicine. As reported by the Top American Research Universities – see: [http://mup.asu.edu/research_data.html](http://mup.asu.edu/research_data.html).

**Number of Post-Doctoral appointees**

As submitted to the National Science Foundation Survey of Graduate Students and Postdoctorates in Science & Engineering (also known as the GSS).

**Number of Science & Engineering Disciplines nationally ranked in Top 100 for research expenditures**

The number of Science & Engineering disciplines the university ranks in the top 100 (for public and private universities) based on the National Science Foundation’s annual survey for R&D expenditures, which identifies 8 broad disciplines within Science & Engineering (Computer Science, Engineering, Environmental Science, Life Science, Mathematical Sciences, Physical Sciences, Psychology, and Social Sciences). Historically NSF provided these rankings (see tables 45-61 [link](http://mup.asu.edu/research_data.html)), but now data must be queried via WebCASPAR.

### Return on Investment

**Total Research Expenditures ($M)**

Total expenditures for all research activities (including non-science and engineering activities) as reported in the National Science Foundation annual survey of Higher Education Research and Development (HERD).

**Science & Engineering Research Expenditures in non-medical/health sciences**

This metric reports the Science & Engineering total R&D expenditures minus the research expenditures for medical sciences as reported by the National Science Foundation. Historically NSF provided these data (see [link](http://mup.asu.edu/research_data.html), table 36 minus table 52), but now data must be queried via WebCASPAR.

**Percent of R&D Expenditures funded from External Sources**

This metric reports the amount of research expenditures that was funded from federal, private industry and other (non-state and non-institutional) sources.

Source: National Science Foundation annual survey of Higher Education Research and Development (HERD).

**Patents Issued**

Total patents awarded by the United States Patent and Trademark Office (USPTO) for the most recent calendar year. Due to a year-lag in published reports, Board of Governors and university staff query the USPTO database with a query that only counts utility patents "(AN/*University Name* AND ISD/yyyyymmdd->yyyyymmdd AND APT/1)" and plant patents for IFAS "(AN/*University Name* AND ISD/yyyyymmdd->yyyyymmdd AND APT/6)" .

**Licenses/Options Executed**

Licenses/options executed in the fiscal year for all technologies as reported in the annual Accountability Report (table 6A).

**Licensing Income Received ($M)**

License issue fees, payments under options, annual minimums, running royalties, termination payments, amount of equity received when cashed-in, and software and biological material end-user license fees of $1,000 or more, but not research funding, patent expense reimbursement, valuation of equity not cashed-in, software and biological material end-user license fees of less than $1,000, or trademark licensing royalties from university insignia. Data as reported in the annual Accountability Report (table 6A).

**Number of Start-up Companies**

The number of start-up companies that were dependent upon the licensing of University technology for initiation as reported in the annual Accountability Report (table 6A).
National rank is higher than predicted by Financial Resources Ranking based on US News & World Report

This metric compares the overall national university ranking to the financial resources rank as reported by the US News and World report.

Research Doctoral Degrees Awarded

The number of research doctoral degrees awarded annually as reported in the annual Accountability Report (table 5B).

Professional Doctoral Degrees Awarded

The number of professional doctoral degrees awarded annually as reported in the annual Accountability Report (table 5B).

Student Debt Summary

Percent of Bachelor’s Recipients with Debt

This is the percentage of bachelor’s graduates in a given academic year who entered the university as a first-time-in-college (FTIC) student and who borrowed through any loan programs (institutional, state, Federal Perkins, Federal Stafford Subsidized and unsubsidized, private) that were certified by your institution - excludes parent loans.

Source: Common Dataset (H4).

Average Amount of Debt for Bachelor’s who have graduated with debt

This is the average amount of cumulative principal borrowed (from any loan program certified by the institution) for each native, FTIC bachelor’s recipient in a given academic year that graduated with debt – see metric definition above. This average does not include students who did not enter a loan program that was certified by the institution.

Source: Common Dataset (H5).

Student Loan Cohort Default Rate (3rd Year)

Student loan cohort default rate (CDR) data includes undergraduate and graduate students, and refers to the three federal fiscal year period when the borrower enters repayment and ends on the second fiscal year following the fiscal year in which the borrower entered repayment. Cohort default rates are based on the number of borrowers who enter repayment, not the number and type of loans that enter repayment. A borrower with multiple loans from the same school whose loans enter repayment during the same cohort fiscal year will be included in the formula only once for that cohort fiscal year. Default rate debt includes: Federal Stafford Loans, and Direct Stafford/Ford Loans – for more information see: http://ifap.ed.gov/DefaultManagement/CDRGuideMaster.html.

<table>
<thead>
<tr>
<th>Cohort Fiscal Year</th>
<th>Year Published</th>
<th>Borrowers in the Numerator</th>
<th>3-Yr Time Period (Numerator)</th>
<th>1-Yr Time Period (Denominator)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Borrowers who entered repayment in 2009</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2010</td>
<td>2013</td>
<td>Borrowers who entered repayment in 2010 and defaulted in 2010, 2011 or 2012</td>
<td>10/01/2010 to 9/30/2012</td>
<td>10/01/2010 to 9/30/2010</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Borrowers who entered repayment in 2010</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Borrowers who entered repayment in 2011</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Borrowers who entered repayment in 2012</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2013</td>
<td>2016</td>
<td>Borrowers who entered repayment in 2013 and defaulted in 2013, 2014 or 2015</td>
<td>10/01/2012 to 9/30/2015</td>
<td>10/01/2012 to 9/30/2012</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Borrowers who entered repayment in 2013</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Borrowers who entered repayment in 2014</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2015</td>
<td>2018</td>
<td>Borrowers who entered repayment in 2015 and defaulted in 2015, 2016 or 2017</td>
<td>10/01/2014 to 9/30/2017</td>
<td>10/01/2014 to 9/30/2015</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Borrowers who entered repayment in 2015</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
NOTICE OF PROPOSED REGULATION AMENDMENT

Date: May 6, 2015

REGULATION TITLE: Tuition Cost
REGULATION NO.: 3.0375

SUMMARY: This is the BOT approval of tuition and certain fees for the 2015-2016 academic year, an action taken annually at the end of the legislative session in time for the fall term. Tuition being approved at this time, with the amount set forth in this regulation, is not being increased for 2015-2016, and will remain at the 2014-2015 level. The student activity and service, health, athletics, and transportation access fees for 2015-2016 were established and approved at the Board’s December 2014 meeting and are addressed in Regulation 3.0372; such fees are no longer included in this regulation (3.0375) to avoid duplication and confusion.

AUTHORITY: BOG Regulation 1.001, 7.001 and 7.003.

COMMENTS CONCERNING THE PROPOSED REGULATION SHOULD BE SUBMITTED WITHIN 14 DAYS OF THE DATE OF THIS NOTICE TO THE CONTACT PERSON IDENTIFIED BELOW. The comments must identify the regulation you are commenting on.


NAME OF PERSON WHO APPROVED THE PROPOSED REGULATION: Joseph Glover, Provost and Senior Vice President for Academic Affairs

THE FULL TEXT OF THE PROPOSED REGULATION IS ATTACHED TO THIS NOTICE.
3.0375 Tuition Cost.

(1) Tuition Cost shall be defined as tuition and fees assessed to students for enrollment in credit courses at the University of Florida. Tuition Cost consists of the following tuition and fees:

(a) Resident Tuition Cost, comprised of the following, shall be defined as the tuition and fees charged an enrolled student who qualifies as a Florida resident as defined in Rule 6A-10.044, F.A.C., as adopted by a Board of Governors Resolution dated April 21, 2005:

1. Resident Tuition;
2. Tuition Differential;
3. Student Financial Aid Fee;
4. Capital Improvement Trust Fund Fee;
5. Transportation Access Fee;
6. Health Fee;
7. Athletic Fee;
8. Activity and Service Fee; and
9. Technology Fee.

(b) Non-Resident Tuition Cost, comprised of the following, shall be defined as the tuition and fees charged an enrolled student who does not qualify as a Florida resident as defined in Rule 6A-10.044, F.A.C., as adopted by a Board of Governors Resolution dated April 21, 2005:

1. Resident Tuition;
2. Tuition Differential;
3. Non-Resident Fee;
4. Student Financial Aid Fee;
5. Non-Resident Student Financial Aid Fee;
6. Capital Improvement Trust Fund Fee;
7. Transportation Access Fee;
8. Health Fee;
9. Athletic Fee;
10. Activity and Service Fee; and
11. Technology Fee.

(2) Enrollment shall be defined as consisting of two components:

(a) Formal registration in one or more credit courses approved and scheduled by the University; and,

(b) Payment of Tuition Costs, or other appropriate arrangements for payment (deferment or third party billing) for the courses in which the student is registered as of the end of the drop/add period.

(3) A student is liable for Tuition Costs associated with all courses for which the student is registered at the end of the drop/add period. The Tuition Cost payment deadline is 3:30 p.m. Friday of the second week of class.

(4) Except for those Tuition Costs set forth in sections (6) and (7) of this regulation, Tuition Costs shall be levied and collected for each student enrolled and will vary dependent upon the following categories:

(a) “Pre-Fall 2005 Continuing Student” is defined as a degree-seeking student admitted prior to the Fall 2005 term and enrolled in the Summer 2005 term or Spring 2005 term.
However, any such student shall no longer be a “Pre-Fall 2005 Continuing Student” upon receipt of a degree or upon the student’s admission or readmission to a degree program requiring a new application, whichever is sooner.

(b) “Fall 2005 Continuing Student” is defined as a degree-seeking student admitted for, and enrolled in, the fall 2005 term, spring 2006, or summer 2006 term. However, any such student shall no longer be a “Fall 2005 Continuing Student” upon receipt of a degree or upon the student’s admission or readmission to a degree program requiring a new application, whichever is sooner.

(c) “Fall 2006 Continuing Student” is defined as a degree-seeking student admitted for, and enrolled in, the fall 2006 term, spring 2007, or summer 2007 term. However, any such student shall no longer be a “Fall 2006 Continuing Student” upon receipt of a degree or upon the student’s admission or readmission to a degree program requiring a new application, whichever is sooner.

(d) “Fall 2007 Continuing Student” is defined as a degree-seeking student admitted for, and enrolled in, the fall 2007 term, spring 2008, or summer 2008 term. However, any such student shall no longer be a “Fall 2007 Continuing Student” upon receipt of a degree or upon the student’s admission or readmission to a degree program requiring a new application, whichever is sooner.

(e) “Fall 2008 Continuing Student” is defined as a degree-seeking student admitted for, and enrolled in, the fall 2008 term, spring 2009, or summer 2009 term. However, any such student shall no longer be a “Fall 2008 Continuing Student” upon receipt of a degree or upon the student’s admission or readmission to a degree program requiring a new application, whichever is sooner.
“Fall 2009 Continuing Student” is defined as a degree-seeking student admitted for, and enrolled in, the fall 2009 term, spring 2010, or summer 2010 term. However, any such student shall no longer be a “Fall 2009 Continuing Student” upon receipt of a degree or upon the student’s admission or readmission to a degree program requiring a new application, whichever is sooner.

“Fall 2010 Continuing Student” is defined as a degree-seeking student admitted for, and enrolled in, the fall 2010 term, spring 2011, or summer 2011 term. However, any such student shall no longer be a “Fall 2010 Continuing Student” upon receipt of a degree or upon the student’s admission or readmission to a degree program requiring a new application, whichever is sooner.

“Fall 2011 Continuing Student” is defined as a degree-seeking student admitted for, and enrolled in, the fall 2011 term, spring 2012, or summer 2012 term. However, any such student shall no longer be a “Fall 2011 Continuing Student” upon receipt of a degree or upon the student’s admission or readmission to a degree program requiring a new application, whichever is sooner.

“Fall 2012 Continuing Student” is defined as a degree-seeking student admitted for, and enrolled in, the fall 2012 term, spring 2013, or summer 2013 term. However, any such student shall no longer be a “Fall 2012 Continuing Student” upon receipt of a degree or upon the student’s admission or readmission to a degree program requiring a new application, whichever is sooner.

“Fall 2013 Continuing Student” is defined as a degree-seeking student admitted for, and enrolled in, the fall 2013 term, spring 2014, or summer 2014 term. However, any such student shall no longer be a “Fall 2013 Continuing Student” upon receipt of a degree or upon the
student’s admission or readmission to a degree program requiring a new application, whichever is sooner.

(k) “Fall 2014 Continuing Student” is defined as a degree-seeking student admitted for, and enrolled in, the fall 2014 term, spring 2015, or summer 2015 term. However, any such student shall no longer be a “Fall 2014 Continuing Student” upon receipt of a degree or upon the student’s admission or readmission to a degree program requiring a new application, whichever is sooner.

(lk) “Fall 20142015 New Student” is defined as any student other than a “Pre-Fall 2005 Continuing Student”, a “Fall 2005 Continuing Student,” a “Fall 2006 Continuing Student”, “Fall 2007 Continuing Student”, “Fall 2008 Continuing Student”, “Fall 2009 Continuing Student”, “Fall 2010 Continuing Student”, a “Fall 2011 Continuing Student”, a “Fall 2012 Continuing Student”, a Fall 2013 Continuing Student”, or a Fall 20132014 Continuing Student” including any of the following:

1. any first-time-admitted degree-seeking student of the University of Florida registered for the Fall 20142015, Spring 20152016, or Summer 2015 2016 term;

2. any non-degree seeking student;

3. any current or past University of Florida student who through a new application is admitted or readmitted to a degree program for the Fall 20142015, Spring 20152016, or Summer 2015-2016 term; or

4. any University of Florida student who is readmitted after an absence of two or more consecutive terms, excluding military withdrawals.

(i) For the purposes of defining a “Pre-Fall 2005 Continuing Student”, “Fall 2005 Continuing Student,” “Fall 2006 Continuing Student,” “Fall 2007 Continuing Student,” “Fall
2008 Continuing Student,” “Fall 2009 Continuing Student,” “Fall 2010 Continuing Student,” “Fall 2011 Continuing Student,” “Fall 2012 Continuing Student,” “Fall 2013 Continuing Student,” “Fall 2014-2015 New Student,” a “term” shall mean: for the fall, the fall semester, for the spring, the spring semester, and for the summer, any of the summer sessions.

(5) Except for those Tuition Costs referenced set forth in sections (6) and (7) of this regulation, the following are the Tuition Costs which, in addition to the student activity and service, health, athletics, and transportation access fees that are set forth in UF Regulation 3.0372, that shall be levied and collected for the 2014-2015 2015-2016 academic year:

(a) Undergraduate Courses Charged per Student Credit Hour 2014-15 2015-16

<table>
<thead>
<tr>
<th></th>
<th>Pre-Fall 2005 Continuing Students</th>
<th>Fall-2005-Fall 2006 Continuing Students</th>
<th>Fall 2007-Fall 2013 2014 Continuing Students</th>
<th>Fall 2014-2015 New Students</th>
</tr>
</thead>
<tbody>
<tr>
<td>Resident Tuition</td>
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<td>Tuition Differential</td>
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<td>$6.76</td>
<td>$6.76</td>
<td>$6.76</td>
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<tr>
<td>Student Financial Aid</td>
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<td>$5.25</td>
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<tr>
<td>Technology</td>
<td>$5.25</td>
<td>$5.25</td>
<td>$5.25</td>
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</tr>
<tr>
<td>Activity and Service</td>
<td>$18.19</td>
<td>$18.19</td>
<td>$18.19</td>
<td>$18.19</td>
</tr>
<tr>
<td>Athletic</td>
<td>$1.90</td>
<td>$1.90</td>
<td>$1.90</td>
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<tr>
<td>Transportation Access</td>
<td>$8.91</td>
<td>$8.91</td>
<td>$8.91</td>
<td>$8.91</td>
</tr>
<tr>
<td>Non-Resident Tuition and Fees per Credit Hour</td>
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<td>$166.26</td>
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<td>$908.83</td>
<td>$953.00</td>
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</table>
(b) Notwithstanding the foregoing paragraph (a), an undergraduate resident student who is a Fall 2007 continuing student, Fall 2008 continuing student, Fall 2009 continuing student, Fall 2010 continuing student, Fall 2011 continuing student, Fall 2012 continuing student, Fall 2013 continuing student, Fall 2014 continuing student, or a Fall 2014-2015 new student need not pay the Tuition Differential if the student is a beneficiary of a prepaid tuition contract pursuant to Section 1009.98(2)(b), Fla. Stat., which was in effect on July 1, 2007 and which remains in effect, or if the student otherwise meets the criteria set forth for exemption from payment of the tuition differential in Section 1009.24(16), Fla. Stat.

(c) Notwithstanding the foregoing paragraph (a), if an undergraduate student is a beneficiary of a prepaid tuition contract pursuant to Section 1009.98(2)(b), Fla. Stat., purchased prior to July 1, 2024, the undergraduate resident tuition line item in (5)(a), paid on behalf of the student effective the Fall 2009 term, will increase above the preceding fiscal year’s assessed amount based on the actuarial reserve determined by the Florida Prepaid by the maximum percent allowed. Effective Fall 2014, the actuarial reserve percent change means that the undergraduate resident tuition amount paid on behalf of such a student will be $105.07 per credit hour. Florida Prepaid will pay on behalf of any such student any other fees in (5)(a) that are covered by that student’s prepaid tuition contract.

(d) Graduate Courses Charged per Student Credit Hour 2014-15 2015-16

<table>
<thead>
<tr>
<th></th>
<th>Pre-Fall 2005 Continuing Students</th>
<th>Fall 2005 Continuing Students</th>
<th>Fall 2006-Fall 2013-2014 Continuing Students</th>
<th>Fall 2014-2015 New Students</th>
</tr>
</thead>
<tbody>
<tr>
<td>Resident Tuition</td>
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<tr>
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</tr>
<tr>
<td>Student Financial Aid</td>
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<td>Activity and Service</td>
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<tr>
<td>Athletic</td>
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</tr>
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<tr>
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<td>per Credit Hour</td>
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</table>

(e) College of Law (JD and Law LL.M degrees) Charged per Student Credit Hour

<table>
<thead>
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<th>2014-15</th>
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<tbody>
<tr>
<td>Pre-Fall 2005 Continuing Students</td>
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<td>Fall 2005 Continuing Students</td>
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### Capital Improvement Trust Fund

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<th>Pre-Fall 2005 Continuing Students</th>
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<th>Fall 2006-Fall 2013-2014 Continuing Students</th>
<th>Fall 2014-2015 New Students</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Student Financial Aid</strong></td>
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<tr>
<td><strong>Activity and Service</strong></td>
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(f) College of Law (Tax LL.M. degrees) Charged per Student Credit Hour 2014-2015-16

<table>
<thead>
<tr>
<th></th>
<th>Pre-Fall 2005 Continuing Students</th>
<th>Fall 2005 Continuing Students</th>
<th>Fall 2006-Fall 2013-2014 Continuing Students</th>
<th>Fall 2014-2015 New Students</th>
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<tbody>
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Page 404/466
<table>
<thead>
<tr>
<th>Category</th>
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<th>2015-16</th>
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<tbody>
<tr>
<td>Student Financial Aid</td>
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<td>$31.14</td>
</tr>
<tr>
<td>Technology</td>
<td>$5.25</td>
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<tr>
<td>Athletic</td>
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<td>Transportation Access</td>
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<td>Non-Resident Tuition and Fees per Credit Hour</td>
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(g) College of Pharmacy (PharmD) Degree Annual Charge 2014-15 2015-16

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<th>Pre-Fall 2005</th>
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<th>Fall 2014</th>
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<td>Residnet Tuition</td>
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<table>
<thead>
<tr>
<th>Category</th>
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<th>2015-16</th>
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<td>Non-Resident Tuition and Fees Annual Charge</td>
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(h) College of Medicine (MD) Degree Annual Charge 2014-15 2015-16

<table>
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<th></th>
<th>Pre-Fall 2005 Continuing Students</th>
<th>Fall 2005 Continuing Students</th>
<th>Fall 2006-Fall 2013-2014 Continuing Students</th>
<th>Fall 2014-2015 New Students</th>
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<tbody>
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<td>Resident Tuition</td>
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<td>Resident Tuition and Fees</td>
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<td>Annual Charge</td>
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(i) College of Veterinary Medicine (DVM) Degree Annual Charge 2015-16 2014-15

<table>
<thead>
<tr>
<th></th>
<th>Pre-Fall 2005</th>
<th>Fall 2005</th>
<th>Fall 2006-Fall 2013-2014</th>
<th>Fall 2014</th>
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<td>Resident Tuition</td>
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<tr>
<td>Activity and Service</td>
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<tr>
<td>Athletic</td>
<td>$76.00</td>
<td>$76.00</td>
<td>$76.00</td>
<td>$76.00</td>
</tr>
<tr>
<td>Health</td>
<td>$597.20</td>
<td>$597.20</td>
<td>$597.20</td>
<td>$597.20</td>
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Page 407/466
<table>
<thead>
<tr>
<th></th>
<th>Pre-Fall 2005</th>
<th>Fall 2005</th>
<th>Fall 2013-2014</th>
<th>Fall 2014-2015</th>
</tr>
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<tbody>
<tr>
<td>Resident Tuition</td>
<td>$32,738.18</td>
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<td>Capital Improvement Trust Fund</td>
<td>$270.40</td>
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<td>$270.40</td>
<td>$270.40</td>
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<tr>
<td>Student Financial Aid</td>
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<td>$1,792.80</td>
<td>$1,878.16</td>
<td>$1,878.16</td>
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<tr>
<td>Technology</td>
<td>$157.50</td>
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<td>$157.50</td>
<td>$157.50</td>
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<tr>
<td>Activity and Service</td>
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<td>$727.60</td>
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<tr>
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<tr>
<td>Health</td>
<td>$597.20</td>
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<tr>
<td>Transportation Access</td>
<td>$356.40</td>
<td>$356.40</td>
<td>$356.40</td>
<td>$356.40</td>
</tr>
<tr>
<td></td>
<td>2014-15</td>
<td>2015-16</td>
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<tr>
<td>------------------------</td>
<td>---------</td>
<td>---------</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Resident Tuition</strong></td>
<td>$39,834.00</td>
<td>$41,626.78</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Tuition and Fees</strong></td>
<td>$41,626.78</td>
<td>$41,626.78</td>
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<tr>
<td><strong>Non-Resident Fee</strong></td>
<td>$25,847.50</td>
<td>$24,485.22</td>
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</tr>
<tr>
<td><strong>Non-Resident</strong></td>
<td>$25,219.78</td>
<td>$25,219.78</td>
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<tr>
<td><strong>Student Financial</strong></td>
<td>$1,292.36</td>
<td>$1,224.26</td>
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</tr>
<tr>
<td><strong>Aid</strong></td>
<td>$1,260.98</td>
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</table>

<table>
<thead>
<tr>
<th></th>
<th>2014-15</th>
<th>2015-16</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Non-Resident Tuition</strong></td>
<td>$65,543.48</td>
<td>$68,107.54</td>
</tr>
<tr>
<td><strong>Tuition and Fees</strong></td>
<td>$68,107.54</td>
<td>$68,107.54</td>
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</tbody>
</table>

(k) College of Public Health and Health Professions (DPT) Degree Annual Charge

<table>
<thead>
<tr>
<th></th>
<th>Fall 2005-Fall 2014</th>
<th>Fall 2014-2015</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Resident Tuition</strong></td>
<td>$19,522.30</td>
<td>$19,522.30</td>
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<tr>
<td><strong>Capital Improvement</strong></td>
<td>$263.64</td>
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<tr>
<td><strong>Trust Fund</strong></td>
<td>$976.10</td>
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<tr>
<td><strong>Student Financial</strong></td>
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</tr>
<tr>
<td><strong>Aid</strong></td>
<td>$709.40</td>
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</tr>
<tr>
<td><strong>Technology</strong></td>
<td>$74.10</td>
<td>$74.10</td>
</tr>
<tr>
<td><strong>Activity and Service</strong></td>
<td>$347.48</td>
<td>$347.48</td>
</tr>
<tr>
<td></td>
<td>2014-15</td>
<td>2015-16</td>
</tr>
<tr>
<td>------------------------</td>
<td>---------</td>
<td>---------</td>
</tr>
<tr>
<td><strong>Resident Tuition and Fees Annual Charge</strong></td>
<td>$22,632.78</td>
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<tr>
<td><strong>Non-Resident Fee</strong></td>
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<tr>
<td><strong>Non-Resident Student Financial Aid</strong></td>
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<tr>
<td><strong>Non-Resident Tuition and Fees Annual Charge</strong></td>
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(I) College of Public Health and Health Professions (MPH) Degree Annual Charge

<table>
<thead>
<tr>
<th></th>
<th>Fall 2006-Fall 2013-2014</th>
<th>Fall 2014-2015</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Continuing Students 48 Hour 2 Year Program</strong></td>
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<td><strong>Resident Tuition</strong></td>
<td>$13,201.82</td>
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<tr>
<td><strong>Capital Improvement Trust Fund</strong></td>
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<tr>
<td><strong>Student Financial Aid</strong></td>
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<td><strong>Technology</strong></td>
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<td>$157.50</td>
</tr>
<tr>
<td><strong>Activity and Service</strong></td>
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<td><strong>Athletic</strong></td>
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<td>$45.60</td>
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<tr>
<td></td>
<td>2014-15</td>
<td>2015-16</td>
</tr>
<tr>
<td>------------------------------</td>
<td>---------</td>
<td>---------</td>
</tr>
<tr>
<td>Health</td>
<td>$358.32</td>
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</tr>
<tr>
<td>Transportation Access</td>
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<tr>
<td>Resident Tuition and Fees</td>
<td></td>
<td></td>
</tr>
<tr>
<td>and Fees Annual Charge</td>
<td>$15,235.96</td>
<td>$15,235.96</td>
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<tr>
<td>Non-Resident Fee</td>
<td>$16,565.24</td>
<td>$16,565.24</td>
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<tr>
<td>Non-Resident Student Financial Aid</td>
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<td>Non-Resident Tuition and Fees</td>
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<tr>
<td>Annual Charge</td>
<td>$32,629.46</td>
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</tbody>
</table>

(m) College of Public Health and Health Professions (MPH) 42 Hour Accelerated Degree Annual Charge 2014-15 2015-16

<table>
<thead>
<tr>
<th></th>
<th>Fall 2007-Fall 2013-2014</th>
<th>Fall 2014-2015</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Continuing Students</td>
<td>New Students</td>
</tr>
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<td>Resident Tuition</td>
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<td>$11,551.56</td>
</tr>
<tr>
<td>Capital Improvement Trust Fund</td>
<td>$141.96</td>
<td>$141.96</td>
</tr>
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<td>Student Financial Aid</td>
<td>$577.56</td>
<td>$577.56</td>
</tr>
<tr>
<td>Technology</td>
<td>$157.50</td>
<td>$157.50</td>
</tr>
<tr>
<td>Activity and Service</td>
<td>$381.98</td>
<td>$381.98</td>
</tr>
<tr>
<td></td>
<td>$39.90</td>
<td>$39.90</td>
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</tbody>
</table>
### College of Medicine Physician’s Assistant Program Courses Charge Per Credit Hour

#### Pre-Fall 2005 Phishing 2015-16

<table>
<thead>
<tr>
<th></th>
<th>Fall 2005 Continuing Students</th>
<th>Fall 2006-Fall 2011 Continuing Students</th>
<th>Fall 2012-Fall 2014 Continuing Students and New Students</th>
</tr>
</thead>
<tbody>
<tr>
<td>Resident Tuition</td>
<td>$470.17</td>
<td>$514.97</td>
<td>$539.48</td>
</tr>
<tr>
<td>Capital Improvement</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Trust Fund</td>
<td>$6.76</td>
<td>$6.76</td>
<td>$6.76</td>
</tr>
<tr>
<td>Student Financial Aid</td>
<td>$23.50</td>
<td>$25.74</td>
<td>$26.97</td>
</tr>
<tr>
<td>Technology</td>
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<td>$6.56</td>
<td>$6.56</td>
</tr>
<tr>
<td>Activity and Service</td>
<td>$18.19</td>
<td>$18.19</td>
<td>$18.19</td>
</tr>
<tr>
<td>Athletic Health</td>
<td>$1.90</td>
<td>$1.90</td>
<td>$1.90</td>
</tr>
<tr>
<td>Transportation Access</td>
<td>$14.93</td>
<td>$14.93</td>
<td>$14.93</td>
</tr>
<tr>
<td></td>
<td>$8.91</td>
<td>$8.91</td>
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</tbody>
</table>
### Resident Tuition and Fees per Credit Hour

<table>
<thead>
<tr>
<th></th>
<th>2014-15</th>
<th>2015-16</th>
</tr>
</thead>
<tbody>
<tr>
<td>Resident Tuition</td>
<td>$550.92</td>
<td>$597.96</td>
</tr>
<tr>
<td>Non-Resident Fee</td>
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<td>$793.74</td>
</tr>
<tr>
<td>Non-Resident Student Financial Aid</td>
<td>$40.95</td>
<td>$39.68</td>
</tr>
</tbody>
</table>

### Non-Resident Tuition and Fees per Credit Hour

<table>
<thead>
<tr>
<th></th>
<th>2014-15</th>
<th>2015-16</th>
</tr>
</thead>
<tbody>
<tr>
<td>Non-Resident Tuition</td>
<td>$1,411.00</td>
<td>$1,431.38</td>
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<tr>
<td>Non-Resident Student Financial Aid</td>
<td>$40.95</td>
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</table>

### College of Design, Construction, and Planning Graduate Courses

Charge Per Credit Hour **2014-15**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Resident Tuition</td>
<td>$550.92</td>
<td>$597.96</td>
</tr>
<tr>
<td>Capital Improvement</td>
<td>$6.76</td>
<td>$6.76</td>
</tr>
<tr>
<td>Trust Fund</td>
<td>$23.50</td>
<td>$25.74</td>
</tr>
<tr>
<td>Student Financial Aid</td>
<td>$6.56</td>
<td>$6.56</td>
</tr>
<tr>
<td>Technology</td>
<td>$18.19</td>
<td>$18.19</td>
</tr>
<tr>
<td>Activity and Service</td>
<td>$14.93</td>
<td>$14.93</td>
</tr>
<tr>
<td>Athletic</td>
<td>$1.90</td>
<td>$1.90</td>
</tr>
<tr>
<td>Health</td>
<td>$8.94</td>
<td>$8.94</td>
</tr>
<tr>
<td>Transportation</td>
<td>$35.61</td>
<td>$34.51</td>
</tr>
<tr>
<td>Resident Tuition and Fees per Credit Hour</td>
<td>$550.92</td>
<td>$597.96</td>
</tr>
</tbody>
</table>
### Non-Resident Tuition and Fees per Credit Hour

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>$1,298.82</td>
<td>$1,322.68</td>
<td>$1,348.43</td>
<td>$1,348.43</td>
<td></td>
</tr>
</tbody>
</table>

(6) Pursuant to Section 1001.7065, F.S., the University of Florida has established the Preeminent State Research University Institute for Online Learning ("UF Online"). Tuition Costs levied and collected per credit hour for undergraduate students enrolled in this program for the 2014-20152015-2016 academic year shall be as follows:

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Resident Tuition</td>
<td>$78.80</td>
</tr>
<tr>
<td>Tuition Differential</td>
<td>$33.12</td>
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<tr>
<td>Capital Improvement Trust Fund</td>
<td>$6.76</td>
</tr>
<tr>
<td>Resident Student Financial Aid</td>
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</tr>
<tr>
<td>Technology</td>
<td>$5.25</td>
</tr>
<tr>
<td>Resident Tuition and Fees per credit hour</td>
<td>$129.18</td>
</tr>
</tbody>
</table>

(7) Tuition costs levied and collected for self-funded courses and programs are determined pursuant to Board of Governors Regulation 8.002 and University of Florida Regulation 3.0376. Tuition costs for market rate programs other than UF Online are levied and collected at the rates set forth at http://www.distance.ufl.edu/market-rate.
Pursuant to Section 1009.285, F.S., each student enrolled in the same undergraduate course more than twice, shall be assessed an additional $158.84 per credit hour charge in addition to the Tuition Costs outlined above in section (5) or (6), for each such course.

An Excess Hour Surcharge shall be assessed to an undergraduate student for each credit hour in excess of the number of credit hours required to complete the baccalaureate degree program in which the student is enrolled. The University will follow the definitions of required credit hours and other provisions governing the surcharge as set forth in Board of Governors Reg. 7.003. The excess hour surcharge shall become effective for students who enter a state university for the first time and maintain continuous enrollment as follows:

(a) For the 2009-2010 and 2010-2011 academic years, an excess hour surcharge equal to 50 percent of the tuition rate as set forth in section (5) or (6), as applicable, for each credit hour in excess of 120 percent;

(b) For the 2011-2012 academic year, an excess hour surcharge equal to 100 percent of the tuition rate as set forth in section (5) or (6), as applicable, for each credit hour in excess of 115 percent; and

(c) For the 2012-2013 academic year and thereafter, an excess hour surcharge equal to 100 percent of the tuition rate as set forth in section (5) or (6), as applicable, for each credit hour in excess of 110 percent.

Any person classified as an out-of-state resident who has been appointed as a graduate assistant for at least 0.25 FTE shall be charged resident Tuition Costs. Upon completion of the appointment, such person shall be charged resident Tuition Costs for the remainder of his or her graduate career in any semester in which he or she receives a waiver of
all tuition fees or all tuition fees are paid from University funds. If the student loses the waiver or tuition remission under this provision for any semester, he or she shall be liable for Tuition Costs for that semester based on his or her out-of-state residency classification. Any graduate student classified as an out-of-state resident who is receiving a full fellowship may be charged resident Tuition Costs.

(1149) The Provost has the authority to designate programs in which Non-Resident Tuition Cost, or any portion thereof, are waived when such waiver is in support of the mission of the University and is consistent with policies specifically approved by the board of trustees.

(1244) For the 2014-2015 2015-2016 academic year the President or the President’s designee has the authority to waive $2.00 per credit hour of the Capital Improvement Trust Fund fee for graduate students holding appointments as graduate assistants or graduate associates.

Authority: BOG Regulations 1.001, 7.001 and 7.003 and Higher Education Conforming Bill (HB-5001).

History--New 9-10-02, Amended 9-19-03, 1-11-05, 7-19-05, 11-22-05, 9-8-06, 7-24-07, 1-9-08, 9-5-08 (BOT Approval), 10-3-08 (BOG Approval), 7-9-09 (BOG Approval), 9-11-09 (BOT Approval), 10-27-09 (BOG Approval), 10-8-10 (BOT Approval), 10-19-10 (BOG Approval), 7-5-11 (BOG Approval), 9-6-11 (BOT Approval), 6-8-2012 (BOT Approval), 8-3-2012 (BOG Approval), 7-8-13 (BOG Approval), 9-3-13 (BOT Approval), 12-6-13 (BOT Approval), 1-28-14 (BOG Approval), 6-6-14 (BOT Approval), 7-9-14 (BOG Approval).
Overview
May 1st is the national reply date for freshmen to confirm their intention to enroll at a specific college or university. As of May 20th we have received 7041 confirmation for the summer and fall terms, 212 for Innovation Academy and 256 for PaCE. The information below outlines the characteristics of the entering class.

Summer/Fall:
44% Admitted – 13,835
51% Confirmed
59% Women
85% Florida Residents (3% awaiting a final residency decision)
22% 1st Generation
16% Low Income
33% in Top 5%
35% Legacy - Children of Alum
28% Minority (Black, Hispanic, Native American) (+2%)

Total Counts
Innovation Academy:
34% Admitted - 497
47% Confirmed
51% Women
84% Florida Residents (4% awaiting a final residency decision)
28% 1st Generation (+8%)
23% Low Income (+3%)
4% in Top 5%
25% Legacy – Children of Alum
39% Minority (Black, Hispanic, Native American) (+2%)
Overview
This year we introduced PaCE as yet another pathway to enter UF. PaCE students begin their study in UF Online for a minimum of two semesters and complete at least 15 credit hours online. After earning a total of 60 credits and meeting program requirements, students can choose to move from online learning to a guaranteed spot on the UF residential campus. The information below outlines the characteristics of the entering class.

PaCE – Pathway to Campus Admission:
3131 Admitted
8% Confirmed
63% Women
90% Florida Residents
22% 1st Generation
20% Low Income
4% in Top 5%
43% Legacy – Children of Alum
37% Minority (Black, Hispanic, Native American)
The Faces of Preeminence

June 2015 Faculty Report
UF Faculty consistently contribute to the world body of knowledge in many ways. One method of public dissemination of new knowledge is through journal article publication. The approximately 4,900 UF Faculty annually generate about 7,000 articles in journals indexed by UF Libraries. Of these publications, an average of 20% are in the top 10% of the most cited. Examples of publication productivity include over 90% of tenure-track faculty and over 50% of clinical and instructor faculty in the Colleges of Veterinary Medicine and Health and Human Performance publishing during 2014 with a range of 1-22 publications per faculty member.

Citation of articles published by UF Faculty

**Distinguished Professor Lecture Series 2014-2015**
The UF Faculty Senate organized the 2014-2015 Distinguished Professor Lectures supported by the Office of the Provost. Drs. Roger Fillingim, Bruce MacFadden and Kirk Schanzle, members of the 2014 class of Distinguished Professors, presented Distinguished Professor Lectures. UF has 52 Distinguished Professors.
There are many specific examples of UF Faculty Preeminence in our Colleges. The following are some UF Faculty Snapshots of Success and Service.

Nursing
Received support for over three years from the Health Resources and Services Administration to enhance our interprofessional practice to improve outcomes, increase patient satisfaction and decrease costs at Archer Family Healthcare. Undergraduate and graduate students in 3 academic health science center colleges will also participate in the project.

Health & Human Performance
David Vallaincourt is PI on a new training grant, the first for HHP.

HHP's first Nobel Laureate is new associate professor Dr. Andrei Kirilenko. In 2007, the Swedish Academy awarded the Nobel Peace Prize jointly to Al Gore and the United Nations Intergovernmental Panel on Climate Change (IPCC). Dr. Kirilenko was a member of the IPCC.

Dr. Dan Fesenmaier leads new programs in UF Tourism with new partnerships with government agencies and the Florida tourism industry that broaden our land-grant mission.

Business Administration
UF Warrington PhD graduates are influencing the academic field at top universities. 44 Warrington PhD in Business Administration graduates since 1990 are tenured or tenure track at AAU institutions. This includes 3 placements this year. In the same period, 93 Business PhD graduates are tenured or in tenure-track positions at Carnegie institutions.

UF Warrington faculty are serving society in prominent public service positions. Dr. Mark Flannery, Bank of America Eminent Scholar in Finance, is currently serving as the Chief Economist of the U.S. Securities and Exchange Commission in Washington DC.

UF Warrington students in the Heavener School of Business finishing 1st in three international business case competitions. In addition, the Hough Graduate School of Business MBA team won the Southeastern Conference MBA Case competition for the third year in a row.

Public Health & Health Professions
Dr. Cynthia Johnson, Department of Clinical and Health Psychology, co-authored a paper in JAMA reporting the results of a multi-site clinical trial showing that behavioral parent training program can reduce tantrums, aggression and self-injury by 70% in children with autism spectrum disorder.

Dr. Ira Longini, Department of Biostatistics co-authored a paper in Science that detailed methods to evaluate the effectiveness of vaccines for Ebola.

Journalism & Communications
Ann Christiano, the Frank and Betsy Karel Endowed Chair in Public Interest Communication and Professor, Department of Public Relations was named the University's 2014-15 Teacher of the Year.

Dr. Yu-Hao Lee, assistant professor, Department of Telecommunication has distinguished himself as one of the premier scholars in gaming and media psychology. He and a doctoral student won second place in the Association for Education in Journalism and Mass Communication's (AEJMC) 2015 Gene Burd Competition.

Cynthia Barnett, Hearst Visiting Professional, Department of Journalism published Rain, her third book, which Publisher Weekly said, "evokes universal themes of connecting cycles of water, air, wind, and earth to humankind across time and culture, leaving readers contemplating their deeper ties with the natural world."
College of the Arts
School of Art & Art History
The Education Bureau of Hubei Province at Wuhan Textile University, Wuhan, appointed UF School of Art & Art History Professor of Ceramics Anna Calluori Holcombe to the post of Chutian Scholar at Hubei (Province, China). From 2015 to 2019 she will annually visit the university as a visiting scholar, working with the students and faculty.

School of Music
UF School of Music Associate Professor William Bauer, Ph.D., was elected to the editorial board of the Journal of Research in Music Education (JRME) and had two book chapters published in Engaging musical practices: A sourcebook for instrumental music and Musicianship-focused curriculum and assessment.

School of Theatre & Dance
UF School of Theatre & Dance Associate Professor Mikell Pinkney, Ph.D., played a feature role in a new film by Japanese director Takeshi Fukunaga, Out of My Hand. The film, supported by the Liberian Government and the International Film Project, had its world premiere at the Berlin International Film Festival in February 2015.

Center for Arts in Medicine
Director Jill Sonke and Ferol Carytsas, undergraduate certificate advisor, were two of the six authors of "The effects of arts-in-medicine programming on the medical-surgical work environment" published in Arts & Health: An International Journal for Research, Policy and Practice in January 2015.

Digital Worlds Institute
Composer and UF's Digital Worlds Institute Director James Oliverio had performances of his symphonic works for timpani, beginning in May 2014 with the Kennedy Center debut of his "Timpani Concerto #1" (The Olympian) by the National Symphony Orchestra. Subsequent performances of his "DYNASTY: Double Timpani Concerto" by the Asheville Symphony, the Valdosta Symphony, the Shenandoah Conservatory Orchestra and the University of South Carolina Wind Symphony have paved the way for an upcoming performance of the work at Carnegie Hall on June 6, 2015.

Law
Teresa Drake, Director of the Intimate Partner Violence Assistance Clinic convened a conference that brought together over 300 people from the legal, mental health, law enforcement, child welfare, domestic violence and medical academics and professionals to learn about and discuss the effects of toxic stress on children's developing brains. A direct result of the conference was the creation of a community organization and initiative to reduce trauma and increase resiliency among youth.

Jason Nance was invited to serve as the Reporter for the American Bar Association's Joint Task Force on Reversing the School-to-Prison Pipeline because of his well respected scholarship regarding the role of law and educational policy in fostering the school-to-prison pipeline.

Danny Sokol was elected to the American Law Institute, the leading independent organization in the United States producing scholarly work to clarify, modernize, and otherwise improve the law.

Education
Dr. Patricia Synder of the Anita Zucker Center for Excellence in Early Childhood Studies in the College of Education received support from the US Department of Education for a large scale proof of concept evaluation of successful interventions with very young children.

Drs. Paul Sindelar and Mary Brownell won the prestigious David D. Imig Award for Distinguished Achievement in Teacher Education from the American Association for Colleges of Teacher Education for significant and long-term contributions to teacher development and research, particularly in the field of special education.

Dr. David Miller won UF's Doctoral Mentoring Award.
Florida Museum of Natural History
Faculty at the FLMNH hosted the 2nd Town Hall meeting to plan the UF Biodiversity Institute which will be co-housed with the UF Informatics Institute

Faculty at the Museum hosted the 30th annual conference of the Society for the Preservation of Natural History Collections with more than 400 attendees from 25 countries

Pharmacy
Dr. Julie A. Johnson, Dean of the University of Florida College of Pharmacy, has been elected to the Institute of Medicine of the National Academies at the 44th annual meeting of the National Academy of Sciences in Washington, D.C. Dr. Johnson also received the Southeast University Research Association, or SURA, Distinguished Scientist Award presented to individuals who have worked to support the SURA mission "to advance collaborative research and to strengthen the scientific capabilities of its members and nation."

Dr. Steven M. Smith, a clinical assistant professor of pharmacy and medicine at the University of Florida, has been selected as the 2014-16 Institute of Medicine Anniversary Fellow in Pharmacy, announced at the Institute of Medicine 44th annual meeting at the National Academy of Sciences in Washington, D.C.

Dr. Lawrence J. Lesko, a professor of pharmaceutics and director of the Center for Pharmacometrics and Systems Pharmacology in the UF College of Pharmacy at Lake Nona, received the Distinction in Biomarkers Research Award from the American Association of Pharmaceutical Scientists at the 2014 National Biotechnology Conference in San Diego for his biomarker research on drug development, regulatory science and clinical care. Dr. Lesko also received the International Society of Pharmacometrics Leadership Award recognizing his outstanding contributions in developing and leading the regulatory implementation of pharmacometrics, along with his role in educating future pharmacometricians.

Dr. Rhonda Cooper-DeHoff, an associate professor in pharmacotherapy and translational research, has been selected by the American College of Cardiology to receive the 2015 Distinguished Associate Award recognizing a non-physician member for their outstanding contributions to the college and the field of cardiology that have nurtured the ACC’s team approach to cardiovascular care.

Dr. Hendrik Luesch, was chosen for the 2014 University of Florida Foundation Preeminence Term Professorship, created in 2013 to support UF’s Preeminence goals.

Veterinary Medicine
The Center for Environmental Health and Toxicology faculty are conducting federally funded research on oil spill contaminants to insure the safety of Gulf of Mexico seafood and beaches following the Deep Water Horizon spill.

The UF Small Animal Hospital in Gainesville is certified as a Level 1 and the UF’s Pet Emergency Treatment Services (UF PETS) facility in Ocala is certified as Level 3 by the Veterinary Emergency and Critical Care Society for veterinary emergency and critical care facilities. Only three facilities in the State of Florida are presently certified by this national group.
IFAS & College of Agricultural & Life Sciences
Faculty from Family, Youth, and Community Sciences and Food Science and Human Nutrition, together with staff from the Dean of Students Office and CALS Dean's Office have been instrumental in moving the UF Field and Fork Food Pantry from concept to reality - breaking ground on renovations in early May. Faculty took the lead on a student survey to document that a significant number of students (10% of the general population; 15-20% of students with financial need) experience hunger. Support from Student Affairs, IFAS and the Office of the COO are funding the renovations; Student Affairs will staff the pantry operations. The pantry will operate as part of the Bread of the Mighty Food Bank network, but will also be supplied with fresh produce from the Student Gardens and Teaching Farm. Faculty will also play an important role in educational efforts of the pantry related to nutrition, food safety, food preparation and financial management.

IFAS-International Programs has secured USAID support to conduct an Extension-focused grant in Haiti. The primary purpose is to educate Haitian farmers to lift agricultural production and local economies. This effort will involve a number of University of Florida/IFAS faculty. The formal USAID announcement is forthcoming.

USDA National Institute for Food and Agriculture (NIFA) is supporting Dr. KC Jeong for his work to help mitigate antibiotic resistance in farm animals.

IFAS scientists in Gainesville and the Citrus Research and Education Center in Lake Alfred are supported by the USDA NIFA Specialty Crop Initiative Citrus Disease Research and Education Program to help find viable sustainable solutions to citrus greening disease.

The Plant Innovation Program was formally established as the Plant Innovation Center in 2015. This Center involves faculty from multiple colleges across UF, conducting research in complimentary disciplines with the goal of creating plant products that people want through the use of consumer-assisted selection. Accomplished through innovative basic research in both plant science and human sensory analysis. Scientists use this knowledge to make great plant-based products that people like.

Dr. Nan-Yao Su, Professor of Entomology and Nematology based at the Ft. Lauderdale REC, was a 2015 inductee into the Florida Inventor's Hall of Fame. He was recognized for his exceptional impact on termite control.

In mid-June, at the upcoming NACTA (North American Colleges and Teachers of Agriculture), 4 IFAS/CALS faculty will be recognized with the NACTA Educator Award: Muthusami Kumaran, FYCS; Kate Fletcher, FYCS; Karla Shelnutt, FYCS/FSHN; and Bob McLeery, WEC. In addition, Nicole Stedman, AEC, was selected for the 2015 NACTA Teaching Scholar Award.

Dr. Rafael Muñoz-Carpena, Professor at IFAS Agricultural and Biological Engineering Department, elected Corresponding Member ("Académico") of the Royal Academy of Engineering of Spain. Professor Muñoz-Carpena will present his inaugural speech and receive the distinctive emblems of his new rank of "Académico" (Royal Academy medal and Member Diploma) at the ceremony in Madrid later this year. Dr. Muñoz-Carpena has also been selected by the American Society for Agricultural and Biological Engineers (ASABE) to receive the 2015 Hancor Soil and Water Engineering Award for his exceptional accomplishments in hydrological and integrated environmental modeling and education of next generation of soil and water scientists and engineers.
The University of Florida Student Government, established in 1909, exists to represent and act in the interests of the students. Student Government (SG) has created an academic and extra-curricular environment benefitting students through its programs and works to sustain and improve them each year.

The University of Florida’s Student Government has one of the largest Student Government budgets in the nation with a budget of over $19 million! With this budget, Student Government strives to continually improve the student experience at the University of Florida, while operating in a fiscally responsible manner. Student Government administers the allocation of the Activity and Service Fees and divides them into four main entities called the Big 4: the J. Wayne Reitz Union, Recreational Sports, Student Government, and the Department of Student Activities and Involvement.

Student Government serves as the voice for all students on campus. We are committed to advocating for student’s needs and well-being while providing an avenue that enriches the student experience at the University of Florida.
It is truly an exciting time to be a Gator. With UF on the rise to becoming a top 10 public institution, and an increasingly diverse, and accomplished student body, students are in for a wonderful experience.

In the spring, a record breaking 12,742 votes were cast in the Student Government elections. This shows the level of commitment and energy students have for wanting to make a difference on campus.

As UF continues to grow and expand, Student Government is finding new ways to improve the student experience. Student Government's executive administration for the 2015-2016 school year is committed to transparency, accountability and accessibility.

Left to right: Kevin Doan (Student Body Vice-President), Joselin Padron-Rasines (Student Body President), Nicholas Carre (Student Body Treasurer)
Student Accessibility

Online Voting

Involving more students in student government is arguably Student Government administration’s most important goal. Secure online voting is one possible medium through which we can make the process of actively participating in student government elections easier. We currently have the technological capacity and security to conduct online elections, which will save the student body $30,000.

Expanding Free Printing on Campus

For many years students have requested free printing to be expanded to more areas on campus. Currently, we have free printing at the Reitz Union, Institute of Black Culture, and the Institute of Hispanic-Latino Culture. We are looking to extend free printing to Library West, Marston Science Library and a couple of on-campus living areas such as Broward, Murphree, Hume, Lakeside and Beaty Towers.

Making Docutraq Open to the Public

Docutraq is the financial management system for UF Student Government-funded organizations. Presently, this system is only accessible through a username and password that is given to student organizations, but we believe that all students should be able to see how their activity and service fee is being spent. We are looking into making Docutraq open to the public which would aid in our mission of maintaining a transparent Student Government.

Keeping College Affordable

The need for a college degree has become essential at a time where the cost of higher education is growing nationally. Students come to UF in the hopes of achieving a quality education at an affordable rate. As it stands, the average debt that students have when they leave UF is $20,708 based on 2013 data. We need to ensure that higher education remains accessible to all types of students. To ensure this we will work with the state to ensure that college affordability is a top priority.

Expanding Bright Future for the Summer Term

The state of Florida mandates that University of Florida students take at least 9 credits over a summer term during their time at the university. Many students, who rely on Bright Futures during fall and spring semesters, have to rely on other means of financial aid during the summer; primarily loans. In our mission to maintain higher education affordable, Student Government will advocate for the expansion of Bright Futures during
a student’s summer term. This will particularly benefit students in the Innovation Academy Program who can spend an entire semester solely on campus during the summer.
Student Well-Being

Diversity and Inclusion

Every student brings a unique perspective that enhances the educational experience and vibrancy of our campus community. This administration has taken the steps to add an Executive Secretary on Diversity under the Student Body President who will implement and create a diversity training course for all Student Government officials. As SG officials we should be aware and sensitive to all student experiences and backgrounds. We hope that through diversity training Student Government can increase its cultural competency.

Gender Neutral Bathrooms

In an effort to enhance equal opportunity practices, we are looking to replace current single-stall men’s or women’s restrooms to gender-neutral restrooms. This will involve a simple signage change. As it stands, many transgender and gender nonconforming students, staff and faculty do not have access to close and safe gender-neutral restroom spaces. By bringing gender-neutral restrooms to campus, the university will be better able to support all of its student populations.

Student Safety

Student safety is a priority for our university. With the incidents in the fall of 2014, we are looking to release a survey to gauge how students feel about their safety on campus. We will take a comprehensive look at areas of concerns for the student body while analyzing the perception and use of safety related resources that we offer like SNAP, WalkSafe, and TapShield.

Sexual Assault Awareness

Sexual assault is an issue that has captured the American conscience, specifically on college campuses, and rightly so. In the fall of 2014, Student Government launched the first annual Sexual Assault Awareness week which aimed at uniting the campus in an effort to educate students on how to stay safe on and off campus. For the upcoming year, Student Government will bring a wide range of voices to the week and empower students. We will take a multi-dimensional approach, involving various communities, that engages in a dialogue about survivor support, consent, and how to be an ally in the fight against sexual assault.

Bike Sharing Program

The university currently has in place a Departmental Bike Share program run by the University Of Florida Office Of Sustainability to encourage faculty and staff to use
alternative modes of transportation on and around campus. We hope to work with the office to expand the program to students. For many students, a potential bike rental program would save money.
Close a Major

This form should be used to request closure (termination) of a major that is part of an existing degree program. Note that one form should be submitted for each degree / major combination. Instructions for completing this form are on the last page.

**Existing Degree Program**

1. Degree Program  Business Administration
2. CIP Code  52.0201
3. Degree Name  Bachelor of Science

**Major to Be Closed**

4. Major Name  Economics
5. Major Code  ES
6. Termination Date  Summer A 2015
7. Phase-Out Date  Spring 2019

**Rationale for Request**

The Department of Economics has moved from the Warrington College of Business Administration (WCBA) to the College of Liberal Arts and Sciences (CLAS). This move has encouraged the department to reevaluate how it can best serve the undergraduate student population. Currently, the department offers two distinct degree programs: a B.S. Business Administration in Economics through the WCBA and a B.A. in Economics through CLAS. The department, the WCBA, and CLAS believe that the best approach to moving forward is to consolidate the economics degree offerings into a single undergraduate program with one set of degree requirements. This will improve the student experience by homogenizing students' degree requirements and should lead to more transparency and higher quality academic advising at the department level.

**Impacts on Other Programs**

There are no impacts on other programs. The B.A. Economics degree in the College of Liberal Arts and Sciences will remain open, and the Department of Economics will continue to offer the same courses after the ES major is closed.

**Steps Taken to Inform Students and Faculty**

The advising staffs in both the College of Liberal Arts and Sciences and the Warrington College of Business Administration, as well as the Department of Economics, are being very proactive in communicating this information to students and faculty. All students in the WCBA are being contacted via email about the closure of this major.

**Teach-Out Plan**

The major will not appear on the 2015/2016 UF Catalog, and students enrolled under previous catalogs will have until 12/24/2015 to declare the ES major. Any student who declares the ES major by that date will be able to complete their degree requirements without any issues, as all of the courses will continue to be offered by the Department of Economics.

**Accommodation of Faculty Active in the Major**

None of the faculty members in the Department of Economics will be affected, as the course offerings by the department will remain unchanged.

- Prepare a document including supporting documentation showing evidence of consultation with and support from any other affected academic units.
Instructions
This form should only be used to request the closure (termination) of an existing major under an existing Degree Program (with a CIP code) if the degree program contains other majors at the same degree level. To instead close all majors at the same level in the degree program, follow the procedures at http://www.aa.ufl.edu/closing-programs. For example, this form should be used if a degree program at the Bachelor's level has two majors, and the intent is to close only one of them. However, the procedures at http://www.aa.ufl.edu/closing-programs would apply if this degree program has only a single (Bachelor's) major, even if there are other degree programs with the same CIP code at other levels (for instance Masters and Doctorate levels).

Note that one form should be completed for each degree / major combination that will be closed. For example, complete two forms to close the M.S. and M.A. majors in a degree program that will still retain at least one remaining, activemajor.

Existing Degree Program
1. Enter the name of the Degree Program. A list of approved programs is available at the SUS Academic Program Inventory database.
2. Enter the six digit Classification of Instructional Programs (CIP) code for the existing degree program. The code has the numerical format XX.XXXX. Contact the Office of Institutional Planning and Research (OIPR) to verify the CIP code for the existing degree program.
3. Enter the degree name. Example: "Doctor of Philosophy (Ph.D.)" or "Master of Occupational Therapy (M.O.T.)"

Major to Be Closed
4. Enter the major name. Example: "Tree Surgery"
5. Enter the two-letter or three-letter major code.
6. Enter the termination date (semester/year), which is the last date students will be accepted into the program.
7. Enter the phase-out date (semester/year), which is when the last student in teach-out will have completed the major. This date should allow time for enrolled students to complete the major in a reasonable amount of time. The phase-out date is the last date that data will submitted for the major.

Rationale for Request
8. Describe the rationale for the request to close the major.

Impacts on Other Programs
9. Describe any potential impact on other programs or departments, including increased need for general education or common prerequisite courses, or increased need for required or elective courses outside of the existing degree programm.

Steps Taken to Inform Students and Faculty
10. State what steps have been taken to inform students and faculty of the intent to close the major.

Teach-Out Plan
11. Explain how students in the major will be able to complete their degree. The teach-out process often extends well beyond the termination date.

Accommodation of Faculty Active in the Major
12. Provide an explanation of the manner in which the Department and College intend to accommodate faculty who are currently active in the major.
April 16, 2015

TO: Faculty Senate

FROM: Bernard A. Mair
Associate Provost for Undergraduate Affairs

RE: Bachelor of Music in Music Education

The College of The Arts is requesting changes in the number of credits required for the Bachelor of Music in Music Education major, under CIP code 13.1312. This major has three tracks Choral, Choral and Keyboard, and Instrumental that currently require 120 or 122 credits.

1. To accommodate the State General Education Core courses that take effect 2015, the College of the Arts is requesting to increase the numbers of credits from 120 to 122 and from 122 to 125.

2. To accommodate the UF Core General Education courses that take effect 2016, the College of the Arts is requesting to increase the numbers of credits from 122 to 125 and from 125 to 128.

The following table indicates the current and proposed 2015 and 2016 credits per track.

<table>
<thead>
<tr>
<th>Track</th>
<th>Current</th>
<th>2015-16</th>
<th>2016 - 17</th>
</tr>
</thead>
<tbody>
<tr>
<td>Choral</td>
<td>120</td>
<td>122</td>
<td>125</td>
</tr>
<tr>
<td>Choral and Keyboard</td>
<td>122</td>
<td>125</td>
<td>128</td>
</tr>
<tr>
<td>Instrumental</td>
<td>122</td>
<td>125</td>
<td>128</td>
</tr>
</tbody>
</table>

My office has worked very hard with the college to reduce the number of additional credits as much as possible to handle these new requirements. These increases are unavoidable due to the additional professional and accreditation requirements for this major.

The University Curriculum Committee has approved this request.

The Foundation for The Gator Nation
An Equal Opportunity Institution
Change the Total Credits of a Degree Program

This form should be used to request a change in the total credits of a degree program. Note that this change applies to all majors in that degree program. To request other changes to an existing degree program, follow the procedures at http://approval.ufl.edu. Instructions for completing and submitting this form begin on the last page.

<table>
<thead>
<tr>
<th>Degree Program</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Degree Name</td>
<td>Bachelor of Music (Choral)</td>
</tr>
<tr>
<td>2. CIP Code</td>
<td>Enter Code</td>
</tr>
<tr>
<td>3. Current Total Credits</td>
<td>120</td>
</tr>
<tr>
<td>4. Proposed Total Credits</td>
<td>123</td>
</tr>
<tr>
<td>5. Effective Term</td>
<td>Fall</td>
</tr>
<tr>
<td></td>
<td>Effective Year 2015</td>
</tr>
</tbody>
</table>

6. Pedagogical Rationale/Justification for the Change in Total Credits

Request approval to change the total number of credits from their current level of 120 credits to 123 to accommodate addition of the six credits of new General Education requirements. The maximum number of credits that have already been approved by the BOG for this degree program is 134.

7. Projected Impact on Initial Enrollment, Retention, Graduation

Click here to enter text.

- Prepare a document showing the catalog copy with the current and proposed curricula either in a side-by-side comparison or edited using the “track changes” feature in Word.
- Prepare supporting documentation from other colleges indicating availability of seats in courses that are affected by the change in credits.
Instructions
This form should be used to request a change in the total credits of a degree program. To request other changes to an existing degree program or major, follow the procedures at http://approval.ufl.edu.

Degree Program
1. Enter the name of the degree program.
2. Enter the six digit Classification of Instructional Programs (CIP) code for the degree program. The code has the numerical format XX.XXXX. Contact the Office of Institutional Planning and Research (OIPR) to verify the CIP code for the existing degree program.
3. Enter the current number of credits needed to complete the majors in the degree program.
4. Enter the proposed number of credits needed to complete the majors in the degree program.
5. Enter the term (semester and year) that the requested change in total credits would be effective.

Pedagogical Rationale/Justification
6. Describe the rationale for the proposed change to the total credits. In accordance with the requirements of Section 1007.25, F.S., the Board of Governors may approve a request by a university board of trustees for a bachelor’s degree program to exceed 120 credit hours to degree for the following reasons:
   a) Additional courses are required to meet specialized accreditation standards for program content and such accreditation is expected or required for program graduates to become employed in the profession for which they are being prepared (e.g. Engineering, Architecture).
   b) Additional courses are required to meet state or federal mandated criteria for professional licensing (e.g., Teacher Education).
   c) The degree program offers a unique and innovative learning experience, such as honors programs, individualized study, and other non-traditional approaches to education.

Projected Impact on Initial Enrollment, Retention, Graduation
7. Describe the projected impact of the change in total credits on enrollment and on retention and graduation of students in the majors.
## Change the Total Credits of a Degree Program

This form should be used to request a change in the total credits of a degree program. Note that this change applies to all majors in that degree program. To request other changes to an existing degree program, follow the procedures at [http://approval.ufl.edu](http://approval.ufl.edu). Instructions for completing and submitting this form begin on the last page.

### Degree Program

<table>
<thead>
<tr>
<th>1. Degree Name</th>
<th>Bachelor of Music (Instrumental)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2. CIP Code</td>
<td>Enter Code</td>
</tr>
<tr>
<td>3. Current Total Credits</td>
<td>122</td>
</tr>
<tr>
<td>4. Proposed Total Credits</td>
<td>125</td>
</tr>
<tr>
<td>5. Effective Term</td>
<td>Fall</td>
</tr>
<tr>
<td></td>
<td>[Effective Year 2015]</td>
</tr>
</tbody>
</table>

### 6. Pedagogical Rationale/Justification for the Change in Total Credits

Request approval to change the total number of credits from their current level of 122 credits to 125 to accommodate addition of the six credits of new General Education requirements. The maximum number of credits that have already been approved by the BOG for this degree program is 134.

### 7. Projected Impact on Initial Enrollment, Retention, Graduation

- No impact

- Prepare a document showing the catalog copy with the current and proposed curricula either in a side-by-side comparison or edited using the "track changes" feature in Word.
- Prepare supporting documentation from other colleges indicating availability of seats in courses that are affected by the change in credits.
Instructions
This form should be used to request a change in the total credits of a degree program. To request other changes to an existing degree program or major, follow the procedures at http://approval.ufl.edu.

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Change the Total Credits of a Degree Program

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<tr>
<th>Degree Program</th>
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</tr>
</thead>
<tbody>
<tr>
<td>1. Degree Name</td>
<td>Bachelor of Music (Choral/Keyboard)</td>
</tr>
<tr>
<td>2. CIP Code</td>
<td>Enter Code</td>
</tr>
<tr>
<td>3. Current Total Credits</td>
<td>120</td>
</tr>
<tr>
<td>4. Proposed Total Credits</td>
<td>122</td>
</tr>
<tr>
<td>5. Effective Term</td>
<td>Fall</td>
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<td><strong>Effective Year</strong></td>
<td>2015</td>
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7. Projected Impact on Initial Enrollment, Retention, Graduation

No impact

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- Prepare supporting documentation from other colleges indicating availability of seats in courses that are affected by the change in credits
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<tr>
<td>2. CIP Code Enter Code</td>
</tr>
<tr>
<td>3. Current Total Credits 123</td>
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<tr>
<td>4. Proposed Total Credits 126</td>
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<tr>
<td>5. Effective Term Fall</td>
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<td>6. Effective Year 2016</td>
</tr>
</tbody>
</table>

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- Prepare supporting documentation from other colleges indicating availability of seats in courses that are affected by the change in credits.
Instructions
This form should be used to request a change in the total credits of a degree program. To request other changes to an existing degree program or major, follow the procedures at http://approval.ufl.edu.

Degree Program
1. Enter the name of the degree program.
2. Enter the six digit Classification of Instructional Program (CIP) code for the degree program. The code has the numerical format XXXXXX. Contact the Office of Institutional Planning and Research (OIPR) to verify the CIP code for the existing degree program.
3. Enter the current number of credits needed to complete the majors in the degree program.
4. Enter the proposed number of credits needed to complete the majors in the degree program.
5. Enter the term (semester and year) that the requested change in total credits would be effective.

Pedagogical Rationale/Justification
6. Describe the rationale for the proposed change to the total credits. In accordance with the requirements of Section 1007.25, F.S., the Board of Governors may approve a request by a university board of trustees for a bachelor’s degree program to exceed 120 credit hours to degree for the following reasons:
   a) Additional courses are required to meet specialized accreditation standards for program content and such accreditation is expected or required for program graduates to become employed in the profession for which they are being prepared (e.g. Engineering, Architecture).
   b) Additional courses are required to meet state or federal mandated criteria for professional licensing (e.g., Teacher Education).
   c) The degree program offers a unique and innovative learning experience, such as honors programs, individualized study, and other non-traditional approaches to education.

Projected Impact on Initial Enrollment, Retention, Graduation
7. Describe the projected impact of the change in total credits on enrollment and on retention and graduation of students in the majors.
Change the Total Credits of a Degree Program

This form should be used to request a change in the total credits of a degree program. Note that this change applies to all majors in that degree program. To request other changes to an existing degree program, follow the procedures at http://approval.ufl.edu. Instructions for completing and submitting this form begin on the last page.

<table>
<thead>
<tr>
<th>Degree Program</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Degree Name  Bachelor of Music (Instrumental)</td>
</tr>
<tr>
<td>3. Current Total Credits  125</td>
</tr>
<tr>
<td>5. Effective Term Fall</td>
</tr>
</tbody>
</table>

6. Pedagogical Rationale/Justification for the Change in Total Credits

Request approval to change the total number of credits from their current level of 125 credits to 128 to accommodate addition of the six credits of new General Education requirements. The maximum number of credits that have already been approved by the BOG for this degree program is 134.

7. Projected Impact on Initial Enrollment, Retention, Graduation

No impact

- Prepare a document showing the catalog copy with the current and proposed curricula either in a side-by-side comparison or edited using the “track changes” feature in Word.
- Prepare supporting documentation from other colleges indicating availability of seats in courses that are affected by the change in credits.
Instructions
This form should be used to request a change in the total credits of a degree program. To request other changes to an existing degree program or major, follow the procedures at http://approval.ufl.edu.

Degree Program
1. Enter the name of the degree program.
2. Enter the six digit Classification of Instructional Programs (CIP) code for the degree program. The code has the numerical format XX.XXXX. Contact the Office of Institutional Planning and Research (OIPR) to verify the CIP code for the existing degree program.
3. Enter the current number of credits needed to complete the majors in the degree program.
4. Enter the proposed number of credits needed to complete the majors in the degree program.
5. Enter the term (semester and year) that the requested change in total credits would be effective.

Pedagogical Rationale/Justification
6. Describe the rationale for the proposed change to the total credits. In accordance with the requirements of Section 1007.25, F.S., the Board of Governors may approve a request by a university board of trustees for a bachelor’s degree program to exceed 120 credit hours to degree for the following reasons:
   a) Additional courses are required to meet specialized accreditation standards for program content and such accreditation is expected or required for program graduates to become employed in the profession for which they are being prepared (e.g. Engineering, Architecture).
   b) Additional courses are required to meet state or federal mandated criteria for professional licensing (e.g., Teacher Education).
   c) The degree program offers a unique and innovative learning experience, such as honors programs, individualized study, and other non-traditional approaches to education.

Projected Impact on Initial Enrollment, Retention, Graduation
7. Describe the projected impact of the change in total credits on enrollment and on retention and graduation of students in the majors.
Change the Total Credits of a Degree Program

This form should be used to request a change in the total credits of a degree program. Note that this change applies to all majors in that degree program. To request other changes to an existing degree program, follow the procedures at http://approval.ufl.edu. Instructions for completing and submitting this form begin on the last page.

<table>
<thead>
<tr>
<th>Degree Program</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Degree Name  Bachelor of Music (Choral/Keyboard)</td>
</tr>
<tr>
<td>2. CIP Code  Enter Code</td>
</tr>
<tr>
<td>3. Current Total Credits  122</td>
</tr>
<tr>
<td>4. Proposed Total Credits  125</td>
</tr>
<tr>
<td>5. Effective Term  Fall  Effective Year  2016</td>
</tr>
</tbody>
</table>

6. Pedagogical Rationale/Justification for the Change in Total Credits
Request approval to change the total number of credits from their current level of 122 credits to 125 to accommodate addition of the six credits of new General Education requirements. The maximum number of credits that have already been approved by the BOG for this degree program is 134.

7. Projected Impact on Initial Enrollment, Retention, Graduation
No impact

- Prepare a document showing the catalog copy with the current and proposed curricula either in a side-by-side comparison or edited using the "track changes" feature in Word.
- Prepare supporting documentation from other colleges indicating availability of seats in courses that are affected by the change in credits
Instructions
This form should be used to request a change in the total credits of a degree program. To request other changes to an existing degree program or major, follow the procedures at http://approval.ufl.edu.

Degree Program
1. Enter the name of the degree program.
2. Enter the six digit Classification of Instructional Programs (CIP) code for the degree program. The code has the numerical format XX.XXXX. Contact the Office of Institutional Planning and Research (OIPR) to verify the CIP code for the existing degree program.
3. Enter the current number of credits needed to complete the majors in the degree program.
4. Enter the proposed number of credits needed to complete the majors in the degree program.
5. Enter the term (semester and year) that the requested change in total credits would be effective.

Pedagogical Rationale/Justification
6. Describe the rationale for the proposed change to the total credits. In accordance with the requirements of Section 1007.25, F.S., the Board of Governors may approve a request by a university board of trustees for a bachelor's degree program to exceed 120 credit hours to degree for the following reasons:
   a) Additional courses are required to meet specialized accreditation standards for program content and such accreditation is expected or required for program graduates to become employed in the profession for which they are being prepared (e.g., Engineering, Architecture).
   b) Additional courses are required to meet state or federal mandated criteria for professional licensing (e.g., Teacher Education).
   c) The degree program offers a unique and innovative learning experience, such as honors programs, individualized study, and other non-traditional approaches to education.

Projected Impact on Initial Enrollment, Retention, Graduation
7. Describe the projected impact of the change in total credits on enrollment and on retention and graduation of students in the majors.
### Form 1

**Format and Guidelines for Institutes/Centers**

**Myology Institute**

**(Proposed Implementation Date)**

The submission and signing of a proposal to initiate a State of Florida institute/center or the establishment of a University institute/center constitutes a commitment by the university(ies) to ensure that the institute/center’s activities support the stated mission(s) and goals of the institution(s).

<table>
<thead>
<tr>
<th>University of Florida</th>
<th>3/21/15</th>
</tr>
</thead>
<tbody>
<tr>
<td>University Submitting Proposal</td>
<td>Date</td>
</tr>
<tr>
<td>W. Kent Fuchs, PhD</td>
<td></td>
</tr>
<tr>
<td>President</td>
<td></td>
</tr>
<tr>
<td>David S. Guzick, MD, PhD</td>
<td>3/15/15</td>
</tr>
<tr>
<td>Type of Institute/Center</td>
<td>Date</td>
</tr>
<tr>
<td>Senior Vice President, Health Affairs</td>
<td></td>
</tr>
<tr>
<td>David Norton, PhD</td>
<td>3/12/15</td>
</tr>
<tr>
<td>Proposed Implementation Date</td>
<td>Date</td>
</tr>
<tr>
<td>Vice President for Research</td>
<td></td>
</tr>
<tr>
<td>Michael L. Good, MD</td>
<td>4/1/15</td>
</tr>
<tr>
<td>Dean, College of Medicine</td>
<td>Date</td>
</tr>
<tr>
<td>26, 51</td>
<td></td>
</tr>
<tr>
<td>Associated Discipline (2-digit CIP)</td>
<td></td>
</tr>
<tr>
<td>H. Lee Sweeney, PhD</td>
<td>3/9/15</td>
</tr>
<tr>
<td>Proposed Institute/Center Director</td>
<td>Date</td>
</tr>
<tr>
<td>Vice President for Finance, Administration, and Planning</td>
<td>3/21/15</td>
</tr>
<tr>
<td>Other President(s)/Administrator(s)</td>
<td>Date (as appropriate)</td>
</tr>
</tbody>
</table>
Proposal to Create the Myology Institute

Mission and Goals

The proposed Myology Institute will be a University of Florida Institute designed to bring researchers from throughout UF campus, private industry, and other institutions together in a collaborative effort to further the understanding and treatment of neuromuscular diseases.

The mission of the Myology Institute is to unravel the causes and pathophysiology of neuromuscular diseases and myopathies, perform preclinical studies to evaluate novel therapeutics, conduct clinical studies/trials for neuromuscular diseases, and to unite investigators and clinicians at the University of Florida and other institutions who are committed to understanding the basic biology and pathophysiology of muscle and developing treatments for neuromuscular disorders. The Institute will also create important links between the University of Florida and both private and public foundations that support research on neuromuscular disorders, as well as industry partners in therapeutic development.

The focus of the Myology Institute will include basic research on skeletal, cardiac, and smooth muscle, translational work involving cellular and animal models of neuromuscular and cardiovascular diseases. The Institute will facilitate clinical studies and trials focused on neuromuscular diseases, as well as training programs, national and international meetings, and cores that support the mission.

To support the focus and mission of the Myology Institute goals will include:

- Fostering multiple-Principal Investigator grants in the neuromuscular disease area
- Forming Institute-associated clinical networks and/or partner with existing clinical networks to collect patient natural history data and validate outcome measures for clinical trials
- Creation of preclinical testing cores (and strengthening of existing cores) open to all institutions and industry, including a mouse core for evaluating therapeutics and therapeutic targets in neuromuscular diseases
- Creating a biannual rotation of an international meeting hosted at the University of Florida and an international meeting hosted at a rotating site, focused on muscle and neuromuscular disease
- Integrating a number of diseases under one Institute to help accelerate development of a new therapeutic intervention by identifying the disease that offers the most rapid route to approval
- Working to create access for University of Florida investigators to novel small molecule screening platforms
• Creating and maintaining a matrix of disease-specific targets and therapeutics to generate commonalities and provide prioritization based on metrics such as “trial worthiness”, risk/benefit, etc.
• Partnering with Public (Federal) Agencies to create a strategic alliance in grant and advocacy funding
• Joint workshops with advocacy groups and industry will be organized to identify the needs of a disease community leading to targeted grant initiatives

The UF Myology Institute supports the mission and goals of the University of Florida to establish itself as one of the nation’s best public research universities, to further interdisciplinary collaborations to confront greater challenges, and is dedicated to excellence in research to create a better future for UF, Florida, the nation, and the world. The goal of the Institute is to make the University of Florida one of a handful of preeminent sites in the world for research on and treatment of neuromuscular diseases.

Leadership

Director
The Director of the Myology Institute will be H. Lee Sweeney, PhD. Dr. Sweeney is a preeminence recruitment to the Department of Pharmacology and Therapeutics in the College of Medicine and is a world renowned expert in neuromuscular diseases.

Dr. Sweeney earned both a master's degree in physiology and a doctorate in physiology and biophysics from Harvard University. He joined the University of Pennsylvania medical faculty as an assistant professor in 1989, advancing to professor in 1998. He served as Chairman of the Department of Physiology at Penn from 1999-2013, and served as the inaugural Director of the Center for Orphan Disease Research and Therapy at Penn from 2012-2014.

Dr. Sweeney has published more than 200 papers and reviews, with more than 24,000 cumulative citations and a H-index of 70. Dr. Sweeney's basic research interests are focused on molecular motors of the myosin superfamily. Notable among his accomplishments on molecular motors was the first visualization of structural rearrangement of the myosin lever arm, a detailed analysis of how processive myosins are engineered, a demonstration of the structural changes induced by actin-binding and nucleotide release, and the discovery and molecular dissection of the only known reverse-direction myosin.

Much of Dr. Sweeney's research program is translational in focus, and has produced highly cited research on inherited forms of cardiovascular disease, and on the skeletal and cardiac aspects of muscular dystrophy. Dr. Sweeney was elected as a Fellow of the
American Heart Association in 2001. He has been Director of a Paul Wellstone Muscular Dystrophy Cooperative Center since 2005, which is now competing for renewal as a University of Florida (UF) Wellstone Muscular Dystrophy Cooperative Center. Dr. Sweeney is actively developing therapeutics for rare diseases that include both small molecule and gene therapy approaches. He serves as a consultant to a number of industry therapeutic development efforts for Duchenne muscular dystrophy and Spinal Muscular Atrophy.

Dr. Sweeney is well known in the popular press for his gene-therapy approaches to permanently block the loss of age-related muscle size and strength in mice. The technique suggests that therapies for humans could reverse the feebleness associated with old age or slow the muscle-wasting effects of muscular dystrophies. Based on the enhancement this creates in healthy young animals, Dr. Sweeney has been widely sought as an expert commentator on the potential for gene "doping" in sports, as well as on the bioethical issues surrounding genetic enhancement. In 2004, this work led to Dr. Sweeney being among those chosen by Esquire Magazine as the “Best and Brightest” in America.

**Associate Directors**

Dr. Sweeney will be joined in directing the Myology Institute by two Associate Directors. Dr. Krista Vandenborne will be the Associate Director for Clinical Studies and Dr. Karyn Esser will be the Associate Director for Basic Studies.

The Associate Director for Clinical Studies for the Myology Institute will be Krista Vandenborne, PhD. Dr. Vandenborne is Professor and Chair of the Department of Physical Therapy at the University of Florida, College of Public Health and Health Professions. She is also an Associate of the Evelyn F. & William L. McKnight Brain Institute, a member of the National High Magnetic Field Laboratory, and serves on the AMRIS and National High Magnetic Field Laboratory (NHMFL) Advisory Board.

Dr. Vandenborne’s work presents a multidisciplinary, integrated research approach to study muscle degeneration/regeneration from a pathophysiological level to functional impairment. Her research objectives focus on noninvasive techniques, such as MRI, to evaluate muscle tissue, and the use of gene transfer, exercise training, and hormonal supplements to enhance muscle function. She also examines the physiological processes involved in repair of skeletal muscle and return of functional ability. Dr. Vandenborne is internationally recognized for her work on the implementation of magnetic resonance imaging (MRI) and spectroscopy (MRS) to characterize skeletal muscle, and has effectively applied Magnetic Resonance to the study of skeletal muscle in animal models as well as a variety of patient populations. Several of Dr. Vandenborne’s studies focus on Duchenne muscular dystrophy, the most common form of muscular dystrophy in children. She currently serves as the principal investigator on a
$7.5 million grant from the National Institute of Arthritis and Musculoskeletal and Skin Diseases and the National Institute of Neurological Disorders and Stroke to study the use of MRI in determining the natural progression of Duchenne muscular dystrophy. Dr. Vandenborne has multiple projects currently funded by NIH/NIAMS and well as by NIH/NICHD, and currently serves as Director on an NRSA predoctoral training grant and Deputy Director of a K12 Rehabilitation Research Career Development program.

The Associate Director for Basic Studies for the Myology Institute will be Karyn Esser, PhD. Dr. Esser is joining the College of Medicine in July of 2015 as Preeminence Professor in the Department of Physiology. Dr. Esser’s research has been focused in skeletal muscle since her graduate studies, including a unique training environment at the University of Michigan that included the topics of skeletal muscle structure, phenotype, function and adaptation through interactions with leaders in the field such as Drs. John Faulkner, Carl Gans, Bruce Carlson, and Timothy White. Dr. Esser has been an independent investigator for over 20 years and has maintained constant NIH funding directed at understanding the molecular mechanisms that underlie adult skeletal muscle hypertrophy and adaptation. In the last 12 years Dr. Esser’s lab has pioneered research into the emerging area of the molecular clock/circadian rhythms in skeletal muscle. Specifically they have found that skeletal muscle in genetic models of molecular clock disruption exhibit significant weakness with changes in fiber type and myofilament protein expression. Dr. Esser’s lab addresses research questions using a variety of approaches including genetic mouse models, in vitro cell culture models, real time bioluminescence techniques, molecular techniques, protein biochemistry and models of exercise adaptation.

**Advisory Committee**
The Institute Advisory Committee will consist of the Director and two Co-Directors as well as the following individuals:

Elisabeth Barton, PhD, Professor, Department of Applied Physiology and Kinesiology, College of Health and Human Performance

Andrew Judge, PhD; Associate Professor, Department of Physical Therapy, College of Public Health and Health Professions

Margaret Sleeper, VMD, DACVIM; Clinical Professor, Small Animal Cardiology, College of Veterinary Medicine

Maurice Swanson, MS, PhD, Professor, Department of Molecular Genetics & Microbiology, College of Medicine
Associate Director, Center for NeuroGenetics

Page 452/466
Peter Kang, MD, Associate Professor and Chief of the Division of Pediatric Neurology, Department of Pediatrics, College of Medicine

Executive Committee
Michael Perri, PhD, ABPP
Dean, College of Public Health and Health Professions;
Robert G. Frank Endowed Professor, Department of Clinical and Health Psychology

Steve P. Sugrue, PhD
Senior Associate Dean for Research Affairs, College of Medicine
Professor, Department of Anatomy and Cell Biology

Jeffrey Martens, PhD
Thomas H. Maren Professor and Chairman; Department of Pharmacology and Therapeutics, College of Medicine

Michael Reid, PhD
Dean, College of Health and Human Performance
Professor, Department of Applied Physiology and Kinesiology

Michael S. Okun, MD
Professor and Interim Chair, Department of Neurology, College of Medicine
Co-Director, Movement Disorders Center

Scott A. Rivkees, MD
Professor and Chairman, Department of Pediatrics, College of Medicine
Child Health Research Institute

Center Membership
No members have been solicited to date, since the Institute has not been approved. In the appendix we list the likely membership.

Reporting Structure
The reporting structure of the Myology Institute will be to report directly to the Dean of the College of Medicine, Dr. Michael L. Good.

Space Requirements
Other than the space already assigned to Dr. Sweeney, the Myology Institute will not have any physical space requirements at the outset, as it will be a collaboration of researchers and industry partners participating from their existing space in their home
institutions and companies. Dr. Sweeney and the Myology Institute Administrative Coordinator will be located within the Department of Pharmacology and Therapeutics.

**Budget**

Startup funds from The College of Medicine and UF Office of Research have been requested in the amount of $250,000 each ($500,000 total) to support the Myology Institute. Additional support from the College of Medicine was requested for the salary of the Myology Institute Administrative Coordinator until indirect cost returns are received by the Institute. The Institute’s indirect cost returns will be used first to support the Institute Coordinator’s salary, relieving the College of Medicine of this responsibility.

Indirect cost returns of 7.5% are being requested to support the long term goals of the Myology Institute. These funds will be used to cover the Myology Institute Administrative Coordinators salary, a portion of a Nurse Coordinators salary, supplies, funds for the annual international conference, and pilot grants.

**Salary**

The Myology Institute Administrative Coordinator serves as the administrative and financial officer for the Director of the Myology Institute. The Coordinator provides administrative support and project management to the Director of the Myology Institute as well as developing web-based materials, serving as a liaison with other UF and outside institutions and organizations affiliated with the Myology Institute, organizing scientific meetings, seminars, and conferences, and assists in administrative tasks that support the mission of the Myology Institute.

The Myology Institute will also support a portion of a Nurse Coordinators salary to manage neuromuscular clinical trials that will be catalyzed and sponsored by the Myology Institute. The Nurse Coordinator will advise the studies as to UF, State, and Federal regulations and requirements and assist with compliance as well as establishing policies and procedures for best clinical trial practices. The Nurse Coordinator will also assist with clinical trial procedures as needed such as urine and blood sample collection.

**Conferences**

Two international meetings will be supported by the Institute on a biannual rotating basis. The *New Directions in Biology and Disease of Skeletal Muscle Conference* is an international conference focused on highlighting the current developments in muscle disease and therapy, with an emphasis on the muscular dystrophies, to be held in different locations throughout the US. The *Advances in Skeletal Muscle Biology in Health and Disease Conference* is an international conference focused on facilitating advances in skeletal muscle biology through discussions that promote new ideas, research lines, and collaborations to be held at the University of Florida.
The UF Myology Institute intends to support these annual conferences through soliciting the funds from industry, academic institutions, granting agencies, and other contributors. Funding requirements will vary each year the conferences are hosted but general guidelines are that the *New Directions in Biology and Disease of Skeletal Muscle Conference* will be 100% supported by registration fees and donations. The institute will provide funds as needed for the *Advances in Skeletal Muscle Biology in Health and Disease Conference* with the intention of support primarily generated from registration fees, donations, and grant funding.

**Pilot Grants**
The Myology Institute intends to establish and provide pilot grant awards to support the mission of the institute and further the understanding of neuromuscular diseases and myopathies. It is expected that research supported by UF Myology Institute pilot grants will provide critical preliminary data to support extramural applications, aide in the development of novel techniques and capabilities, and provide developmental support for promising and innovative research proposals committed to understanding the basic biology and pathophysiology of muscle and developing treatments for neuromuscular disorders.

For the inaugural year of the institute the budget plan is for $50,000 in pilot grants to be awarded. The anticipation is that additional funding would be obtained through other grants to increase this offering in future years. Plans are currently underway to submit a P30 center grant in June of 2015 to provide an additional $100,000 per year in pilot grant funding.
Form 1a
Indirect Cost Return for Proposed Center

The indirect cost return for a center in a college is subtracted from that received by the college. This is because all indirect costs are now returned to the colleges, minus costs of running central programs. This form is to establish what percentage (7.5% maximum), if any, the proposed center or institute will receive in indirect cost return.

INDIRECT COST ASSIGNMENT

Date: 2/20/2015

Institute or Center Name: Myology Institute

College: College of Medicine

Indirect Cost Return: YES X 7.5% Return (max 7.5%) 7.5 7.5

NO _______

Dean’s Agreement:
Indirect cost returns of 7.5% are being requested to support the long term goals of the Myology Institute. These funds will be used to cover the Myology Institute Administrative Coordinators salary, supplies, funds for the annual international meetings, and pilot grants.

(Use separate form for each college)

[Signature]
Dean’s signature

EDC/cl
### Institute/Center Data

**Directory Information**

<table>
<thead>
<tr>
<th>I/C Name</th>
<th>Myology Institute</th>
</tr>
</thead>
<tbody>
<tr>
<td>I/C Code:</td>
<td></td>
</tr>
<tr>
<td>University:</td>
<td>University of Florida</td>
</tr>
<tr>
<td>I/C Type:</td>
<td></td>
</tr>
<tr>
<td>I/C Director:</td>
<td>H. Lee Sweeney, PhD</td>
</tr>
<tr>
<td>I/C Address:</td>
<td></td>
</tr>
<tr>
<td>I/C Telephone:</td>
<td>352-294-5357</td>
</tr>
<tr>
<td>I/C E-Mail Address:</td>
<td><a href="mailto:lsweeney@ufl.edu">lsweeney@ufl.edu</a></td>
</tr>
<tr>
<td>I/C SUNCOM:</td>
<td></td>
</tr>
<tr>
<td>I/C Web Site Address:</td>
<td>myology.institute.ufl.edu</td>
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<td>I/C FAX:</td>
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<tr>
<td>Affiliated Universities:</td>
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</tbody>
</table>

**Mission and Areas of Focus**

**Mission Statement:**

The mission of the Myology Institute is to unravel the causes and pathophysiology of neuromuscular diseases and myopathies, unite investigators and clinicians at the University of Florida and other institutions who are committed to understanding the basic biology and pathophysiology of muscle and to treating neuromuscular disorders, and link the University of Florida with both private and public foundations that support research on neuromuscular disorders.

**Key Terms:**
muscle  
neuromuscular disorders  
cardiac
Form 3

<table>
<thead>
<tr>
<th>Estimated Expenditures for the Institute/Center</th>
<th>FISCAL YEAR:</th>
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<tbody>
<tr>
<td></td>
<td>Budgetary Unit:*</td>
</tr>
<tr>
<td>Salaries &amp; Benefits</td>
<td>SUS Appropriated Funds</td>
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<tr>
<td>Faculty, TEAMS, &amp; USPS</td>
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</tr>
<tr>
<td>Other</td>
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</tr>
<tr>
<td>Housestaff</td>
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<td>Personal</td>
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<tr>
<td>Graduate Assistants</td>
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<td>Expenses</td>
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<td>Operating Capital Outlay</td>
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<tr>
<td>Total Expenditures</td>
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Positions and Rate

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<tr>
<th>Faculty Positions (FTE in Personyears)</th>
<th>SUS Appropriated Funds</th>
<th>Contracts and Grants</th>
<th>Fees for Services</th>
<th>Private &amp; Other (Specify)</th>
<th>Total</th>
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<tbody>
<tr>
<td>TEAMS and USPS Positions (FTE in Personyears)</td>
<td>1.00</td>
<td>1.00</td>
<td></td>
<td></td>
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<tr>
<td>Total Positions (FTE in Personyears)</td>
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<td>1.00</td>
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<td></td>
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</tbody>
</table>

| Sum of Salary Rates for These Faculty Positions | |
| Sum of Salary Rates for These TEAMS and USPS Positions | $ 63,000.00 | $ 63,000.00 |
| Sum of Salary Rates for Faculty, TEAMS, and USPS Positions | $ 63,000.00 | $ 63,000.00 |

* Budgetary Unit: Specify E&G, IFAS, or UF-HSC
Projected Space Requirements (in square feet)

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<th>Projected Space Required by Source</th>
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<th>Laboratory</th>
<th>Conference Rooms</th>
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<tr>
<td>From Existing Inventory</td>
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<tr>
<td>Rented</td>
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</tr>
<tr>
<td>New Construction</td>
<td></td>
<td></td>
<td></td>
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</tr>
</tbody>
</table>
Appendix I: Potential Membership of the UF Myology Institute

Peter Adhihetty, PhD; Assistant Professor, Department of Applied Physiology and Kinesiology

Steve Anton, PhD; Associate Professor and Chief, Division of Clinical Research, Institute of Aging, Department of Aging and Geriatric Research

Tetsuo Ashizawa, MD; Executive Director McKnight Brain Institute; The Melvin Greer Professor of Neurology in Neuromuscular Medicine

Beth Barton, PhD; Professor, Department of Applied Physiology and Kinesiology

Steve Borst, PhD; Associate Professor, Department of Applied Physiology and Kinesiology

Tom Buford, PhD; Assistant Professor and Director, Health Promotion Center, Department of Aging and Geriatric Research

Barry Byrne, MD, PhD; Director, UF Powell Gene Therapy Center, Professor, Pediatrics and Molecular Genetics & Microbiology; Associate Chair, Department of Pediatrics

Christy Carter, PhD; Assistant Professor, Department of Aging and Geriatric Research; Leader, Pilot and Exploratory Studies Core, Institute on Aging

Tom Clanton, PhD; Professor, Department of Applied Physiology and Kinesiology; Interim Chair, Department of Health Education & Behavior

Steve Dodd, PhD; Professor, Department of Applied Physiology and Kinesiology

Amara H. Estrada, DVM; Associate Professor and Associate Chair for Instruction- SA Cardiology, Department of Small Animal Clinical Services, College of Veterinary Medicine

Darin Falk, PhD; Assistant Professor, Child Health Research Institute, Department of Pediatrics

Leo Ferreira, PhD; Assistant Professor, Department of Applied Physiology and Kinesiology

Sean Forbes, PhD; Research Assistant Professor, Department of Physical Therapy

Dave Fuller, PhD; Professor, Department of Physical Therapy

Andy Judge, PhD; Associate Professor, Department of Physical Therapy

Christiaan Leeuwenburgh, PhD; Professor and Chief, Division of Biology of Aging; Leader, Metabolism and Biomarkers Core, Leader, Research Career Development Core, Institute on Aging

Donovan Lott, PT, PhD, CSCS; Research Assistant Professor, Department of Physical Therapy

Todd Manini, PhD; Associate Professor, Institute of Aging, Department of Aging and Geriatric Research
Danny Martin, PT, PhD, FACSM; Professor, Department of Physical Therapy

Scott Powers, PhD; UAA Endowed Professor, Department of Applied Physiology and Kinesiology

Michael B. Reid, PhD; Dean, College of Health and Human Performance; Professor, Department of Applied Physiology and Kinesiology

Margaret Sleeper, VMD, DACVIM; Clinical Professor, Department of Small Animal Cardiology, College of Veterinary Medicine

S. H. Subramony, MD; Professor, Department of Neurology

Maury Swanson, PhD; Associate Director, Center for NeuroGenetics; Professor Molecular Genetics and Microbiology

William Triggs, MD; Associate Professor, Department of Neurology

Krista Vandenbome, PhD; Professor and Chair, Department of Physical Therapy

Glenn Walter, PhD; Associate Professor, Department of Physiology and Functional Genomics

Charles Widmer, DDS, MS; Associate Professor and Division Head, Division of Facial Pain, Department of Orthodontics

Stephanie Wolgemuth, PhD; Assistant Professor, Physiology, Department of Animal Sciences

Guangbin Xia, MD, PhD; Assistant Professor, Department of Neurology

Lin Yang, PhD; Associate Professor, J. Crayton Pruitt Family Department of Biomedical Engineering

Josh Yarrow, PhD, CSCS; Department of Applied Physiology and Kinesiology
April 6, 2015

Dr. Joseph Glover  
Office of the Provost and Academic Affairs  
Provost and Senior Vice President for Academic Affairs  
235 Tigert Hall  
Box 113175  
Gainesville, FL 32611-3175  

Dear Dr. Glover,

Following an annual review of the Florida Center for Medicaid and the Uninsured (FCMU), we are recommending that the Center be discontinued effective 6/30/2015.

After careful consideration and following discussion with Dr. Duncan, he agrees with this recommendation. Thus, the Florida Center for Medicaid and the Uninsured is discontinued as of 6/30/2015 when the current contract ends. We will not be submitting a 5 year Evaluation. Any resources left in the Center will be moved to the Department of Health Services Research, Management & Policy. Please let me know if you need any additional information.

Respectfully,

Linda B. Cottler, PhD, MPH  
Associate Dean for Research and Planning  
Dean's Professor of Epidemiology  
Chair, Department of Epidemiology  
College of Public Health and Health Professions  
College of Medicine

Cc: Dr. R. Paul Duncan, Center Director  
Dr. Arch Mainous III, Chair, Department of Health Services Research, Management & Policy  
Dr. Michael Perri, Dean, College of Public Health and Health Professions  
Dr. Marie Zeglen, Assistant Provost and Director of Institutional Planning and Research  
Dr. David Norton, Vice President for Research
April 6, 2015

Dr. Joseph Glover
Office of the Provost and Academic Affairs
Provost and Senior Vice President for Academic Affairs
235 Tigert Hall
Box 113175
Gainesville, FL 32611-3175

Dear Dr. Glover,

Following an annual review of the National Rural Behavioral Health Center (NRBHC), we are recommending that the Center be discontinued effective 4/1/2015.

After careful consideration and following discussion with Dr. Wiens, she agrees with this recommendation. Thus, the National Rural Behavioral Health Center is discontinued as of 4/1/2015. We will not be submitting a 5 year Evaluation. Any resources left in the Center will be moved to the Department of Clinical and Health Psychology. Please let me know if you need any additional information.

Respectfully,

[Signature]

Linda B. Cottler, PhD, MPH
Associate Dean for Research and Planning
Dean’s Professor of Epidemiology
Chair, Department of Epidemiology
College of Public Health and Health Professions
College of Medicine

Cc: Dr. Brenda Wiens, Center Director
Dr. David Janicke, Interim Chair, Department of Clinical and Health Psychology
Dr. Michael Perri, Dean, College of Public Health and Health Professions
Dr. Marie Zeglen, Assistant Provost and Director of Institutional Planning and Research
Dr. David Norton, Vice President for Research
April 22, 2015

Dr. Joseph Glover
Office of the Provost and Academic Affairs
Provost and Senior Vice President for Academic Affairs
235 Tigert Hall
Box 113175
Gainesville, FL 32611-3175

Dear Dr. Glover,

Following an annual review of the Florida Institute on Disability and Rehabilitation (FIDR), we are recommending that the Center be discontinued effective 4/1/2015.

Dr. William Mann, Center Director, agrees with this recommendation. Thus, the Florida Institute on Disability and Rehabilitation is discontinued as of 4/1/2015. Any resources left in the Center will be moved to the Department of Occupational Therapy.

Please let me know if you need any additional information.

Respectfully,

[Signature]

Linda B. Cottler, PhD, MPH
Associate Dean for Research and Planning
Dean's Professor of Epidemiology
Chair, Department of Epidemiology
College of Public Health and Health Professions
College of Medicine

Cc: Dr. William Mann, Center Director
    Dr. Michael G. Perri, Dean, College of Public Health and Health Professions
April 29, 2015

Dr. Joseph Glover
Office of the Provost and Academic Affairs
Provost and Senior Vice President for Academic Affairs
235 Tigert Hall
Box 113175
Gainesville, FL 32611-3175

Dear Dr. Glover,

Following an annual review of the Center for Neurobiology of Aging, we are recommending that the Center be discontinued effective 5/1/2015.

After careful consideration and following discussion with Dr. Scarpase, he agrees with this recommendation. Thus, the Center for Neurobiology of Aging is discontinued as of 5/1/2015. Any resources left in the Center will be moved to the Department of Pharmacology & Therapeutics. Please let me know if you need any additional information.

Respectfully,

Michael L. Good, MD
Dean, College of Medicine

cc: Dr. Philip Scarpase, Center Director
Dr. Jeffrey Martens, Chair, Department of Pharmacology & Therapeutics
Dr. Stephen Sugrue, Senior Associate Dean for Research Affairs, College of Medicine
Dr. Marie Zeglen, Assistant Provost and Director of Institutional Planning and Research
Dr. David Norton, Vice President for Research
May 11, 2015

MEMORANDUM

TO: Dr. Joseph Glover, Provost and Senior Vice President

FROM: Dr. Jennifer S. Curtis, Associate Dean for Research and Facilities

SUBJECT: Discontinuation of the Center for Pavements and Infrastructure Materials

The Center for Pavements and Infrastructure Materials at the University of Florida as was established as a Type III Center in 2001, to serve as the focal point for coordination of interaction in research, teaching and service activities in the areas of pavements and infrastructure materials. The Center has been led by Dr. Reynaldo Roque as its Director and other ESSIE faculty members.

ESSIE department has asked to discontinue the Center for Pavements and Infrastructure Materials as a recognized center due to a lack of activity. In addition, the Center does not receive any state funding. The College of Engineering Dean’s Office agrees with the decision to discontinue the Center. Activities of individual faculty previously associated with the Center will not be affected by the termination.

Copy: Dean Cammy Abernathy  
Dr. Sobha Jaishankar  
Dr. Reynold Roque  
Dr. Kirk Hatfield  
Dr. Mang Tia  
Dr. David Bloomquist  
Dr. David Hiltunen  
Dr. Jian Zou  
Dr. Chulseung Koh  
Mr. George Lopp  
Dr. Chris Ferraro